Volume

1

1

BUDGET ESTIMATES

1989

The Corporation of
The City of Toronto

10-182 (A)

THE CORPORATION
OF THE
CITY OF TORONTO

1989
ESTIMATES
FOR THE FISCAL YEAR ENDING DECEMBER 31

OPERATING BUDGET ESTIMATES

ADOPTED WITH AMENDMENTS BY CITY COUNCIL ON MAY 4, 1989

CAPITAL ESTIMATES

ADOPTED WITH AMENDMENTS BY CITY COUNCIL ON FEBRUARY 23, 1989

90-07341/

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MEMBERS OF CITY COUNCIL - 1989

MAYOR

ART EGGLETON

EXECUTIVE COMMITTEE

* His Worship the Mayor, Chairman
Councillor Liz Amer
Councillor Kay Gardner
Councillor Barbara Hall
Councillor Tom Jakobek
Councillor Jack Layton
Councillor Nadine Nowlan

WARD 1
Councillor William Boytchuk

WARD 2
Councillor Chris Korwin-Kuczynski

WARD 3
Councillor Tony O'Donohue

WARD 4
Councillor Martin Silva

WARD 5
Councillor Liz Amer

WARD 6
Councillor Jack Layton

WARD 7
Councillor Barbara Hall

WARD 8
Councillor Marilyn Churley

WARD 9
Councillor Tom Clifford

WARD 10
Councillor Tom Jakobek

WARD 11
Councillor Rob Maxwell

WARD 12
Councillor Betty Disero

WARD 13
Councillor Nadine Nowlan

WARD 14
Councillor Howard Levine

WARD 15
Councillor Kay Gardner

WARD 16
Councillor Michael Walker

HEADS OF DEPARTMENTS

AUDIT	J. Rabinowitz, City Auditor
BUILDINGS AND INSPECTIONS	M. L. Nixon, Commissioner
CITY CLERKS	B. Caplan, City Clerk
CITY PROPERTY	R. Nathwani, Commissioner TO: September 22, 1989
	D. Perlin, Acting Commissioner TO: December 31, 1989
COMMITTEE OF ADJUSTMENT	D. Stevenson, Administrator
FINANCE	G. H. Clarke, City Treasurer
FIRE	W. Shanahan, Fire Chief
HOUSING	D. Burns, Commissioner
LEGAL	D. Y. Perlin, City Solicitor
MANAGEMENT SERVICES	A. L. Stevenson, Executive Director
LABOUR RELATIONS OFFICE	R. F. W. Rae, Director
PARKS AND RECREATION	H. Pirk, Commissioner
PLANNING AND DEVELOPMENT	R. Millward, Commissioner
PUBLIC HEALTH	Dr. P. Kendall Medical Officer of Health
PUBLIC WORKS	R. M. Bremner, Commissioner
PURCHASING AND SUPPLY	J. D. Duncan, Commissioner

HEADS OF BOARDS AND AUTHORITIES

PLANNING ADVISORY COMMITTEE	G. Hodgins, Chairperson
BOARD OF HEALTH	J. Layton, Chairperson
TORONTO PUBLIC LIBRARY BOARD	J. Doucette, Chairperson
	E.L. Fowlie, Chief Librarian
TORONTO HISTORICAL BOARD	Dr. M. Kapches, Chairperson
	R. S. James, Managing Director
ST. LAWRENCE CENTRE FOR THE ARTS	B. Smythe, Chairperson
	M. Noon, General Manager
CECIL STREET COMMUNITY CENTRE	R. Barnett, Chairperson
	J. Goldstein, Director
519 CHURCH STREET COMMUNITY CENTRE	D. Snoddy, President
	K. Rae, Executive Director
COMMUNITY CENTRE 55	C. Sheppard, Chairperson
	D. Hill-Corrigan, Execuitve Director
SCADDING COURT COMMUNITY CENTRE	B. Gwilliam, Chairperson
	T. Hope, Executive Director
CENTRAL EGLINTON COMMUNITY CENTRE	M. Weisberg, Chairperson
	B. Beaupre, Administrator-Director
RALPH THORNTON COMMUNITY CENTRE	D. Keating, Chairperson
	J. Houston, Co-ordinator
APPLEGROVE COMMUNITY COMPLEX	R. Raftis, Chairperson
	S. Fletcher, Executive Director
MOSS PARK ARENA	G. Summers, Chairperson
	B. Sutton, Manager
MCCORMICK PLAYGROUND ARENA	G. Nixon, Chairperson
	R. Maurice, Manager
WILLIAM H. BOLTON ARENA	J. Carnevale, Chairperson
	J. Oreto, Manager
FOREST HILL MEMORIAL ARENA	L. Freed, Chairperson
	F.M. Somerville, Manager
GEORGE BELL ARENA	H. Bruce, Chairperson
	M. Kerr, Manager
TED REEVE ARENA	E.J. Kay, Chairperson
	J. Turvey, Manager
NORTH TORONTO MEMORIAL ARENA	J. Herder, Chairperson
	E. Anweiler, Manager
ALLAN A. LAMPORT STADIUM	E. Negridge, Chairperson
	B. Bobyk, General Manager
TORONTO ARTS COUNCIL	J.P.S. Mackenzie, President
	Rita Davies, Executive Director
PARKING AUTHORITY OF TORONTO	L. Legge, Chairperson
	R.W. Lewis, President

STATEMENTS OF FUNCTIONS OF DEPARTMENTS AND BOARDS AS PRESENTED IN THE RESPECTIVE BUDGETARY SUBMISSIONS

City Council	Provision of funds for the operation of City Council, official receptions, entertaining of distinguished visitors and Council transportation services.
Audit	The Audit Department operates under the City Auditor and is divided into three groups: City Accounts Audit, Local Boards Audit, Prepayment and Electronic Data Processing Audit. The primary functions of the department are to audit the books and accounts of the City Corporation and its various Local Boards and Commissions and report the results of these audits to City Council, to the Ministry of Municipal Affairs and to the Board and Commissions, etc. concerned.
City Clerk's	The primary functions of the City Clerk's Department are as follows: provision of administrative, clerical, and research services to City Council, its committees, and other special committees, including agendas, reports, research, correspondence, maintenance of records, minutes, and by-laws; maintenance of records of appointments, terms of office, and qualifications of members of Boards, Commissions, and Authorities; organization and conduct of civic functions, and advice and assistance on matters of protocol; provision of administrative, clerical, mailing, printing, distribution, and transportation services for the Mayor's Office and for Members of Council; Management of Central Mailing Services for all City and Metropolitan Toronto Departments; the administration of Civic Elections; responsibility for the assessment rolls and vital statistics; issuance of marriage and lottery licenses; records management and storage for the Corporation; maintenance of the City Archives and the Fine Arts Collection; and the provision of information and translation services, city advertising, and graphics and communications consulting services for the Corporation.
Finance	The Finance Department operates under the direction of the Commissioner of Finance and consists of an Administration Division, Treasury Division, Accounting Division and Taxation and Water Revenue Division. The primary functions of the Department are the billing and collection of taxes, water

Finance (Cont'd)

accounts, sewage services rates, and other revenues of the City; Investment of Civic and Fire Pension Funds and City monies not immediately required, short and long term financing, negotiating and arranging insurance coverage of City's assets and other risks; provision of risk management services to City Departments and other municipal entities; maintenance of City sponsored employee benefit programs; provision of routine budgetary controls and maintenance of the City's account records and payroll distribution system.

The fundamental objective of the Department is to provide financial management for the City of Toronto, including its Departments, Pension Fund Committees, Local Boards and other bodies by supplying financial resources and services, financial reports and information, maintaining financial controls, protecting the City's assets and using sound risk management concepts and techniques; and, ensuring that policies, systems and controls remain responsive to the changing needs of the City, with prudence and integrity in a manner that serves the public well and is responsive to City Council, Departments, Local Boards, other bodies and senior levels of government.

Legal

The purpose of the Legal Department is to provide a full range of legal services to City Council, the Executive Committee, Standing and Sub-Committees of Council, Civic Departments and designated outside agencies. This includes representing the Corporation and the above mentioned bodies before Provincial, District, Supreme and Appeal Courts; conducting applications before administrative tribunals such as the Ontario Municipal Board; completing real estate and commercial transactions, and investigating and settling claims made against the City.

Purchasing and Supply

The Purchasing and Supply Department operates under the jurisdiction of the Commissioner of Purchasing and Supply and consists of an Administration Section, a Purchasing Division, a Material Supply Division, and an Equipment Division. A Fair Wage Office is located within the Department, but reports directly to the Executive Committee.

The primary functions of the Department are to act as the City's Purchasing Agent, issue Purchase Orders or contracts for supplies and services and provide for inspection and testing of delivered goods; operate a printing unit and maintain a central material supply organization; allocate and provide maintenance and repair services for all City vehicles and equipment. The Fair Wage Office maintains a surveillance of wage rates paid to employees of City contractors.

Management Services

The basic purpose of the Management Services Department is to provide overall administration and management assistance to the Corporation and individual departments through the review and processing of the Capital and Operating Budgets; management consulting services; computer services; recruitment services; human resource development programs; equal opportunity programs; rehabilitation counselling services; health and safety programs; and a job evaluation program.

The Department seeks to provide solutions that enhance the effective operation of the City and which provide fair and equitable opportunities for its employees.

Office of Labour Relations

To administer the Labour Relations function for the City and certain local boards, including the negotiations and interpretation of various Collective Agreements assisting counsel in the preparation and presentation of the City cases at labour arbitrations.

To minimize the number of cases proceeding to arbitration by providing managers and supervisors with the skills and advice required to make decisions that are not contrary to the provisions of the Collective Agreement.

Toronto Arts Council

The Toronto Arts Council advises the City of Toronto on the allocation of cultural grants and on municipal policy regarding arts and culture in general.

Grants

This municipality, together with all municipalities in Ontario, has authority from the Province under general legislation to make grants for different purposes. In addition, the City of Toronto has authority to make grants in aid of institutions, associations and persons carrying on or engaged in work which in the opinion of the Council are for the general advantage of the inhabitants of the City, but where no authority to grant aid is conferred by other statutes.

Buildings and Inspections

The Buildings and Inspections Department operates under the direction of the Commissioner, Buildings and Inspections and consists of three divisions: Administration, Inspections, and Plan Examination.

The primary function of the Department is one of enforcing a variety of Municipal by-laws and laws of Ontario. To administer the Ontario Building Code Act, the Commissioner has been appointed as the Chief Building Official for the City. These regulations exist to ensure that buildings, heating plants and plumbing are safely and properly erected or installed and that buildings are properly used and located.

Committee of Adjustment	The Committee of Adjustment consists of nine members appointed by Council pursuant to the Planning Act of Ontario. The staff of the Committee consists of seventeen people. The Committee of Adjustment has jurisdiction to authorize minor variances from the strict application of the Zoning By-law, and to deal with land divisions and legal non-conforming uses. The Committee of Adjustment is required to process applications in accordance with the Planning Act and the Regulations made thereunder. Its conduct is also governed by the Statutory Powers Procedures Act.
City Property	The City Property Department operates under the director of the Commissioner of City Property and consists of an Administration Division, a Property Operations Division, a Facilities Management Division, St. Lawrence Market Complex, and a Real Estate Division. The primary functions of the department are the provision of operating space and construction, maintenance, repair, alteration, architectural and real estate services for all Civic Departments.
Public Health	The Department of Public Health is under the direction of the Medical Officer of Health. The Department is organized in a decentralized management model and consists of the Office of the Medical Officer of Health, four Health Area operations and a Central Resources Group.
Fire	The Fire Department operates under the direction of the Fire Chief and consists of an Administration Division, Fire Prevention Division, Training Division, Firefighting Platoons, Communications Division, Apparatus Maintenance Division, Technical Services Division, Fire Planning and Operations Research Division, and a Medical Division. The primary functions of the Department are to extinguish and prevent fires and to provide rescue services in any emergency. In support of these functions, the Department operates and maintains a Communication System, maintains and repairs all fire apparatus and equipment, carries out home and building inspections and Fire Department personnel training programs.
Parks and Recreation	To provide, operate and maintain public park and recreation facilities in the City of Toronto. The Department is also responsible for the planting, removal and care for all trees on City streets.
Housing	The Housing Department operates under the direction of the Commissioner of Housing and consists of an Administration Division, a Housing Development Division, a Property Management Division, and a

Housing (Cont'd)

General Services Division. The primary function of the Department is to further the Housing objectives of City Council by increasing the supply of housing in the City, particularly for people of low and moderate income.

Public Works

The department of Public Works is comprised of the following Sections: General Services, Engineering, Planning and Programming, Survey and Mapping, Engineering Systems and Resources, Traffic Engineering, Operations and Sanitation and has the following general responsibilities under the Commissioner of Public Works who is also the City Engineer.

Carries out design, construction, reconstruction and maintenance of public facilities within the street allowance including sidewalks, curbs, pavements, sewers, watermains, bridges and subways. Responsible for providing professional land surveying and mapping services for all Civic purposes. Performs administrative functions involved with the opening and closing of public streets and lanes. Initiates and co-ordinates local improvement projects. Administers the Refuse Collection, Street Cleaning and Snow Removal By-laws and consolidation of the Zoning By-law. Controls public use of the City Street Allowance through the issuance of permits and licenses. Co-ordinates Traffic Planning and Control Matters coming under the jurisdiction of the City of Toronto including the installation and maintenance of parking meters and the collection of revenue therefrom. Administers the City of Toronto Permit Parking programme.

Planning and Development

The Planning and Development Department operates with a staff establishment of 173, under the direction of the Commissioner of Planning and Development.

The Department advises Council on planning and development matters involving the City, particularly with respect to land use, transportation, zoning, urban design and a wide range of social, economic job creation and evironmental issues. The Department also co-ordinates and administers a capital budget program for physical improvements in various parts of the City. These improvements are carried out under the City's Neighbourhood, Commercial Area and the Industrial Area Improvement Programs, as part of the Department's Capital Budget Program. The Department also provides assistance to the Planning Advisory Committee.

In carrying out its mandate, the Department undertakes comprehensive planning studies, processes development applications, reviews proposals for new

Planning (Cont'd)

projects and recommends amendments to the City's Official Plan and Zoning By-Law. Interested individuals and special interest groups such as resident and business associations, are encouraged to participate in the decision-making process. Their views are taken into consideration when policies are developed and reviewed by City Council. The Department consults with other City departments, senior levels of government, and a variety of agencies, organizations and other interested groups in developing social and economic policies. The Department also takes a leading role in co-ordinating the City's capital budget priorities.

In 1987, the Department commenced operation of the International Office - the Small Business Self Help Centre.

Board of Health

The Board of Health for the City of Toronto Health Unit is a corporation without share capital, established by and with the powers and duties set out in the Health Protection and Promotion Act, 1983, a provincial statute.

Section 60 of the Act states that "every Board of Health shall superintend and ensure the carrying out of Parts I, III and IV and the regulations relating to those Parts in the health unit served by the Board of Health".

The Board of Health currently has a membership of 16. Thirteen members are appointed by City Council, and three are appointed by the Province of Ontario.

Toronto Public Library

The Board's purpose is to provide a high standard of library service throughout the City and is continuing its work to bring services in all areas closer to the standard provided in the North. Services include the provision of information, informal educational and recreational materials in a variety of media, reflecting Toronto's multilingual and multicultural character. Special emphasis is being placed on literacy materials and cooperation with community groups working to provide tutoring and programmes. In addition, branches have materials for English as a Second Language classes, a number of which meet in the branches and many regularly visit the library for special materials. The branch facilities, programs, and materials are made available in a strong community context wherein cooperation with other agencies and groups is encouraged and identification with all sectors of the community is fostered.

Toronto Historical Board	The Board's role is to contribute to the improvement of the quality of life in the city through the identification and preservation of the heritage of the City of Toronto for the use and benefit of all its citizens. It advises City Council on all matters relating to the history of Toronto and developments and implements strategies for the preservation and use of features of the city's natural and built environment which have archaeological, historical, architectural or contextual significance. The Board is concerned with the promotion of an awareness, understanding and appreciation of Toronto's history for the education and enjoyment of citizens and visitors. Research programmes, the conservation and use of historical collections, operations and interpretation of historic sites, publications, educational programming and other public extension services and vehicles used by the Board to these ends. As well, the Board manages a number of Historical sites and monuments.
St. Lawrence Centre	To operate the St. Lawrence Centre for the Arts, a facility housing two auditoria in which presentations of English and Ethnic Theatre, Children's Theatre, music, public forums and film screenings take place.
Planning Advisory Committee	The Planning Committee is appointed by City Council pursuant to the Planning Act of Ontario. The Committee advises Council on overall Policy recommendations as it relates to the official plan, monitors change and advises on alternative futures for the City in respect to growth and change in the Metropolitan and regional context.

Community Centres

Cecil Street	To operate, manage and maintain the premises at 58 Cecil Street as a Community Centre.
519 Church Street	To provide for the overall administration maintenance and programme aspects of The 519 Church Street Community Centre.
Community Centre 55	To provide for the maintenance, management and operation of 97 Main Street as a community centre and to provide social and recreational services and activities for the community of Ward Nine in the City of Toronto.
Scadding Court	To provide for the establishment, maintenance and operation of the building forming part of the premises at 707 Dundas Street West, as a community

Scadding Court (Cont'd)	recreation centre under the Community Recreation Centres Act, 1974, and for the management and control of the said community recreation centre by a committee pursuant to the said Act.
Central Eglinton	To operate maintain and manage the Central Eglinton Community Centre.
Ralph Thornton	To provide for the overall administration and maintenance at the Ralph Thornton Centre, 765 Queen Street East.
Applegrove Community Complex	To develop, manage and control the administration and programming facilities and services under the Board of Management as approved by City Council.

Arena Boards

Moss Park	To provide for the management and control of the skating rink in Moss Park as a community centre under the Community Centres Act.
McCormick Playground	To operate the McCormick Playground Arena.
William H. Bolton	To provide for the maintenance and control of the skating rink in Vermont Sq. Park as a community arena under the Community Centres Act.
Forest Hill Memorial	To operate Forest Hill Memorial Arena.
George Bell	To operate George Bell Arena.
Ted Reeve	Operation of Indoor Hockey Rink and Outdoor Pleasure Skating Rink.
North Toronto Memorial	To operate North Toronto Memorial Arena.
Allan Lamport Stadium	To manage the Allan A. Lamport Stadium.
Toronto Economic Development Corporation	The objective of the TEDC is to support job creation and economic development in the City of Toronto. To meet this objective, the TEDC will concentrate on three interrelated programs: project development and management (development and renovation of land and buildings), marketing (of TEDC projects and the City as a whole), and facilitation (fielding inquiries from businesses and assisting in site location). The TEDC projects will focus on development opportunities on publicly held lands and on other lands where the private sector may not otherwise have an interest in pursuing on its own. The TEDC will not restrict its activities to any particular sector of the City's economy. It is anticipated that the primary focus would be in the industrial sector.

Parking Authority of Toronto	The Authority is responsible for the establishment, operation and management of all municipal off-street parking facilities throughout the City.

PART 1

OPERATING BUDGET: INTRODUCTION

ADDRESS ON THE OPERATING BUDGET FOR 1989

BY

COUNCILLOR BARBARA HALL

AT THE MEETING OF CITY COUNCIL

HELD IN THE COUNCIL CHAMBER, CITY HALL

ON THURSDAY, MAY 4, 1989

Barbara Hall/City Councillor/Ward 7

Council Members' Offices, City Hall, Toronto, Ontario M5H 2N2 Tel: 392-7916

May 4, 1989.

Mr. Mayor and Members of City Council:

I am pleased to present to you, the City's 1989 Operating Budget. It provides for expenditures of $499.5 million and results in a tax rate increase of 5.9% which is below the current Toronto inflation rate of 6.6%.

Expenditures

The expenditure side of the budget is up $45.2 million or 9.9% over last year.

Notable expenditure items include:

- Health and Environment items such as:
    - establishment of the first two of four community-based geriatric dental clinics.
    - over $600,000 in grants for community-based AIDS prevention projects.
    - $800,000 to complete the lead-contaminated soil removal and house dust clean-up in the South Riverdale and Niagara neighbourhoods.
- In the area of the future development of the City over a half million dollars is budgeted for studies and additional staff for the development of the 1991 Central Area Plan Review.
- Housing initiatives such as:
    - funding for consultant studies and staff to pursue the Main Streets Housing proposal.
    - funding for reorganizations in the Housing Department to improve operational effectiveness and to facilitate the

    construction of more housing on City-owned land by both Cityhome and other non-profits.

    - a pilot high-rise apartment inspection program.

- Grants improvements as follows:

    - an increase of $121,000, or 13%, in funds allocated to the Grant Review Board.

    - an increase of $500,000, or 21% in cultural grants.

    - the establishment of a new program for grants for cultural facilities arising from the report "No Vacancy" totalling $1,000,000.

    - the Toronto Health Care Fund has been increased by $1,000,000.

- Other highlights include:

    - funding for the conversion of residential apartment incinerators to regular garbage pick-up.

    - $2.4 million in Public Works special projects.

    - over $800,000 in improvements to Parks and Recreation facilities and services.

Revenues

The estimated general revenues for 1989 total $216.6 million, which is an increase of $21.6 million or 11.1% over 1988. The increases result from:

- Payments in lieu of taxes from other governments or crown corporations which are up $2.8 million or 4.5% from 1988.

- Licenses and Permits are up $1.9 million or 15.1% over the 1988 budget primarily because of plan examination fees.

- The City's share of the Parking Authority surplus is up by $1.2 million

- Financial Items are up by $4.0 million or 24.8% over the 1988 budget (although down $2.3 million from the 1988 actual) largely due to increases in the rates of interest being received by the City for the first half of 1989.

Assessment

The total general purposes assessment for 1989 is $3.443 billion which represents an increase of $99 million or 3.0% over 1988. This compares very favourably with the increases of between 1% and 2% experienced from 1985 to 1988.

Mill Rate

When the general revenues are deducted from the expenditures, this produces the net amount that must be raised from the property tax. When that figure is divided by the assessment totals, the result is the mill rate or tax rate. This is the rate that each individual property owner pays for every $1,000 of assessed valuation on his or her property.

The City, Metro and Education expenditure requirements combine to form the total tax bill which goes out to each taxpayer.

For 1989 the residential mill rates are as follows:

	Mills	Tax Bill on House Assessed at $5,000	Per Cent of Total
City Purposes	74.54	$ 373	21%
Metro Purposes	91.85	459	26%
Education Purposes	188.58	943	53%
	354.97	$1775	100%

In comparison to 1989, this represents an increase as follows:

	Increase in Mills	Per Cent Increase	Tax Bill on House Assessed at $5,000	Per Cent of Total Increase
City Purposes	4.18	5.94	$ 20.91	11.4%
Metro Purposes	10.63	13.09	53.14	29.1
Education Purposes	21.75	13.04	108.75	59.5
	36.56	11.48	$182.80	100.0%

Thus, the City portion of the tax bill has gone up 5.9%, while the total bill has increased 11.48%. Of the total increase faced by the average taxpayer, only 11 per cent relates to the City budget being considered today, while 29% of it relates to Metro and almost 60% to the education levy.

The Budget Process for 1989 and the Outlook for 1990

I would like to comment on the revenue and expenditure issues. I think that we are in a very enviable position this year in the City of Toronto if one compares our situation to that of most other communities in this province. We have seen almost daily newspaper reports of property tax increases of between 15% and 20%. We have clearly been very lucky in that our revenues have increased by 11%, expenditures have risen by 9.9% while taxes are up by only 5.9%. This is partially because of i) higher than budgeted interested earnings (due to favourable interest rates) and, ii) growth in our assesment base due to the level of property development. I think that while we should be pleased that we have the opportunity to have the kinds of programmes we have, we should not for a minute assume this is something that will naturally continue in the future. Should the pace of development decrease not only would the growth in the assessment base slow but there would be absolute decreases in revenue items such as fees for plan examination.

Although we have a history of responsible budgeting, which is continued this year, I think that we need to look very carefully at the kinds of pressures that may confront us in the future. We have not been affected in the same way that other communities by cuts or freezes in funding from other levels of government. We have less dependence on Provincial funding than the Board of Education or Metro, so we have been able to escape some difficult choices. However, this year we have begun to see very clearly the kinds of pressures that we are going to feel. This was not as a result of grant cutbacks to the City but rather it was the result of grant cutbacks to other sectors of the community. We have the daycare community, the hospitals, the arts community, numerous community based social services, all coming to the City because their funding has been reduced by senior levels of government. They are concerned about their survival and I believe that we are concerned about their survival. Our responses has included the development of City funding programmes for cultural facilities, for daycare grants, for the hospitals and community health centres, along with our increase in general grants budget.

Thus, partly because of fiscal responsibility on the part of previous Councils, partly because of the boom in development, and partly because of high interest earnings have been able to increase our expenditures while keeping our tax increase below inflation. We should celebrate this in a very cautious way, realizing that considerable effort must be made to continue in this fashion in future years. The recent Federal budget shows us just one more area where we are under pressure, with more proposals to cut transfer payments or increase gasoline taxes and sales taxes, or employer contributions to unemployment insurance which the City must pay contributions to unemployment insurance. Thus, in presenting this budget I am also saying to you that I, together with other members of the Budget Review Group, will commit ourselves to looking very carefully at our revenues, both to increasing existing ones and to developing new revenue sources, and to making sure that expenditures are carefully watched to ensure they conform to City Council's priorities.

If one looks at the tax bill that will be going out to the residents of this city, we see that the total at the end of the day will be 11.4% greater than what it was last year, and of that 5.94% is attributable to city purposes, 13.09% is attributable to Metro purposes, and 13.04% is attributable to education purposes. An 11.48% increase is clearly too much for our citizens, especially considering the total tax requirements from every level of government. While I believe that we have been responsible with respect to our portion, I am aware that members of this Council have questions about Metro and the School Board and are wishing that these bodies could be asked to reconsider their budgets. On one level I would agree since 11.48% is too high a tax increase. However, I am not sure that such a request is appropriate since both Metro and the School Boards have been affected much more severely than the City by cutbacks, particularly at the provincial level. I think that both of them agonized over their tax increases and made every expenditure reduction they felt they could and are still unhappy about the result. I should also point out that any delay in approving the 1990 Operating Budget and Mill Rates as a form of symbolic profest would delay the tax bills and cost the City over $500,000 in lost interest earnings.

In closing, I believe the 1989 Operating Budget before Council today incorporates a responsible level of spending, allowing for a number of new initiatives while maintaining a tax increase below the Toronto rate of inflation. Finally I want to express my sincere appreciation to all those involved in the very hard work and many long hours in preparing and reviewing the 1989 budget. Councillors Marilyn Churley, Betty Disero and Rob Maxwell deserve a special acknowledgement as do the many officials both within the Budget Review Group and in the various departments and boards. The first meeting of the Budget Review Group occured the day after the inaugural meeting of Council and when we sat down for a casual nine hour meeting that really set the precedent in the kind of work that was involved. Dennis Holmes as the Director of the Planning and Budgeting Division, all the Budget Analysts, Art Stevenson, the Executive Director of Management Services and George Clarke, the Commissioner of Finance and City Treasurer, and all of their staff, were incredibly wise, well prepared at all times, and managed to maintain a sense of humour and patience when those of us new to the budget process asked our endless, endless questions as we attempted to understand all this material that came before us. I came out of this process amongst other things, enormously impressed by the staff that we have, their level of professionalism, their hard work and their sense of humour and patience. In addition I think it is important to mention the Heads of all the Departments and their staff who had been working on their budgets for many months and who often again had to put up with many, many questions from us and who showed an enormous amount of flexibility to rethink their submissions and offer alternatives to achieve our mutual objectives while limiting the tax increase. In this way the Budget Review Group cut the unprecedented amount of $28,000,000 from the submissions. It was an often difficult process but I think we have a good budget, one that controls and initiates and I am sure that members of Council will support it.

1989 OPERATING BUDGET ADOPTION

The 1989 Operating Budget of the City of Toronto as presented herein was confirmed and passed by the proceedings of City Council at its meeting held on the 4th day of May 1989. (Executive Committee Report No. 16, Clause 1)

The Executive Committee certifies to City Council the City of Toronto Operating Budget for the year 1989.

ART EGGLETON
CHAIRMAN

REPORT OF EXECUTIVE COMMITTEE

ON 1989 OPERATING BUDGET

(Extract from Executive Committee Report No. 16, 1989)

AND

REPORT OF EXECUTIVE COMMITTEE

ON ADOPTION OF 1989 ESTIMATES AND MILL RATES

(Extract from Executive Committee Report No. 16, 1989)

REPORT No. 16 OF THE CITY OF TORONTO EXECUTIVE COMMITTEE

Certified correct as adopted by City Council at its meeting held on May 4 and 5, 1989, with the following amendments:

REPORT OF THE EXECUTIVE COMMITTEE

Clause		Page
1	1989 CITY OF TORONTO OPERATING BUDGET ESTIMATES	1

During consideration of this Clause, Council also had before it a communication (May 2, 1989) from Mr. James A. Wakeford, Chairperson, Community Advisory Board, Downtown Health Area, and (May 3, 1989) from the Commissioner of Finance. (Copies attached - 18 and 22)

Council took the following action:

General

1. Expressed its concern and displeasure regarding the major tax increases requested by the Metropolitan Toronto Corporation and the Boards of Education, resulting predominately from insufficient financial support from the Ontario Provincial Government;

2. Amended item 1(c) of the Budget Overview Statement (page A2) by deleting "$43.0 million" and inserting in lieu thereof "$42.2 million", and amended the appropriations to reserves accordingly; and

3. Reduced the appropriation to the Reserve for Employees' Cumulative Sick Pay Grant from $1,000,000 to $200,000 to reflect the revised amount of 1988 Surplus now available.

Parks and Recreation Department

4. **Requested that the Commissioners of Parks and Recreation and of City Property meet with Councillors Gardner and Walker, representatives of the North Toronto Arena Board and Members of POINT involved with the Eglinton Community Centre, to determine in detail the status of the project and what renovations are necessary to the arena complex.**

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DOWNTOWN HEALTH AREA

COMMUNITY ADVISORY BOARD

Re: Executive Committee Report No. 16, Clause No. 1

May 2, 1989.

Ms. M. Greer,
Secretary - Board of Health,
City Clerk's Department,
2nd Floor,
100 Queen Street West,
Toronto, Ontario.
M5H 2N2

Dear Ms. Greer:

RE: TORONTO HEALTH CARE FUND

The Downtown Health Area Community Advisory Board strongly urges that the Toronto Health Care Fund be allocated to community groups, not to major institutions.

Yours truly,

James A. Wakeford,
Chairperson,
Community Advisory Board,
Downtown Health Area.

JW:jg

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CITY OF TORONTO
FINANCE DEPARTMENT

RE[illegible]
MAY [illegible]

May 3, 1989

RE: Clause 1 of Executive Committee Report No. 16

To: City Council

Subject: Metropolitan Toronto and Metropolitan Toronto School Board Budget Increases, 1989 - Further Information

Origin: Councillor Barbara Hall, Chair, Budget Review Group and
Mr. George H. Clarke, Commissioner of Finance
(c05cncl89017:116)

Background:

The Executive Committee (May 1, 1989) requested that we report directly to Council for its meeting on May 4, 1989 with further information and details on the increase in budgets and mill rates resulting from this year's Metropolitan Toronto and Metropolitan Toronto School Board Budgets.

Set out below is further information as requested. It has been culled from the following reports:

> "The Metropolitan Toronto School Board 1989 Composite Current Estimates" (dated April 19, 1989)
>
> "Corporate Summary Reports, 1989 Operating Budget, Volume I" (Metropolitan Toronto, dated April 5, 1989)
>
> "The Crumbling Financial Partnership", Metropolitan Toronto's Response to Provincial Retrenchment (dated April 4, 1989).

The Budget in summary is shown here for each level of local government referred to, in the same summary format used in putting the City's budget before you. More detailed figures are attached as appendices to this communication.

Metropolitan Toronto School Board

	1988 Budget	1989 Budget	Change	Percent Change
Expenditures (Million $)	1,571.4	1,739.3	167.9	10.7
Gen Revenues (Million $)	190.2	118.8	(71.4)	(37.5)
	1,381.2	1,620.5	239.3	17.3

Assessment (Million $)	2,889.4	2,975.5	86.1	3.0
Residential Mill Rate	166.83444	188.58455	21.75011	13.0
Taxes on Home Assessed at $5,000	$834.17	$942.92	$108.75	13.0

Metropolitan Toronto

	1988 Budget	1989 Budget	Change	Percent Change
Expenditure (Million $)	1,861.5	2,107.3	245.8	13.2
General Revenues (Million $)	1,113.8	1,249.0	135.2	12.1
	747.7	858.3	110.6	14.8
Assessment (Million $)	3,344.0	3,443.0	99.0	3.0
Residential Mill Rate	81.21818	91.84634	10.62816	13.1
Taxes on Home Assesed at $5,000	406.09	459.23	53.14	13.1

City of Toronto

	1988 Budget	1989 Budget	Change	Percent Change
Expenditures (Million $)	454.3	499.5	45.2	9.9
Gen Revenues (Million $)	195.0	216.6	21.6	11.1
	259.3	282.9	23.6	9.1
Assessment (Million $)	3,344.0	3,443.0	99.0	3.0
Residential Mill Rate	70.35738	74.53911	4.18173	5.9
Taxes on Home Assessed at $5,000	351.79	372.55	20.76	5.9

Separate appendices have been attached, to show in more detail the changes within the Metropolitan Toronto and Metropolitan Toronto School Board Budgets.

Comments:

Metropolitan Toronto School Board Expenditures have increased by 10.7%. No information is available to indicate whether the number of pupils or the number of classroom hours by teachers have increased. If the expenditure had increased by no more than the rate of inflation in Metro (said to be 6.6%,) the budgeted expenditure figures would be reduced by $64.4 million.

The costs of public elementary and secondary school education in Metropolitan Toronto in 1989 will be paid completely by the local taxpayer. There is no provincial grant support, rather there is a withdrawal of funds by the province. The changes from last year in general legislative grants are shown below:

	Actual 1988	Budget 1989	Change
General Legislative Grants (Million $)			
- Elementary	(1.2)	(6.5)	(5.3)
- Secondary	34.6	(5.5)	(40.1)
	33.4	(12.0)	(45.4)

The Metropolitan Toronto net general levy has increased by 14.8% or $110.6 million. Of this $50.1 million is included in the At Large and Contingency account, and $24.6 million reflects a reduced year end surplus compared to the previous year. Within service departments, the largest increases have occurred under General Government ($19.7 million, largely in the Clerk's Department to support a directly elected Council)and in Transportation (where the TTC are expanding Wheel Trans). If net expenditures had increased by no more than the rate of inflation in Metro (said to be 6.6%,) the budget would be reduced by $61.3 million.

This information is provided from budget reports tabled at Metro Council by its Executive Committee and by the Metropolitan Toronto School Board.

Chair, Budget Review Group

Commissioner of Finance

METROPOLITAN TORONTO SCHOOL BOARD
1989 BUDGET

	1988 Budget	1989 Budget	Change	Percent Change
Expenditures (Million $)				
Elementary	814.2	898.4	84.2	10.3
Secondary	757.2	840.9	83.7	11.1
	1,571.4	1,739.3	167.9	10.7
Revenues (Million $)				
Provincial Grants	46.2	(12.0)	(58.2)	(126.0)
Surplus, Prior Year	7.3	8.1	.8	11.0
Tax Reduction Reserve	32.0	-	(32.0)	(100.0)
Separate School Board, net Tuition Fees	28.0	51.0	23.0	82.1
Separate School Board, payments (O.Reg.161/88)	15.0	7.3	(7.7)	(51.3)
Reduction - Local Levy	2.5	2.7	.2	8.0
Miscellaneous	59.2	61.6	2.4	4.1
	190.2	118.7	(71.5)	(37.6)
Net Expenditures (Million $)	1,381.2	1,620.6	239.4	17.3

Notes:

1. It cannot be determined why expenditure has increased 10.7%, as no operating statistics (such as numbers of students or teaching hours) are included in the published estimates.

2. Provincial grant support for the Metropolitan Toronto School Board has gone from net grant payments of $46.2 million last year to a withdrawal of $12.0 million under the grant formula.

METROPOLITAN TORONTO - 1989
OPERATING BUDGET

Net Expenditure (Million $)	1989 Budget	1988 Budget	Change	Percent Change
General Government (Management Services, Clerks, Council et al)	35.4	55.1	19.7	55.5
Protective Services (Police, et al)	390.0	400.1	10.1	2.6
Transportation Services (TTC, Roads)	179.7	194.9	15.2	8.4
Environmental Services (Works)	25.2	25.8	.6	2.4
Health Services (Ambulance)	24.5	25.2	.7	3.0
Social and Family Services (Community Services, et al)	128.9	139.1	10.2	7.9
Recreational and Cultural Services (Zoo, Parks C.N.E. et al)	60.7	60.5	(.2)	(0.3)
Planning and Development (Convention Bureau, et al)	11.2	11.3	.1	1.6
Other				
At Large	100.6	150.7	50.1	49.8
Grants	13.9	15.3	1.4	10.1
Surplus	(57.7)	(33.1)	24.6	
Misc. Revenue	(164.7)	(186.6)	(21.9)	13.3
General Levy	747.7	858.3	110.6	14.8

Notes:

1. Provincial Grants to Metro are as follows:

(Millions $)	1988 Actual	1989 Actual	Change	Percent Change
Unconditional (Police, Household, General)	129.0	129.0	-	-
Conditional (Welfare, et al)	540.4	636.7	96.3	17.8
	669.4	765.7	96.3	14.4

2. The figures shown above are net, after crediting grants and revenues and cost recoveries. In one area in particular, Community Services, gross expenditures have increased 17.3% (from $642.7 million to $753.9 million) but this is offset by an increase in conditional grants received from the Province.

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City of Toronto

EXECUTIVE COMMITTEE

REPORT No. 16

FOR CONSIDERATION BY THE COUNCIL OF THE
CORPORATION OF THE CITY OF TORONTO
ON MAY 4, 1989.

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1 1989 CITY OF TORONTO OPERATING BUDGET ESTIMATES 1

City of Toronto

EXECUTIVE COMMITTEE

REPORT No. 16

FOR CONSIDERATION BY THE COUNCIL OF THE
CORPORATION OF THE CITY OF TORONTO
ON MAY 4, 1989.

1

1989 CITY OF TORONTO OPERATING BUDGET ESTIMATES

The Executive Committee has prepared the Operating Estimates for the current year showing the appropriations required for the various Departments of Council.

The Operating Budget includes the following:

The General Budget; The Water Budget; The Sewer Budget; The Parking Meter Budget; and Other Self-Sustaining Budgets.

The Operating Budget also includes provisions for the maintenance of Reserve Funds in the following amounts and for the purposes indicated:

Fire Insurance (Account No. 530-009)	$ 12,000
Sewer Service Charge (Account No. 833-901)	$12,127,940
Parking Meter (Net Proceeds from Parking Meter Budget) (Account No. 827-724)	$ 2,363,900
Water Rate Stabilization (Net Proceeds from Water Budget) (Account No. 811-502)	$ 325,073

The Executive Committee recommends the adoption of the report (April 26, 1989) from Councillor Hall, Chair, Budget Review Group, and that there be a clear indication on the tax bill of the breakdown of taxes showing the portion and percentage which is contributable to the City of Toronto, Metropolitan Toronto and the School Boards.

The Executive Committee certifies to City Council the City of Toronto Operating Budget for the year 1989, which appears in its entirety in Volume II of this Report, and recommends that it be adopted.

The Executive Committee reports having requested Councillor Hall and the Commissioner of Finance to present a report directly to Council highlighting the reasons in their Operating Budgets for their 1989 tax increases.

Councillor Layton declared an interest in this matter and that the general nature of the interest was that his wife is a School Trustee.

The following motion by Councillor Jakobek was voted on and lost:

1. ***That the Budget, as presented today, not be approved; but rather that the City of Toronto indicate to both Metropolitan Toronto and the Boards of Education its concern over the impact of a 12 per cent tax increase on the well-being and quality of life of its citizens; and request that both bodies review their budgets to hopefully keep within the limits of inflation; and***

2. ***That the Budget Review Group and Mayor Eggleton meet with representatives of both the Boards of Education and Metropolitan Council to express City Council's concern over the dramatic impact and hardship on the citizens of Toronto that their Budgets will have.***

The Executive Committee submits the report (April 26, 1989) from Councillor Hall, Chair, Budget Review Group:

Origin: Councillor Barbara Hall, Chair, Budget Review Group (c10exec89161:462)

Comments: I am pleased to present the recommended 1989 Operating Budget for your consideration.

1. ***Budget In Summary***

In summary, the budget totals are as follows:

	1988 Budget	Recommended 1989 Budget	Change	Per Cent Change
Expenditures (Millions $)	454.3	499.5	45.2	9.9
Gen. Revenues (Millions $)	195.0	216.6	21.6	11.1
Assessment (Millions $)	3344.0	3443.0	99.0	3.0
Residential Mill Rate (City Portion In Mills)	70.4	74.6	4.2	5.9
City Portion of Taxes On Home Assessed At $5000	$ 351.79	$ 372.55	$20.76	5.9

Thus, the City portion of the mill rate will be going up 5.9 per cent, which is below the current Toronto inflation rate of 6.6 per cent.

Expenditures are up 9.9 per cent, but this is more than offset by the 11.1 per cent increase in general revenues and 3.0 per cent increase in assessment.

Unfortunately, because of double digit mill rate increases in the Metropolitan Toronto and School Board mill rates, the overall property tax bill will rise by more than 11%, notwithstanding the 5.9% increase in the City mill rate.

2. ***Highlights of the 1989 Operating Budget***

Funds have been provided in the 1989 Operating Budget for a number of Council initiatives including:

- over a half million dollars in consultant studies and additional staff for the 1991 Central Area Plan Review.
- Health and Environment items such as:
    - establishment of the first two of four community-based geriatric dental clinics.
    - over $600,000 in grants for community-based AIDS prevention projects.

  - $800,000 to complete the lead-contaminated soil removal and house dust clean-up in the South Riverdale and Niagara neighbourhoods.

- Housing initiatives such as:
  - funding for consultant studies and staff for the Housing on Main Streets proposal.
  - funding for reorganizations in the Housing Department to improve operational effectiveness.
  - a pilot high-rise apartment inspection program.
- Grant improvements as follows:
  - an increase of $500,000, or 21%, in cultural grants.
  - a new program for grants for cultural facilities totalling $1,000,000.
  - a $1,000,000 increase in the Toronto Health Care Fund.
  - an increase of $121,000, or 13%, in funds allocated to the Grant Review Board.
- Other highlights include:
  - funding for the conversion of residential apartment incinerators to regular garbage pick-up.
  - $2.4 million in Public Works special projects.
  - over $800,000 in improvements to Parks and Recreation facilities and services.

3. *General Issues*

During its review of the 1989 Operating Budget submissions, three general concerns became evident to the Budget Review Group. These were: a) Staffing Growth; b) Provincial Cutbacks; and, c) 1989 Impact on the 1990 Operating Budget.

a) Staffing Growth

New and expanded programs approved by City Council have led to an increase in Departmental staffing growth over the last three years. From 1966 to 1986, City Departments added an average of 40 to 50 new positions per year. Over the two-year period from 1987 to 1988, the establishment increased by a total of 251 positions. For 1989, the Budget Review Group was faced with requests for a total of 209 new permanent or temporary positions. Based on previous experience it is expected that about 50% of the requests referred for study will receive Council approval.

This continued staff growth has significant budgetary implications, not just for salaries and fringe benefits, but also in terms of space, furniture, equipment and computer support.

In response to this situation the Budget Review Group has deferred some staffing requests to the 1990 budget cycle and has attempted to limit the number of positions to be considered for funding in 1989. These requests can be accommodated in 1989 but City Council needs to be cognizant of the future budget implications of new or expanded program requests.

There also appear to be some requests for temporary staff where the position is required for an extended period of time and is likely to evolve into a permanent need. It is recommended that, when these positions are reviewed, they be treated as requests for permanent positions.

Prior to the 1990 Operating Budget cycle, the Budget Review Group will reassess the situation to see if any revised instructions or guidelines should be sent out to Departments or Boards for the preparation of their Operating Budgets.

b) Provincial Cutbacks

Cutbacks in Provincial funding have not posed a serious problem in the development of the City's 1989 Operating Budget though there are some disturbing signs which cloud the picture for the future.

The City has seen Provincial unconditional grants frozen at their 1988 level and the Highway Subsidy Allocation from the Ministry of Transportation has failed, for many years, to keep pace with inflation. Public health grants are also expected to increase more slowly than the rate of inflation. As a result, the three largest Provincial transfer payments to the City represent a cutback in actual funding. Fortunately, Provincial grants and subsidies make up only 8.7% of the revenue required to fund City expenditures.

Cultural groups, daycare providers, community centres and health care agencies, among others, have placed new demands on the City's resources. These agencies have turned to the City to make up shortfalls in funding from other levels of government. Although City Council has tried to do what it can in some of the most pressing cases, it is simply not possible for local government to fully offset the consequences of such cutbacks.

Both Metropolitan Toronto and the School Boards have set double digit increases in their portions of the residential mill rate. This has been largely attributed to Provincial cutbacks. Metropolitan Toronto has recently released a paper entitled "The Crumbling Financial Partnership: Metropolitan Toronto's Response to Provincial Retrenchment". Metro's position is that unilateral actions by the Province to address its deficit problems have shifted the cost of some services to the municipalities. Local governments have been forced to raise more revenues, cut service levels, or do both. This comes at a time when municipalities in Metro Toronto need to make significant expenditures on maintenance and replacement of infrastructure, and on services to deal with urban social and economic problems.

Provincial funds for new municipal expenditure programs are also very uncertain and this constrains the ability of the City to undertake new initiatives where Provincial cost-sharing is required.

At present, the City's financial condition is sound. The ability of the City to continue to meet the needs of its citizens may be impaired by the effects of Provincial cutbacks.

c) 1989 Impact on the 1990 Operating Budget

Previous Councils have approved some new programs following the adoption of the annual Operating Budget. This has been based on the ability of the current year's allocations to absorb the initial part-year costs. The full-year impact has been left to the following year's budget. While this allows some flexibility after the annual budget has been passed it does commit Council to mandatory increases in the next year's Operating Budget.

The effects of such commitments will be more pronounced during the 1990 Operating Budget cycle due to the implications of the 1989 Capital Budget. The 1989 Capital Budget now totals over $100 million which is more than twice the level of only three years ago when $42.5 million was approved. Since debt service charges resulting from the Capital Budget impact on the following year's Operating Budget, these are forecast to rise by $9.4 million from the 1989 level of $28.7 to $38.1 in 1990. Furthermore, the new facilities created through the capital budget require funds year after year for operation and maintenance.

City Council should therefore be cautious about adding new programs in the remainder of 1989 if a significant commitment of funds is required in 1990 and beyond.

4. *The Budget Document*

The format of the budget document before you was substantially revised last year. The revised format portrays the essential features or highlights of the budget in succinct tables and extended narrative explanations. The detailed "computer printout" format of the previous decade has been included as an appendix to the budget document.

The budget document is divided into three sections as follows:

Section I: Summary Presentation: City Totals

This section presents the budget information for the City in total under the following headings:

A. Budget Overview Statement

This is an overview of the City's 1989 Operating Budget, giving a review of the budget results for 1988, and the highlights of the budget for 1989.

B. Organization Chart

This shows the organizational relationship between City Council and its Departments and Boards.

C. Summary of Expenditures

This gives the following expenditure information for the City, first by "agency" (Department or Board), and then in total by "feature category" (salaries & benefits, materials & supplies etc.):

1. 1988 actual expenditure;
2. 1988 budget;
3. 1989 request (based on the original submission as adjusted for subsequently requested revisions and reappropriations from 1988);
4. 1989 recommended budget (after review by the Budget Review Group);
5. Increase - 1989 budget over 1988 budget in dollars;
6. Increase - 1989 budget over 1988 budget by percentage.

D. Summary of General Revenues

This gives the same type of information as above, for the City's general revenues by major category.

Section II: Summary Presentation: Departments and Boards

This section presents the budget information for each Department and Board, in turn, under the following headings:

A. Statement of Basic Function

This is a description of the primary purpose or functions of the particular Department or Board.

B. Budget Overview Statement

This is a narrative prepared by the particular Department or Board, at the time of budget submission, which highlights the major features of the 1989 Operating Budget submission from its own perspective. It is designed to cover:

1. **1988 in review;**
2. **highlights of the 1989 request; and**
3. **plans that will impact on future years' budgets.**

C. Organization Chart

This is a recent summary depiction of the organizational structure of the particular Department or Board in chart form.

D. Summary of Expenditures

This gives the same expenditure information as indicated above (for the City in total), but in this case, for the particular Department or Board, first by "program unit" (division), and then in total by "feature category".

E. Highlights of Changes in Budget From 1988

The main factors explaining the change in budget between 1988 and 1989 for the particular Department or Board are set out.

F. Summary of New Requests

The particular Department's or Board's "new requests" are shown in summary, as follows:

1. departmental/board priority number;
2. description of "new request";
3. amount requested for 1989;
4. amount recommended for 1989;
5. explanation or comment on any of the foregoing.

"New requests" are new programs, projects or special items which have not had previous authorization and which impact for the first time in the 1989 Operating Budget.

G. Highlights of Budget Review Adjustments

The major categories of Budget Review adjustments are set out for the particular Department/Board, explaining the makeup of the difference between the 1989 request and the 1989 recommended budget.

H. Matters Referred To The Budget Review Group For Consideration With the 1989 Operating Budget

Over the past several months, the Executive Committee and City Council have referred a number of matters to the Budget Review Group for consideration with the 1989 Operating Budget. Those matters relevant to the particular Department or Board are covered, setting out the action taken by the Budget Review Group with respect thereto.

I. Other Issues Deserving Special Mention

In the case of certain Departments and Boards, there are other issues arising out of the budget that deserve special mention and are covered under this heading.

For some Departments or Boards certain of the headings noted above are not applicable. If this is the case, the numbering system for the headings has been retained.

Section III: Appendix: Recommended Estimates by Account Code

This section sets out the detail of the recommended expenditure and revenue estimates by account code.

5. ***Access To Detailed Documentation***

For the convenience of Members of the Executive Committee and other Members of City Council, bound volumes of the budgets in complete detail have been placed in the Council Members' conference room adjacent to Committee Room No. 5. Additional volumes are also available from Members of the Budget Review Group and the budget staff in the Management Services Department.

In addition, a document entitled "1989 Budget Review Adjustments", which details all of the recommended adjustments to the budgets, will be similarly available.

6. ***Conclusion***

I am pleased that, as a result of the 1989 budget process, the Budget Review Group is able to recommend a budget yielding a tax rate increase that is below the current Toronto rate of inflation.

Accordingly, I want to thank all of those who have contributed to this successful conclusion, my colleagues on the Budget Review Group and all of the dedicated staff.

Recommendations:

1. That the 1989 Operating Budget, as presented, be adopted;
2. That the recommendations and requests for further reports, as set out in the budget document, Section II, Headings F, H and I, be concurred with.
3. That the report (February 28, 1989, re: Municipal Code - Summer Student) from the City Solicitor be adopted on the understanding that the necessary funds are included in the recommended 1989 Operating Budget and that this request will not recur in 1990.
4. That Recommendation 2 of the report (February 13, 1989, re: Final Evaluation on Pilot Programme of Support for Individual Artists) from the Toronto Arts Council be struck out and the report, as so amended, be adopted.
5. That the report (February 3, 1989, re: "No Vacancy: A Cultural Facilities Policy for the City of Toronto") be referred back to the Budget Review Group for further consideration and subsequent report to the Executive Committee.
6. That City Council approve, in principle, the Building Official Intern Program proposal in the 1989 Operating Budget of the Department of Buildings and Inspections and that the Commissioner report to the Budget Review Group on alternate funding sources.
7. That, with respect to the communication (February 27, 1989) from Mr. Ken Pridmore, Niagara Classic requesting a grant for Toronto related costs for the Niagara Classic ProAm Bicycle Stage Race, Council adopt the following:

   a) that a grant in the amount of $7,500 be authorized to the Niagara Classic bicycle race to cover one-half of the Toronto staging costs, subject to agreement by Metro to fund a like amount;

   b) that the necessary funds be transferred from Contingency Account No. 722-640 to At-Large Account No. 722-375-700;

   c) that the organizers attempt to secure the ongoing involvement of cycling associations and the City Cycling Committee;

d) that the purpose of the grant be deemed to be in the interests of the Municipality; and,

e) that the release of funds be subject to the satisfactory completion by the organization of City Council's contract compliance policy for grant recipients.

8. That the report (February 6, 1989), re: Departmental Recommendations for Grant Funds to Major Grant Receiving Agencies, from the Commissioner of Parks and Recreation be adopted.

   a) that the grants set out in the table headed "Recommended Level of Support", under the column headed "Total Recomm. (89/90)", be authorized;

   b) that the grants set out in the table "Other New Programme Requests" under the column headed "High Priority", totalling $26,500, be authorized;

   c) that the purposes of the grants be deemed to be in the interests of the Municipality;

   d) that the grants be subject to the satisfactory completion by the organizations of Contract Compliance Program requirements;

   e) that the report (February 20, 1989) from the Neighbourhoods Committee, as amended by the foregoing, be adopted.

9. That the report (October 20, 1988, re: City of Toronto Street Lighting Policy) from the City Services Committee be adopted.

10. That the report (February 20, 1989, re: Proposed Relocation of Pedestrian Crossover - Bellefair Avenue and Queen St. East) from the City Services Committee be adopted.

11. That the report (March 17, 1989) from the Commissioner of Public Works, and the report (April 4, 1989) from the City Services Committee, regarding the Conversion of Residential Incinerators, be adopted with the following amendments:

    a) that Recommendation 1 of the report (March 17, 1989) from the Commissioner of Public Works respecting the provision of funds in the amount of $148,642 for additional staffing requirements be deferred pending a report from the Personnel Committee on the proposed staffing changes;

    b) that, of the request of $514,000 for the purchase of compactor containers, funds in the amount of $257,350 be included in the recommended 1989 Operating Budget of the Department of Public Works, with the remaining half to be funded from the surplus in the Compactor Unit Replacement Reserve, Account No. 503-301;

    c) that funds in the amount of $240,000 be included in the recommended 1989 Operating Budget, At-Large - Additional Automotive Equipment, Account No. 722-839, for the purchase of new front loading packers.

12. That, prior to the expenditure of any of the funds approved for the Urban Design Awards, the Commissioner of Planning and Development report to the Budget Review Group on the organization of the Award Program and its specific cost components.

13. That the report (March 13, 1989, re: C.P. Shah Awards Fund) from the Board of Health be adopted and the funds be provided from Board of Health Account No. 772-910.

14. That the Executive Committee consider the establishment of a Task Force composed of Members of Council and staff to consider and report on how the volume of paper produced for meetings could be reduced and what the cost implications would be.

15. That, with respect to the High Rise Apartment Inspection program, the Commissioner of Buildings and Inspections be requested to report further to the Budget Review Group, evaluating the effectiveness of the additional resources provided in the 1989 Operating Budget, the effectiveness of other mechanisms, such as a maintenance by-law or a certificate program, to ensure the compliance of landlords.

16. That the request from the Department of Public Health for $20,673 to improve accessibility to the Department's services for the visually and hearing impaired be referred to the Toronto Action Committee for People with Disabilities to consider how this service could be implemented most effectively and whether it could have wider applicability beyond Public Health matters.

17. That the Mayor and the Chair, Board of Health, or other appropriate Members of Council, meet with the Minister of Health to pursue the issue of Provincial funding for the Community Based Geriatric Dental Clinic program.

18. That the Department of Public Health continue to pursue Provincial recoveries for the Family Planning Services, Immigrant Women's Centre (Clinic Co-ordinator), Toronto Western Clinic No. 2, and the Mobile Health Clinic; and, that the Medical Officer of Health report back to the Budget Review Group in six months on the projects' effectiveness as well as the status of the recoveries sought.

CITY OF TORONTO
1989 OPERATING BUDGET

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CITY OF TORONTO
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CITY OF TORONTO

1989 OPERATING BUDGET

SECTION I

SUMMARY PRESENTATION:

CITY TOTALS

1989 OPERATING BUDGET
CITY TOTALS

A. BUDGET OVERVIEW STATEMENT

1. 1988 In Review

a) Expenditures

The City's 1988 Operating Budget totalled $454.3 million. Actual expenditures amounted to $431.9 million or $22.4 million under budget.

The major areas of underexpenditure were the following:

- Snow removal after major storms and other winter services	$3.9 million
- Debt charges	$3.5 million
- Miscellaneous At Large items	$3.3 million
- General & organizational change contingencies	$2.5 million
- Fire Department operations	$1.9 million
- Public Works special projects	$1.5 million
- Grants deferred to 1989	$1.1 million
- City Property programs	$1.0 million

b) General Revenues

The 1988 budget for General Revenues was $195.0 million. Actual general revenues totalled $212.1 million or $17.1 million more than the amount budgeted.

The major general revenue categories which varied from the budget were as follows:

- Interest on investments	$6.2 million
- Building permit fees	$4.5 million

A. BUDGET OVERVIEW STATEMENT (Continued)

c) Surplus

The favourable results on actual expenditures and general revenues compared with the budget, together with net supplementary tax collections compared to budget, resulted in a total 1988 surplus of $43.0 million. This is made up as follows:

- Expenditures under budget (as above)	$22.4 million
- General revenues over budget (as above)	$17.1 million
- Net supplementary taxes over budget	$ 3.5 million

The recommended disposition of the 1988 Surplus is as follows:

- Brought forward to 1989 as source of revenue in 1989 Operating Budget:	$17.2 million
- Appropriations to reserves:	$25.8 million

The $25.8 million in appropriations to reserves are made up as follows:

- Reserve for general accounts receivable	$7,000,000
- Reserve for repayable advances	$ 600,000
- Reserve for election expenses	$ 650,000
- Reserve for legal claims	$1,650,000
- Reserve for employees' cumulative sick pay grant	$1,000,000
- Reserve for insurance	$1,500,000
- Reserve for retroactive salary increases	$1,600,000
- Reserve for extended health care	$1,000,000
- Reserve for St. Lawrence Square Project	$2,000,000
- Reserve for reappropriations from previous year	$8,833,128

1989 OPERATING BUDGET
CITY TOTALS

A. BUDGET OVERVIEW STATEMENT (Continued)

2. Highlights of the 1989 Budget

a) Expenditures

The 1989 recommended expenditure budget totals $499.5 million. This represents an increase of $45.2 million or 9.9 per cent over the 1988 budget. The major areas of expenditure by function are as follows:

	1989 Recommended Budget (Millions $)	Per Cent Of Total City Budget (%)
- Public Works Department	92.1	18.4
- Fire Department	69.4	13.9
- Parks & Recreation Department	45.9	9.2
- City Property Department	34.4	6.9
- Public Health Department	30.7	6.1
- Debt Charges	28.7	5.7
- At Large Account (net of Contingency Account)	27.7	5.5
- Library Board	24.4	4.9

The expenditures by major "feature category" are as follows:

	1989 Recommended Budget (Millions $)	Per Cent Of Total City Budget (%)
- Salaries & Benefits	308.7	61.8
- Contracted Services	90.2	18.1

1989 OPERATING BUDGET
CITY TOTALS

A. BUDGET OVERVIEW STATEMENT (Continued)

The major components of the $45.2 million increase in the total City expenditure budget between 1988 and 1989 are:

- Inflation on non-salary base expenditures	$ 4.6 million
- Recommended "new requests"	$ 7.0 million
- Full year impact in 1989 of programs/reorganizations started part year in 1988	$ 7.6 million
- Net effect of provision of 1989 Contingency Account and non-recurring items in 1988 budget	$26.0 million

Of the $7.6 million indicated above for "full year impacts", the major items include:

- Full year impact of staffing started part year in 1988	$4.2 million
- Grants for cultural operations and facilities	$1.2 million
- Toronto Health Care Fund	$1.0 million
- Rent	$0.8 million

The total 1989 City expenditure Budget of $499.5 million represents a reduction of $27.9 million from the original requests totalling $527.4 million. The major categories of reductions include:

- Deletion or reduction of $11.0 million of the $18.0 million of "new requests";

- Reduction of $6.6 million in base budget for salaries and benefits, and reduction of $4.5 million in base budget for materials and contracted services, related to past experience of resource requirements;

- Reduction of $1.1 million in office space and equipment requests either as recommended by SPODS or referred to SPODS for consideration; and.

- Reduction of $4.1 million in Miscellaneous and Toronto Arts Council Grants.

1989 OPERATING BUDGET
CITY TOTALS

A. BUDGET OVERVIEW STATEMENT (Continued)

(NOTE: All of the discussion of the 1989 expenditure budget assumes the 1988 wage rates. Further increases to the Departmental and Board budgets will be required once negotiated wage settlements have been finalized.)

b) General Revenues

The 1989 recommended budget for general revenues is $216.6 million. This is an increase of $21.6 million or 11.1 per cent over the 1988 budget. The major categories of general revenue are:

	1989 Recommended Budget (Millions $)	Per Cent Of Total Gen. Revenue Budget (%)
- Payments in Lieu of Taxes	65.8	30.4
- Subsidies & Grants: Province of Ontario	43.3	20.0
- Interest on Investments	20.4	9.4
- Surplus Brought Forward From Prior Year	17.1	7.9
- Licences & Permits	14.7	6.8

The major increases in general revenues over the 1988 budget are in the following categories:

- Surplus Brought Forward From Prior Year	$4.6 million
- Financial Items (interest earned on investments)	$4.0 million
- Subsidies/grants, Province of Ontario	$3.4 million
- Payments in Lieu of Taxes	$2.8 million
- Licences & Permits (building permit fees)	$1.9 million

A. BUDGET OVERVIEW STATEMENT (Continued)

c) Assessment

The assessment for 1989 taxation totals $3.443 billion. This is an increase of $99 million or 3.0 per cent over 1988. This compares to last year's increase of $62 million or 1.9 per cent over the previous year. The assessment figures by major category are as follows:

	Assessment Millions $	Increase Over 1988 Millions $	Increase Over 1988 %
- Residential	1458.0	38.0	2.7
- Commercial	1367.7	40.3	3.0
- Business	617.3	20.6	3.5

d) Taxation Revenue

The balancing figure in the annual budget process is the amount raised from property taxation. It is derived as follows:

	1988 Budget Millions $	1989 Budget Millions $	Increase 1988-1989 Millions $	Increase 1988-1989 Per Cent
Total Expenditures	454.3	499.5	45.2	9.9
Less: Total General Revenues	195.0	216.6	21.6	11.1
	------	-----	----	----
Taxation Revenue	259.3	282.9	23.6	9.1

The taxation revenue figure of $282.9 million for 1989 represents 56.6 per cent of the total budget of $499.5 million.

A. BUDGET OVERVIEW STATEMENT (Continued)

e) Mill Rate

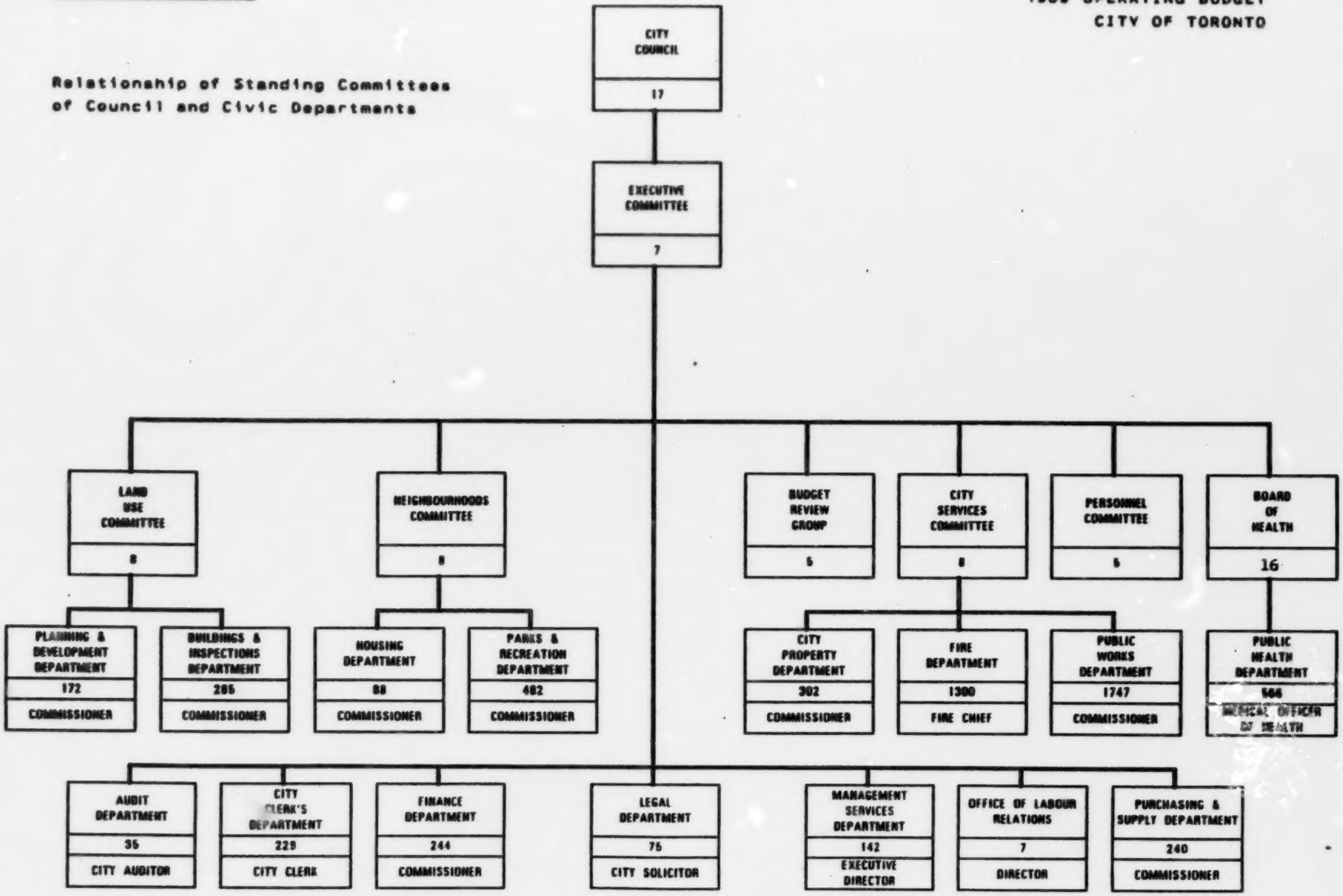
The mill rate is the rate applied to the assessment on individual properties to determine the amount of taxes due to the City. The mill rate is the amount of taxes per $1000 of assessment.

The commercial mill rate is derived by dividing the taxation revenue by the total assessment (the residential assessment is first adjusted by a factor of 0.85) and multiplying the result by 1000. The residential mill rate is always 85 per cent of the commercial mill rate.

The resultant residential mill rate for 1989 is 74.6 mills. This is an increase of 4.2 mills or 5.9 per cent over the 1988 mill rate of 70.4 mills.

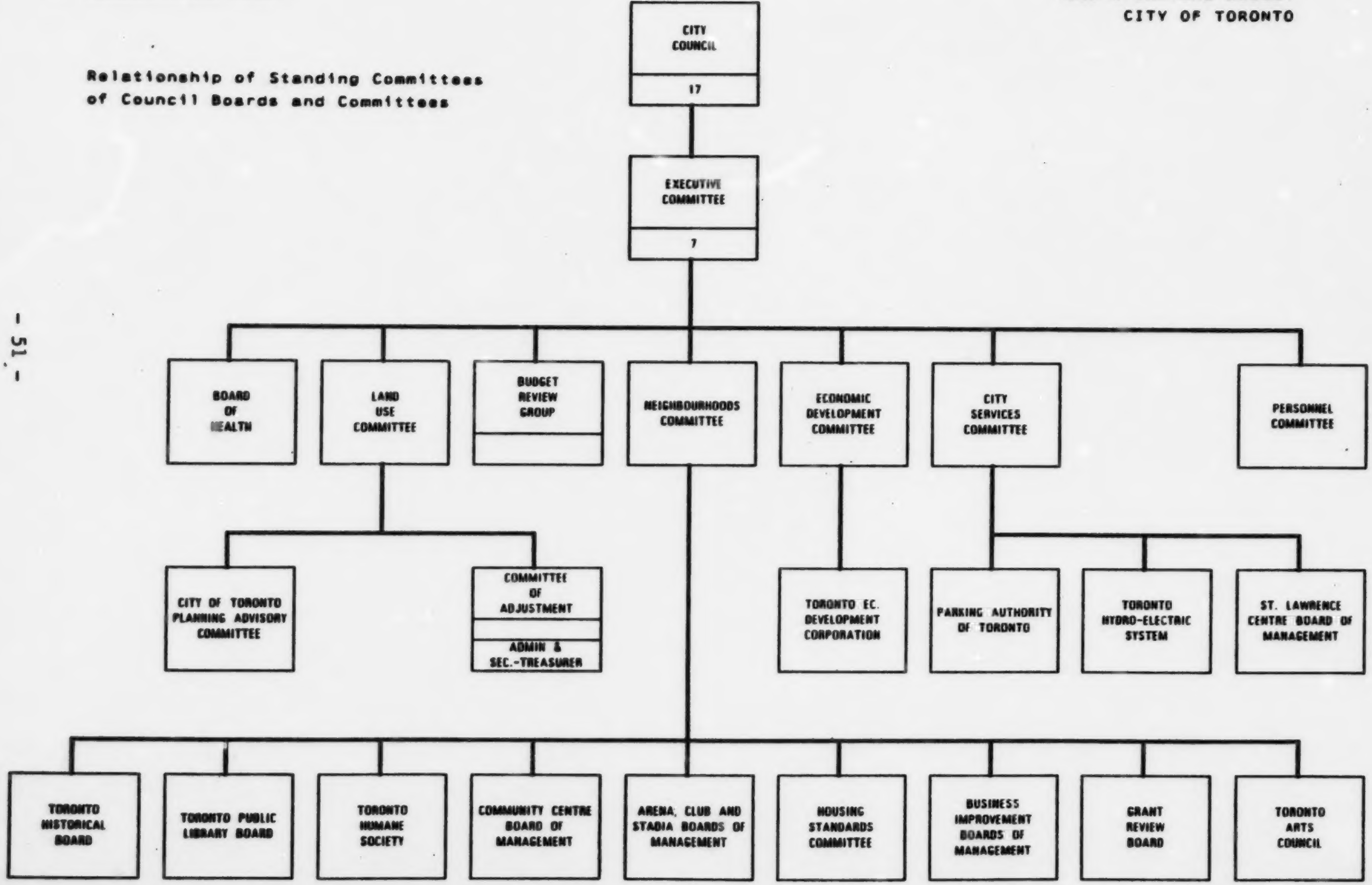
B. ORGANIZATION CHART

Relationship of Standing Committees of Council and Civic Departments


CITY COUNCIL
17
EXECUTIVE COMMITTEE
7
LAND USE COMMITTEE
8
NEIGHBOURHOODS COMMITTEE
8
BUDGET REVIEW GROUP
5
CITY SERVICES COMMITTEE
8
PERSONNEL COMMITTEE
6
BOARD OF HEALTH
16
PLANNING & DEVELOPMENT DEPARTMENT
172
COMMISSIONER
BUILDINGS & INSPECTIONS DEPARTMENT
285
COMMISSIONER
HOUSING DEPARTMENT
88
COMMISSIONER
PARKS & RECREATION DEPARTMENT
482
COMMISSIONER
CITY PROPERTY DEPARTMENT
302
COMMISSIONER
FIRE DEPARTMENT
1300
FIRE CHIEF
PUBLIC WORKS DEPARTMENT
1747
COMMISSIONER
PUBLIC HEALTH DEPARTMENT
566
MEDICAL OFFICER OF HEALTH
AUDIT DEPARTMENT
35
CITY AUDITOR
CITY CLERK'S DEPARTMENT
229
CITY CLERK
FINANCE DEPARTMENT
244
COMMISSIONER
LEGAL DEPARTMENT
75
CITY SOLICITOR
MANAGEMENT SERVICES DEPARTMENT
142
EXECUTIVE DIRECTOR
OFFICE OF LABOUR RELATIONS
7
DIRECTOR
PURCHASING & SUPPLY DEPARTMENT
240
COMMISSIONER

B. ORGANIZATION CHART

Relationship of Standing Committees
of Council Boards and Committees


CITY COUNCIL
17
EXECUTIVE COMMITTEE
7
BOARD OF HEALTH
LAND USE COMMITTEE
BUDGET REVIEW GROUP
NEIGHBOURHOODS COMMITTEE
ECONOMIC DEVELOPMENT COMMITTEE
CITY SERVICES COMMITTEE
PERSONNEL COMMITTEE
CITY OF TORONTO PLANNING ADVISORY COMMITTEE
COMMITTEE OF ADJUSTMENT
ADMIN & SEC.-TREASURER
TORONTO EC. DEVELOPMENT CORPORATION
PARKING AUTHORITY OF TORONTO
TORONTO HYDRO-ELECTRIC SYSTEM
ST. LAWRENCE CENTRE BOARD OF MANAGEMENT
TORONTO HISTORICAL BOARD
TORONTO PUBLIC LIBRARY BOARD
TORONTO HUMANE SOCIETY
COMMUNITY CENTRE BOARD OF MANAGEMENT
ARENA, CLUB AND STADIA BOARDS OF MANAGEMENT
HOUSING STANDARDS COMMITTEE
BUSINESS IMPROVEMENT BOARDS OF MANAGEMENT
GRANT REVIEW BOARD
TORONTO ARTS COUNCIL

1989 OPERATING BUDGET
CITY TOTALS

C. SUMMARY OF EXPENDITURES

1. BY AGENCY	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
CITY COUNCIL	3,441,602	3,385,786	3,265,202	3,218,626	167,160-	4.9-
AUDIT DEPARTMENT	1,528,692	1,589,139	1,749,541	1,602,332	13,193	0.8
CITY CLERK'S DEPARTMENT	13,106,975	12,716,469	13,597,167	13,231,614	515,145	4.1
FINANCE DEPARTMENT	10,261,801	10,380,904	11,591,138	10,891,309	510,405	4.9
LEGAL DEPARTMENT	7,841,770	7,621,275	9,500,436	8,233,295	612,020	8.0
PURCHASING AND SUPPLY DEPARTMENT	1,835,504	1,916,006	1,974,881	1,803,884	112,122-	5.9-
MANAGEMENT SERVICES DEPARTMENT	14,260,193	15,167,760	17,246,026	16,334,041	1,166,281	7.7
OFFICE OF LABOUR RELATIONS	614,097	616,242	653,242	611,976	4,266-	0.7-
TORONTO ARTS COUNCIL	2,551,033	2,611,074	4,065,978	3,322,031	710,957	27.2
MISCELLANEOUS GRANTS	2,386,588	3,469,258	7,594,939	4,242,109	772,851	22.3
AT LARGE	27,464,379	35,248,615	66,493,376	65,969,549	30,720,934	87.2
DEBT CHARGES	25,189,853	28,665,725	28,714,029	28,714,029	48,304	0.2
BUILDINGS & INSPECTIONS DEPARTMENT	14,946,591	15,074,137	16,964,389	14,988,880	85,257-	0.6-
COMMITTEE OF ADJUSTMENT	877,561	823,659	884,131	846,294	22,635	2.7
CITY PROPERTY DEPARTMENT	31,455,939	32,491,922	36,236,491	34,436,008	1,944,086	6.0
DEPT. OF PUBLIC HEALTH	29,196,578	29,978,726	33,284,537	30,652,910	674,184	2.2
FIRE DEPARTMENT	68,322,583	70,157,887	71,628,908	69,366,885	791,002-	1.1-
PARKS AND RECREATION DEPARTMENT	43,407,296	44,071,069	47,042,957	45,912,803	1,841,734	4.2
ANIMAL CONTROL	1,125,508	1,116,644	1,180,221	1,142,655	26,011	2.3
HOUSING DEPARTMENT	6,324,532	6,029,601	7,890,098	7,591,417	1,561,816	25.9
DEPARTMENT OF PUBLIC WORKS	84,423,372	89,326,455	97,969,987	92,114,165	2,787,710	3.1
PLANNING AND DEVELOPMENT DEPARTMENT	10,191,599	10,823,145	13,201,399	11,849,210	1,026,065	9.5
BOARD OF HEALTH	530,209	576,764	714,407	701,407	124,643	21.6
TORONTO PUBLIC LIBRARY BOARD	23,489,621	23,469,621	24,838,492	24,359,970	890,349	3.8
TORONTO HISTORICAL BOARD	3,366,697	3,258,886	4,813,500	3,527,515	268,629	8.2
ST. LAWRENCE CENTRE FOR THE ARTS	1,439,546	1,345,089	1,473,622	1,418,472	73,383	5.5
PLANNING ADVISORY COMMITTEE	38,087	39,817	44,569	41,819	2,002	5.0
COMMUNITY CENTRES	1,814,964	1,808,345	2,006,841	1,882,573	74,228	4.1
ARENAS	108,183	67,117	155,481	58,756	8,361-	12.5-
A. A. LAMPORT STADIUM	6,030	7,534	14,588	27,512-	35,046-	465.2
TORONTO ECONOMIC DEVELOPMENT CORPOR	310,810	460,500	622,365	466,700	6,200	1.3
TOTAL:	431,858,193	454,315,171	527,412,938	499,505,722	45,190,551	9.9

1989 OPERATING BUDGET
CITY TOTALS

C SUMMARY OF EXPENDITURES

2 BY FEATURE CATEGORY

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
SALARIES AND BENEFITS	311,596,279	314,651,599	321,483,346	308,718,532	5,933,067-	1.9-
MATERIALS, SUPPLIES AND EQUIPMENT	23,406,837	24,612,661	29,185,844	26,310,704	1,698,043	6.9
CONTRACTED SERVICES	76,243,920	83,441,134	98,260,164	90,230,463	6,789,329	8.1
CONTRIBUTIONS, ETC	18,861,795	25,423,566	75,681,628	71,845,808	46,422,242	182.6
DEBT SERVICES	25,500,822	28,971,468	29,003,373	29,003,373	31,905	0.1
RECOVERIES	23,751,460-	22,785,257-	26,201,417-	26,603,158-	3,817,901-	16.7-
TOTAL:	431,858,193	454,315,171	527,412,938	499,505,722	45,190,551	9.9

D. SUMMARY OF GENERAL REVENUE

	1988 ACTUAL $	1988 BUDGET $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
PAYMENTS IN LIEU OF TAXES	62,291,836	62,942,103	65,757,511	2,815,408	4.5
TAX RELATED REVENUES	5,476,799	4,138,073	4,397,963	259,890	6.3
TAXES ON TELEGRAPH & TELEPHONE CO - CITY'S SHARE	8,275,961	8,500,000	8,599,029	99,029	1.2
SUBSIDIES/GRANTS - CANADA	201,201	97,900	130,600	32,700	33.4
SUBSIDIES/GRANTS - ONTARIO	41,382,220	39,954,213	43,310,301	3,356,088	8.4
FINANCIAL ITEMS	22,684,875	16,304,111	20,351,725	4,047,614	24.8
TAX PENALITIES & INTEREST	4,418,392	4,795,000	5,400,000	605,000	12.6
LICENCES & PERMITS	17,682,124	12,760,525	14,692,841	1,932,316	15.1
SERVICE CHARGES	4,585,318	4,892,842	5,557,535	664,693	13.6
RENTS, CONCESSIONS & FRANCHISES	9,480,265	7,706,358	8,834,380	1,128,022	14.6
MISCELLANEOUS	9,106,703	8,346,677	8,043,861	(302,816)	(3.6)
PARKING AUTHORITY OF TORONTO - OPERATING SURPLUS	4,829,327	4,300,000	5,500,000	1,200,000	27.9
SURPLUS BROUGHT FORWARD FROM PRIOR YEAR	13,949,853	12,550,968	17,166,872	4,615,904	36.8
RESERVE FOR FUNDING REAPPROPRIATIONS FROM PREVIOUS YEAR	7,665,897	7,665,897	8,833,128	1,167,231	15.2
TOTAL	212,030,771	194,954,867	216,575,746	21,621,079	11.1

CITY OF TORONTO

1989 OPERATING BUDGET

SECTION II

SUMMARY PRESENTATION:

DEPARTMENT AND BOARDS

1989 OPERATING BUDGET
CITY COUNCIL

A. STATEMENT OF BASIC FUNCTION

Provision of funds for the operation of City Council, official receptions, entertaining of distinguished visitors and Council transportation services.

D. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
ADMINISTRATION	2,590,618	2,523,416	2,384,571	2,337,995	185,421-	7.3-
TRANSPORTATION SERVICES	338,446	341,746	343,476	343,476	1,730	0.5
PUBLIC RELATIONS AND RECEPTIONS	301,058	320,405	333,221	333,221	12,816	4.0
SPECIAL OCCASIONS	211,480	200,219	203,934	203,934	3,715	1.9
TOTAL	3,441,602	3,385,786	3,265,202	3,218,626	167,160-	4.9-

2. BY FEATURE CATEGORY

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
SALARIES AND BENEFITS	2,005,230	1,895,338	1,775,121	1,775,121	120,217-	6.3-
MATERIALS, SUPPLIES AND EQUIPMENT	228,608	259,707	245,302	222,302	37,405-	14.4-
CONTRACTED SERVICES	669,552	703,173	714,396	690,820	12,353-	1.8-
CONTRIBUTIONS, ETC	538,707	527,568	530,383	530,383	2,815	0.5
RECOVERIES	495-					
TOTAL	3,441,602	3,385,786	3,265,202	3,218,626	167,160-	4.9-

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $3,218,626 is down $167,160 or 4.9 per cent over the 1988 budget. The major changes include:

- Reduction in the total salary budget for Council Assistants due to reduced council size	$(143,000)
- Reductions in council operational funding due to the reduced size of Council	$ (68,000)
- Provision for benefit increase	$ 29,000
- Provision for inflation	$ 16,500

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $3,218,626 represents a reduction of $46,575 from the original request of $3,265,202. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reduction in resource request, council operations	$46,000

1989 OPERATING BUDGET
AUDIT DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The Audit Department operates under the City Auditor and is divided into three groups: City Accounts Audit, Local Boards Audit, Prepayment and Electronic Data Processing Audit.

The primary functions of the department are to audit the books and accounts of the City Corporation and its various Local Boards and Commissions and report the results of these audits to City Council, to the Ministry of Municipal Affairs and to the Boards, Commissions, etc. concerned.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE CITY AUDITOR, DECEMBER 1988

1. 1988 in Review

The net total estimated actual expense for 1988 amounts to $1,540,983 as compared with a budget of $1,589,139, i.e. a saving of $48,156. This was attributable to a savings of $35,895 in the area of salaries and fringe benefits and underexpenditure in Professional and consulting services of $15,060.

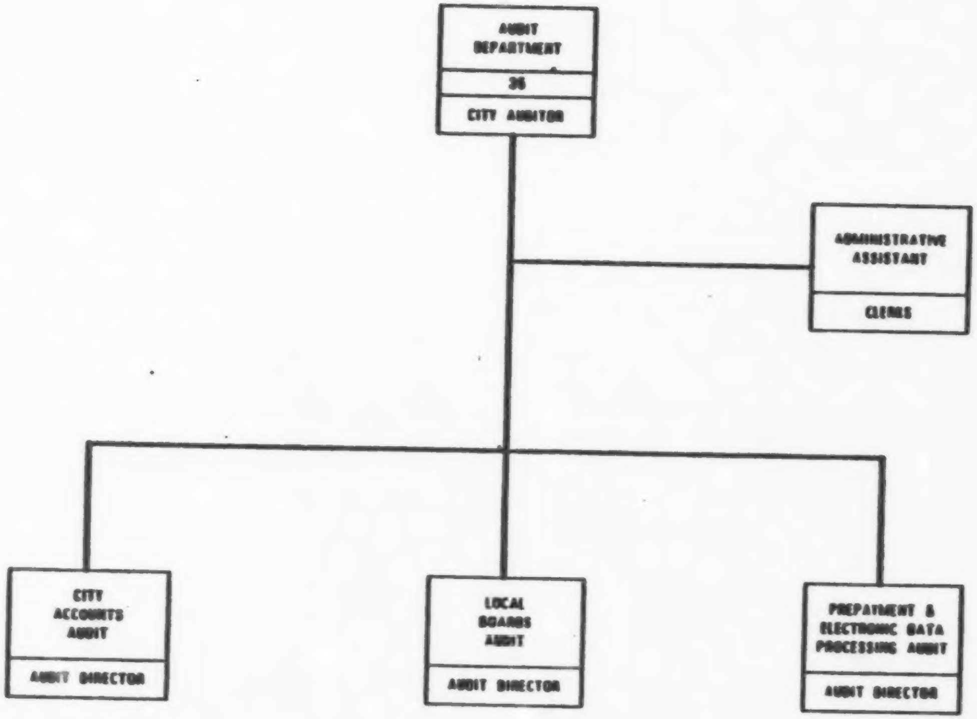
2. Highlights of the 1989 Budget

The net total budget for 1989 amounts to $1,749,541 as compared to the 1988 budget of $1,589,139, i.e. and increase of $160,402 - 10.1%. This increase includes new requests of $73,396 and $28,450 for new furniture required because of office renovations.

3. Plans That Will Impact on Future Years' Budgets

If additional responsibilities are assigned to the Department there will be a determined effort to cover these with the present staff but this may be difficult to achieve. The increased use of computers and the requirements of a Value for Money audit function will necessitate an increase in staff resources. If timeliness of reports is to be improved further additional staff will be required.

C. ORGANIZATION CHART


AUDIT DEPARTMENT
36
CITY AUDITOR
ADMINISTRATIVE ASSISTANT
CLERKS
CITY ACCOUNTS AUDIT
AUDIT DIRECTOR
LOCAL BOARDS AUDIT
AUDIT DIRECTOR
PREPAYMENT & ELECTRONIC DATA PROCESSING AUDIT
AUDIT DIRECTOR

1989 OPERATING BUDGET
AUDIT DEPARTMENT

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
ADMINISTRATION	1,528,692	1,589,139	1,749,541	1,602,332	13,193	0.8
TOTAL:	1,528,692	1,589,139	1,749,541	1,602,332	13,193	0.8
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	1,738,596	1,792,115	1,948,438	1,847,179	55,064	3.1
MATERIALS, SUPPLIES AND EQUIPMENT	9,724	7,292	34,273	5,823	1,469-	20.1-
CONTRACTED SERVICES	70,022	77,607	68,630	73,130	4,477-	5.8-
RECOVERIES	289,650-	287,875-	301,800-	323,800-	35,925-	12.4-
TOTAL:	1,528,692	1,589,139	1,749,541	1,602,332	13,193	0.8

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $1,602,332 is up $13,193 or .8 per cent over the 1988 budget. The major changes include:

- Increase in temporary staff required due to additional workload	$ 55,000
- Non-recurring costs - office furniture and equipment	$ (1,500)
- Non-recurring costs - professional and consulting services	$ (4,500)
- General increase in audit fees (recoveries)	$(13,900)
- Additional audit recoveries for special assignment	$(22,000)

1989 OPERATING BUDGET
AUDIT DEPARTMENT

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
1	Additional E.D.P. Auditor	25,225	0	Referred to Management Services for further study.
2	Value For Money Auditor	25,225	0	Referred to Management Services for further study.
3	Additional Audit Clerk - Local Boards and General	22,946	0	Deferred to 1990.
	TOTAL	73,396	0	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $1,602,332 represents a reduction of $147,209 from the original request of $1,749,541. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Agreed to reductions in salaries and benefits	$ 52,903
- Agreed to reductions in furniture and equipment	$ 28,450
- Agreed to reductions in Travel expense and Professional Technical Services	$ 1,000
- Agreed to increase in revenues: recovery of additional salary costs	$ 22,000
- Reductions in new requests per Section F (Summary of New Requests)	$ 73,396
- Reductions in temporary salaries and benefits	$ 23,760
- Development of the City's Information Processing Security Project - increase in salaries	$(54,300)

1989 OPERATING BUDGET
AUDIT DEPARTMENT

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1989 OPERATING BUDGET

1. Value for Money Audit of the Public Works Department

Issue: At its meeting on March 28, 1989 the Executive Committee had before it a report (March 14, 1989) from the City Services Committee forwarding reports from the City Auditor respecting the Value for Money Audit of the Public Works Department. At the meeting the Executive Committee referred this matter to the Budget Review Group for consideration with the 1989 Operating Budget.

Action: The Budget Review Group decided to defer the matter and will report back to the Executive Committee once the report(s) are dealt with.

1989 OPERATING BUDGET
CITY CLERK'S DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The primary functions of the City Clerk's Department are as follows: provision of administrative, clerical, and research services to City Council, its committees, and other special committees, including agendas, reports, research, correspondence, maintenance of records, minutes, and by-laws; maintenance of records of appointments, terms of office, and qualifications of members of Boards, Commissions, and Authorities; organization and conduct of civic functions, and advice and assistance on matters of protocol; provision of administrative, clerical, mailing, printing, distribution, and transportation services for the Mayor's Office and for Members of Council; Management of Central Mailing Services for all City and Metropolitan Toronto Departments; the administration of Civic Elections; responsibility for the assessment rolls and vital statistics; issuance of marriage and lottery licenses; records management and storage for the Corporation; maintenance of the City Archives and the Fine Arts Collection; and the provision of information and translation services, city advertising, and graphics and communications consulting services for the Corporation.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE CITY CLERK, NOVEMBER 1988

1. 1988 In Review

1988 was, once again, an extremely busy year for the Department. It was necessary to hire temporary personnel throughout the Department to cover Permanent vacancies and to meet requirements, resulting in an over-expenditure in the Temporary Salaries budget. The Provincial Government enacted legislation which changed the structure of Metro and City Councils. This also necessitated the revision of the Ward boundaries in the City of Toronto. The Economic Summit was held in 1988 with significant involvement by the staff of this Department. A Municipal Election using new electronic voting machines was held in 1988 as well as a recount under new legislation. Re-organizations of the Secretariat, Legislative Services Division, Protocol and Systems Sections were completed. A pilot project respecting events on Nathan Phillips Square was introduced and recommendations will be made to Council in 1989. Special promotional publications on Toronto were published. A dramatic increase in postage by most Departments resulted in a substantial over-expenditure in the City Clerk's budget.

2. Highlights of the 1989 Budget

The 1989 budget request is approximately 5% over the guidelines issued by the Budget Review Group. The main reasons for this are as follows:

1989 OPERATING BUDGET
CITY CLERK'S DEPARTMENT

B. BUDGET OVERVIEW STATEMENT (Continued)

- full year impact of re-organizations approved in 1988 and new requests for re-organization studies in 1989.
- budget for postage in 1989 based on 1988 experience.
- dramatic increase in printing costs during 1988 as well as introduction of heavy printing tax on council minutes and reports necessitated substantial increase in 1989 printing budget.
- promotional publications deferred from 1988 due to other commitments on resources.
- preparation of manuscript and publication of the Municipal Code for the City of Toronto.
- participation in Toronto's Olympic Bid.
- involvement in International relationships and programs.

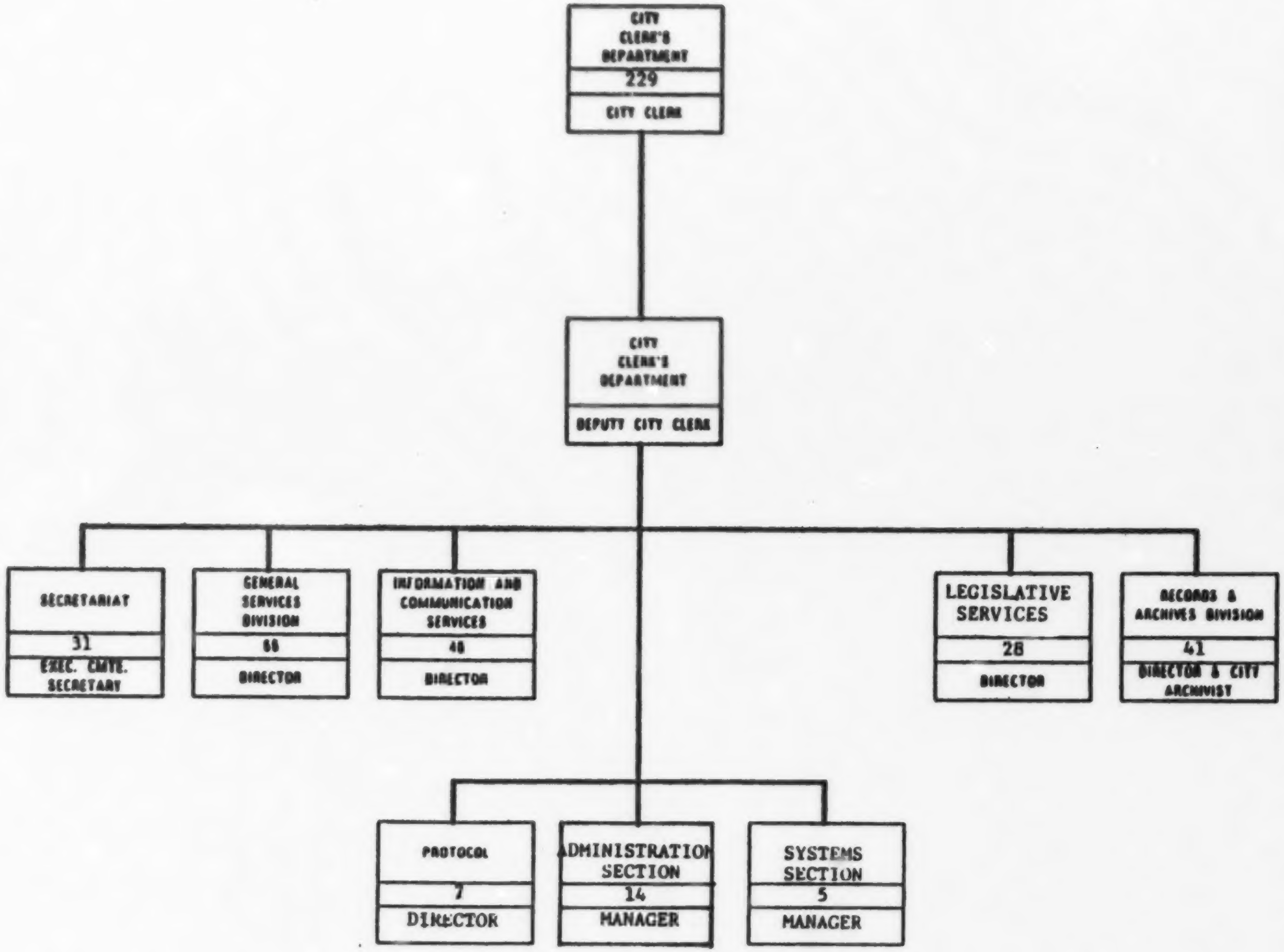
3. Plans That Will Impact on Future Years' Budgets

1989 is the first year of the new Council structure, set under the new legislation approved by the Province in 1988. Changes affecting future budgets may surface this year. Other proposals that may affect future budgets include:

- Finalization of Departmental Re-organizations.
- Continuation of producing high quality presentation publications and visual materials.
- Improved working areas on first floor.
- Possibility of a new records centre.
- Creation of a marriage chapel in City Hall.

C. ORGANIZATION CHART

1989 OPERATING BUDGET
CITY CLERKS DEPARTMENT


CITY CLERK'S DEPARTMENT
229
CITY CLERK
CITY CLERK'S DEPARTMENT
DEPUTY CITY CLERK
SECRETARIAT
31
EXEC. CMTE. SECRETARY
GENERAL SERVICES DIVISION
66
DIRECTOR
INFORMATION AND COMMUNICATION SERVICES
48
DIRECTOR
LEGISLATIVE SERVICES
28
DIRECTOR
RECORDS & ARCHIVES DIVISION
41
DIRECTOR & CITY ARCHIVIST
PROTOCOL
7
DIRECTOR
ADMINISTRATION SECTION
14
MANAGER
SYSTEMS SECTION
5
MANAGER

1989 OPERATING BUDGET
CITY CLERK'S DEPARTMENT

D. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
ADMINISTRATION	3,390,277	3,380,366	3,672,535	3,665,975	285,609	8.4
LEGISLATIVE SERVICES	1,420,929	1,328,298	1,419,358	1,410,469	82,171	6.2
RECORDS AND ARCHIVES	2,084,174	2,104,091	2,212,092	2,189,499	85,408	4.1
PUBLIC INFO. & COMMUNICATIONS	2,415,399	2,314,009	2,451,001	2,323,450	9,441	0.4
GENERAL SERVICES	3,796,195	3,589,705	3,842,181	3,642,221	52,516	1.5
SPECIAL ITEMS	1					
TOTAL:	13,106,975	12,716,469	13,597,167	13,231,614	515,145	4.1

2. BY FEATURE CATEGORY

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
SALARIES AND BENEFITS	10,159,836	9,787,064	10,193,589	9,978,123	191,059	2.0
MATERIALS, SUPPLIES AND EQUIPMENT	2,469,200	2,320,694	2,671,390	2,531,303	210,609	9.1
CONTRACTED SERVICES	838,232	865,049	1,083,084	1,075,084	210,035	24.3
CONTRIBUTIONS, ETC.	450,717	453,971	461,038	459,038	5,067	1.1
RECOVERIES	811,010-	710,309-	811,934-	811,934-	101,625-	14.2-
TOTAL:	13,106,975	12,716,469	13,597,167	13,231,614	515,145	4.1

1989 OPERATING BUDGET
CITY CLERKS DEPARTMENT

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $13,231,614 is up $515,145 or 4.1 per cent over the 1988 budget. The major changes include:

- Increased mailing volume and postage costs	$ 122,000
- Increased staffing and volume, reproduction centre	$ 129,000
- Municipal code and By-law Status Register Project	$ 83,000
- Item transferred from At-Large budget (Events Co-ordinator)	$ 156,000
- Staffing decrease, council stenographic section	$(231,000)
- Full year impact of reorganizations commenced part-year 1988, increments and fringe benefit changes	$ 254,000

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
1	Estimated Staffing Requirements Pending Re-organization Study	76,200	0	All of the New Requests have been deferred pending further study; funds will be provided from the Contingency Account if required.
2	Estimated Staffing Requirements Pending Re-organization Study	27,816	0	
3	Re-organization - General Services Division	20,000	0	
	TOTAL	124,016	0	

1989 OPERATING BUDGET
CITY CLERKS DEPARTMENT

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $13,231,614 represents a reduction of $365,553 from the original request of $13,597,167. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reductions in new requests per Section F (Summary of New Requests)	$124,000
- Reductions in equipment by SPODS and Budget Review	$ 42,000
- Additional gapping	$ 91,000
- Reductions in materials and supplies and contracted services	$105,000

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1989 OPERATING BUDGET

1. Staffing of the Environmental Sub-Committee

Issue: The Budget Review Group had before it the report (February 15, 1989) from the City Clerk requesting funds in the amount of $17,020 to provide the required administrative services to the Environmental Sub-Committee of the Board of Health. The Executive Committee at its meeting of February 28, 1989 referred this matter to the Budget Review Group for consideration with the 1989 Operating Budget.

Action: The Budget Review Group requested the City Clerk to report on the status of special committees, sub-committees and task forces serviced by the Secretariat Division, City Clerks. The Budget Review Group decided to defer the request pending further report, funds will be provided from Contingency, if required.

1989 OPERATING BUDGET
FINANCE DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The Finance Department operates under the direction of the Commissioner of Finance and consists of an Administration Division, Treasury Division, Accounting Division and Taxation and Water Revenue Division.

The primary functions of the Department are the billing and collection of taxes, water accounts, sewage service rates, and other revenues of the City; Investment of Civic and Fire Pension Funds and City monies not immediately required, short and long term financing, negotiating and arranging insurance coverage of City's assets and other risks; provision of risk management services to City Departments and other municipal entities; maintenance of City sponsored employee benefit programs; provision of routine budgetary controls and maintenance of the City's account records and payroll distribution system.

The fundamental objective of the Department is to provide financial management for the City of Toronto, including its Departments, Pension Fund Committees, Local Boards and other bodies by:

1. Supplying financial resources and services, financial reports and information, maintaining financial controls, protecting the City's assets and using sound risk management concepts and techniques; and,
2. Ensuring that policies, systems and controls remain responsive to the changing needs of the City, with prudence and integrity in a manner that serves the public well and is responsive to City Council, Departments, Local Boards, other bodies and senior levels of government.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE COMMISSIONER OF FINANCE, OCTOBER 1988

1. 1988 In Review

Highlights of work undertaken by the Finance Department during 1988, are outlined as follows:

- The implementation of the employee benefits program for Temporary and Permanent Part-time Employees was completed.

1989 OPERATING BUDGET
FINANCE DEPARTMENT

B. BUDGET OVERVIEW STATEMENT (Continued)

- Business Assessment site checks to identify missing or delayed assessment, provided valuable information for a fourth year in succession.

- Special projects for The City of Toronto Assessment Reform Working Group were carried out.

- Pension benefits were extended as provided under the Pension Benefits Act 1987 and to continuous full time employees in 1988.

- The sixty percent spousal benefit was extended to all plan members.

- Pensions were increased in accordance with the City's excess interest carrying policy and the disability waiver benefit was provided to workers in receipt of awards from the Workers Compensation Board as agreed upon during the 1986/87 bargaining process.

- The purchase of optional services program was fully implemented in 1988 as was the program for providing subsidized medical benefits for pensioners.

- On the pension funds management side a number of new initiatives have been implemented such as performance measurement, and a system for setting asset mix objectives.

- Work towards a comprehensive Risk Management Policy was begun during 1986. Interdepartmental Task Force on Risk Management created in 1987 to review an independent consultants report on the effectiveness of the City's risk management function and to report its findings to the Committee of Heads. This program will continue in 1989.

- User documentation of the Tax System was completed. This will form part of the basis for the re-development of the Tax Computer System.

- A feasibility study on the potential for an automated water meter reading system was initiated. The next phase (phase 2) will continue in 1989.

B. BUDGET OVERVIEW STATEMENT (Continued)

- Coordinated the financial and accounting aspects of the St. Lawrence Square Development, including the development of a format for the business plan and case forecast required by the Province;

- Evaluated development proposals, requests for financial assistance, tender offers, and financial statements of grant applicants on behalf of City Council, standing committees, and other departments;

- Provided input regarding financial policy impact and feasibility of various options for The Railway Lands Heating and Cooling Plant, as well as the proposed Toronto Hydro conversion plan to various agencies and committees

Several initiatives in the area of computer systems selection and implementation were taken:

- Customization work on the New Payroll/Personnel System is near completion and implementation will start early in 1989

- Implementation of 'Top Security' throughout The Finance Department's systems was carried out.

- System/36 minicomputer upgrade review was completed, to facilitate the workload demand in the existing Accounts Payable System. It is anticipated that with the appropriate upgrade there will be offsetting productivity gains and an improved level of service to our suppliers.

- The Assessment Information Reporting System was put into production to provide online access to individual assessments and online analysis.

- The Finance Department developed and implemented a Funded Debt System which computerized the entry and reporting of the City's Debt Repayment Schemes, resulting in significant savings in staff time.

- Development and implementation of a Management Information System for The Finance Department allowed various departmental job requests to be requested by the user online.

B. BUDGET OVERVIEW STATEMENT (Continued)

- The develpment and implementation of a Compactor Billing System to bill, record, and report on rental of compactor containers was carried out, resulting in estimates for 1989 in requesting reduced overtime.

- Analysed and rewrote the Ontario Home Renewal Program to resolve problems resulting from the limitations of an outdated system. Implementation in early 1989.

- Developed and implemented a system to provide an edit listing of Toronto Hydro Billings to the City. This system allows the city to take advantage of the discounts, resulting in significant savings.

- Finance Department month-end accounting procedures have been fully documented and put into production.

The most significant impact upon the Finance Department budget in 1988 has been:

(1) Phase one of the planned re-organization of the Finance Department continued in 1988, but the department's 1988 operating budget was significantly impacted by new requests for services and information. Many of these requests placed a considerable burden on our limited resources. Our need to respond in a timely manner required us to take steps to provide additional staff and systems support. As a result, some of the activities planned for 1988 were delayed, but it is anticipated that steps will be taken early in 1989, in cooperation with Management Services, to provide more appropriate staffing levels to meet the growing demands on our resources and systems.

2. Highlights of the 1989 Budget

The 1989 budget request is characterized by significant thrusts by the Finance Department in several areas with concomitant resource requirements as outlined below:

1. A major factor in the 1989 budget, and in future years, will be the need for ongoing funding to provide appropriate staff and computer systems to meet our objectives.

B. BUDGET OVERVIEW STATEMENT (Continued)

2. The size of the Pension Funds and the complexity of pension matters legislation points to the need for additional staff and/or specialized consulting resources in this area in 1989.

3. As detailed in the Special Items section, funds will be required for the development, implementation and maintenance of the following systems:

   - Tax system maintenance
   - A business needs study for development of a new Tax System
   - Continuing work with the Minicomputer S36 and the Accounts Payable System to raise our level of service to suppliers to an acceptable standard.
   - The Personnel/Payroll System - development and implementation.

4. As increased requests for Finance Department services are made by City Council, other Departments, and levels of Government; and with the necessity to implement changes to the Collective Agreements, temporary staff will be required in 1989 to provide additional resource support. Although every effort will be made to minimize the use of temporary resources, it should be recognized that the 1989 request outlines important new projects and programs for which temporary staff will be necessary to support permanent, highly-technical staff resources.

3. Plans That Will Impact on Future Years' Budgets

Finance Department plans that will impact on future years' budgets are the following:

- On the completion of the implementation of the new payroll system, work will commence on the development of a new accounting system, and additional funds may be required for increased systems resource support.
- Decisions pending on market value reassessment and processes for its implementation may require additional funds to resource public information programs and impact studies.

B. BUDGET OVERVIEW STATEMENT (Continued)

- The requirement to fund on an ongoing basis the maintenance and enhancement of computer systems in the Finance Department.

- The resource increases to be caused by the implementation of complex pension legislation.

- Future systems development to the tax and water areas may result in costs for consulting assistance and additional staff resources.

- Developing initiatives required to establish a Departmental Human Resources strategy implementing and monitoring the Goals and Timetables Action Plan and counselling individuals seeking career development or experiencing work-related difficulties.

- To maintain the quality, accuracy, and timeliness of the Finance Department's services to St. Lawrence Square;

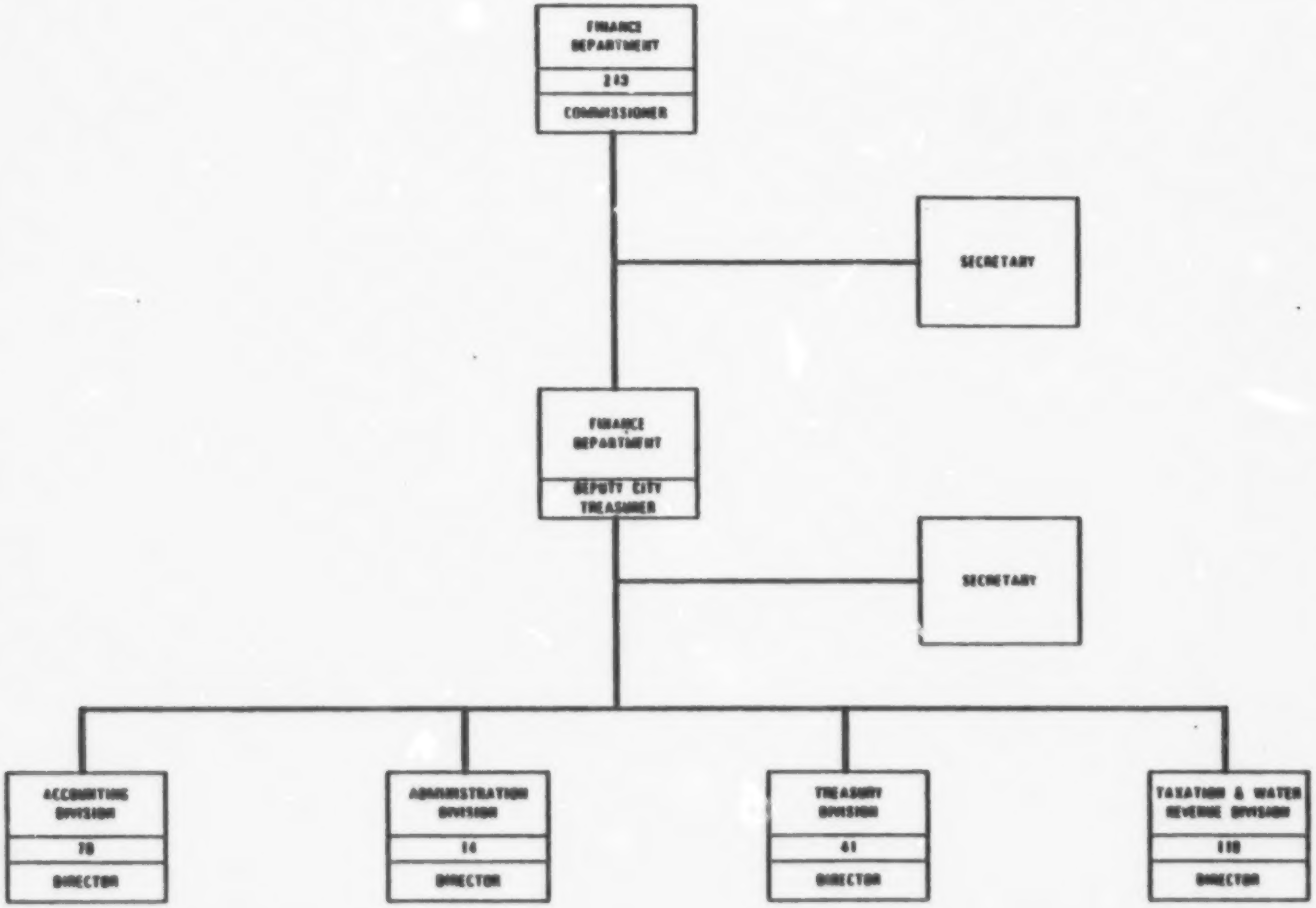
- To increase the degree to which City Council, standing committees, other agencies and departments rely on Finance to provide professional advice on financial methods and policy, instead of employing external consultants;

- To continue to supply Special project support for major capital and special projects undertaken by the City;

- To become increasingly involved in the evolution of general administrative methods and policies which augment The Finance Department's ability to provide high-quality, timely and responsible financial and accounting services to the City, its agencies, and its taxpayers.

The major activities outlined above form part of the Finance Department's Strategic Plan for 1989 and the future, and represent the initial implementation of strategic objectives in these areas.

C. ORGANIZATION CHART


FINANCE DEPARTMENT
243
COMMISSIONER
SECRETARY
FINANCE DEPARTMENT
DEPUTY CITY TREASURER
SECRETARY
ACCOUNTING DIVISION
78
DIRECTOR
ADMINISTRATION DIVISION
14
DIRECTOR
TREASURY DIVISION
41
DIRECTOR
TAXATION & WATER REVENUE DIVISION
118
DIRECTOR

1989 OPERATING BUDGET
FINANCE DEPARTMENT

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
ADMINISTRATION	1,064,762	789,661	1,533,873	1,407,533	617,872	78.2
TAX & WATER DIVISION	2,884,564	3,028,038	3,433,203	3,193,222	165,184	5.5
ACCOUNTING	3,556,447	3,504,081	3,834,295	3,624,733	120,652	3.4
TREASURY DIVISION	2,017,189	1,989,288	2,254,334	2,110,388	121,100	6.1
SPECIAL ITEMS	738,839	1,069,836	535,433	555,433	514,403-	48.1-
TOTAL:	10,261,801	10,380,904	11,591,138	10,891,309	510,405	4.9
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	10,171,541	10,030,488	11,189,373	10,542,143	511,655	5.1
MATERIALS, SUPPLIES AND EQUIPMENT	342,916	386,191	428,705	379,492	6,699-	1.7-
CONTRACTED SERVICES	628,187	847,545	1,050,577	1,047,191	199,646	23.6
CONTRIBUTIONS, ETC.	4,000	4,000	4,500	4,500	500	12.5
RECOVERIES	884,843-	887,320-	1,082,017-	1,082,017-	194,697-	21.8-
TOTAL:	10,261,801	10,380,904	11,591,138	10,891,309	510,405	4.9

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $10,891,309 is up $510,405 or 4.9 per cent over the 1988 budget. The major changes include:

- Full year impact of establishment changes, staff increments and fringe benefit increases	$ 412,200
- New Requests (see attached detailed table)	$ 23,261
- Additional staffing, benefits, materials and contracted services re new payroll system	$ 230,800
- Provision for inflation in materials and contracted services	$ 26,100
- Increase in reappropriations	$ 64,200
- Increase in recoveries (administration charges re permit parking and water operations)	$(194,700)
- Decrease in equipment, furniture	$(53,134)

1989 OPERATING BUDGET
FINANCE DEPARTMENT

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
1	Temporary Financial Analyst, 12 months Request includes a desk and chair.	41,889	0	Referred to Management Services for further stuc
2	Research & Planning Analyst, 9 months Includes request for supplies, desk & chair.	29,080	20,235	Program recommended at reduced level of funding. Staffing requirement for future years referred to Management Services for study. Equipment/furniture requirement to be reviewed by SPODS.
3	Bank Reconciliation Clerk, 9 months Request includes desk and chair.	22,365	0	Request deleted per Department's advice.
4	Tax Adjustment Process. Clerk, 12 months Request includes supplies, desk and chair.	29,093	0	Referred to Management Services for further stuc
5	Partitions, and Replacement of Furniture Tax Arrears Collection Branch.	15,000	0	Referred to City Property Department for further study. Funds to be provided from Capital Budget if required.
6	Mobile File System	23,000	0	Deferred pending clarification of space needs.
7	Payment Depository with Chute - to be located on Main Floor - Cash Management Branch	3,026	3,026	
8	Office Space Alterations - Main Floor, Treasury Division	50,000	0	Referred to City Property Department for further study. Funds to be provided from Capital Budget if required.
	TOTAL	213,463	23,261	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $10,891,309 represents a reduction of $699,829 from the original request of $11,591,138. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Additional gapping based on previous experience	$ 33,900
- Reductions in new requests per Section F (Summary of New Requests)	$190,192
- Agreed to reductions in salaries and benefits	$339,048
- Agreed to reductions in materials and contracted services	$ 79,404
- Reductions in equipment and space recommended by SPODS	$ 31,295
- Reduction in base budget for salaries and benefits pending further study of staffing requirements	$175,980
- Increase in costs re development of new payroll system	$150,000

1989 OPERATING BUDGET
LEGAL DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The purpose of the Legal Department is to provide a full range of legal services to City Council, the Executive Committee, Standing and Sub-Committees of Council, Civic Departments and designated outside agencies. This includes representing the Corporation and the above mentioned bodies before Provincial, District, Supreme and Appeal Courts; conducting applications before administrative tribunals such as the Ontario Municipal Board; completing real estate and commercial transactions, and investigating and settling claims made against the City.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE CITY SOLICITOR, DECEMBER 1988

1. 1988 in Review

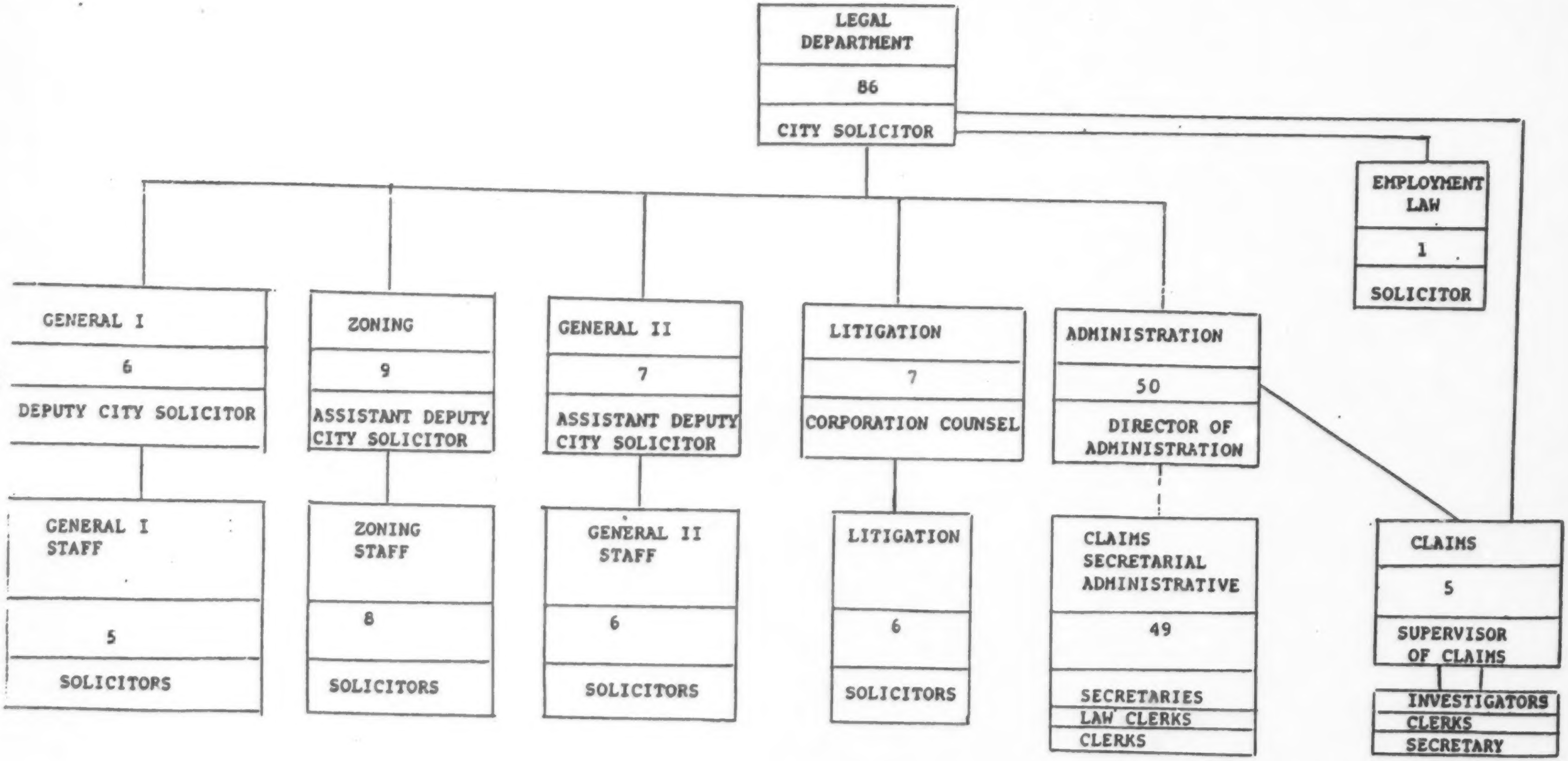
In 1988 the Legal Department enhanced the services it was able to provide to the Corporation with the addition of an employment law solicitor and a landlord and tenant solicitor. As well, staff was added to strengthen the collection of outstanding business tax arrears; to process claims, contracts, agreements and expropriations; and to handle the dramatic increase in zoning applications and development proposals.

2. Highlights of the 1989 Budget

There are several areas for which an increase in services will be required:

1. A major reorganization is proposed for 1989. The full impact of staffing however, will not occur until 1990.
2. Phase 3 of furniture upgrading in the Legal Department will be completed.
3. An increase is expected in grants for claims against the City involving tree root damage to drains.

C. ORGANIZATION CHART


LEGAL DEPARTMENT
86
CITY SOLICITOR
EMPLOYMENT LAW
1
SOLICITOR
GENERAL I
6
DEPUTY CITY SOLICITOR
ZONING
9
ASSISTANT DEPUTY CITY SOLICITOR
GENERAL II
7
ASSISTANT DEPUTY CITY SOLICITOR
LITIGATION
7
CORPORATION COUNSEL
ADMINISTRATION
50
DIRECTOR OF ADMINISTRATION
GENERAL I STAFF
5
SOLICITORS
ZONING STAFF
8
SOLICITORS
GENERAL II STAFF
6
SOLICITORS
LITIGATION
6
SOLICITORS
CLAIMS SECRETARIAL ADMINISTRATIVE
49
SECRETARIES
LAW CLERKS
CLERKS
CLAIMS
5
SUPERVISOR OF CLAIMS
INVESTIGATORS
CLERKS
SECRETARY

1989 OPERATING BUDGET
LEGAL DEPARTMENT

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
ADMINISTRATION	7,293,390	7,037,172	8,680,594	7,653,453	616,281	8.8
SPECIAL ITEMS	548,380	584,103	819,842	579,842	4,261-	0.7-
TOTAL:	7,841,770	7,621,275	9,500,436	8,233,295	612,020	8.0
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	5,217,508	5,213,594	6,375,020	5,685,601	472,007	9.1
MATERIALS, SUPPLIES AND EQUIPMENT	196,886	182,470	261,559	180,103	2,367-	1.3-
CONTRACTED SERVICES	1,676,353	1,550,211	2,027,607	1,616,341	66,130	4.3
CONTRIBUTIONS, ETC.	751,023	675,000	836,250	751,250	76,250	11.3
TOTAL:	7,841,770	7,621,275	9,500,436	8,233,295	612,020	8.0

1989 OPERATING BUDGET
LEGAL DEPARTMENT

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $8,233,295 is up $612,020 or 8.0 per cent over the 1988 budget. The major changes include:

- Recommended new requests (see attached Section F)	$ 28,454
- Increase in overtime provision	$ 70,000
- Full year impact of additional staff commenced part-year in 1988	$382,000
- Increase funding, tree root damage claims	$ 76,000
- Provision for inflation and additional requirements in materials and contracted services	$ 60,000

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
1	Anticipated Impact of Re-organization in 1989	415,013	0	Deferred pending further study, funds will be provided from Contingency, if required.
2	Hiring of a Payroll/Personnel Clerk	15,391	15,391	
3	Hiring of a Co-op. Student in the Administrative Division	13,063	13,063	
4	Hiring of a Summer Student in the Administration Section.	6,006	0	Deferred to future year, given low priority.
	TOTAL	449,473	28,454	

1989 OPERATING BUDGET
LEGAL DEPARTMENT

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $8,233,295 represents a reduction of $1,267,141 from the original request of $9,50C,436. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reductions in new requests per Section F (Summary of New Requests)	$421,019
- Reduction in retention of outside legal counsel	$240,000
- Additional gapping based on previous experience	$138,000
- Reduction in temporary funding to approved level of temporary staff	$105,000
- Reductions for non-recurring items, materials and contracted services	$172,000
- Reduction to reduce tree root claim funding to 1988 experience	$ 65,000
- Reduction in premium pay request	$ 25,000
- Reductions in equipment and space recommended by S.P.O.D.S.	$ 58,000

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1989 OPERATING BUDGET

1. Municipal Code - Summer Student

Issue: The Budget Review Group had before it the report (February 28, 1989) from the City Solicitor, on the above-noted subject. On March 28, 1989 the Executive Committee referred this matter to the Budget Review Group for consideration with the 1989 Operating Budget.

The report recommends that a summer student be hired for three months at a cost of $8,000 to assist in the consolidation of the By-Laws of the City of Toronto in a Municipal Code.

Action: The Budget Review Group decided to recommend that the report (February 28, 1989) from the City Solicitor be adopted and to advise that the funds have been included in the 1989 Operating Budget of the Legal Department for this purpose. The Budget Review Group also anticipates that this request will not be recurring.

1989 OPERATING BUDGET
PURCHASING AND SUPPLY DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The Purchasing and Supply Department operates under the jurisdiction of the Commissioner of Purchasing and Supply and consists of an Administration Section, a Purchasing Division, a Material Supply Division, and an Equipment Division. A Fair Wage Office is located within the Department, but reports directly to the Executive Committee.

The primary functions of the Department are to act as the City's Purchasing Agent, issue purchase orders or contracts for supplies and services and provide for inspection and testing of delivered goods; operate a printing unit and maintain a central material supply organization; allocate and provide maintenance and repair services for all City vehicles and equipment. The Fair Wage Office maintains a surveillance of wage rates paid to employees of City contractors.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE COMMISSIONER OF PURCHASING AND SUPPLY, OCTOBER 1988

The Department of Purchasing and Supply provides goods and services to all City and Metro Departments, their Boards and Commissions. It has been of primary importance to plan and develop the improvement of our levels of service and "to supply value" in the goods and services purchased, materials warehoused and delivered, and in the maintaining and servicing of automotive equipment.

The year 1988 again proved to be a productive year. The Department processed approximately 30,768 Purchase Orders annually on behalf of the Corporation of the City of Toronto, the Municipality of Metropolitan Toronto, the Canadian National Exhibition Association, the Non-Profit Housing Corporation and applicable Boards and Commissions. The value of purchase orders issued for goods and services is in excess of $230,000,000. Delays in filling vacant positions and general turnover in staff has impacted on our Estimated Actual 1988 expenditure to be 3.2% lower than the Budget Appropriation for 1988.

The 1989 Budget Requests will increase, reflecting the effect of full establishment, the full year impact of on-going programmes and the initiation of several new programmes in 1989. These new programmes include compliance with Provincial Government Bill 33 "Gasoline Handling Act", the required protection of fuel tanks from external corrosion, additional funding for outreach recruitment of suppliers, an Automated Fuel Control System and transit shelter advertising.

1989 OPERATING BUDGET
PURCHASING AND SUPPLY DEPARTMENT

B. BUDGET OVERVIEW STATEMENT (Continued)

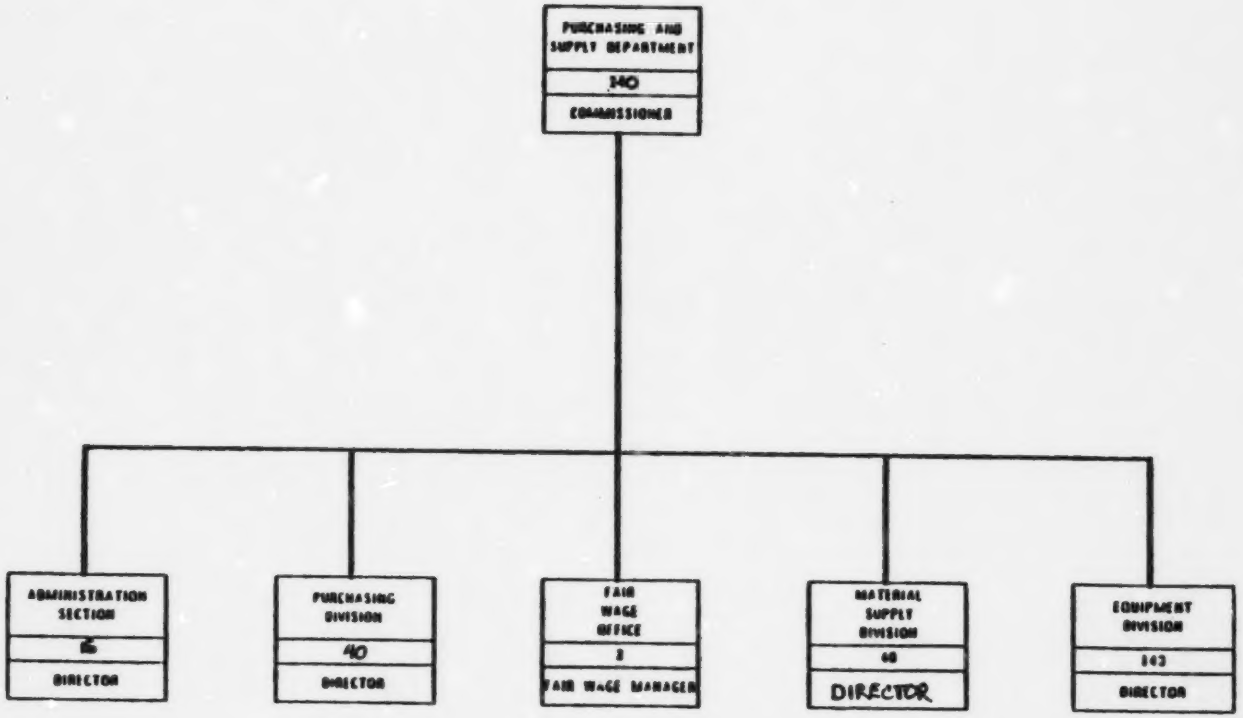
As well, the Department is in Phase II of the development of the Automated Purchasing System, which will provide a responsive, cost effective, user-sensitive, and auditable method of processing purchasing related documents. It is projected that implementation will occur over a three year period, with the total cost distributed over this time frame. Funding of this system has been requested in the 1988-1992 Capital Budget.

As a result of the number of Metro Orders, the allocation of purchasing costs to the Metropolitan Corporation of the total proportionate cost of the Purchasing function for 1989 will be maintained at the 1988 level of 63%.

It is the goal of this Department to continue to provide a high standard of services to our customers. By consistently studying and implementing new systems, it is the desire of the Purchasing and Supply Department to become a more efficient working department within this organization.

C. ORGANIZATION CHART

1989 OPERATING BUDGET
PURCHASING AND SUPPLY DEPARTMENT


PURCHASING AND SUPPLY DEPARTMENT
140
COMMISSIONER
ADMINISTRATION SECTION
6
DIRECTOR
PURCHASING DIVISION
40
DIRECTOR
FAIR WAGE OFFICE
3
FAIR WAGE MANAGER
MATERIAL SUPPLY DIVISION
48
DIRECTOR
EQUIPMENT DIVISION
143
DIRECTOR

1989 OPERATING BUDGET
PURCHASING AND SUPPLY DEPARTMENT

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
ADMINISTRATION	262,146	238,991	259,411	249,122	10,131	4.2
PURCHASING	571,210	641,334	624,230	541,108	100,226-	15.6-
FAIR WAGE OFFICE	26,681	40,549	30,411	29,111	11,438-	28.2-
MATERIAL SUPPLY	959,398	977,323	1,050,525	975,047	2,276-	0.2-
CASTING INSPECTOR	16,069	17,809	10,304	9,496	8,313-	46.7-
TOTAL:	1,835,504	1,916,006	1,974,881	1,803,884	112,122-	5.9-
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	3,779,359	3,847,110	3,917,858	3,807,644	39,466-	1.0-
MATERIALS, SUPPLIES AND EQUIPMENT	148,888	139,030	166,445	150,562	11,532	8.3
CONTRACTED SERVICES	111,772	124,629	183,879	138,979	14,350	11.5
RECOVERIES	2,204,515-	2,194,763-	2,293,301-	2,293,301-	98,538-	4.4-
TOTAL:	1,835,504	1,916,006	1,974,881	1,803,884	112,122-	5.9-

1989 OPERATING BUDGET
PURCHASING & SUPPLY DEPARTMENT

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $1,803,884 is down $112,122 or 5.9 per cent below the 1988 budget. The major changes include:

- Additional Gapping	$(38,280)
- Increase in additional temporary resources: CNEA/City Home Program (fully recoverable)	$ 2,917
- New Requests (see attached Table F)	$ 10,000
- Provision for inflation for materials and contracted services	$ 10,117
- Net decrease in equipment and space requests per S.P.O.D.S. recommendations	$ (1,746)
- Increase in recoveries	
	$(98,538)

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1989 RECOMMENDED	COMMENTS
1	Organizational changes			Referred to Management Services for study and report back.
2	Risk reduction program	18,000	5,000	Funding for feasibility study only - balance of funding contingent on Dept.'s report back on study's findings.
3	Advertisement for Suppliers	10,000	5,000	Program to be phased-in over (2) years.
4	Automated fuel Control System	10,000	0	Cost-efficiency of new system over existing system unclear.
5	Transit Shelter Advertising	12,000	0	Potential benefits do not exceed additional costs.
	TOTAL	50,000	10,000	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $1,803,884 represents a reduction of $170,997 from the original request of $1,974,881. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Additional gapping based on historical experience	$41,200
- Reduction in request for fringe benefits	$69,014
- Reductions in New Requests per Section F (Summary of New Requests)	$40,000
- Reductions in materials and contracted services based on historical experiance	$ 9,900
- Net reduction in equipment request per S.P.O.D.S. recommendation	$10,883

1989 OPERATING BUDGET
MANAGEMENT SERVICES DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The basic purpose of the Management Services Department is to provide overall administration and management assistance to the Corporation and individual departments through the review and processing of the Capital and Operating Budgets; management consulting services; computer services; recruitment services; human resource development programs; equal opportunity programs; rehabilitation counselling services; health and safety programs; and a job evaluation program.

The Department seeks to provide solutions that enhance the effective operation of the City and which provide fair and equitable opportunities for its employees.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE EXECUTIVE DIRECTOR, MANAGEMENT SERVICES, DECEMBER 1988

The Management Services 1989 Budget submission reflects this department's continued commitment to providing service and support to the departments of the City as they work towards achieving their departmental objectives and Corporate initiatives.

1. Highlights of the 1989 Budget

As the Management Services Department continues to respond to the needs and demands of other departments, it is anticipated that the high level activity experienced over the past couple of years will continue.

The new requests submitted by the Computer & Information Systems Division demonstrates this division's continued work to achieving the goal of improving the corporation's computer information systems and technology.

In 1989, the division is confident it will continue to attract highly skilled personnel who can provide the division with the expertise required in such projects as the Redesign of the Tax Revenue System, Support for Corporate Graphics and the implementation of the new Personnel and Payroll System. In this regard, it is expected that the recruiting of specialized technical staff will continue to be high in the Computer & Information Systems Division during the coming year.

1989 OPERATING BUDGET
MANAGEMENT SERVICES DEPARTMENT

B. BUDGET OVERVIEW STATEMENT (Continued)

During 1988, the Occupational Health, Safety & Rehabilitation Division successfully responded to the Corporation's needs. It reached an agreement with Local 43 and COTAPSAI for the rehabilitation of injured employees. As well, the division conducted extensive training programs in such areas as Hypertension and AIDS.

The recent WHMIS legislation requires the City to provide training programmes and information to all employees handling hazardous materials and the division has responded quickly and efficiently to this requirement, assisting departments with their inventory of hazardous materials and informing staff about the proper way to handle these materials. In the coming year, the division will produce a training package on handling of hazardous materials for use by all city departments.

The Personnel Services Division continues to have a high demand on its resources as it responds to the challenge of assisting all departments meet their Goals and Timetables as well as to respond to departments' staffing requirements.

The Personnel Services Division and the department as a whole are looking forward to the opening of the new training facility in February of 1989 and the division has requested funds in the 1989 budget to assist with start-up and staffing of the facility to ensure its efficient operation.

Personnel has also requested additional funds for educational assistance to help meet departments' demands for increased funding for Corporate training.

The smaller divisions of the department such as Job Evaluation, Administration and the Planning & Budgeting are also expanding as the demands on them increase and these divisions expect to experience increased staffing and resourcing changes in the coming year.

The Management Consulting Division continues to experience a high demand for its resources. The Equal Opportunity Division is actively assisting departments as they work towards achieving their equal opportunity objectives and the division is also working towards July, 1989 when the Contract Compliance Program will be implemented.

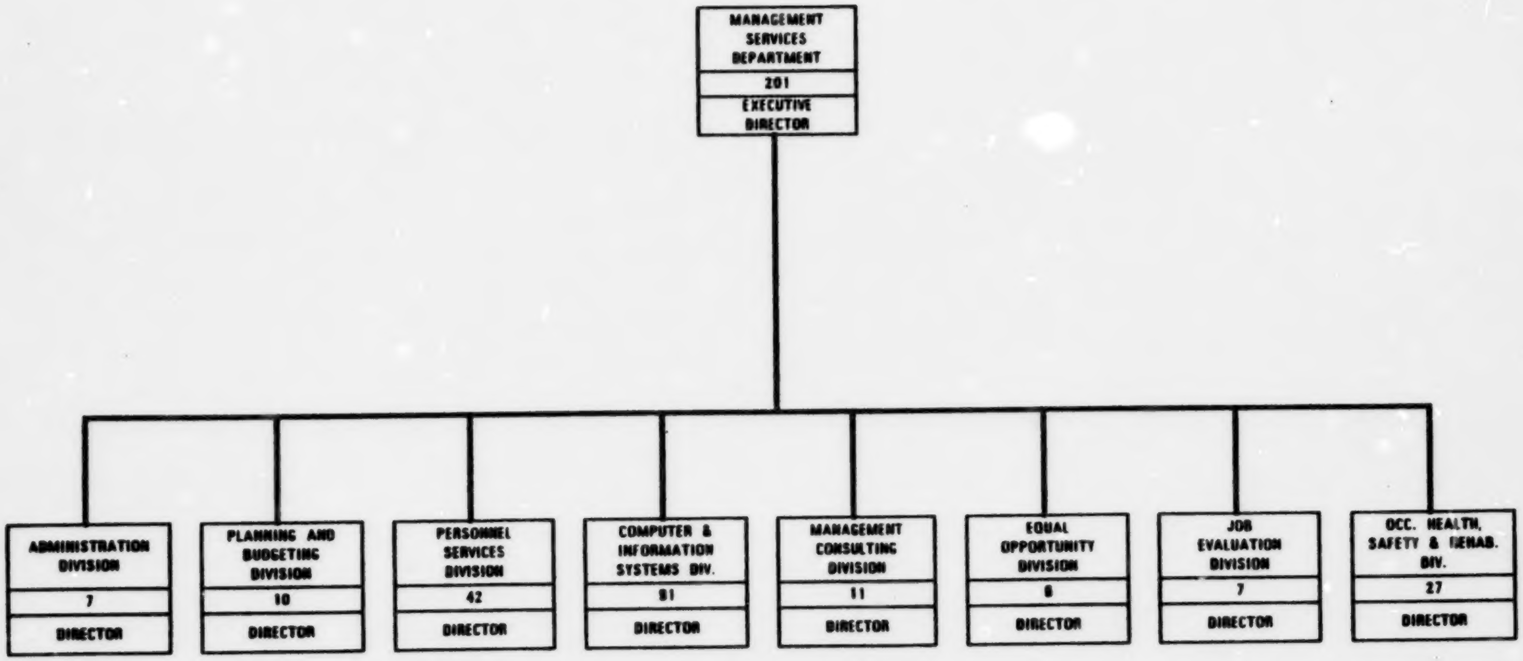
B. BUDGET OVERVIEW STATEMENT (Continued)

2. Impact of the 1989 Submission on Future Years

To a large extent, the budget requirements and requests of the Management Services Department are necessary if the department is to continue to serve and support the Corporation as a whole.

The 1989 budget submission is reflective of this department's commitment to provide a leadership role to the Corporation and there are several projects and programmes that the department is involved with that will continue into the future, for example Goals and Timetables, and outreach recruitment and the department's continued commitment to improving the Corporation's data base technologies.

C. ORGANIZATION CHART


MANAGEMENT SERVICES DEPARTMENT
201
EXECUTIVE DIRECTOR
ADMINISTRATION DIVISION
7
DIRECTOR
PLANNING AND BUDGETING DIVISION
10
DIRECTOR
PERSONNEL SERVICES DIVISION
42
DIRECTOR
COMPUTER & INFORMATION SYSTEMS DIV.
91
DIRECTOR
MANAGEMENT CONSULTING DIVISION
11
DIRECTOR
EQUAL OPPORTUNITY DIVISION
6
DIRECTOR
JOB EVALUATION DIVISION
7
DIRECTOR
OCC. HEALTH, SAFETY & REHAB. DIV.
27
DIRECTOR

1989 OPERATING BUDGET
MANAGEMENT SERVICES DEPARTMENT

D. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
ADMINISTRATION	477,407	491,720	524,488	502,108	10,388	2.1
PLANNING AND BUDGETING	663,233	637,308	745,509	707,514	70,206	11.0
PERSONNEL SERVICES	3,230,061	2,968,281	3,359,628	3,301,111	332,830	11.2
COMPUTER AND INFORMATION SYSTEMS	6,478,133	7,433,629	8,639,147	7,992,681	559,052	7.5
MANAGEMENT CONSULTING SERVICES	894,811	925,323	888,222	865,549	59,774-	6.5-
EQUAL OPPORTUNITY DIVISION	505,466	514,924	698,553	614,993	100,069	19.4
JOB EVALUATION UNIT	406,346	398,447	504,272	501,419	102,972	25.8
REHABILITATION AND SAFETY	1,523,750	1,578,796	1,744,184	1,734,316	155,520	9.9
SPECIAL ITEMS	80,986	219,332	142,023	114,350	104,982-	47.9-
TOTAL:	14,260,193	15,167,760	17,246,026	16,334,041	1,166,281	7.7

2. BY FEATURE CATEGORY

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
SALARIES AND BENEFITS	11,416,273	11,627,072	12,973,515	12,385,491	758,419	6.5
MATERIALS, SUPPLIES AND EQUIPMENT	692,323	902,943	936,737	950,394	47,451	5.3
CONTRACTED SERVICES	5,851,846	6,466,540	7,591,369	7,318,751	852,211	13.2
CONTRIBUTIONS, ETC.	20					
RECOVERIES	3,700,269-	3,828,795-	4,255,595-	4,320,595-	491,800-	12.7-
TOTAL:	14,260,193	15,167,760	17,246,026	16,334,041	1,166,281	7.7

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $16,334,041 is up $1,166,281 or 7.7 per cent over the 1988 budget. The major changes include:

- New requests (see attached detailed table)	$ 737,175
- Increase in salaries and benefits (full year impact of staff part year in 1988, secondments, increments and fringe benefit increases	$ 540,770
- Net increase in contracted services (lease/maintenance central computer, consulting services - computer projects, advertising)	$ 158,400
- Increase in recoveries (data processing charges for services provided to Metro)	$(491,800)
- Provision for inflation in materials and contracted services	$ 204,100

1989 OPERATING BUDGET
MANAGEMENT SERVICES DEPARTMENT

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
1	Opening and operation of new Training Centre located at Atrium effective January 1989	29,860	86,345	Program recommended per revised requirements.
2	(2) Computer Programmers - Waterloo, 12 months	45,782	22,891	Program recommended at reduced level of funding
3	Corporate Review - Equal Opportunity Program, 1984-88	23,500	23,500	
4	Increase in Funding for Educational Assistance	50,000	30,000	Program recommended at reduced level of funding.
5	Addition of (2) Network Coordinator Positions and Contracted Services to be replaced by permanent positions in 1990.	13,185	13,185	Program recommended for 1989, future years requirement referred to Management Services for study.
6	To transfer the temporary position of Administrative Support Clerk to the permanent establishment.	2,052	0	Referred to Management Services for further study.
7	Addition of Budget Analyst position.	32,331	0	Referred to Management Services for further study
8	Orientation of Equal Opportunity Representatives	3,750	0	To be absorbed in base budget.
9	Increased Contract Services and Addition of (6) Systems Programmers required for Software Maintenance	120,000	120,000	Program recommended, future years staffing request referred to Management Services for further study
10	Increased Contract Services and Addition of Computer Programmer for Tax System Maintenance, 6 months in 1989	65,220	41,000	Program recommended at reduced level of funding. Staffing request referred to Management Services for further study.
11	Addition of Computer Programmer for development of Goals and Timetables Systems	38,979	27,703	Program recommended at reduced level of funding. Staffing requirement beyond 1989 referred to Management Services for study.
12	Addition of (2) Systems Analysts for development of Personnel/Payroll System (ISI - Release II)	100,784	80,270	Program recommended at reduced level of funding. Staffing requirement beyond 1989 referred to Management Services for study.
13	Project Leader - Tax System Redevelopment	30,958	55,500	Program recommended at higher level of funding per revised request for consulting services. Future years staffing requirement referred to Management Services for further study.
14	Professional Services - (1) Systems Analyst and (1) Computer Programmer for development of Tree Inventory System	90,000	90,000	Prior authorized per ECR #4 (18) January 26, 1989
15	(3) Year Lease - AS400/B40 Computer System to replace existing System/36, Model 5362 - Finance Department	110,000	60,000	Program recommended at reduced level of funding

1989 OPERATING BUDGET
MANAGEMENT SERVICES DEPARTMENT

F. SUMMARY OF NEW REQUESTS (Continued)

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
16	Professional Services for Introduction of C.A.S.E. Technology ($15,000) and Corporate Network Architecture ($35,000).	50,000	15,000	Program recommended at reduced level of funding.
17	Systems Analyst/Programmer - external data analysis program	43,835	6,458	Program recommended at reduced level of funding. Four months impact in 1989 and increase in cost sharing by Province by $5,000 to $10,000.
18	Retention of Temporary Employee - compilation of statistical data and analysis re Firefighter Recruitment Programme. 6 months.	12,973	12,973	Program recommended, six months duration only.
19	Addition of Supervisor, Computing Operations, Console Operator and Input/Output Operator re expansion of computing operations.	86,527	0	Referred to Management Services for further study
20	Addition of (4) Magnetic Tape Drives Units for evaluation.	43,000	43,000	
21	Addition of Systems Analyst for Redevelopment of Revenue System (Tax), 9 months.	43,288	0	Deferred pending further report; funds will be provided from Contingency Account, if required.
22	Computer Programmer - Waterloo Student to support Security Project, 4 months.	9,350	9,350	Prior authorized per ECR #8 (40) March 9, 1989.
23	Replacement of temporary Tape Librarian Position with Permanent Position, effective December 1, 1989.	13,854	0	Referred to Management Services for further study.
24	Addition of (2) Programmer/Analysts for development of Animal Control System, 3 months.	44,000	0	Deferred to future year; given low priority.
25	Addition of Part-time temporary Outreach Counsellor to develop Outreach Program for off-site employees.	10,000	0	Deferred to future year; given low priority.
26	Implementation of a resource centre for the organization.	4,800	0	Deferred to future year; given low priority.
27	Implementation of an Individual Assessment & Development Program for Managers & publicity of Human Resources Program & Services	15,000	0	Deferred to future year; given low priority.
28	Reorganization; 2 positions added Coordinator of Compensation - Compensation Research Assistant.			Deferred to future year.
29	Systems Maintenance Programmer - Disaster Recovery Program, to be filled January 1, 1990.			Deferred to future year.
30	Addition of (2) System Programming Positions for Printing Support. Positions to be filled January 1, 1990.			Deferred to future year.

1989 OPERATING BUDGET
MANAGEMENT SERVICES DEPARTMENT

F. SUMMARY OF NEW REQUESTS (Continued)

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
31	Addition of Graphics Support Analyst - Corporate Graphics System Support. Position to be filled January 1, 1990			Deferred to future year.
32	Addition of Computer Systems Analyst - Co-ordinate training, develop courses and manuals. Position to be filled Jan. 1, 1990			Deferred to future year.
33	Addition of Computer Systems Analyst - Development of Corporate Graphics System. Position to be filled January 1, 1990.			Deferred to future year.
34	Upgrade to 5890-400E Central Computer Processor. 196 Megabytes of Main Memory, 64 Channels, and 1 ROC.			Deferred to future year.
	TOTAL	1,133,028	737,175	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $16,334,041 represents a reduction of $911,985 from the original request of $17,246,026. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Additional gapping per revised start dates	$ 47,301
- Reductions in new requests per Section F (Summary of New Requests)	$395,853
- Agreed to reductions in salaries and benefits	$202,170
- Agreed to reductions in materials and contracted services	$111,373
- Agreed to increase in distribution credits	$ 60,000
- Reductions in equipment and space recommended by SPODS	$ 95,288

1989 OPERATING BUDGET
OFFICE OF LABOUR RELATIONS

A. STATEMENT OF BASIC FUNCTION

To administer the Labour Relations function including the negotiations and interpretation of various of the City cases at Collective Agreements anc assisting counsel in the preparation and presentation labour arbitrations.

To minimize the number of cases proceeding to arbitration by providing managers and supervisors with the of the Collective skills and advice required to make decisions that are not contrary to the provisions Agreement.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE DIRECTOR OF LABOUR RELATIONS, NOVEMBER 1988

1. 1988 in Review

My total Departmental expenditures for 1988 will be in excess of that which was allocated. This over-expenditure is entirely in the salary and fringe benefits accounts. A detailed breakdown follows:

a) Salaries - temp - This feature code is over budget because we had not expected that we would require temporary employees in 1988. However, due to promotions and maternity leave, we employed three temporary employees during the year. This account will, therefore, be considered below in conjunction with permanent salaries.

b) Salaries - perm & temp - This account has been affected by the new system of charging for non-productive time. My calculations indicate that this account will be approximately $15,000 over budget for this reason.

c) Overtime - We will be overspent in this account. In the first six months of 1988 we experienced a 100% turnover rate in our support staff. Our year's allotment of overtime was spent in filling the workload gap created by the vacancies and then in training new employees. New employees will need some further assistance throughout the year, the workload is heavy because of the increased number of arbitration days needed for each grievance and bargaining with C.U.P.E. will commence before the end of the year.

B. BUDGET OVERVIEW STATEMENT (Continued)

d) Fringe Benefits - As with the salary accounts, we were charged a percentage of regular earnings rather than actual cost. This will result in an over-expenditure of approximately $4,500.

e) Printing - We were significantly under-budget in this account because we did not print the Local 43 Collective Agreement nor the COTAPSAI Consolidated Memorandum of Agreement as we had expected we would. These projects will be completed in 1989, therefore, these funds will be re-budgeted for then.

f) Professional and Consultative - While we will be within our budget in this account this year, it should be noted that an additional $82,833 (above original appropriation) was approved in 1988 for this account.

2. Highlights of the 1989 Budget

I expect to have filled my vacancy by January 1, 1989 and, as such, Temporary funds will not be required. I expect my overtime requirements to be higher in 1989 because it is a bargaining year.

I expect to be printing the equivalent of three agreements in 1989 - Local 43, Local 79 and COTAPSAI, therefore, my request for this account is higher. I also believe that we will require additional materials and supplies during a bargaining year and I have budgeted accordingly.

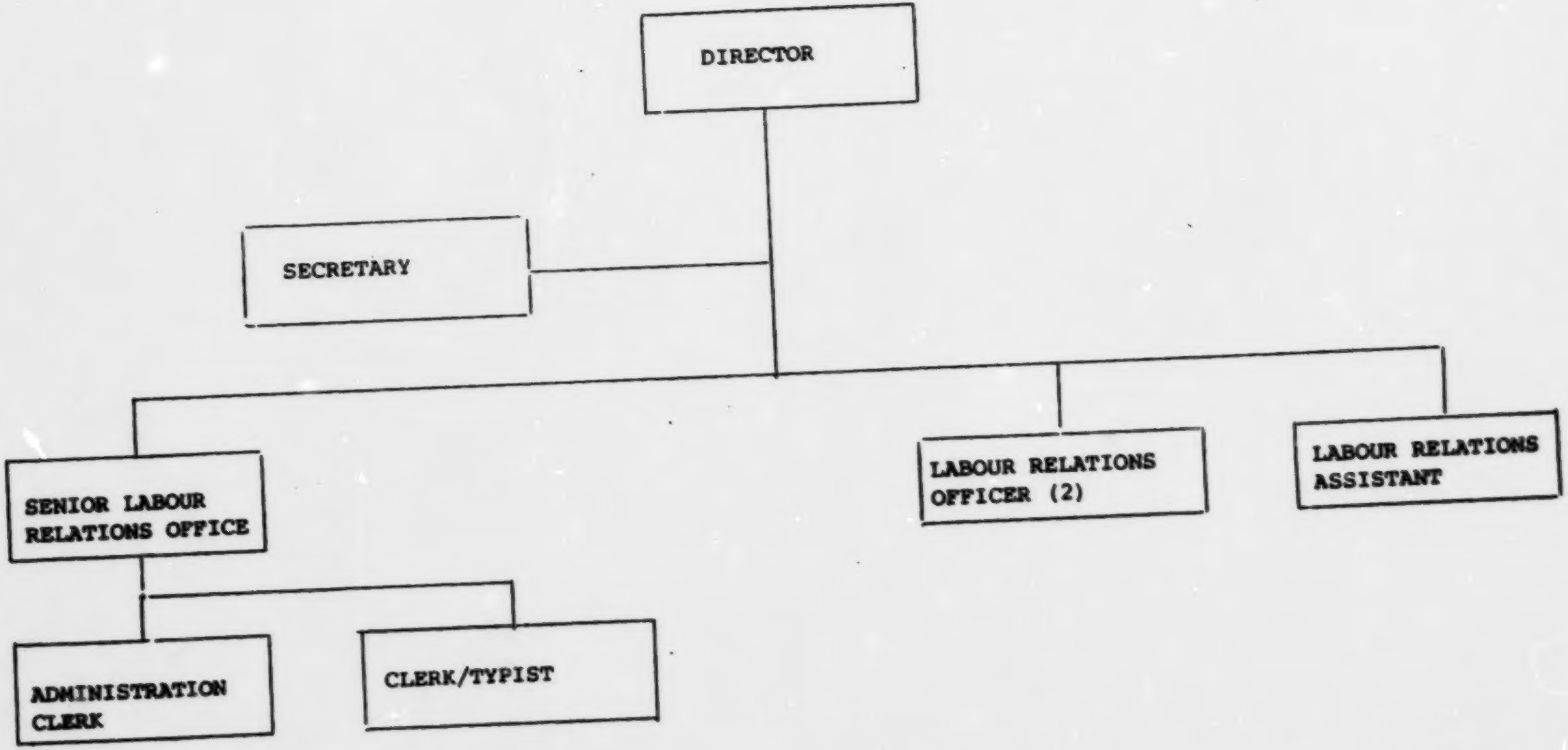
We plan to continue working with departments in regard to their training needs for supervisors and managers. This is reflected in my request for an overhead projector.

In 1989 we will be involved in negotiation with Locals 43, 79 and 113 as well as with three Community Centres. 1987 experience suggests that cost for this purpose will be approximately $17,000.

3. Plans That Will Impact on Future Years' Budgets

We will continue to work with Departments on a case-by-case basis as well as develop training sessions for management and supervisors specifically to their departmental needs.

C. ORGANIZATION CHART


DIRECTOR
SECRETARY
SENIOR LABOUR RELATIONS OFFICE
LABOUR RELATIONS OFFICER (2)
LABOUR RELATIONS ASSISTANT
ADMINISTRATION CLERK
CLERK/TYPIST

1989 OPERATING BUDGET
OFFICE OF LABOUR RELATIONS

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
ADMINISTRATION	614,097	616,242	653,242	611,976	4,266-	0.7-
TOTAL:	614,097	616,242	653,242	611,976	4,266-	0.7-
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	440,224	414,330	424,999	418,769	4,439	1.1
MATERIALS, SUPPLIES AND EQUIPMENT	8,130	14,235	18,988	11,392	2,843-	20.0-
CONTRACTED SERVICES	165,743	187,677	209,255	181,815	5,862-	3.1-
TOTAL:	614,097	616,242	653,242	611,976	4,266-	0.7-

1989 OPERATING BUDGET
OFFICE OF LABOUR RELATIONS

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $611,976 is down $4,266 or 0.7 per cent from the 1988 budget.

F. SUMMARY OF NEW REQUESTS

No new requests in 1989.

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $611,976 represents a reduction of $41,266 from the original request of $653,242. This reduction is accounted for by the following Budget Review Adjustments:

- Agreed to reduction for gapping	$ (6,320)
- Agreed to reduction in printing and reproduction	$ (506)
- Agreed to reduction in professional and consulting services based on 1988 experience	$(27,440)
- Further reduction in printing and reproduction relative to Local 79 and COTAPSAI Agreements (should either Agreement be available for printing in 1989, funds will be made available from Contingency)	$ (5,400)
- Reductions in equipment and space recommended by SPODS	$ (1,690)

1989 OPERATING BUDGET
TORONTO ARTS COUNCIL

A. STATEMENT OF BASIC FUNCTION

The Toronto Arts Council advises the City of Toronto on the allocation of cultural grants and on municipal policy regarding arts and culture in general.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE TORONTO ARTS COUNCIL, NOVEMBER 1988

This submission recommends an increase of $1.66 per capita above 1988's minimum base budget of $3-million to $4-million, as a first step to a prdouctive investment level of $6-million to be achieved by 1991. This latter level will, by 1991, approximate 1/3 of 1% of gross City budget, a level we consider appropriate for Toronto as it enters the new decade.

In recommending this 1989 level of operating grants support, we do so in the knowledge that the City will wish to continue to provide historically-based generous assistance to the larger producing bodies operating in city-owned premises. At the same time the City will wish to carry on its policy of bringing relatively under-funded small and medium-sized organizations up to reasonable and equitable levels of support while encouraging and investing in new and emerging groups not yet funded.

The budget summary may be stated:

Total 1988 Cultural Grants (Including At-Large)		$3,019,634
1989 Additions:		
Performing Arts	473,056	
Interdisciplinary	7,124	
Loans/Creators Fund	10,000	
Visual Arts/Film and Video	121,065	
Literary Arts	20,000	
Festivals/Special Initiatives/Tours	154,350	
Interim Cultural Grants	16,000	
Individual Artists	120,000	
Grants Management and Support	58,771	
	-------	----------
1989 Cultural Grants		$4,000,000

B. BUDGET OVERVIEW STATEMENT (Continued)

With this budget, Toronto advances beyond the bare minimum budget level achieved in 1988, into a range where true investment, over and above subsistence provision, can take place. With prudence and imagination, our arts community, the agents of leverage, will be better enabled to secure their rightful shares of support and encouragement from senior governments, the private sector and the public as a whole.

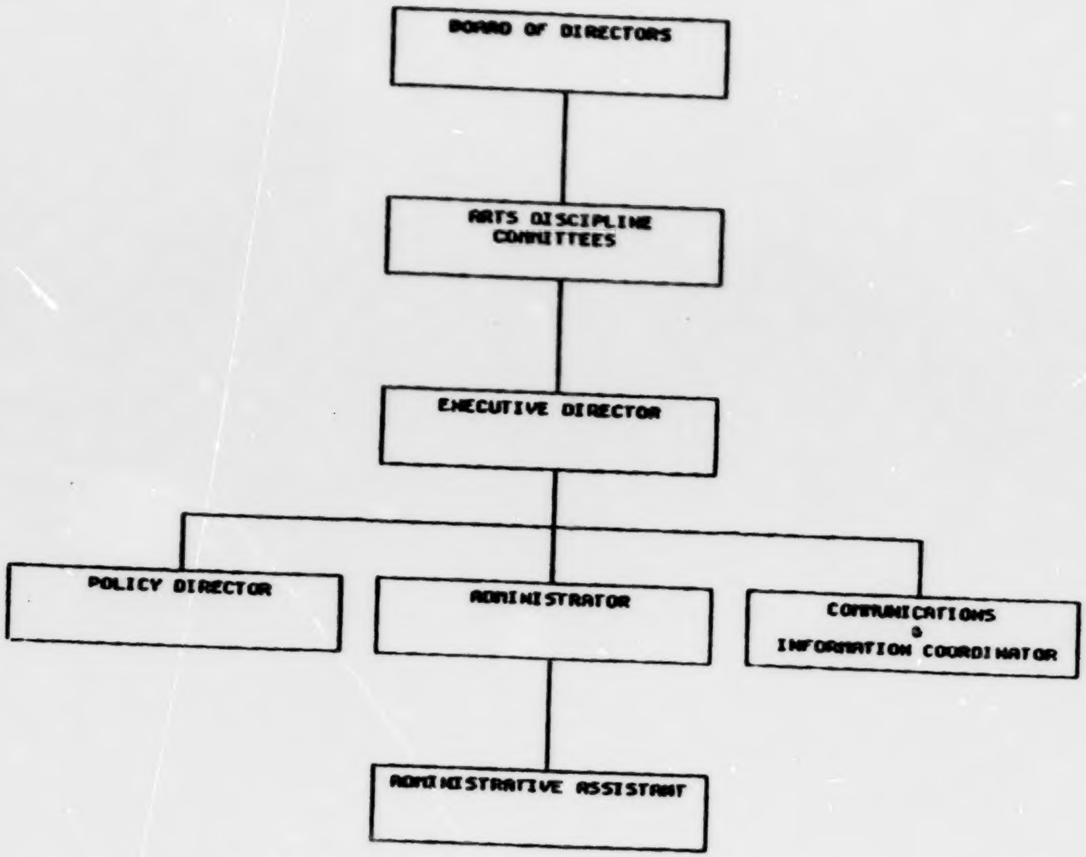
As was discussed and agreed upon with a majority of elected candidates during the 1988 election campaign, we foresee Toronto's annual cultural operating grants budget progressing as follows:

1989 an increase of 33 1/3% to $4-million
1990 an increase of 25% to $5-million
1991 an increase of 20% to $6-million

These levels comprehend necessary increases in basic continuing funding, together with prudent provision to enable Toronto to respond appropriately to the opportunities of growth facing every sector of our non-profit arts and culture community.

Provision of these amounts will, in particular, enable the City to begin appropriately supporting the individual creators - the painters, sculptors, writers, choreographers, composers, filmmakers, video artists and others at the very heart of Toronto's rise to cultural and artistic significance.

C. ORGANIZATION CHART


BOARD OF DIRECTORS
ARTS DISCIPLINE COMMITTEES
EXECUTIVE DIRECTOR
POLICY DIRECTOR
ADMINISTRATOR
COMMUNICATIONS & INFORMATION COORDINATOR
ADMINISTRATIVE ASSISTANT

1989 OPERATING BUDGET
TORONTO ARTS COUNCIL

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
ADMINISTRATION	249,428	249,428	359,937	312,344	62,916	25.2
GENERAL CULTURAL GRANTS	912,655	916,655	1,256,765	1,150,861	234,206	25.6
COMMUNITY & NEIGHBOURHOOD CULTURAL	341,000	341,000	403,450	403,450	62,450	18.3
SENIOR ART ORGANIZATIONS	149,500	149,500	213,785	213,785	64,285	43.0
MAJOR THEATRE COMPANIES	723,000	723,000	810,000	810,000	87,000	12.0
FESTIVAL & SPECIAL CULTURAL GRANTS	59,700	59,700	520,000	187,550	127,850	214.2
RESERVE FOR POST-BUDGET ACTION	108,750	164,791	142,041	144,041	20,750-	12.6-
INDIVIDUAL ARTISTS	7,000	7,000	360,000	100,000	93,000	1,328.6
TOTAL:	2,551,033	2,611,074	4,065,978	3,322,031	710,957	27.2
2. BY FEATURE CATEGORY						
CONTRIBUTIONS, ETC.	2,551,033	2,611,074	4,065,978	3,322,031	710,957	27.2
TOTAL:	2,551,033	2,611,074	4,065,978	3,322,031	710,957	27.2

1989 OPERATING BUDGET
TORONTO ARTS COUNCIL

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $3.322.031 is up $710.957 or 27.2 per cent over the 1988 budget. The major changes include:

- Remuneration adjustment	$ 25.143
- General administration increase	$ 27.836
- Provision for reappropriation	$ 57,978
- Increase in general cultural grants budget	$500.000
- Provision for Grants to Individual Artists (see New Requests - Section F)	$100.000

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
0	Grants to Individual Artists	240.000	100.000	Program recommended at minimum of $100.000 in TAC's Operating Budget, and deleted from the At Large Account.
0	Touring Grants	90.000	0	Provision to be made from other source.
0	Special Initiatives Grants	30.000	0	Provision to be made from other source.
	TOTAL	360,000	100,000	

1989 OPERATING BUDGET
TORONTO ARTS COUNCIL

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $3,322,031 represents a reduction of $743,947 from the original request of $4,065,978. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reduction in Administration	$ (47,593)
- Reduction in Grants Budget	$(696,354)

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1989 OPERATING BUDGET

1. Final Evaluation on Pilot Programme of Support for Individual Artists

Issue: The Budget Review Group had before it the report (March 3, 1989) from the Neighbourhoods Committee respecting the Toronto Arts Council's Final Evaluation Report on the Pilot Programme of Support for Individual Artists. The Executive Committee, at its meeting of March 28, 1989, referred this matter to the Budget Review Group for consideration with the 1989 Operating Budget.

Action: The Budget Review Group decided to recommend the continuation of the programme of Support to Individual Artists. Funds for the 1989 programme have been included in the City's cultural grants budget administered by the Toronto Arts Council. Of the total recommended increase to the 1989 grants budget of $600,000, the Budget Review Group recommends that a minimum of $100,000 be allocated towards the programme for Individual Artists. It is anticipated that, as with its other grant programmes, the Toronto Arts Council will make its recommendation on grant awards to individual artists to City Council through the Neighbourhoods Committee.

The Budget Review Group recommends that Recommendation 2 of the report (February 13, 1989) from the Toronto Arts Council be struck out and that the report, as amended by the foregoing, be adopted.

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1989 OPERATING BUDGET (Continued)

The Budget Review Group also decided to include an amount of $5,397 in reappropriations from the At-Large Account to the Toronto Arts Council's Administration budget to cover the programme costs in 1988 associated with individual grants to Visual Artists.

2. Reallocation of 1988 Rescinded Cultural Grant.

Issue: The Budget Review Group had before it Clause 37 of Executive Committee Report No. 5. At its meeting of February 9, 1989, City Council adopted the recommendation in the report (January 16, 1989) of the Budget Review Group that, as recommended by the Toronto Arts Council, the 1988 cultural grant to "Dancepool" in the amount of $4,000 be rescinded, but that the request of the Toronto Arts Council to reallocate the funds to their Administration account be deferred for consideration with the 1989 Operating Budget.

The request of the Toronto Arts Council to reallocate an amount of $4,000 from their grants budget to their Administration account was to enable the Toronto Arts Council to cover the research and writing costs of a report entitled "No Vacancy", completed in 1988.

Action: The Budget Review Group decided to include an amount of $4,000 in reappropriations to the Toronto Arts Council's 1989 Administration account to cover the costs of producing the report, "No Vacancy".

1989 OPERATING BUDGET
TORONTO ARTS COUNCIL

I. OTHER ISSUES WORTHY OF SPECIAL MENTION

1. Festivals, Special Initiatives and Cultural Opportunities

Issue: In 1988, special provision was made in the At-Large Account to fund unique, one-time cultural events which were recommended by the Toronto Art Council due to artistic merit or by City Council due to other economic or promotional benefit to the City of Toronto. Grants totalling $382,135 were recommended during 1988. There was no established budget allocation; instead, funds were made available from the Contingency Account to the At-Large Account on a case-by-case basis, City resources permitting.

Although the Toronto Arts Council has requested in their 1989 Operating Budget submission that funds for these Special Cultural Opportunities be included in the cultural grants budget administered by the Toronto Arts Council, the Budget Review Group decided to recommend continuation of the process adopted in 1988 and has included a budgetary provision in the Contingency Account for this purpose.

It should be noted that grants totalling $249,087 have already been awarded, under prior approval, from the At-Large Account for Special Cultural Opportunities. Of this amount, $19,000 pertains to grants awarded on the recommendation of the Toronto Arts Council and relates to applications submitted directly to them by the community.

Action: The Budget Review Group decided to recommend continuation of last year's process for funding Special Cultural Opportunities from the At-Large Account. A budget allocation will not be established in advance. Instead, as was the case in 1988, the budget would start out at zero and increase depending upon whatever special one-time only needs emerge and upon the level of resources the City can make available. Requests should go directly to the Toronto Arts Council for recommendation to the Neighbourhoods Committee. The Executive Committee, on the advice of the Budget Review Group, would provide the necessary funds from the Contingency Account to the At-Large Account on a case-by-case basis as City resources permit.

I. OTHER ISSUES WORTHY OF SPECIAL MENTION (Continued)

2. Three-Year Funding Plan

Issue: During review of the 1989 Operating Budget, consideration was given to the issue of a three-year funding plan for the City's cultural budget.

The Budget Review Group decided to recommend that, in addition to the recommended 1989 increase, maximum increases of $0.5 million in each of years 1990 and 1991 be provided for the cultural grants budget administered by the Toronto Arts Council. In addition, it is recommended that the Toronto Arts Council's Administration budget receive increases in those years at the rate of inflation.

The increases recommended above do not preclude the City's additional commitment to the cultural community through capital grants to cultural facilities (recommended at $1.0 million in 1989) or through At-Large grants for Special Cultural Opportunities.

Action: The Budget Review Group recommends that a three-year funding plan for the cultural grants budget administered by the Toronto Arts Council be adopted and that the 1989 budget include an increase of $500,000 for cultural grants (over 1988 levels) and that there be further increases of $500,000 in each of the years 1990 and 1991, and that the Administration portion of the Toronto Arts Council's budget receive increases in those years consistent with the annual budget guidelines.

1989 OPERATING BUDGET
MISCELLANEOUS GRANTS

A. STATEMENT OF BASIC FUNCTION

This municipality, together with all municipalities in Ontario, has authority from the Province under general legislation to make grants for different purposes. In addition, the City of Toronto has authority to make grants in aid of institutions, associations and persons carrying on or engaged in work which in the opinion of City Council is for the general advantage of the inhabitants of the City, but where no authority to grant aid is conferred by other statutes.

There are ten funding programs covered under the general heading Miscellaneous Grants, administered by various bodies as follows:

Grant Category	Review Body
General & Recreational Grants	Grant Review Board
Toronto Health Care Fund	Evaluation Committee/Public Health Department
Commercial Research Program	Planning & Development Department
Housing Pre-Start-up and Management	Housing Department
Community Economic Development	
- Original Program	Planning & Development Department
- Employeer Outreach	Planning & Development Department
Veterans' Club Houses	Finance Department
Grants in Lieu of Rent	Grant Review Board/City Property Department
Day Care Centres	Day Care Grant Committee/Planning & Development Department

1989 OPERATING BUDGET
MISCELLANEOUS GRANTS

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
GENERAL GRANTS	561,897	587,891	715,696	689,702	101,811	17.3
TORONTO HEALTH CARE FUND GRANTS	999,900	1,000,000	3,000,000	2,000,000	1,000,000	100.0
COMMERCIAL RESEARCH PROGRAMME	30,250	30,250	35,000	35,000	4,750	15.7
HOUSING	11,180	11,180	2,000	2,000	9,180-	82.1-
MINOR RECREATIONAL GRANTS	202,109	202,109	233,534	221,534	19,425	9.6
COMMUNITY ECONOMIC DEVELOPMENT	138,568	138,568	386,222	118,111	20,457-	14.8-
VETERANS' CLUB HOUSES	123,297	131,080	131,269	131,269	189	0.1
GRANTS IN LIEU OF RENT	199,631	203,931			203,931-	100.0-
DAY CARE CENTRES	119,756	1,164,249	3,091,216	1,044,493	119,756-	10.3-
TOTAL:	2,386,588	3,469,258	7,594,939	4,242,109	772,851	22.3
2. BY FEATURE CATEGORY						
CONTRACTED SERVICES			240,000			
CONTRIBUTIONS, ETC.	2,386,588	3,469,258	7,354,939	4,242,109	772,851	22.3
TOTAL:	2,386,588	3,469,258	7,594,939	4,242,109	772,851	22.3

1989 OPERATING BUDGET
MISCELLAENOUS GRANTS

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $4,242,109 is up $772,851 or 22.3 per cent over the 1988 budget. The major changes include:

- General and Recreational Grants	$ 121,236
- Toronto Health Care Fund	$1,000,000
- Grants in Lieu of Rent	$ (203,931)
- Day Care Centres	$ (119,756)

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
0	GENERAL GRANTS - Supplementary Budget for new program requests	78,295	78,295	
0	RECREATIONAL GRANTS - Supplementary Budget for new program requests	23,341	23,341	
0	C.E.D. (ORIGINAL) GRANTS PROGRAM - New Initiative	150,000	0	Deferred pending further report from the Commissioner of Planning and Development If necessary, funds will be provided fro the Contingency.
0	Y.E.C.C. GRANTS - Older Adult Component	118,111	0	Deferred pending response from the Youth Employment Counselling Centres and the provincial government (see recommendatio 3 of the report (January 16/89) of the Commissioner of Planning and Development (ECR 9, EDC 2, Cl 1, March 9, 1989). If required, funds will be provided from Contingency.
0	DAYCARE GRANTS - Program Expansion/Change in Mandate	265,000	0	Deferred to 1990, pending information on long-term costs to the city.
	TOTAL	634,747	101,636	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $4,242,109 represents a reduction of $3,352,830 from the original request of $7,594,939. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reduction in Toronto Health Care Fund - additional increase deferred to 1990 $(1,000,000)
- Reduction in Community Economic Development - Original Programme:
  - New Request for Technical Resource Centre deferred pending further report from the Commissioner of Planning and Development. Provision has been made in Contingency. $ (150,000)
- Reduction in Community Economic Development - Employer Outreach Programme:
  - New Request for Older Adult Component deferred pending further response from Youth Employment Counselling Centres and the provincial government. Provision has been made in Contingency. $ (118,111)
- Reduction in Daycare Centres Grants:
  - New Request: $ (265,000)

(a)	Daycare Grant Expansion	$175,000
(b)	Administrative Resource Centre (Staff Co-ordinator)	40,000
(c)	Consultant Study	50,000

		$265,000

New Request deferred to 1990 pending further information on City's long-term commitment.

- Base Request deferred pending report from the Daycare Grant Committee. Provision has been made in Contingency $(1,781,725)

1989 OPERATING BUDGET
MISCELLANOUES GRANTS

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1989 OPERATING BUDGET

1. Workplace Closings, the Free Trade Agreement and the City's Economic Development Strategy

Issue: The Budget Review Group had before it Clause 1 of Economic Development Committee Report No 2. City Council, at its meeting of March 9 and 10, 1989, referred Recommendation 3 of the report (January 16, 1989) from the Commissioner of Planning and Development to the Budget Review Group for consideration with the 1989 Operating Budget.

Recommendation 3 states:

"That Council indicate to the Youth Employment Counselling Centres in the City, and to the Ontario Ministry of Skills Development, its willingness to double (from $118,111 to $236,222) its 1989 employer outreach grant provided appropriate extensions of existing programs are made available to older unemployed workers. (Funds have been requested for this purpose in the 1989 operating budget submission of the Planning and Development Department.)"

Action: The Budget Review Group decided to recommend continuation of the Employer Outreach Grants directed towards assisting disadvantaged youth in the City. The required funds of $118,111 have been included in the recommended 1989 Operating Budget, Miscellaneous Grants Account.

With respect to the new request of $118,111 towards an Older Adult component to the Y.E.C.C. Grants, the Budget Review Group decided to defer the request, pending the response from the Youth Employment Counselling Centres and the Ontario Ministry of Skills Development. The required funds have been deleted from the Miscellaneous Grants Account and placed in Contingency, should they be required at a later date.

1989 OPERATING BUDGET
AT LARGE

D. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
EMPLOYEE BENEFITS	12,222,049	12,553,135	12,565,649	12,565,649	12,514	0.1
FINANCIAL ITEMS	1,381,824	2,370,820	1,644,570	1,644,570	726,250-	30.6-
MISCELLANEOUS ITEMS - A	3,914,057	5,109,075	4,530,968	4,233,911	875,164-	17.1-
MISCELLANEOUS ITEMS - B	8,115,001	8,657,905	8,065,662	7,896,892	761,013-	8.8-
CONTINGENCIES	1,121,093	5,530,008	38,301,610	38,301,610	32,771,602	592.6
ADDITIONAL AUTOMOTIVE EQUIPMENT	710,355	1,027,672	1,384,917	1,326,917	299,245	29.1
TOTAL:	27,464,379	35,248,615	66,493,376	65,969,549	30,720,934	87.2

2. BY FEATURE CATEGORY

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
SALARIES AND BENEFITS	15,461,772	16,435,061	3,961,098	3,775,001	12,660,060-	77.0-
MATERIALS, SUPPLIES AND EQUIPMENT	1,329,994	1,746,981	1,919,077	1,861,189	114,208	6.5
CONTRACTED SERVICES	5,695,181	5,865,360	6,947,985	6,716,222	850,862	14.5
CONTRIBUTIONS, ETC.	8,671,463	13,795,178	58,070,417	58,178,013	44,382,835	321.7
DEBT SERVICES						
RECOVERIES	3,694,031-	2,593,965-	4,405,201-	4,560,876-	1,966,911-	75.7-
TOTAL:	27,464,379	35,248,615	66,493,376	65,969,549	30,720,934	87.2

1989 OPERATING BUDGET
AT-LARGE ACCOUNT

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $65,969,549 is up $29,193,460 or 79.4 per cent over the 1988 budget. The major changes include:

- Tax Prepayment Discounts	$ 200,193
- Recommended New Requests (see Section F)	$ 212,646
- Capital Grants to Cultural Facilities	$ 500,000
- Healthy Cities Workgroup Report	$ 110,000
- Workstation Furniture	$ 197,316
- Bicycle Safety Advertising Campaign	$ 307,700
- Special Contribution to Capital Budget	$ 141,088
- Contingencies	$31,244,128
- Increase in Reapprorlations	$ 834,662
- Foreign Exchange on Debt Redemption	$ (761,543)
- Interest on Tax Overpayments	$ (164,900)
- Economic Summit	$ (304,000)
- Grants - Festivals & Cultural Opportunities	$ (133,048)
- Reorganized Staff Available for Reassignment	$ (338,427)
- Grants - Support to Individual Artists	$ (100,000)
- Media Campaign - Sidewalk Snow Removal	$ (282,982)
- Annual Report	$ (125,000)
- Nathan Phillips Square - Events	$ (150,952)
- Election Expenses	$ (898,097)

1989 OPERATING BUDGET
AT LARGE

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
O	COUNCIL AUTOMATION SUPPORT, INCLUDING OFFICE OF THE MAYOR.	176,391	176,391	
O	INFORMATION PAMPHLET - SERVICES FOR CHILDREN	10,600	10,600	
O	EMPLOYEE SUGGESTION PROGRAM - Temporary Clerical Assistance	12,270	12,270	
O	MAYOR'S COMMITTEE ON AGING - Additional Staffing	73,195	13,385	Extension of temporary part-time position to temporary full-time approved. Balance of staffing requests deferred pending further report.
	TOTAL	272,456	212,646	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $65,969,549 represents a reduction of $523,827 from the original request of $66,493,376. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reorganized Staff Available for Reassignment	$(398,427)
- Media Campaign for Sidewalk Snow Removal	$(250,000)
- Nathan Phillips Square - Events	$(186,247)
- Healthy Cities Workgroup Report	$ 110,000
- Municipal Enterprise Program	$ 209,826

1989 OPERATING BUDGET
AT-LARGE ACCOUNT

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1989 OPERATING BUDGET

1. School Yard Improvements - St. Lucy Separate School

Issue: The Budget Review Group had before it the report (April 4, 1989) from the Neighbourhoods Committee respecting school yard improvements - St. Lucy Separate School. The Executive Committee, at its meeting of April 11, 1989 referred this matter to the Budget Review Group for consideration with the 1989 Operating Budget.

Action: The Budget Review Group decided to include an amount of $66,200 in the recommended 1989 Operating Budget, At-Large Account and tb recommend an equal amount of $66,200 be included in the 1990 Operating Budget. The total amount of $132,400 represents the City's contribution and is conditional upon Metropolitan Toronto Separate School Board contributing an equal amount of $132,400; 50% of the estimated total cost of $246,800.

2. Cultural Facilities Grant Fund

Issue: The Budget Review Group had before it the report (February 3, 1989) from the Neighbourhoods Committee respecting the report of the Toronto Arts Council entitled "No Vacancy: A Cultural Facilities Policy for the City of Toronto". The Executive Committee, at its meeting of February 14, 1989, referred this matter to the Budget Review Group for consideration with the 1989 Operating Budget.

Specifically, the Budget Review Group was asked to reserve funding to ensure implementation of a Grant Fund in 1989 and to give immediate consideration to the requests from Factory Theatre, Tafelmusik, Desrosiers Dance Theatre, Cabbagetown Community Arts and The Theatre Centre.

Action: The Budget Review Group decided to allocate $1 million in 1989 towards cultural facilities capital grants. Of this amount, $0.5 million has been set aside in the Contingency Account pending the development of a Cultural Facilities Policy. In the meantime, the balance of $0.5 million has been disbursed in response to the urgent requirements of the aforementioned theatres as follows:

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1989 OPERATING BUDGET (Continued)

- Desrosiers Dance Theatre	$130,000
- Factory Theatre	70,000
- The Theatre Centre	75,000
- Tafelmusik	125,000
- Cabbagetown Community Arts	100,000

The Budget Review Group will report further to the Executive Committee on the balance of the No Vacancy report and on the formation of a Cultural Facilities Policy Working Group. The time constraints of the budget cycle have not allowed the Budget Review Group to consult with the Toronto Arts Council, Toronto Artscape and City officials about the impact on City budgets, the administration of the grant programme and the resource requirements necessary to support it. Consequently, the Budget Review Group is recommending that the Executive Committee defer this matter pending a further report from the Budget Review Group.

3. Medical/Dental Benefits for Retirees

Issue: The Budget Review Group had before it the report (January 10, 1989) from C.U.P.E. Local 79 (Anne Dubas, on behalf of the Pension Benefits Advisory Committee Sub-Group) respecting Medical/Dental Benefits for Retirees. The Executive Committee, at its meeting of January 17, 1989 referred this matter to the Budget Review Group for consideration with the 1989 Operating Budget.

Action: The Budget Review Group is actively considering how to provide improved medical/dental benefits for retired City employees, however, it is also uncertain as to what the total cost to the City, and the impact on future budgets, would be of providing 100% coverage to all present and future retirees. The Commissioner of Finance has been asked to report to Budget Review on these costs and he has engaged outside actuarial assistance in this regard. Pending the Commissioner's report the Budget Review Group has deferred consideration of the matter. It is anticipated that funds are available for the 1989 portion of whatever improvements Council might adopt.

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1989 OPERATING BUDGET (Continued)

4. Quarter-Century Service Association

Issue: The Budget Review Group had before it the report (August 8, 1988) from Kenneth B. Sullivan, President of the Quarter-Century Service Association, requesting their 1989 grant be increased to $5.500 from $4.500. The Executive Committee, at its meeting of August 31, 1988, referred this request to the Budget Review Group for consideration with the 1989 Operating Budget.

Action: The Budget Review Group decided to recommend the increase and has included the amount of $5.500 for the Association in the 1989 Operating Budget, At-Large Account.

5. Information Pamphlet: Services for Children

Issue: The Budget Review Group had before it Clause 33 of Executive Committee Report No. 32 adopted by City Council at its meeting of September 6 and 9, 1988. At that meeting, Council adopted the recommendation contained in the report (August 24, 1988) from the Budget Review Group to defer this matter for consideration with the 1989 Operating Budget.

Action: The Budget Review Group decided to recommend funding in the amount of $10.600 to the Children's Network Account for the production of the pamphlet of telephone numbers for children's services provided by City departments. The required funds have been included in the 1989 Operating Budget, At-Large Account.

1989 OPERATING BUDGET
DEBT CHARGES

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
DEBT CHARGES	25,189,853	28,665,725	28,714,029	28,714,029	48,304	0.2
TOTAL:	25,189,853	28,665,725	28,714,029	28,714,029	48,304	0.2
2. BY FEATURE CATEGORY						
DEBT SERVICES	25,496,592	28,967,238	28,999,143	28,999,143	31,905	0.1
RECOVERIES	306,739-	301,513-	285,114-	285,114-	16,399	5.3
TOTAL:	25,189,853	28,665,725	28,714,029	28,714,029	48,304	0.2

1989 OPERATING BUDGET
BUILDINGS AND INSPECTIONS DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The Buildings and Inspections Department operates under the direction of the Commissioner, Buildings and Inspections and consists of three divisions: Administration, Inspections and Plan Examination.

The primary function of the Department is one of enforcing a variety of Municipal by-laws and laws of Ontario. To administer the Ontario Building Code Act, the Commissioner has been appointed as the Chief Building Official for the City. These regulations exist to ensure that buildings, heating plants and plumbing are safely and properly erected or installed and that buildings are properly used and located.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE COMMISSIONER OF BUILDINGS AND INSPECTIONS, NOVEMBER 1987

1. 1988 In Review

For the Department of Buildings and Inspections, 1988 has been an extremely busy year. The following are comparative statistics for the end of October of 1986, 1987, and 1988.

	Oct. 1986	Oct. 1987	Oct. 1988	% Change 1987-1988	% Change 1986-1988
No. of Permit Applications	12,673	14,820	15,094	1.8	19.1
No. of Permits Issued	11,749	14,451	14,350	(0.7)	22.1
Preliminary Reviews	2,080	2,608	4,198	61.0	101.8
Site Office Activity	1,590	2,039	2,401	17.8	51.0
Enforcement Activity	919	1,042	974	(6.5)	6.0
Lawyers Letters	23,771	24,556	23,420	(4.6)	(1.5)
Zoning Requests	50,153	50,743	63,195	24.5	26.0
Net Revenue	$ 8.08	$11.82	$12.93	9.4	60.0

In addition, the total value of applications for permits was well over $1 Billion at the end of October 1985. This represents a 3% increase over October 1987 and a 78% increase over October 1986.

B. BUDGET OVERVIEW STATEMENT (Continued)

These increases have continued to place the staff of the Department under extreme pressure. In 1987, it was necessary to freeze five establishment positions in the Inspections Division to hire additional staff in the Plan Examination Division to manage the front-end requirements necessitated by the increase in applications. One additional establishment position in the Inspections Division was frozen in 1988. Even though six additional positions were added, the number of applications received still exceeds the number of permits issued further enlarging the backlog of applications to be examined.

The reduced work force in the Inspections Division has created a number of serious problems. Productivity is reduced since Inspectors are carrying a greater inventory of active files and permits. This additional workload means that Inspections are attended less frequently thereby reducing service to the public.

In addition, assignment of staff becomes much more complicated. The reduced work force means that each time an Inspector is promoted, or leaves the Civic service, a number of the remaining group must be reassigned to ensure that coverage of an area is maintained by an appropriate number of Inspectors per discipline.

The Department of Buildings and Inspections has attempted to provide as high a level of service to the public as possible while remaining fiscally responsible. Expenditure projections for 1988 indicate that the Department will be underspent by approximately 0.2%.

2. Highlights of the 1989 Budget

It has been difficult to maintain a high level of service to the public over the past five years as a result of the increased workload. A number of initiatives have been included to improve service.

The major increases in the 1989 Budget Estimates are in the following categories:

1) Personal Services
2) Fringe Benefits
3) Furniture and Equipment
4) Distribution Credits
5) New Requests

B. BUDGET OVERVIEW STATEMENT (Continued)

A portion of the increase in permanent salaries has been offset by a reduction in temporary salaries which were used to cover vacant permanent positions in 1988. Two positions were vacant for most of 1988. One will be filled late in 1988 while the other should be filled early in 1989. Gapping of approximately $300,000 has been included in the 1989 Permanent Salaries request.

The request for Fringe Benefits has increased by approximately $150,000, however, the Department has no control over the amount of Fringe Benefits required.

The increased Furniture and Equipment costs are due to a number of factors. Carpeting on the 17th and 16th Floors has worn very thin in a number of areas. City Property has attempted to repair torn areas with tape. This is unsightly and has become a health and safety issue since it is extremely dangerous to staff and the public.

Other major items include purchasing appropriate reception work stations in three reception areas and the replacement of an old, unreliable cash register in the Short Stream Team.

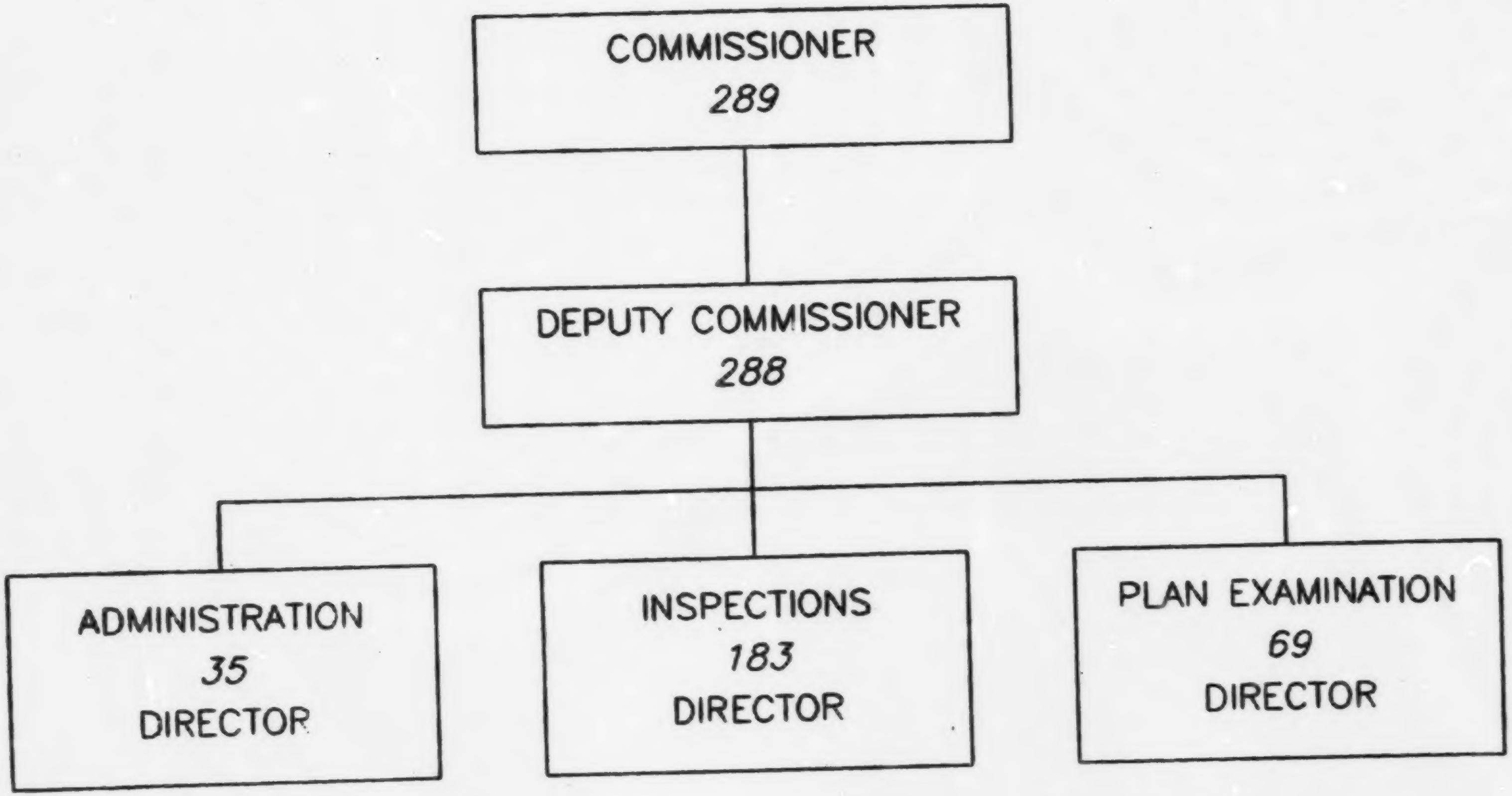
Distribution credits received in 1988 were as a result of the secondment of staff to the Province. This will not continue in 1989.

There are 15 New Requests proposed for 1989. A number of them are as a result of an internal organization review which determined that temporary assistance is required to enable the Department to provide an appropriate level of service to the public. Funds requested should continue until the completion of a joint Human Resources Planning Study between the Management Services Department and the Department of Buildings and Inspections. Other requests are necessary to enable the Department to provide improved service to the public.

3. Plans That Will Impact on Future Years' Budgets

The new programmes requested will have an impact on future years' budgets. This Department is always looking at current systems, procedures, human resources management, training, etc., with a view to its efficiency and effectiveness in achieving the Mission of the Department of Buildings and Inspections.

C. **ORGANIZATION CHART**


COMMISSIONER
289
DEPUTY COMMISSIONER
288
ADMINISTRATION
35
DIRECTOR
INSPECTIONS
183
DIRECTOR
PLAN EXAMINATION
69
DIRECTOR

1989 OPERATING BUDGET
BUILDINGS & INSPECTIONS DEPARTMENT

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
ADMINISTRATION DIVISION	1,969,876	2,063,987	2,427,269	2,038,749	25,238-	1.2-
INSPECTIONS DIVISION	9,079,816	9,087,119	9,890,144	8,761,501	325,618-	3.6-
PLAN EXAMINATION DIVISION	3,857,967	3,858,541	4,646,976	4,188,630	330,089	8.6
SPECIAL ITEMS	38,932	64,490			64,490-	100.0-
TOTAL:	14,946,591	15,074,137	16,964,389	14,988,880	85,257-	0.6-
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	14,134,400	14,111,745	15,532,094	14,138,795	27,050	0.2
MATERIALS, SUPPLIES AND EQUIPMENT	236,355	341,658	653,644	297,130	44,528-	13.0-
CONTRACTED SERVICES	516,885	545,008	654,891	552,955	7,947	1.5
CONTRIBUTIONS, ETC.	114,554	119,976	123,760		119,976-	100.0-
RECOVERIES	55,603-	44,250-			44,250	99.9-
TOTAL:	14,946,591	15,074,137	16,964,389	14,988,880	85,257-	0.6-

1989 OPERATING BUDGET
BUILDINGS & INSPECTIONS DEPARTMENT

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $14,988,880 is down $85,257 or 0.6 per cent below the 1988 budget. The major changes include:

- Increase in premium pay	$ 97,338
- Increase in additional temporary resources and fringe benefits	$ 87,207
- New Requests (see attached Table F)	$ 219,378
- Provision for inflation for materials and contracted services	$ 27,248
- Net decrease in equipment and space per S.P.O.D.S. recommendations	$ (40,659)
- Increase in re-appropriations	$ 25,789
- No non-recurring items budgeted	$ (64,490)
- No recoveries budgeted	$ 44,250
- Transfer of Programmes Section to Housing Department	$(490,414)

1989 OPERATING BUDGET
BUILDINGS AND INSPECTIONS DEPARTMENT

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
1	Micrographics Programme	198,000	0	In Contingency Account pending Council approval of final report.
2	Addition of 4 Permanent Building Inspector positions	168,270	168,270	E.C.R. 4 (32), January 26, 1989.
3	Addition of 1 Plumbing Examiner position	25,554	25,554	Subject to review by Management Services & report back.
4	Addition of 6 Building Inspector "K" positions	153,327	0	Withdrawn but subject to review by Management Services & report back.
5	Addition of Computer Systems Programmer	25,554	25,554	Subject to review by Management Services & report back.
6	Addition of 4 Building Plan Examiner positions	102,218	0	Referred to Management Services for study & report back.
7	Addition of 4 Zoning Plan Examiner positions	106,425	0	Referred to Management Services for study & report back.
8	Addition of 5 Building Inspector "Z" positions	107,516	0	Referred to Management Services for study & report back.
9	Addition of 1 Plan Examination Clerk	18,439	0	Referred to Management Services for study & report back.
10	Addition of 1 Building Code Advisor position	27,619	0	Referred to Management Services for study & report back.
11	Addition of 1 Technical Team Secretary position	18,439	0	Referred to Management Services for study & report back.
12	Building Official Intern Program	130,370	0	Referred to Management Services for study & report back.
13	City Clean-Up Program	226,640	0	Deferred until 1990. Buildings to explore cost-recovery scheme and report back during 1990 budget cycle.
14	Inventory of Signs	40,178	0	Pending Council's passing of Sign By-Law, the Budget Review Group will consider approving funding up to half of the 1989 program out of the Contingency Account.
15	Addition of Cost Estimator	28,206	0	Referred to Management Services for study & report back.
TOTAL		1,376,766	219,378	

1989 OPERATING BUDGET
BUILDINGS & INSPECTIONS DEPARTMENT

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $14,988,880 represents a reduction of $1,975,509 from the original request of $16,964,389. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reduction in premium pay request	$ 74,251
- Reduction in request for additional temporary resources	$ 47,202
- Reduction in request for fringe benefits	$ 142,859
- Reductions in new requests per Section F (Summary of New Requests)	$1,157,377
- Agreed to reductions in materials and contracted services	$ 14,680
- Reductions in equipment and space request as recommended by S.P.O.D.S.	$ 123,526
- Transfer of Programmes Section to Housing Department	$ 490,414
- Addition of funds to request for temporary resources and finge benefits for 1989 pilot High Rise Apartment Inspection Program.	$ 74,800

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1989 OPERATING BUDGET

1. City Clean-Up Campaign

Issue: At its meeting held on October 26, 1988, the Executive Committee referred the report (October 13, 1988) respecting City Clean-Up Campaign from the Working Committee for City Clean-Up to the Budget Review Group for consideration with the 1989 Operating Budget.

During the 1989 Operating Budget cycle, no request was brought forward regarding a corporate City Clean-Up television and radio public information Campaign. In its 1989 Operating Budget submission, the Buildings and Inspections Department included New Request No. 7 for $226,540 entitled "City Clean-Up Program" to provide work crews to clean-up graffiti and remove debris from private property.

Action: The Budget Review Group deferred the Buildings and Inspections Department's new request until 1990, requesting the Department to explore a cost-recovery scheme and to report back during the 1990 Operating Budget cycle. Pending consideration of this report, the Budget Review Group has deferred consideration of a media campaign.

1989 OPERATING BUDGET
BUILDINGS AND INSPECTIONS DEPARTMENT

I. OTHER ISSUES WORTHY OF SPECIAL MENTION

1. Buidling Official Intern Program

Issue: As part of its 1989 Operating Budget submission, the Buildings and Inspections Department requested funding in the amount of $130,370 for the Building Official Intern Program (New Request No. 1).

Within the context of commitment made by the Department of Buildings and Inspections, under its "Goals and Timetables" equal opportunity report, and its participation in the multicultural access initiative of the Corporation, the goals of this program over a 24-month period are:

1. To provide a combination of on-the-job and classroom training experience in key building officials skills for up to six target members;
2. To equip each participant with sufficient skills to enable them to qualify for entry-level building official positions in Ontario municipalities;
3. To provide each participant with diverse placement experiences throughout the duration of the program; and,
4. To assist participants successfully completing the program in identifying employment opportunities.

Action: The Budget Review Group has deferred funding for the Building Official Intern Program for 1989. However, the request was referred to the Management Services Department for further study to refine some of the program elements and to seek alternative funding sources.

Although the request was not approved at this time, the Budget Review Group strongly supports the intent of the Building Official Intern Program, encourages that alternate funding sources be sought, and recommends that City Council approve the program in principle.

1989 OPERATING BUDGET
COMMITTEE OF ADJUSTMENT

A. STATEMENT OF BASIC FUNCTION

The Committee of Adjustment consists of nine members appointed by Council pursuant to the Planning Act of Ontario. The staff of the Committee consists of seventeen people. The Committee of Adjustment has jurisdiction to authorize minor variances from the strict application of the Zoning By-law, and to deal with land divisions and legal non-conforming uses. The Committee of Adjustment is required to process applications in accordance with the Planning Act and the Regulations made thereunder. Its conduct is also governed by the Statutory Powers Procedures Act.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE ADMINISTRATOR AND SECRETARY TREASURER, COMMITTEE OF ADJUSTMENT, DECEMBER 1988

1. 1988 in Review

During the year 1988, the volume of applications to the Committee of Adjustment has remained heavy and it is anticipated that a total of approximately 2,400 applications will be received. This is a slight decrease from the number experienced in the year 1987, which was a total of 2,437 applications.

At the time of preparation of the 1988 budget, the office of the Committee of Adjustment was undergoing an administrative review in order to better equip the office to effectively deal with the higher volumes being experienced.

It was anticipated that the reorganization would be completed in early 1988, and as a result, provision was made to continue the then existing temporary staff for the first three months of the new year. This reorganization, however, did not receive final approval from City Council until August 8th, 1988.

This report had far-reaching effects on the permanent establishment of the Committee of Adjustment office including the creation of four additional positions, the deletion of one of the previously-existing positions and adjustments to four other positions in the office.

1989 OPERATING BUDGET
COMMITTEE OF ADJUSTMENT

B. **BUDGET OVERVIEW STATEMENT (Continued)**

At the time this reorganization was approved, provision was made for an additional appropriation in the amount of $60,000 to be added to the Committee of Adjustment Operating Budget. This amount, however, was not adequate to cover the actual costs involved and as a result, an overexpenditure for salaries has occurred. This overexpenditure is with respect to temporary staff, due to the delays in finalizing the reorganization report and the subsequent time required to complete the permanent appointment of the staff members.

In addition, in order to deal with the backlog of applications awaiting public hearings, it was necessary during 1988 to schedule ten additional public meetings of the Committee. This resulted in increased printing costs and the resulting overexpenditure in the Materials and Supplies Account. This overexpenditure was compounded by the printing of Public Information brochures which is the culmination of a project the Committee has been working on for some time.

2. **Highlights of the 1989 Budget**

It is expected that the high volume of applications will continue; however, due to the rising interest rates and the outlook of the economy, it is anticipated the volume of applications will level out at the present high level or possibly begin a period of modest decline.

Due to the additional staff approved in the reorganization report, it is not possible to hold the 1989 Personal Services request to the level of the 1988 Appropriation as the guideline recommends.

In view of this situation, the balance of the accounts; namely, Materials and Supplies, have been held to the 1988 levels in lieu of an increase of four percent as provided for by the guideline, while the Purchase of Services Accounts, has been held at a level slightly less than what was approved in 1988. Notwithstanding the conservative estimates in these areas, however, the 1989 budget is somewhat over the guideline.

Due to the high volumes of applications, however, the revenue generated by the application fees remains high and it is estimated that during 1989, a total revenue of $327,412 will be achieved. This, in part, helps to offset the increased operating expenses.

B. BUDGET OVERVIEW STATEMENT (Continued)

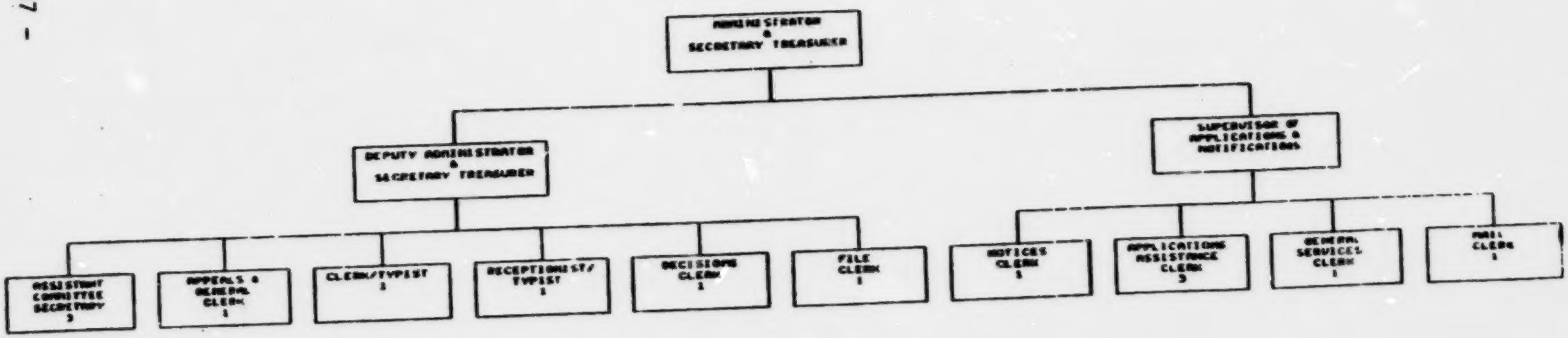
The relocation of the Office of the Committee of Adjustment and the additional Staff approved in the Reorganization of the Office, have combined to create an unusual need for additional furniture, desks and file cabinets. This should be a non-recurring expenditure.

Provision has been made in the 1989 budget for the rental of a Fax machine. This request is predicated on the fact the office of the Committee of Adjustment has extensive dealings with legal firms and other professional persons and the provision of this machine will be of great benefit, both to the public, and in the performance of the duties of this office. It is intended that an appropriate charge will be made for this service which will make this program self-sustaining and result in no additional cost to the City of Toronto.

3. Plans That Will Impact on Future Years' Budgets

The office of the Committee of Adjustment has an ongoing programme of reviewing the operating procedures in practice with a view to taking full advantage of new technological advances. At the present time, the office is making extensive use of the computer facilities and it is expected the utilization of more advanced equipment will continue as the equipment becomes available. This may result in additional requirements for improved or new equipment; however, at this time the actual needs have not been determined.

C. ORGANIZATION CHART


ADMINISTRATOR & SECRETARY TREASURER
DEPUTY ADMINISTRATOR & SECRETARY TREASURER
SUPERVISOR OF APPLICATIONS & NOTIFICATIONS
ASSISTANT COMMITTEE SECRETARY 3
APPEALS & GENERAL CLERK 1
CLERK/TYPIST 1
RECEPTIONIST/ TYPIST 1
DECISIONS CLERK 1
FILE CLERK 1
NOTICES CLERK 1
APPLICATIONS ASSISTANCE CLERK 3
GENERAL SERVICES CLERK 1
MAIL CLERK 1

1989 OPERATING BUDGET
COMMITTEE OF ADJUSTMENT

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
ADMINISTRATION	877,561	823,659	884,131	846,294	22,635	2.7
TOTAL:	877,561	823,659	884,131	846,294	22,635	2.7
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	810,699	763,755	815,140	782,371	18,616	2.4
MATERIALS, SUPPLIES AND EQUIPMENT	48,814	41,429	50,232	45,624	4,195	10.1
CONTRACTED SERVICES	18,048	18,475	18,759	18,299	176-	1.0-
TOTAL:	877,561	823,659	884,131	846,294	22,635	2.7

1989 OPERATING BUDGET
COMMITTEE OF ADJUSTMENT

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $846,294 is up $22,635 or 2.7 per cent over the 1988 budget. The major changes include:

- Full years impact of reorganization commenced part-year in 1988	$ 18,600
- New information brochures	$ 3,000
- General increases in material and supplies due to additional committee meetings	$ 1,200

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
1	Provision of FAX Machine.	1,320	860	Reduction due to delayed implementation.
AGENCY TOTAL		1,320	860	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $846,294 represents a reduction of $37,837 from the original request of $884,131. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Agreed to reductions in salaries and benefits	$ 25,430
- Reduction in temporary salaries and benefits	$ 7,339
- General reduction in Material and Supplies to bring this feature of expense closer to the guideline	$ 2,200
- Reduction in equipment recommended by SPODS	$ 2,408
- Reduction in new requests per Section F (Summary of New Requests)	$ 460

1989 OPERATING BUDGET
CITY PROPERTY DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The purpose of the City Property Department is to provide client groups of the City Corporation with property resources sufficient in quantity and quality to meet program needs, taking into consideration the need to obtain optimum value in the use of property resources and expenditures.

The Department will base its allocation decisions on the principle of equity, and will maintain quality standards to enhance the dignity of municipal government.

The City's property resources include real property and professional services. Real property includes buildings, leased space, office furniture and telecommunications equipment. Professional services (e.g. architecture, construction management, real estate brokerage) are those required to deliver the real property.

The major client groups served by the Department are:

- City Council and its committees
- City of Toronto departments
- Certain local boards
- Certain Metropolitan Toronto departments, and
- Community groups, tenants and users of City-owned property.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE COMMISSIONER OF PROPERTY, DECEMBER 1988

THEMES

Reviewing the Department's activities in 1988 and its expectations for 1989, four themes emerge:

- growth in client needs
- initiatives nearing fruition
- special assignments, and
- continuity.

All four have influenced our operating costs in 1988 and our budget in 1989.

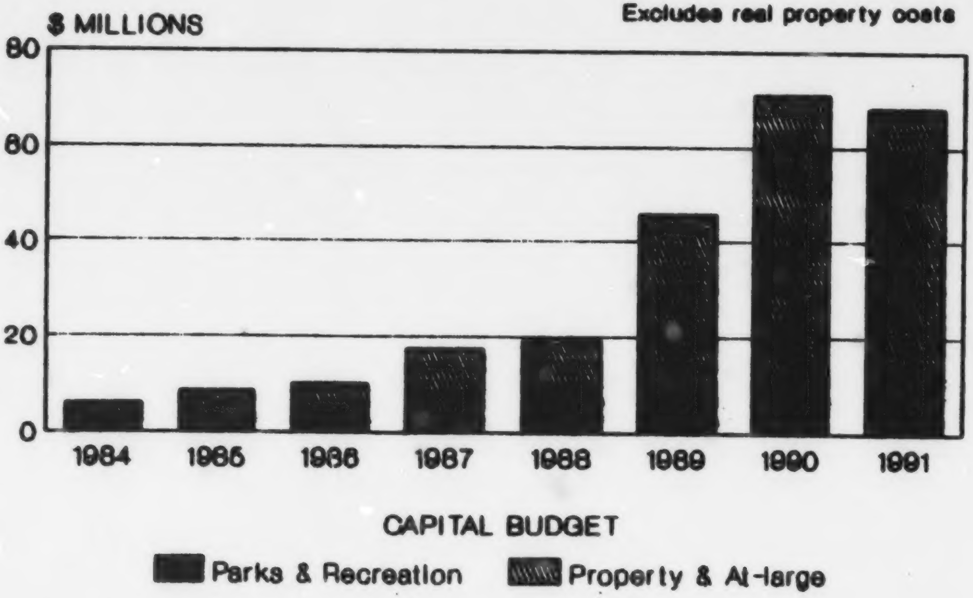
1989 OPERATING BUDGET
CITY PROPERTY DEPARTMENT

B. BUDGET OVERVIEW STATEMENT (Continued)

GROWTH

Capital Projects dominate the life of the facilities Management Division, form a major part of the Property Operations workload, and impact on every other part of the Department. In 1989 City Property will undertake capital projects worth $46 million - an order of magnitude increase in just two years (see first Figure). Staff resources will continue to be stretched by the Capital program.

CONSTRUCTION BUDGET
INCLUDING ENVIRONMENTAL REMEDIATION



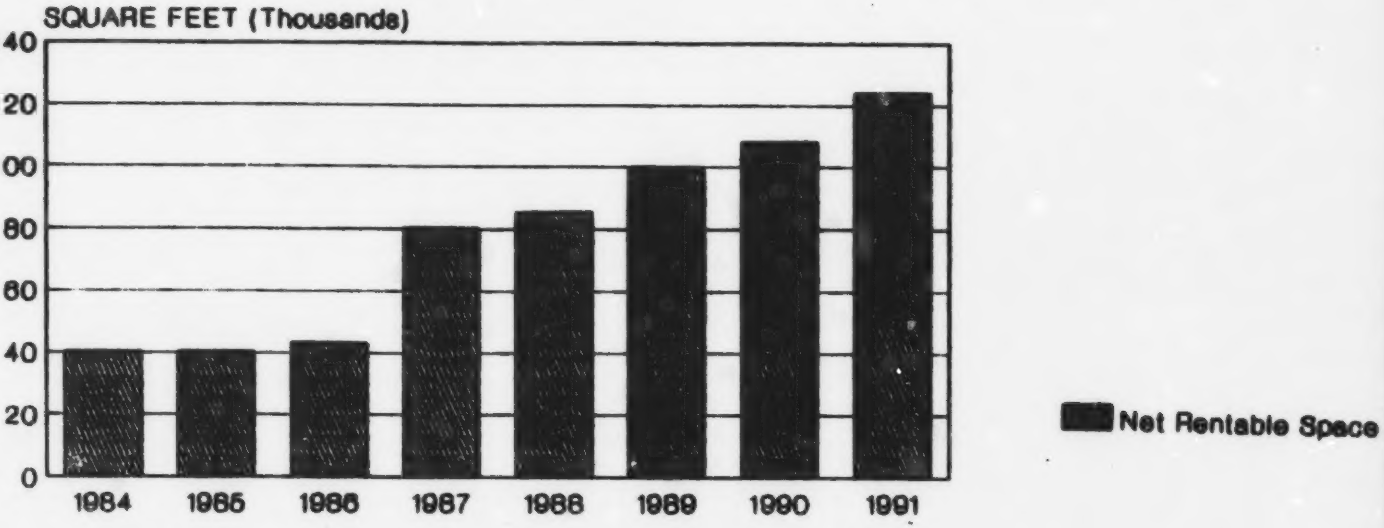
B. BUDGET OVERVIEW STATEMENT (Continued)

Environmental Remediation work is increasing at every level of government. City Property Staff, working closely with the Environmental Protection Office, are supervising contaminant testing and clean-up at a number of locations.

Office Space Needs have grown significantly in the past few years, and further growth is anticipated (second Figure). The City's rent bill has jumped as new space has been leased and tailored to meet the needs of relocating staff. Property Department's workload has jumped too.

Use of Computers and Information Systems has been another growth area, as City Property staff have used new tools to meet changing needs cost-effectively.

RENTED OFFICE SPACE
IN DOWNTOWN TORONTO



1989 OPERATING BUDGET
CITY PROPERTY DEPARTMENT

B. BUDGET OVERVIEW STATEMENT (Continued)

INITIATIVES

Twenty-year Programs are now in place setting out the maintenance requirements for almost all City buildings. Improved work planning, budgeting, and decision-making have been the most important results of this initiative.

A new Telecommunications System for City Hall and nearby buildings has been in the works for several years. 1989 is the year of implementation.

New Leases at St. Lawrence Market have been an important part of City Property's plan to get the Market Complex out of the red. These were under negotiation during 1988, and approved in February 1989; deficit reduction is projected for 1989 and 1990.

Proposal Calls for King Street East, 95 Lavinia and St. Patrick's Market all resulted in reports to Council during 1988. These projects reflect the Department's thrust to more cost-effective management of surplus real property assets. Further work on finalizing agreements and refining proposals will occur in 1989.

The Union Station Lease was under negotiation throughout 1988. This process is continuing in 1989, and its eventual outcome will have a multi-million dollar impact on the City's budget.

City Property's Management Team was firmed-up in 1988 following the third in a series of re-organization reports. The result has been a smoother, better co-ordinated operation and with improved service to clients. Further reports making minor adjustments to organization, responsibilities and staffing in several divisions are expected during 1989.

All these initiatives rely on the commitment of departmental resources provided through the operating budget.

SPECIAL ASSIGNMENTS

Expropriation of Toronto Refiners and Smelters is a large, complex and unusual real property acquisition. Management and clean-up of the property have added significantly to the Department's work-load.

B. BUDGET OVERVIEW STATEMENT (Continued)

The St. Lawrence Square Project has impacted heavily on the Department. Five staff have been seconded full-time to the project and several others, including the Commissioner, made it their major assignment during the last half of 1988. This commitment is continuing through 1989.

CONTINUITY

Not everything is changing. The bulk of City Property staff continue to provide essential services that alter little from one year to the next.

Maintenance of the City's 450 buildings (more than 4.5 million square feet of floor area) is an ongoing responsibility. Regular servicing, emergency repairs and scheduled maintenance activities continue year-in, year-out.

Cleaning of City Hall and numerous outside buildings is an ongoing and often thankless task. The Department's staff provide high-quality cleaning for nearly a million square feet of offices and other floorspace.

Real estate services including appraisals, purchases and sales are provided not only to the City but to most of its boards and agencies.

Management of rented properties is another vital service. City Property administers several hundred leases.

Weed cutting is a little-known service provided every summer. City Property crews control the weeds on vacant City-owned properties and also - on a complaint basis - cut untended weeds on private property.

Insurance of City-owned buildings is arranged by City Property staff in co-operation with the Finance Department. Boiler insurance and liability policies are also administered.

PROPOSED BUDGET CHANGES

City Property is asking for a base budget increase of almost three million dollars (nine per cent), plus new requests of $645,000.

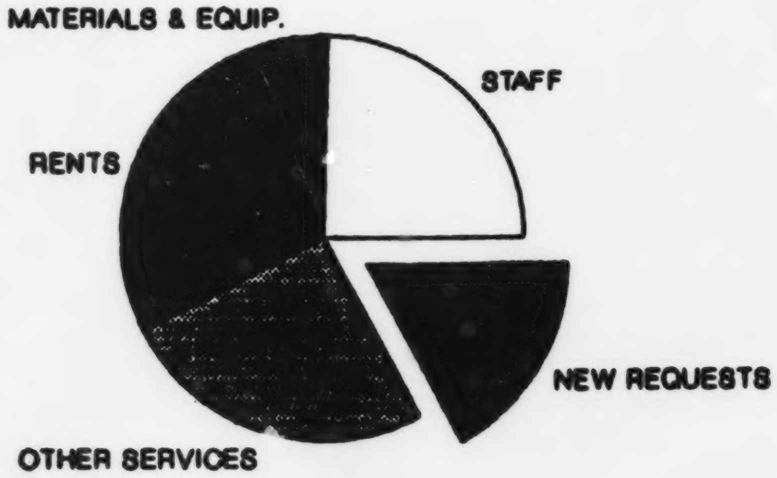
1989 OPERATING BUDGET
CITY PROPERTY DEPARTMENT

B. BUDGET OVERVIEW STATEMENT (Continued)

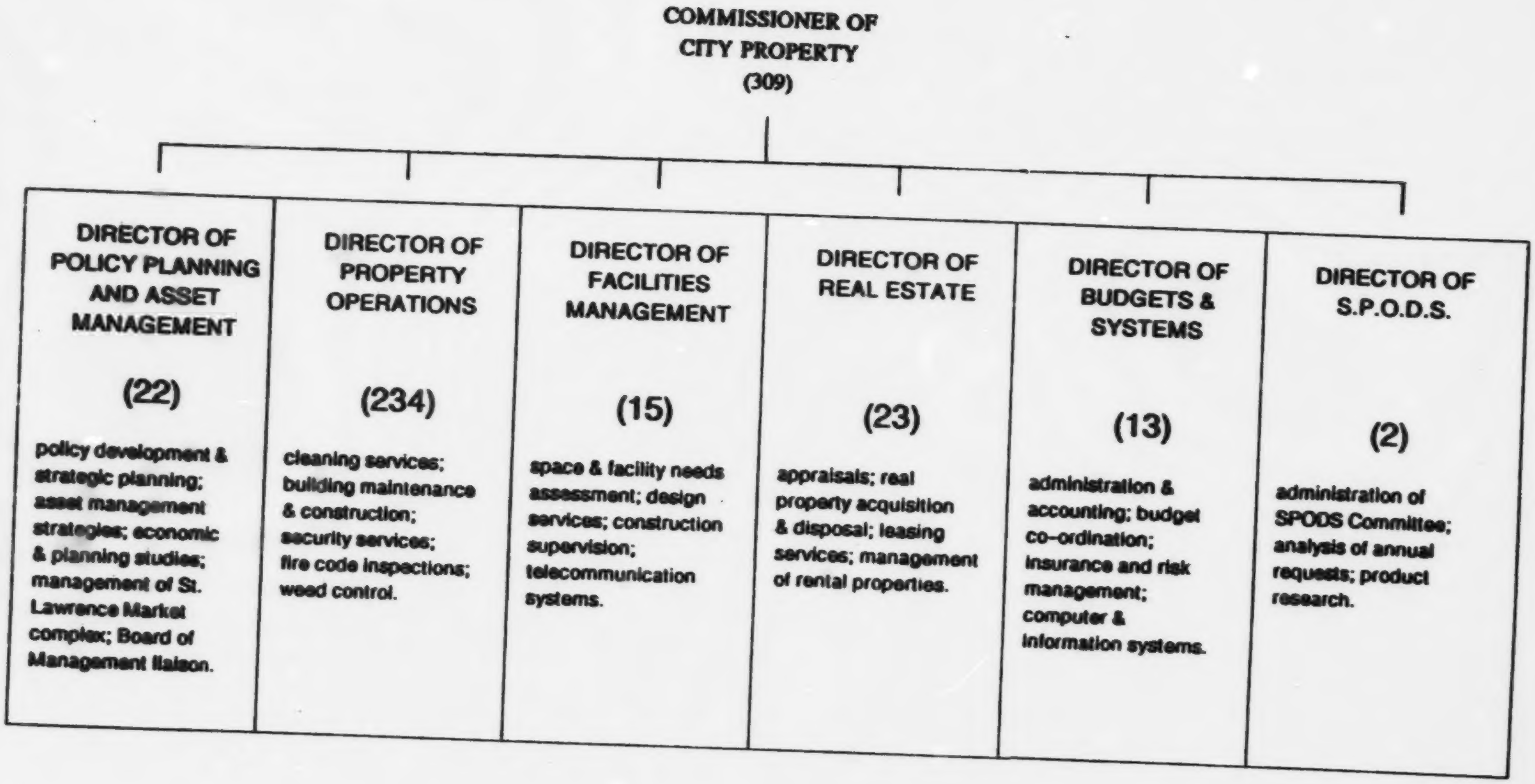
The base budget increases are in four categories: staffing costs, materials and equipment, rents, and other services. The pie chart shows each category's share of the increase over 1988 estimated actual expenditures.

The amount requested for Special Items dropped in 1988 and will fall further in 1989 (because such projects are now included in the Capital Budget). The $150,000 drop in Special Items has been netted out of the comparison which follows.

INCREASES BY TYPE



C. ORGANIZATION CHART



COMMISSIONER OF CITY PROPERTY (309)

DIRECTOR OF POLICY PLANNING AND ASSET MANAGEMENT (22)
policy development & strategic planning; asset management strategies; economic & planning studies; management of St. Lawrence Market complex; Board of Management liaison.

DIRECTOR OF PROPERTY OPERATIONS (234)
cleaning services; building maintenance & construction; security services; fire code inspections; weed control.

DIRECTOR OF FACILITIES MANAGEMENT (15)
space & facility needs assessment; design services; construction supervision; telecommunication systems.

DIRECTOR OF REAL ESTATE (23)
appraisals; real property acquisition & disposal; leasing services; management of rental properties.

DIRECTOR OF BUDGETS & SYSTEMS (13)
administration & accounting; budget co-ordination; insurance and risk management; computer & information systems.

DIRECTOR OF S.P.O.D.S. (2)
administration of SPODS Committee; analysis of annual requests; product research.

1989 OPERATING BUDGET
CITY PROPERTY DEPARTMENT

D. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
ADMINISTRATION	1,031,461	1,076,201	1,348,128	1,267,288	191,087	17.8
PROPERTY OPERATIONS	20,397,665	20,577,424	21,835,835	21,325,976	748,552	3.6
FACILITIES MANAGEMENT DIVISION	2,821,256	3,072,138	3,927,962	3,458,563	386,425	12.6
ST. LAWRENCE MARKET COMPLEX	2,732,857	2,747,788	3,102,516	2,832,969	85,181	3.1
REAL ESTATE DIVISION	4,272,799	4,704,008	5,902,853	5,492,015	788,007	16.8
SPECIAL ITEMS	199,901	314,363	119,197	59,197	255,166-	81.2-
TOTAL	31,455,939	32,491,922	36,236,491	34,436,008	1,944,086	6.0

2. BY FEATURE CATEGORY

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
SALARIES AND BENEFITS	16,999,958	17,036,647	18,630,579	17,868,823	832,176	4.9
MATERIALS, SUPPLIES AND EQUIPMENT	1,277,384	1,237,881	1,590,402	1,480,077	242,196	19.6
CONTRACTED SERVICES	13,020,195	13,898,931	15,713,764	14,816,669	917,738	6.6
CONTRIBUTIONS, ETC	576,233	703,980	697,986	697,986	5,994-	0.9-
RECOVERIES	417,831-	385,517-	396,240-	427,547-	42,030-	10.8-
TOTAL	31,455,939	32,491,922	36,236,491	34,436,008	1,944,086	6.0

1989 OPERATING BUDGET
CITY PROPERTY DEPARTMENT

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $34,436,008 is up $1,944,086 or 6.0 per cent over the 1988 budget. The major changes include:

- Full year impacts and increments	$ 681,243
- Increase in reappropriations	$ 41,610
- Utility/insurance increases	$ 216,219
- New requests (see attached detailed table)	$ 199,733
- Rent (especially full year impacts)	$ 744,974
- Inflationary increases (non-salary items)/expansion existing programmes	$ 317,898
- St. Lawrence Market advertising trust fund	$ 62,971
- Non-recurring items	$(316,363)
- Increase in recoveries	$ (42,030)

1989 OPERATING BUDGET
CITY PROPERTY DEPARTMENT

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
1	1347 Davenport Road	13,000	13,000	
2	Re-Organization - Operations Division.	15,484	0	Defer; Management Services to report.
3	Re-Organization - Facilities Management Division.	196,168	106,500	Reduce as per Personnel Committee report.
4	Lease Purchase of Voice-Mail System.	65,000	0	Defer for further report.
5	Training Courses.	50,700	20,000	Programme approved but reduced amount of additional funds provided.
6	Underground Garage Signage.	5,000	0	Absorb in base.
7	Bicycle Storage Lockers - Nathan Phillips Square	10,000	0	Delete; need not demonstrated.
8	Additional Vehicles	86,700	15,800	Funding for operation of new vehicles. Funds to acquire vehicles provided in At-Large Acct.
9	Replacement staff for positions required by the proposed Events CO-ordinator.	56,480	44,433	Reduce as per Personnel Committee report.
10	Re-Organization - Policy & Planning.	46,298	0	Defer; Management Services to report.
11	Anticipated Re-Organization	1	0	Management Services to report.
12	Anticipated Re-Organization - Property Operations Administration.	1	0	Management Services to report.
13	Fire Code Inspectors	1	0	Management Services to report.
14	Engineering and Architectural Consulting Fees.	100,000	0	Defer for further report.
	TOTAL	644,833	199,733	

1989 OPERATING BUDGET
CITY PROPERTY DEPARTMENT

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $34,436,008 represents a reduction of $1,800,483 from the original request of $36,236,491. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Additional gapping based on previous experience	$504,044
- Reductions in new requests per Section F (Summary of New Requests)	$445,100
- Agreed to reductions in materials & contracted services	$761,678
- Reductions in equipment & space recommended by S.P.O.S.	$ 28,174
- Increase in recoveries	$ 31,487
- Transfer Union Station Arbitration Funds to Legal Department	$ 30,000

1989 OPERATING BUDGET
PUBLIC HEALTH DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The Department of Public Health is under the direction of the Medical Officer of Health. The Department is organized in a decentralized management model and consists of the Office of the Medical Officer of Health, four Health Area operations and a Central Resources Group.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE MEDICAL OFFICER OF HEALTH, DECEMBER 1988

1. 1988 in Review

In 1988, gross expenditures rose by 15.5% over 1987 compared to a forecasted budget increase of 17.3%. 1988 was the first full year of operation for the Environmental Protection Office and the AIDS Operational Plan. In addition, 1988 saw the introduction of the Smoking in the Workplace Program, enrichment to the Prenatal and Parenthood Education Service, and the completion of the Dental Program Reorganization. In sum, it was a year of significant growth in Department operations.

2. Highlights of the 1989 Budget

a) Base Budget

In 1989, we are requesting that the base budget of the Department rise by 4.8% or $1,699,016 over 1988. The principal factors necessitating this increase are the impact of the 1988 Public Health Nursing Settlement, changes in the City's allocation for fringe benefit reserves, full year annualization of the AIDS Unit and the Environmental Protection Office, and requests for additional educational and medical/dental supplies to meet changing service demands.

b) New Requests

In 1989, the Department is requesting $1,353,668 in funding for new program activity. The start-up and establishment of two dental clinics for the Geriatric Dental Program has an estimated cost of $1 million in 1989. In 1990, the addition of two further clinics will bring the total cost of the program to $2 million per annum.

B. BUDGET OVERVIEW STATEMENT (Continued)

Pages B3 - B4 give a detailed breakdown of the program requests which will allow the Department to develop a number of new requests in the disease prevention field. Specific programs that we would like to highlight in our requests include the Healthy Eating: Restaurant Program ($74,541), Alcohol Abuse Prevention Program ($43,100), Pilot Program in Day Care Infection Control ($15,000), Community Nutritionist, Northern Health Area ($25,361), Tuberculosis Control Among the Homeless ($55,500), Seniors Accident Prevention Project ($39,060), Medical Director, Hassle Free Clinic ($6,100), Food Zone - Environmental Inspection News ($13,200), Senior's Medication User's Health Diary ($10,000), Services for the Visually and Hearing Impaired ($20,673). The number and range of program requests give evidence of the broad mandate of the Public Health Department and the fact that every effort is being made to develop program initiatives that meet our community's health needs.

As in previous years, the Department has worked hard to increase the funding support for Public Health from the senior levels of government and while we cannot be specific about our forecast projections for 1989, we are optimistic that the level of growth in external revenues will match the significant increase achieved in 1988.

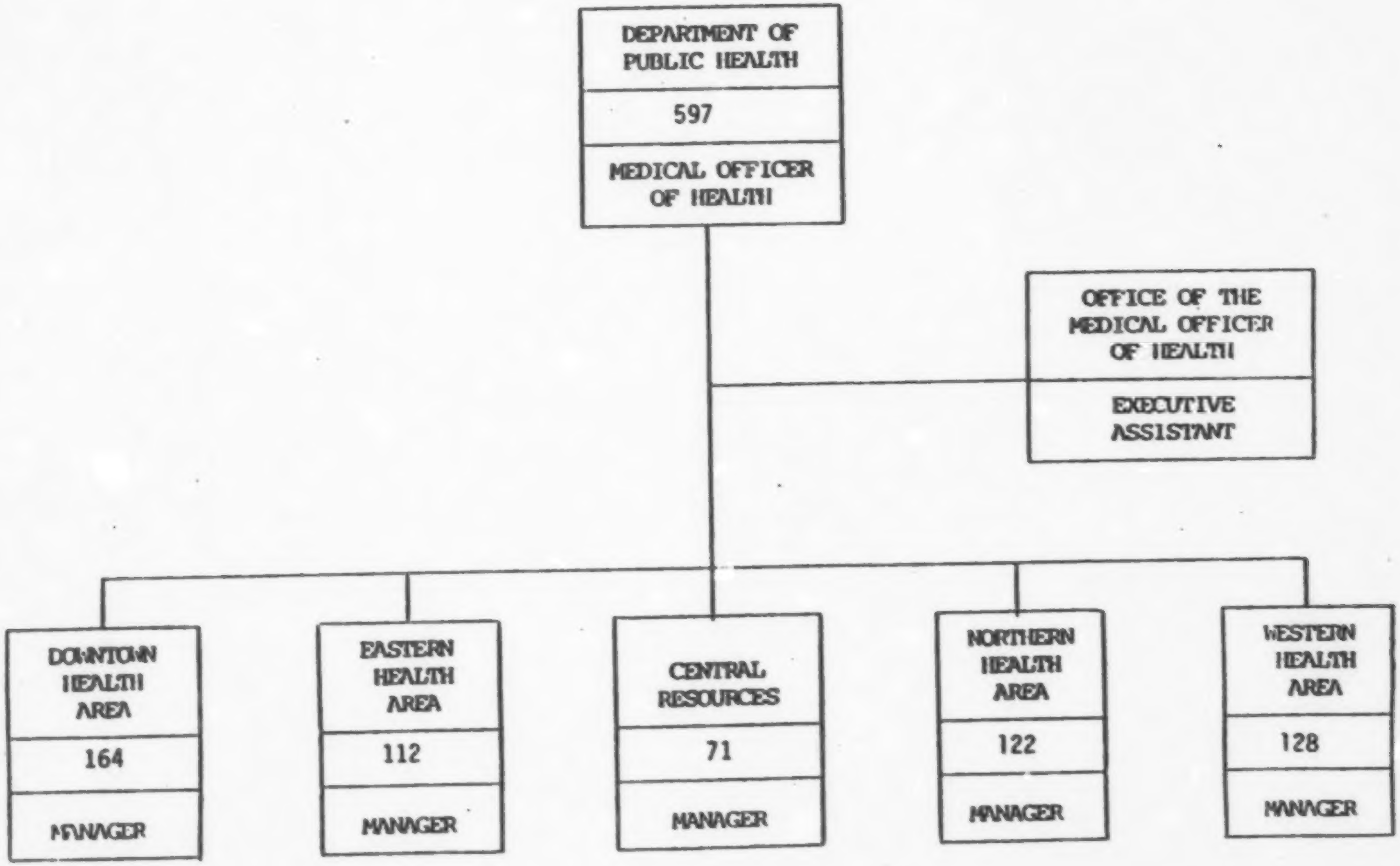
3. Plans That Will Impact on Future Years' Budgets

Currently, the policy recommendations of the Healthy Toronto 2000 committee are before City Council and the Department has been requested to report back in periods of three to six months on the program implementation and resource implications associated with the report. It is hoped that we will be able to give the Budget Review Group, at least, some preliminary estimates of the kinds of new costs that the Healthy Toronto 2000 initiative may incur in 1989 at the time of the formal review of this budget.

At this time, the Department is working closely with the University of Toronto on the establishment of the Department as a Teaching Health Unit. While this program will be 100% funded by the Province, full implementation may impact on the future roles of some of our senior managers.

With reference to the Budget Review Group's request for advance notice of reorganization proposals, Management Services Department is currently working on projects involving the Environmental health Services operations and the role of the Personal Health Services supervisors.

C. ORGANIZATION CHART


DEPARTMENT OF PUBLIC HEALTH
597
MEDICAL OFFICER OF HEALTH
OFFICE OF THE MEDICAL OFFICER OF HEALTH
EXECUTIVE ASSISTANT
DOWNTOWN HEALTH AREA
164
MANAGER
EASTERN HEALTH AREA
112
MANAGER
CENTRAL RESOURCES
71
MANAGER
NORTHERN HEALTH AREA
122
MANAGER
WESTERN HEALTH AREA
128
MANAGER

1989 OPERATING BUDGET
DEPT. OF PUBLIC HEALTH

D. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
CENTRAL RESOURCES	3,661,840	4,077,276	4,443,877	3,996,388	80,888-	2.0-
EASTERN HEALTH AREA	5,024,986	5,084,167	5,299,876	5,159,477	75,310	1.5
NORTHERN HEALTH AREA	5,695,575	5,664,867	6,122,248	5,891,823	226,956	4.0
WESTERN HEALTH AREA	5,836,652	5,784,627	6,044,317	5,872,426	87,799	1.5
DOWNTOWN HEALTH AREA	6,311,976	6,275,301	6,951,872	6,643,955	368,654	5.9
FAMILY PLANNING SERVICES	79,729	36,343	118,281	115,231	78,888	217.1
SPECIAL ITEMS	2,585,820	3,056,145	4,304,066	2,973,610	82,535-	2.7-
TOTAL:	29,196,578	29,978,726	33,284,537	30,652,910	674,184	2.2

2. BY FEATURE CATEGORY

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
SALARIES AND BENEFITS	27,876,603	27,990,927	30,634,289	28,978,295	987,368	3.5
MATERIALS, SUPPLIES AND EQUIPMENT	1,057,313	1,385,875	1,701,434	1,319,961	65,914-	4.8-
CONTRACTED SERVICES	2,991,597	3,620,898	4,111,613	3,686,534	65,636	1.8
CONTRIBUTIONS, ETC.	47		55	55	55	100.0
RECOVERIES	2,728,982-	3,018,974-	3,162,854-	3,331,935-	312,961-	10.3-
TOTAL:	29,196,578	29,978,726	33,284,537	30,652,910	674,184	2.2

1989 OPERATING BUDGET
PUBLIC HEALTH DEPARTMENT

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $30,652,910 is up $674,184 or 2.2 per cent over the 1988 budget. The major changes include:

- Full year's impact of salary upgrades for 162 District Public Health Nurses	$ 460,000
- Increase in fringe benefits	$ 215,600
- New Request - recommended (refer to Section F - Summary of New Requests for details)	$ 598,800
- Subsequent requested additions to operating budget:	
a) Technical & secretarial support for the Toronto Refiners & Smelters Steering Committee	$ 34,000
b) Interim funding - Street Health	$ 41,000
- Provision for inflationary increase in materials and contracted services	$ 183,000
- Decrease in reappropriations	$(162,200)
- Decrease re: non-recurring items in Purchases of Services and Equipment Replacement	$(380,000)
- Net Increase in recoveries	$(314,500)

1989 OPERATING BUDGET
PUBLIC HEALTH DEPARTMENT

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
1	Healthy Eating: Restaurant Program	74,541	0	Although this program is supported by the Budget Review Group, it is recommended that it be deferred pending a report exploring recoveries. Funds will be made available from contingency if required.
2	Alcohol Abuse Prevention Program	43,100	0	Although this program is supported by the Budget Review Group, it is recommended that it be deferred pending a report exploring recoveries. Funds will be made available from contingency if required.
3	Day Care Infection Control Program (Pilot Program)	15,000	15,000	This pilot program has been recommended for a 12 month period followed by a report on the program's effectiveness and the possibility of provincial recoveries.
4	To establish four community-based geriatric dental clinics. The clinics will be established over a 2 year period. (2 in each year)	1,000,000	500,000	Funds recommended for start-up costs. It was further recommended that the Department actively continue to pursue possible recoveries.
5	Implement increase in Establishment: One Half (1/2) Permanent Community Nutritionist - N.H.A.	45,578	20,215	Referred to Management Services for study. The funds for approved temporary staff remain.
6	STARR TROUPE: Sudents Talking About Responsible Relationships	7,500	0	It is recommended that the Dept. absorb this new request in the base budget.
7	Tuberculosis Control Amongst the Homeless $55,500 (Program contingent on 100% Ministry of Health funding)	0	0	Program deferred pending a report confirming Ministry funding.
8	Research Assistant for Seniors Accident Prevention Project	39,060	0	Referred to Management Services for study of the staffing implications. The possibility for recoveries are to be explored.
9	Hassle Free Clinic - Medical Director Full-time	6,100	3,050	Reduction due to delayed implemnentation.
10	FOOD ZONE - Environmental Inspection News	13,200	0	Low priority.
11	Senior's Medication User's Health Diary	10,000	0	Deferr to 1990.
12	Access to D.P.H. Services for Visually & Hearing Impaired	20,673	0	Referred to the Action Committee For People With Disabilities for comments on implementation and applying the services beyond the scope of the Dept. of Public Health. The necessary funds will be made available from contingency if required.

1989 OPERATING BUDGET
PUBLIC HEALTH DEPARTMENT

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
13	Liability insurance for Immigrant Women's Centre - $ 1,000 (100% recoverable)	0	0	Recommended.
14	Hassle Free Clinic - Renovations - $ 25,000 (100% recoverable)	0	0	Program deferred pending a report confirming Ministry funding.
15	Full-time Secretary - Immigrant Women's Centre - $ 24,800 (100% recoverable)	0	0	Request deferred pending a report confirming Minsitry funding.
16	Permanent CINOT Administration Clerk	35,094	32,675	Referred to Management Services for study. The amount remaining in base budget is for the approved temporary staff.
17	Dental Materials and Supplies for Endodontic Therapy $4,750 Dental Equipment for Endodontic Therapy $5,250	10,000	5,000	Program recommended at reduced level of funding with balance to be absorbed in base budget
17	Materials and supplies for endodontic treatment, sealants and aseptic procedures.	10,000	5,000	Program recommended at reduced level of funding with balance to be absorbed in base budget.
17	Materials and supplies for endodontic treatment, sealants and aseptic procedures.	10,000	5,000	Program recommended at reduced level of funding with balance to be absorbed in base budget.
17	Dental Materials & Supplies	10,000	5,000	Program recommended at reduced level of funding with balance to be absorbed in base budget.
18	Dental Clerk for Additional Workload	31,000	27,000	Referred to Management Services Dept. for study. The funds remaining in the base budget are for the approved temporary staff.
18	Permanent Dental Clerk	29,394	26,519	Referred to Management Services Dept. for study. The funds remaining in the base budget are for the approved temporary staff.
19	Interpretation of information about such topics as immunization & nutrition during home visits and telephone enquiries.	15,000	7,500	Recommended for six months followed by a report on the program's effectiveness
20	Planned Parenthood - Computer Requirement - $ 5,100 (100% recoverable)	0	0	Delete request and report back when Ministry funding is confirmed.
21	Surgical Scrubs for Dental Staff	3,400	500	Absorb in base budget.
21	Provision of surgical scrubs for clinical dental staff	2,900	202	Absorb in base budget
21	Provision for surgical scrubs for clinical dental staff.	3,400	500	Absorb in base budget.

1989 OPERATING BUDGET
PUBLIC HEALTH DEPARTMENT

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
21	Dental Clerk (Permanent)	31,000	28,000	Referred to Management Services Dept. for study. Funds remaining in base budget is for the approved temporary clerk.
21	Dental - Surgical Scrubs	2,900	0	Absorb in base budget.
22	Secretarial Support - Community Advisory Board	6,813	0	Request existing staff to provide this support.
22	Secretarial Support - Community Advisory Board.	6,813	0	Request existing staff to provide this support.
22	CAB Secretarial Support	6,813	0	Request existing staff to provide this support.
SUPPLEMENTARY NEW REQUESTS:				
A.	Organizational Review; Environmental Health Services	50,000	0	Referred to Management Services Dept. for study.
B.	CFC By-Law Implementation and Enforcement Unit	147,000	0	Deferred pending a report from the M.O.H. on the budgetary implications of the proposal as well as potential recoveries from other levels of govt.
C.	Technical and Secretarial Support - CGE PCB clean up task force.	23,000	18,036	Recommended at a reduced level of funding. Technical support, $12,036; Secretarial support $6,000.
D.	Technical Consultant; Evaluation of Environmental Protection Office	35,000	35,000	Referred to Management Services for study.
E.	Implementation of Healthy Toronto 2000 - Interim Planning Unit.	65,000	0	Deferred pending a report on the budgetary implications of the Healthy Toronto 2000 report; Referred to Management Services for study.
F.	Development of Food Policy Council (Healthy Toronto 2000 Report)	65,000	0	Deferred pending a report on the budgetary implications of the Healthy Toronto 2000 report; Referred to Management Services for study.
	TOTAL	1,874,277	734,187	

1989 OPERATING BUDGET
PUBLIC HEALTH DEPARTMENT

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $30,652,910 represents a reduction of $2,631,627 from the original request of $33,284,537. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Agreed to reductions in salaries and benefits	$ 675,000
- Agreed to reductions in materials and supplies	$ 20,000
- Increase in program recoveries	$ 278,800
- Reduction in salaries and benefits re: additional gapping based on previous experience	$ 189,600
- Reduction in equipment, recommended by S.P.O.D.S.	$ 70,400
- Property work-orders not yet reported upon by S.P.O.D.S.	$ 31,700
- Reduction in salaries & benefits re: New Communicable Disease Clinic referred to Management Services for study	$ 93,300
- Reduction in specialized services re: Water Testing Contingency	$ 40,000
- Reduction in Dental Equipment replacement program	$ 25,000
- Reduction in Healthy Toronto 2000 budget (Refer to Other Issues Section I)	$ 70,500
- Reductions in new requests per Section F (Summary of New Requests)	$1,140,000

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1989 OPERATING BUDGET

1. C.G.E. Task Force - Secretarial Services

Issue: The Budget Review Group had before it the report (April 7, 1989) from the Board of Health on the above-noted subject. On April 11, 1989 the Executive Committee referred this matter to the Budget Review Group for consideration with the 1989 Operating Budget.

The report recommends that secretarial services be hired for the Task Force and that $6,000 be added to the 1989 Operating Budget.

Action: The Budget Review Group decided to recommend adoption of the report (April 7, 1989) from the Board of Health and to include $6,000 in the Department of Public Health's recommended 1989 Operating Budget; account no. 734-135.

The Budget Review Group also recommended that City Council request the Province of Ontario to fund 50 per cent of the costs of the C.G.E. Task Force.

2. Resource Requirements for C.G.E. Task Force

Issue: The Budget Review group had before it the report (March 13, 1989) from the Board of Health on the above-noted subject. On March 28, 1989 the Executive Committee referred this matter to the Budget Review Group for consideration with the 1989 Operating Budget.

The report recommends that the hiring of a temporary part-time research consultant be approved and that funds in the amount of $12,036 be added to the Department of Public Health's 1989 Operating Budget.

The Budget Review Group made note of recommendation 2 of the March 13, 1989 report which recommends that City Council request the Province of Ontario to fund 50 per cent of the costs of the C.G.E. Task Force.

Action: The Budget Review Group decided to recommend that the Medical Officer of Health be authorized to hire a temporary part-time research consultant to provide the technical support to the C.G.E. Task Force; and to add the funds in the amount of $12,036 to the Department of Public Health's 1989 recommended Operating Budget, account no. 734-135.

1989 OPERATING BUDGET
PUBLIC HEALTH DEPARTMENT

I. OTHER ISSUES WORTHY OF SPECIAL MENTION

1. Healthy Toronto 2000: A Strategy for a Healthier City

Issue: At its meeting of January 12, 1989, during the consideration of Clause 1, Board of Health Report No. 11 on the above-noted subject, City Council adopted the recommendation of the Executive Committee that the Budget Review Group report on the financial implications of the proposal.

As a result, Budget Review Group wrote to the Acting Medical Officer of Health asking for his comments with respect to the following:

1) What is the proposed strategy for implementation of the Healthy Toronto 2000 Report?

2) In light of the implementation strategy and, given that the proposal calls for a broad, multisectoral and community-based initiative, what are the projected short-term (1989-1991) and long-term financial implications of the proposal vis-a-vis:

   (a) the City of Toronto;

   (b) the City's community-at-large;

   (c) other public agencies.

3) What are the potential recoveries from other levels of government?

The Budget Review Group has not yet received the Department's comments with respect to this issue. However, the department's 1989 Operating Budget request included $221,279 for the following Healthy Toronto 2000 Projects:

- The co-ordination and reproduction of The Healthy Toronto 2000 Report	$91,279

1989 OPERATING BUDGET
PUBLIC HEALTH DEPARTMENT

I. OTHER ISSUES WORTHY OF SPECIAL MENTION (Continued)

- Establishing an Interim Planning Unit - responsible for the implementation of the Healthy Toronto 2000 Project (New Request #E)	$65,000
- The development of the Food Policy Council (New Request #F)	$65,000

Action: The Budget Review Group recommends that the above requests be deferred pending a report from the Medical Officer of Health addressing the Budget Review Group's questions on the Healthy Toronto 2000 Report. It is also recommended that the funds in the amount of $20,800, equal to the 1988 approved Healthy Toronto 2000 budget, be included in the 1989 recommended Operating Budget, and that, the new requests for an Interim Planning Unit and the Development of the Food Policy Council be referred to Management Services for study. The Budget Review Group noted that the necessary funds for these requests will be available from contingency if required.

2. A Chlorofluorocarbon (CFC) Reduction Strategy for Toronto

Issue: The Department of Public Health's 1989 Operating Budget submission included New Request #B requesting funding of $147,000 for the creation of a CFC By-law Implementation and Enforcement Unit.

Action: The Budget Review Group recommends that this request be deferred pending a report requested from the Medical Officer of Health on the budgetary implications of the proposal as well as potential recoveries from other levels of government. A report on the staffing implications has also been requested. The Budget Review Group noted that the necessary funds for this request will be available from contingency if required.

3. A Multi-Faceted Strategy and Operational Plan to Reduce HIV Transmission From Injection Drug Use

Issue: In Recommendation 4 of the Board of Health report dated November 24, 1988, it was recommended that the Department of Public Health be authorized to reappropriate the balance of the unexpended funds from the 1988 AIDS Operational Plan budget to the 1989 budget; to

I. OTHER ISSUES WORTHY OF SPECIAL MENTION (Continued)

provide funding for the proposed Needle Exchange Pilot Project. Consequently, a reappropriation in the amount of $248,000 was requested by the Department.

Action: Given that the status of the Needle Exchange Pilot Program is not clear, it is recommended that the $248,000 not be reappropriated but rather be held in the City's Contingency account pending final resolution of the matter by City Council; and that, in the interim, any operating expenses incurred, relating to the Needle Exchange Pilot Project, be absorbed in the 1989 AIDS Operational Plan budget; account no. 734-906.

4. Family Planning Services: Immigrant Women's Centre

Issue: The Department's 1989 budget submission includes the following requests totalling $72,500; as 100% City funded.

Toronto Western Clinic #2 - 12 months	$ 14,500
Clinic Co-ordinator - 12 months	$ 38,000
Mobile Health Clinic - 12 months	$ 20,000

In 1988 these additions were recommended by the Board of Health. The Budget Review Group made the approval conditional on 100% Provincial funding. The Provincial funding did not materialize and the City funded the projects 100%. The issue before the Budget Review Group was whether the projects merited 100% City funding in light of the available City resources.

Action: The Budget Review Group decided to approve the projects for another 12 months and requests the Department of Public Health to: i) continue to pursue Provincial recoveries, ii) consider relocating the projects to or with another operational area which could help pay for them, iii) report back to the Budget Review Group in six months on the projects effectiveness as well as the recovery aspect.

1989 OPERATING BUDGET
FIRE DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The Fire Department operates under the direction of the Fire Chief and consists of an Administration Division, Fire Prevention Division, Training Division, Firefighting Platoons, Communications Division, Apparatus Maintenance Division, Technical Services Division, Fire Planning and Operations Research Division, and a Medical Division.

The primary functions of the Department are to extinguish and prevent fires and to provide rescue services in any emergency. In support of these functions, the Department operates and maintains a Communication System, maintains and repairs all fire apparatus and equipment, and carries out home and building inspections and Fire Department personnel training programs.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE FIRE CHIEF, OCTOBER 1988

In 1988, the Toronto Fire Department continued to develop innovative programs and address various issues that permitted us to maintain our position as a prominent Firefighting service.

A major recruitment drive was initiated in 1988 to satisfy several objectives. First, the recruit program was put in place to attract new applicants for the approximate 150 - 175 vacancies that will occur during 1989 and 1990. Second, this drive coincided with the development of new Equal Opportunity goals and timetables for 1988-1991.

A Career Awareness Program (CP) team made up of existing staff was responsible for encouraging women and visible minorities to apply to the Toronto Fire Department as part of the overall recruitment drive. The 1988 Budget allocation for the Department's recruiting was approximately $100,000.

For 1989, we intend continuing the Career Awareness Program. Our analysis shows that full-time staff is essential if the Toronto Fire Department's Equal Opportunity goals and timetables are to be met. This program will require $230,000 in funding which would include 2 full-time staff.

Also of prime importance to the Toronto Fire Department has been the health, fitness and safety of our Firefighters and during 1988 this has been promoted through several programs. These included Hepatitis vaccine shots through our Medical Division, fitness equipment installation and programs from our Fitness Co-ordinator and the review and recommendation of Protective Clothing and Equipment from our Safety Officer.

B. BUDGET OVERVIEW STATEMENT (Continued)

For 1989 we will continue our fitness programs with additional equipment and there is a new request for Protective Clothing.

In 1988 the numbers of Hazardous Materials incidents increased over previous years. Fortunately, a program to deal with these incidents was commenced in 1985 and fully developed in 1988. This program will continue in 1989 and has been an integral part of our everyday operations.

The Toronto Fire Department has also been upgrading our Firefighting Vehicle fleet every year. In 1988, 1 state-of-the-art High-Rise truck was received to improve our ability to combat any incidents in high rise buildings in Toronto. For 1989 we will be ordering 2 new pumpers and 2 new aerials.

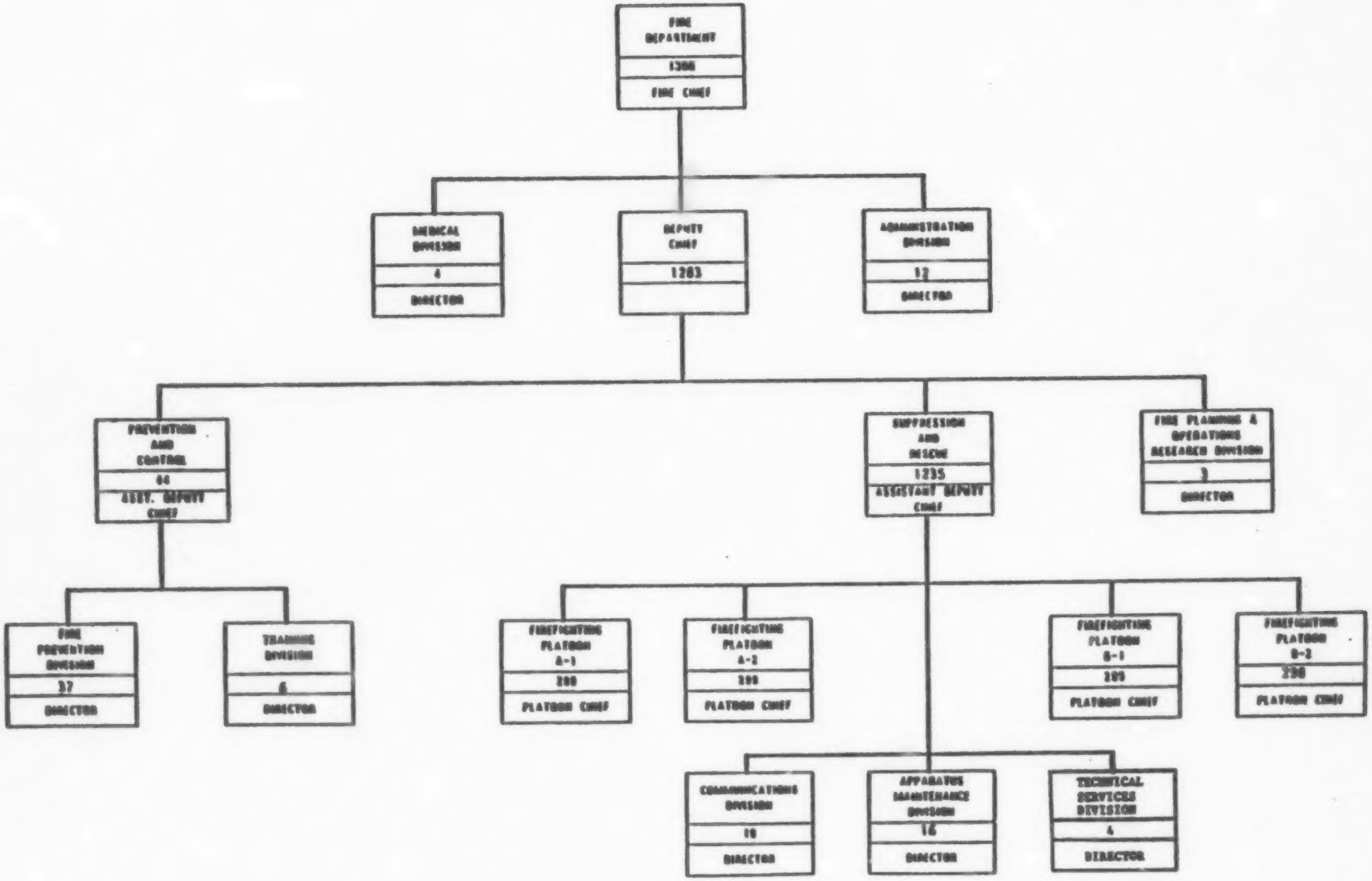
1989 will also see a request for several organization changes to improve our administrative operation. Additional clerical staff is required for our Fire Prevention and Training Divisions. There is also a requirement to consolidate all computer operations in the Department and a new request for the creation of a centralized computer section is being made.

Two further new requests in 1989 totalling $250,000 are being made for major work to be done on the Fireboat, the Wm. Lyon MacKenzie.

As required by law, a quadrennial survey (every 4th year) is required to validate the boat's operational effectiveness and seaworthiness. Further, the articulating arm and basket used to direct water at the fire scene is in need of replacement.

As always, the Toronto Fire Department reviews and changes its operation with the intent of providing the citizens of Toronto with the very best Firefighting capability possible. The 1989 Budget as presented reflects this philosophy.

C. ORGANIZATION CHART


FIRE DEPARTMENT
1300
FIRE CHIEF
MEDICAL DIVISION
4
DIRECTOR
DEPUTY CHIEF
1283
ADMINISTRATION DIVISION
12
DIRECTOR
PREVENTION AND CONTROL
44
ASST. DEPUTY CHIEF
SUPPRESSION AND RESCUE
1235
ASSISTANT DEPUTY CHIEF
FIRE PLANNING & OPERATIONS RESEARCH DIVISION
3
DIRECTOR
FIRE PREVENTION DIVISION
37
DIRECTOR
TRAINING DIVISION
6
DIRECTOR
FIREFIGHTING PLATOON A-1
299
PLATOON CHIEF
FIREFIGHTING PLATOON A-2
299
PLATOON CHIEF
FIREFIGHTING PLATOON B-1
299
PLATOON CHIEF
FIREFIGHTING PLATOON B-2
299
PLATOON CHIEF
COMMUNICATIONS DIVISION
18
DIRECTOR
APPARATUS MAINTENANCE DIVISION
16
DIRECTOR
TECHNICAL SERVICES DIVISION
4
DIRECTOR

1989 OPERATING BUDGET
FIRE DEPARTMENT

D. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
ADMINISTRATION	667,786	653,876	1,156,896	645,034	8,842-	1.4-
FIRE PREVENTION	1,866,948	2,119,634	2,222,315	1,966,515	153,119-	7.2-
TRAINING	305,555	430,710	423,537	409,472	21,238-	4.9-
OPERATIONS DIVISION	63,370,351	64,798,744	65,549,458	64,075,582	723,162-	1.1-
WATER SUPPLY	1,824,179	1,771,356	1,913,899	1,928,899	157,543	8.9
MEDICAL DIVISION	287,764	383,567	362,803	341,383	42,184-	11.0-
TOTAL:	68,322,583	70,157,887	71,628,908	69,366,885	791,002-	1.1-

2. BY FEATURE CATEGORY

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
SALARIES AND BENEFITS	62,534,839	64,214,029	64,639,324	62,691,351	1,522,678-	2.4-
MATERIALS, SUPPLIES AND EQUIPMENT	1,557,839	1,625,643	2,151,069	1,968,719	343,076	21.1
CONTRACTED SERVICES	3,134,807	3,321,950	3,523,378	3,395,578	73,628	2.2
CONTRIBUTIONS, ETC.	1,116,522	1,004,265	1,327,137	1,323,237	318,972	31.8
RECOVERIES	21,424-	8,000-	12,000-	12,000-	4,000-	49.9-
TOTAL:	68,322,583	70,157,887	71,628,908	69,366,885	791,002-	1.1-

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $69,366,885 is down $791,002 or 1.1 per cent from the 1988 budget. The major changes include:

- Salary and fringe benefit adjusted to 1988 experience	$(1,522,678)
- New requests (see attached detailed table)	$ 358,000
- Vehicle depreciation	$ 289,000
- Inflationary increases (non-salary items)	$ 92,676

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
1	Fireboat Survey and Inspection/Drydock	33,000	33,000	
2	Replacement of Fireboat Articulating arm	215,000	215,000	
3	Reorganization of Administration Div to provide increased Clerical support to the other divisions	124,000	0	Defer; Management Services to report.
4	Creation of Fire Department Outreach Section	230,000	38,000	Defer; Management Service to report. Non-salary funds required to maintain programme in interim.
5	Fire protective clothing - New standard that will be regulated under Ontario Occupational Health and Safety Legislation	72,000	72,000	
6	Creation of a Centralized Computer Systems Group	360,000	0	Defer to 1990.
	TOTAL	1,034,000	358,000	

1989 OPERATING BUDGET
FIRE DEPARTMENT

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $69,366,885 represents a reduction of $2,262,023 from the original request of $71,628,908. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Adjustments to premium pay	$ 122,430
- Adjustments temporaries	$ 2,455
- Adjustments to fringe benefits as per 1988 experience	$1,248,088
- Reductions in new requests per Section F (Summary of New Requests)	$ 676,000
- Agreed to reductions in materials & contracted services	$ 217,225
- Reductions in equipment & space recommended by SPODS	$ 15,825
- Addition of accident consultant	$ (5,000)
- Additional water supply expense	$ (15,000)

1989 OPERATING BUDGET
PARKS AND RECREATION DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

To provide, operate and maintain public park and recreation facilities in the City of Toronto. The Department is also responsible for the planting, removal and care of all trees on City streets.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE COMMISSIONER OF PARKS AND RECREATION, DECEMBER 1988

1. 1988 In Review

Significant results were achieved in 1988 with respect to all of the major objectives noted in my previous year's submission. These achievements included continued support of needed Recreation programmes in community agencies and our own centres, required minor improvements to neighbourhood facilities and services and a more proactive role in planning future park facilities including the Railway Lands, ravines, High Park, Riverdale Farm and the Waterfront. 1988 was also the final phase of implementation of the organizatinnal reviews and changes that were begun in 1985.

2. Highlights of the 1989 Budget

While my 1989 base budget request exceeds the guidelines by 2.2%, this increase largely reflects the full-year impact of a number of matters previously approved by Council. The most significant of these items include increases to the wage rates of recreation casual staff to reflect the increase in the minimum wage, increases in the wage rates for aquatic staff, trades settlements finalized in 1988 and the assumption of maintenance responsibility for various parks facilities transferred to my department.

The total of my 1989 new requests adds a further 3.3% to my operating budget submission. However, it should be noted that approximately 40% of my new requests involve the operating impact of items included in my 1989 capital budget submission. A high proportion of these additional funds required pertain to the annual maintenance costs of three new major parks in the Railway Lands and the maintenance costs for the beltline.

B. BUDGET OVERVIEW STATEMENT (Continued)

The remaining new requests include a number of important improvements and enrichments to current programmes and services. Of particular note are requests such as the proposed support of summer day camps for children served in a variety of community agencies, a drug awareness and prevention programme, improved information service to the public, improved standard of field maintenance to meet increased usage and more extensive staff training on matters of public and employee safety.

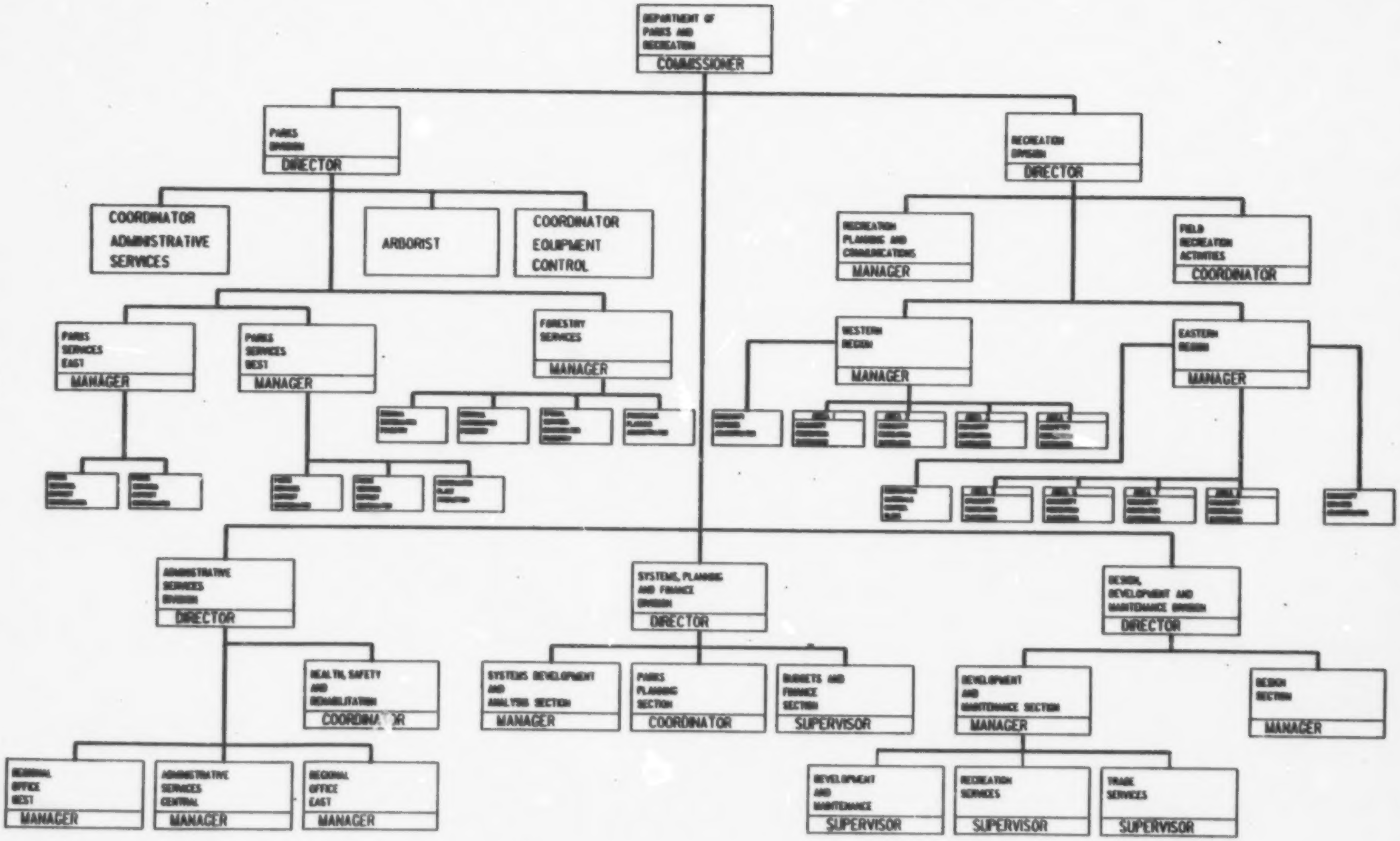
3. Plans That Impact on Future Years' Budgets

The most significant impact on future years' budgets will arise from two primary sources. The first being the assumption of operating responsibility for new recreation facilities contained in my programme of capital works which includes Community Recreation Centres in the St. Lawrence Community and North Toronto.

The second major area of future budgetary impact will be the assumption of maintenance responsibility for a number of high profile parks facilities in the Railway Lands and on the City's Waterfront.

C. ORGANIZATION CHART

1989 OPERATING BUDGET
PARKS AND RECREATION DEPARTMENT


DEPARTMENT OF PARKS AND RECREATION
COMMISSIONER
PARKS DIVISION
DIRECTOR
COORDINATOR ADMINISTRATIVE SERVICES
ARBORIST
COORDINATOR EQUIPMENT CONTROL
PARKS SERVICES EAST
MANAGER
PARKS SERVICES WEST
MANAGER
FORESTRY SERVICES
MANAGER
RECREATION DIVISION
DIRECTOR
RECREATION PLANNING AND COMMUNICATIONS
MANAGER
FIELD RECREATION ACTIVITIES
COORDINATOR
WESTERN REGION
MANAGER
EASTERN REGION
MANAGER
ADMINISTRATIVE SERVICES DIVISION
DIRECTOR
HEALTH, SAFETY AND REHABILITATION
COORDINATOR
REGIONAL OFFICE WEST
MANAGER
ADMINISTRATIVE SERVICES CENTRAL
MANAGER
REGIONAL OFFICE EAST
MANAGER
SYSTEMS, PLANNING AND FINANCE DIVISION
DIRECTOR
SYSTEMS DEVELOPMENT AND ANALYSIS SECTION
MANAGER
PARKS PLANNING SECTION
COORDINATOR
BUDGETS AND FINANCE SECTION
SUPERVISOR
DESIGN, DEVELOPMENT AND MAINTENANCE DIVISION
DIRECTOR
DEVELOPMENT AND MAINTENANCE SECTION
MANAGER
DESIGN SECTION
MANAGER
DEVELOPMENT AND MAINTENANCE
SUPERVISOR
RECREATION SERVICES
SUPERVISOR
TRADE SERVICES
SUPERVISOR

1989 OPERATING BUDGET
PARKS AND RECREATION DEPARTMENT

D. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
ADMINISTRATIVE SERVICES DIVISION	2,353,847	2,274,188	2,547,935	2,429,255	155,067	6.8
PARKS DIVISION	19,567,683	19,930,987	20,908,433	20,242,490	311,503	1.6
RECREATION DIVISION	14,809,998	14,595,651	15,798,611	15,506,509	910,858	6.2
DESIGN, DEVELOPMENT AND MAINTENANCE	5,014,516	5,177,733	5,372,505	5,333,483	155,750	3.0
GRANTS	627,511	636,455	698,870	698,870	62,415	9.8
SHARED USE	162,536	204,744	185,610	185,610	19,134-	9.3-
SYSTEMS, PLANNING AND FINANCE DIVIS	636,146	717,596	793,606	751,099	33,503	4.7
SPECIAL ITEMS	235,059	533,715	737,387	765,487	231,772	43.4
TOTAL:	43,407,296	44,071,069	47,042,957	45,912,803	1,841,734	4.2

2. BY FEATURE CATEGORY

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
SALARIES AND BENEFITS	33,250,875	33,186,955	35,183,899	34,634,496	1,447,541	4.4
MATERIALS, SUPPLIES AND EQUIPMENT	2,737,684	2,782,022	3,188,018	2,930,301	148,279	5.3
CONTRACTED SERVICES	6,950,972	7,764,621	8,296,344	7,973,310	208,689	2.7
CONTRIBUTIONS, ETC.	841,600	938,961	992,727	992,727	53,766	5.7
RECOVERIES	373,835-	601,490-	618,031-	618,031-	16,541-	2.7-
TOTAL:	43,407,296	44,071,069	47,042,957	45,912,803	1,841,734	4.2

1989 OPERATING BUDGET
PARKS AND RECREATION DEPARTMENT

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $45,912,803 is up $1,841,734 or 4.2 per cent over the 1988 budget. The major changes include:

- Recommended new reqests (see Section F)	$ 965,870
- Approved casual/trade's salary and benefit increases	$ 494,000
- Increase in reappropriations	$ 50,000
- Full year impact of 1988 recreational programmes	$ 217,000
- Additional temporary staffing, administration	$ 65,000

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
1	Tower Park West - Annual Maintenance	137,842	77,842	The operating cost implications of maintenance items approved in the Capital Budget amounted to approximately $535,000 (Items in the priority listing 1 to 5 and 7 to 23). The Budget Review Group decided to reduce the funding for these items by $60,000. The Department has been requested to report back on the cost experience of the new facilities. The reduction of $60,000 has been reflected in the first item for presentation only.
2	Northern Linear Parkette - Annual Maintenance	103,885	103,885	
3	Isabella Crawford Park - Annual Maintenance	67,769	67,769	
4	Beltline - Annual Maintenance	54,328	54,328	
5	Tower Park East - Annual Maintenance	53,479	53,479	
6	Massey Ferguson Lands - Tree Maintenance	32,156	0	Department agreed to defer request.
7	Alexander Street Park - Annual Maintenance	21,765	21,765	
8	Keele/Mulock Parkette - Annual Maintenance	16,926	16,765	
9	Blooming of Bay	12,656	12,656	
10	Trinity Bellwoods Park - Annual Maintenance	11,624	11,624	
11	Irene Avenue Parkette - Annual Maintenance	8,080	8,080	
12	Don Mount Park - Annual Maintenance	7,205	7,205	
13	Garden Plots - Geary Avenue Annual Maintenance	7,004	7,004	
14	Eastern Beaches Concession Facilities - Annual Maintenance	6,500	6,500	
15	Improved Irrigation Systems - Annual Maintenance	6,127	6,127	
16	Additional Sportfield Irrigation - Annual Maintenance	4,548	4,548	
17	High Park Hillside Gardens - Annual Maintenance of Lighting System	4,402	4,402	
18	Additional Park Lighting - Annual Maintenance	3,551	3,551	
19	Sportfield Floodlighting - Annual Maintenance	3,515	5,515	
20	Glenlake Parkette - Annual Maintenance	2,317	0	Deferred to future year, given size of departmental budget increase.

1989 OPERATING BUDGET
PARKS AND RECREATION DEPARTMENT

F. **SUMMARY OF NEW REQUESTS** (Continued)

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
21	Vine Avenue Playground- Annual Maintenance	1,686	1,686	
22	St. James Park - Annual Maintenance of Children's Playground	1,615	1,615	
23	Euclid Ave. Parkette - Annual Maintenance of Irrigation System	639	639	
24	Vacation Coverage - Administrative Services	29,816	0	Deferred pending completion of study on existing temporary staffing.
25	Improve Field Standards - Hard Surfaces	145,851	145,851	
26	Retention of a User Support Analyst	42,507	0	Deferred to future year, given size of departmental budget increase.
27	Staff Training	36,398	36,398	
28	Centralized Information Centre - Administrative Services	64,632	0	Deferred pending further report; funds will be provided from Contingency, if required.
29	Purchase of Park Benches (York Style)	4,000	0	To be absorbed in base budget.
30	Cost of Uniforms for Part Time Staff - Recreation Division	42,028	0	Deferred to future year, given size of departmental budget increase.
31	Increased Aquatic Staff Requirements	30,768	30,768	
32	Department Communications and Signage Programme	60,000	0	Deferred to future year, given size of departmental budget increase.
33	Programme Enrichments - Major Recreation Grant Receiving Agencies	56,200	56,200	
34	Recreation Programme Expansion - Various Locations	29,759	0	Deferred to future year, given increase in the base budget of approximately $90,000.
35	Parks Monitor System - Staffing Revision	22,911	0	Deferred to future year, given size of departmental budget increase.
36	Recreation Promotional Campaigns	15,000	0	Deferred to future year, given size of departmental budget increase.
37	Addition of a Women's Washroom for the Staff Complex at Earlscourt Park	12,000	12,000	
38	Spray Booth for Painting Shop	35,000	35,000	

1989 OPERATING BUDGET
PARKS AND RECREATION DEPARTMENT

F. SUMMARY OF NEW REQUESTS (Continued)

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
39	Equipment - Furniture for Rennie and John Innes Community Centre	47,500	47,500	
40	Drug Awareness and Prevention Programme	20,060	20,060	
41	Chain Hoist and Swing Arm - Booth Avenue Workshops	47,560	47,560	
42	Creation of a Master Plan for Parks Division Staff and Work Yard Facilities	60,000	0	Deferred to future year, given size of departmental budget increase and priority.
43	Deteriorated Drainage Systems - Replacement	21,192	21,192	
44	Norwood Park - Reconstruction of Retaining Wall	11,246	11,246	
45	Official Opening of John Innes Community Centre	9,000	8,500	Minor cost revision for programme.
46	Client Profile Database	9,741	0	Deferred to future year, given size of departmental budget increase and priority.
47	I.S.A. Conference Promotion	16,600	16,600	
48	Retention of an Interior Plant Maintenance Gardener	29,876	0	Deferred to future year, given low priority ranking.
	TOTAL	1,469,274	985,870	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $45,912,803 represents a reduction of $1,130,154 from the original request of $47,042,957. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reductions in new requests per Section F (Summary of New Requests)	$503,404
- Reductions in additional casual staff	$ 99,000
- Reductions in fringe benefits	$159,000
- Reductions in non-recurring materials/contracted services	$165,000
- Reduction in garage rate funding	$200,000

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1989 OPERATING BUDGET

1. Departmental Recommendations for Grant Funds to Major Grant Receiving Agencies

Issue: The Budget Review Group had before it the report (January 5, 1989) from the Administrator, Neighbourhoods Committee, setting out the recommendations of the Neighbourhoods Committee on the report (February 6, 1989) from the Commissioner of Parks and Recreation, on the above-noted subject. On February 28, 1989, the Executive Committee referred this matter to the Budget Review Group for consideration with 1989 Operating Budget.

The Neighbourhood Committee had recommended:

1. That the report (February 6, 1989) from the Commissioner of Parks and Recreation be adopted; that the Budget Review Group consider all of the 1989 new requests; and that the usual guidelines be set aside in the case of requests for summer day camps.
2. That Council request the Honourable Barbara McDougall, Minister of Employment and Immigration, to reinstate some of the funding cutbacks and to consider ways to maintain the appropriate funding levels identified by various agencies requesting funds for summer day camps.
3. That Council urge the Provincial Minister of Tourism and Recreation to provide funding specific to the issue of summer day camps in order for those agencies to continue to be in a position to respond to the needs of the community.

1989 OPERATING BUDGET
PARKS AND RECREATION DEPARTMENT

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1989 OPERATING BUDGET (Continued)

Action: The Budget Review Group decided to recommend that the report (February 6, 1989) from the Commissioner of Parks and Recreation be adopted, and that the grants as set out in the Appendix I be authorized. In addition, the Budget Review Group is recommending that $26,500 be authorized to fund the high priority requests as detailed in the section "All Other New Programme Requests" of the report. The recommended 1989 Operating Budget of Parks and Recreation includes the necessary funds to give effect to these recommendations.

The Budget Review Group decided to recommend that the recommendations of the Neighbourhoods Committee, as amended by the foregoing, be adopted.

2. The Safe City: Municipal Strategies for Preventing Public Violence Against Women - Recommendation 19

Issue: The Budget Review group had before it the report (January 5, 1989) from the Neighbourhoods Committee advising of its approval of the report (December 27, 1988) from the Commissioner of Parks and Recreation on the Safe City - Municipal Strategies for Preventing Public Violence Against Women - Recommendation 19 - Wen Do Programmes in City Recreation Centres. On January 17, 1989, the Executive Committee referred this matter to the Budget Review Group for consideration with the 1989 Operating Budget.

The report (December 27, 1988) from the Commissioner of Parks and Recreation advises that the cost of offering the programme twice per year is $36,000 with an additional $5,200 being required for promotion.

Action: The Budget Review Group decided to recommend that the Programme be offered once during 1989 (due to delayed starting and to maximize the impact of promotional expenditures) and that the Department report back on the success of the programme. The necessary funds in the amount of $23,200 are included in the recommended 1989 Operational Budget Department of Parks and Recreation.

1989 OPERATING BUDGET
ANIMAL CONTROL

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
ANIMAL CONTROL	1,106,130	1,088,766	1,180,221	1,142,655	53,889	4.9
ANIMAL CONTROL PROGRAM IMPLEMENTATI	19,378	27,878			27,878-	100.0-
TOTAL:	1,125,508	1,116,644	1,180,221	1,142,655	26,011	2.3
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	924,493	886,930	955,200	937,634	50,704	5.7
MATERIALS, SUPPLIES AND EQUIPMENT	76,311	91,484	81,262	61,262	30,222-	33.0-
CONTRACTED SERVICES	124,618	138,230	143,759	143,759	5,529	4.0
CONTRIBUTIONS, ETC.	236					
RECOVERIES	150-					
TOTAL:	1,125,508	1,116,644	1,180,221	1,142,655	26,011	2.3

1989 OPERATING BUDGET
ANIMAL CONTROL

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $1,142,655 is up $26,011 or 2.3 per cent over the 1988 budget. The major changes include:

- Salary and benefits increases due to full year's impact of reorganization and various wage increments and upgrades, implemented during 1988	$ 50,700
- Non-recurring expenses - office furniture and equipment	$(27,900)
- Provision for inflation - contracted services	$ 5,500

F. SUMMARY OF NEW REQUESTS

No new requests in 1989.

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $1,142,655 represents a reduction of $37,566 from the original request of $1,180,221. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Agreed to reductions in salaries and benefits	$ 17,566
- Hand held computers referred to Management Services Department for review	$ 20,000

1989 OPERATING BUDGET
HOUSING DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The Housing Department operates under the direction of the Commissioner of Housing and consists of an Administration Division, a Housing Development Division, a Property Management Division, and a General Services Division. The primary function of the Department is to further the Housing objectives of City Council by increasing the supply of housing in the City, particularly for people of low and moderate income.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE COMMISSIONER OF HOUSING, OCTOBER 1988

1. 1988 in Review

The Department's projected operating costs of $6,421,300 in 1988 against a budget of $6,029,600 result in an overage of $391,700 (6.5%). Salaries and Benefits make up the main element of this overage; accounting for $386,700 (6.4%).

2. Highlights of the 1989 Budget

A. BACKGROUND

1. Housing will be a very important policy and program issue in 1989. City Council has indicated numerous times that it would like to see a higher level of activity in the City's housing programs and that the housing problems of the City remain very serious ones.

   In the spring of 1988 the Province of Ontario's budget contained a substantial increase in funding for the development of non-profit housing. Roughly speaking, the Province would like to see a doubling in production of non-profit housing between now and March of 1991. This particular policy change will require non-profit producers to build a great deal more and also require those who provide land to non-profit producers, such as the City of Toronto, to substantially increase the amount of land available.

1989 OPERATING BUDGET
HOUSING DEPARTMENT

B. BUDGET OVERVIEW STATEMENT (Continued)

Against this background, the City and the Province announced in July of 1988 the acquisition of 65 acres of land in downtown Toronto for residential development. St. Lawrence Square is the single largest element in the City of Toronto's land development program.

In addition to these very important goals related to residential land development and the construction of non-profit housing, other important housing objectives for 1989 include a continuing effort to upgrade the efficiency and effectiveness of the operations side of Cityhome and the development of an integrated and effective program of housing information, technical services and financial assistance for home owners and landlords.

In this context, the Department has five key goals for 1989.

2. Key Departmental goals for 1989

(i) A major effort on the land development side, with the objective of producing as much land for non-profit housing development as possible before March, 1991.

(ii) Gearing up to significantly increase our own construction program and to support the development construction activities of the non-profit sector in general.

(iii) A major effort to continue progress in upgrading our property management and maintenance activities.

(iv) A program to improve the administration and systems aspects of the organization.

(v) The development and maintenance of a broadly based set of housing information, technical service, and financial assistance programs for home owners and landlords in such areas as home sharing, conversions and rehabilitation.

3. In order to place the Department and Non-Profit Housing Company on the footing necessary to meet these objectives, we are engaged in a major program of departmental reorganization. In 1988 Council approved the reorganization of the Senior Management and we have set up a team to manage the St. Lawrence Square Project. We have largely completed the organizational reviews of our

B. BUDGET OVERVIEW STATEMENT (Continued)

Property Management and Maintenance Division and of our Systems Group. In 1989 we will be looking at the staff groups who deal with tenants, the detailed requirements of our new Policy and Programs Division and at our administration services group. It is our objective to complete our program of organizational renewal before the end of 1989.

4. In order to meet the objectives outlined above and the high expectations people have for the City's response to current housing problems, the Department is asking for significant additional resources. The major elements of these are outlined as follows.

B. PROPERTY MANAGEMENT AND MAINTENANCE

An organizational review of the Property Management and Maintenance Division is largely completed. Cityhome's growing portfolio of housing stock, combined with a requirement to develop and implement new sophisticated methods of management, such as a major preventative maintenance program, are two examples of factors contributing to a recommended increase in staffing levels.

The Property Management function decentralized during 1988 with the creation of three Management offices. This action was taken to improve service to Cityhome's tenants in terms of access and tenant relations. The reorganization report will contain recommendations designed to adequately staff these offices at both the clerical and Property Manager levels.

As mentioned earlier, the Maintenance Section will not only be implementing cost saving preventative maintenance programs, but will also be increasing the frequency of inspections. While both of these programs will require additional staff to implement, the resultant increases in efficiency and cost savings will become apparent in 1989.

In order to meet the objectives outlined above, the additional staffing cost to the Department's budget is in the order of $90,000.

B. BUDGET OVERVIEW STATEMENT (Continued)

C. THE SYSTEMS GROUP

Housing's systems group has recently been reviewed in co-operation with Management Services. The review has revealed that there will be increasing demand for information systems services as the result of the introduction of new programs and organization structures, an accelerating tendency to end-user computing, an increased number of staff and continued decentralization of Housing's operations.

Historically, systems responsibilities were dispersed throughout Housing to a programmer, a budget clerk, two consultants and an assortment of Cityhome staff.

The review recommended that a central systems group, reporting to the new Council authorized Director, Finance and Systems, be established to meet a full range of systems responsibilities. These range from developing and maintaining systems to operating and supporting a minicomputer plus 5 Local Area Networks with over 100 workstations.

This group will be proposed in a report to Council in early 1989. It will consist of a Manager, two Programmers, a Systems Analyst, three operations personnel and a clerk. The cost of the systems group is expected to total approximately $350,000.

D. ST. LAWRENCE SQUARE

In order to tackle the major task of planning and developing the St. Lawrence Square Neighbourhood, City Council authorized the Commissioner of Housing to establish a Project Team. The team of six persons is located in the Housing Department and will be in place for a minimum time of three years. The majority of its members will be on secondment from the Housing and Planning and Development Departments. The estimated operating budget for the team is approximately $400,000 and will be budgeted in the St. Lawrence Square capital budget which is the subject of a separate report.

B. BUDGET OVERVIEW STATEMENT (Continued)

E. POLICY AND PROGRAMS DIVISION

The 1989 budget request includes funding to accommodate the full year impact of Housing information programs authorized by Council in March of 1988 and partially staffed later in the year.

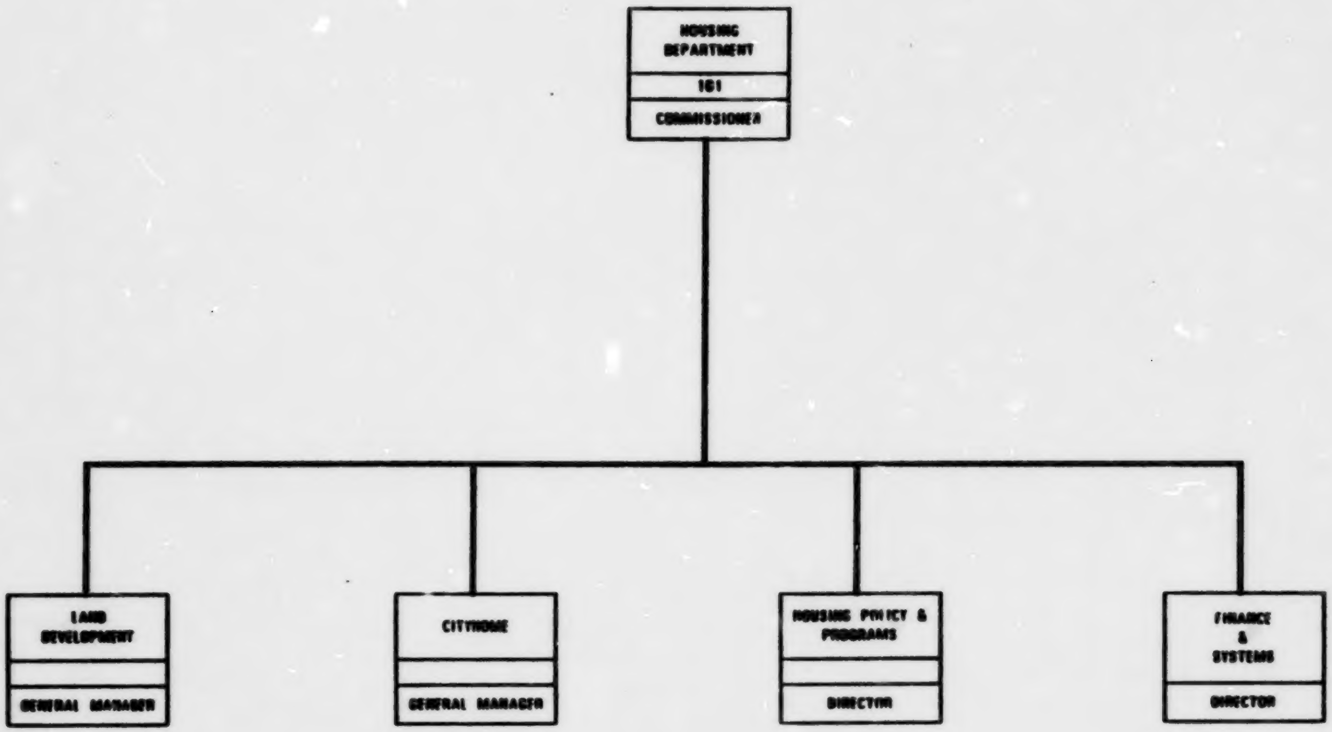
There is also the need to continue to provide temporary funding for research and policy resources pending full organizational study of the new division. Some staffing costs from other City Departments will be transferred to Housing with an off-setting reduction in the source Department's budget.

Research projects included in this submission relate directly to the mandate of the Housing Department to ensure that: (1) the planning and development of non-profit projects is based on sound market information; (2) that City Council policies concerning targeting and other matters is being followed; (3) for its own housing company, which is a leader in the field, there is a sound base of knowledge about all aspects of its projects and tenants; and (4) that a reliable data base is developed in order to meet provincial requirements with reference to allocations. Each of the research projects will be managed by internal staff and carried out by consultants working on contract to the Department.

F. CITYHOME

In relationship to the budget of Cityhome, early in 1989 we will be providing the Cityhome Board with a budget overview for the Company. We will also be having a strategic discussion about our financial goals. It will be our objective to be in a position to provide to the City and to the Cityhome Board a general budget for the Department and for the Company at the same time, at the end of next year. In the interim, we also intend to examine all of the budget boundaries between the Department and the Company and establish a set of principles to guide the allocation of expenditures to each of these budgets. For this year, we have tried to clarify the budgeting for each organization in a few key areas, such as, support budgets for district offices and the establishment of budgets for such areas as staff training and development.

C. ORGANIZATION CHART


HOUSING DEPARTMENT
161
COMMISSIONER
LAND DEVELOPMENT
GENERAL MANAGER
CITYHOME
GENERAL MANAGER
HOUSING POLICY & PROGRAMS
DIRECTOR
FINANCE & SYSTEMS
DIRECTOR

1989 OPERATING BUDGET
HOUSING DEPARTMENT

D. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
ADMINISTRATION	501,243	454,286	620,282	694,282	239,996	52.8
HOUSING DEVELOPMENT	1,126,943	1,065,850	1,480,252	1,437,028	371,178	34.8
LAND DEVELOPMENT DIVISION			59,046	231,340	231,340	100.0
PROPERTY MANAGEMENT	1,728,790	1,541,524	1,950,799	1,746,310	204,786	13.3
GENERAL SERVICES	1,843,522	1,615,109	2,290,358	1,991,447	376,338	23.3
PROPERTIES MANAGED	482,689	389,936	463,316	463,316	73,380	18.8
EMERGENCY SHELTERS	305,859	282,706	291,130	291,130	8,424	3.0
SPECIAL ITEMS	335,486	680,190	734,915	736,564	56,374	8.3
TOTAL:	6,324,532	6,029,601	7,890,098	7,591,417	1,561,816	25.9

2. BY FEATURE CATEGORY

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
SALARIES AND BENEFITS	5,012,549	4,513,049	5,827,621	5,688,581	1,175,532	26.0
MATERIALS, SUPPLIES AND EQUIPMENT	182,580	176,375	216,595	197,135	20,760	11.8
CONTRACTED SERVICES	595,189	509,091	972,110	708,169	199,078	39.1
CONTRIBUTIONS, ETC.	572,685	831,086	943,772	1,067,532	236,446	28.5
RECOVERIES	38,471-		70,000-	70,000-	70,000-	100.0-
TOTAL:	6,324,532	6,029,601	7,890,098	7,591,417	1,561,816	25.9

1989 OPERATING BUDGET
HOUSING DEPARTMENT

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $7,591,417 is up $1,561,816 or 25.9 per cent over the 1988 budget. The major changes include:

- New requests (see attached detailed table)	$ 378,062
- Increase in salaries and benefits (full year impact of staff part year in 1988, increments and fringe benefit increases	$ 458,100
- Increase in materials, supplies and equipment	$ 14,900
- Increase in contracted services (computer training, research, advertising)	$ 118,500
- Increase in contributions (taxes re properties)	$ 37,200
- Increase re transfer of Rehabilitation Programs and staff from Building and Inspections Department	$ 490,414
- Provision for inflation in materials, contracted services and contributions	$ 80,900
- Increase in reappropriations	$ 52,600
- Increase in recoveries	$ (70,000)

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
0	Property Management Division - Reorganization	157,293	157,293	Funding provided while organizational changes being studied by Management Services Departmen
1	Organization of a Systems Section - Housing Department	269,694	220,769	Program recommended at reduced level of fundin
3	Staff Increase - Maintenance Supervisor, Assistant Supervisor, and Senior Maintenance Clerk	85,512	0	Referred to Management Services for further st
4	Staff Increase - 2 Research Assistants, 2 Housing Policy Analysts	152,088	0	Referred to Management Services for further st
	TOTAL	[illegible]64,587	378,082	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $7,591,417 represents a reduction of $298,681 from the original request of $7,890,098. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Additional gapping based on previous experience	$ 54,900
- Reductions in new requests per Section F (Summary of New Requests)	$ 286,525
- Agreed to reductions in salaries and benefits	$ 136,865
- Agreed to reductions in materials and contracted services	$ 18,427
- Reductions in equipment and space recommended by SPODS	$ 19,378
- Reductions in consulting services - research and surveys	$ 227,000
- Reductions in conferences and training	$ 46,000
- Increase re transfer of rehabilitation programs and staff from Building and Inspections Department	$(490,414)

1989 OPERATING BUDGET
PUBLIC WORKS DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The Department of Public Works is comprised of the following Sections: General Services, Engineering, Planning and Programming, Survey and Mapping, Engineering Systems and Resources, Traffic Engineering, Operations and Sanitation, and has the following general responsibilities under [illegible] Commissioner of Public Works who is also the City Engineer.

Carries out design, construction, reconstruction and maintenance of public facilities within the street allowance including sidewalks, curbs, pavements, sewers, watermains, bridges and subways. Responsible for providing professional land surveying and mapping services for all Civic purposes. Performs administrative functions involved with the opening and closing of public streets and lanes. Initiates and co-ordinates local improvement projects. Administers the Refuse Collection, Street Cleaning and Snow Removal By-laws and consolidation of the Zoning By-law. Controls public use of the City Street Allowance through the issuance of permits and licenses. Co-ordinates Traffic Planning and Control Matters coming under the jurisdiction of the City of Toronto including the installation and maintenance of parking meters and the collection of revenue therefrom. Administers the City of Toronto Permit Parking program.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE COMMISSIONER OF PUBLIC WORKS, DECEMBER 1988

1. 1988 in Review

Projected expenditures for my General Budget are $86,045,610 compared to an appropriation of $89,326,453. The variance of approximately $3.2 million is attributable to underspending in two areas. As I reported previously, my winter services costs were lower than anticipated due to an unusually mild winter. Additionally, there are a large number of street lighting projects yet to be completed and billed by the Toronto Hydro Electric System.

2. Highlights of the 1989 Budget

My submitted budget exceeds the guideline by approximately $7 million. Almost $5 million of that is attributable to major bridge maintenance work, substantial increases in contracted prices (now much

B. BUDGET OVERVIEW STATEMENT (Continued)

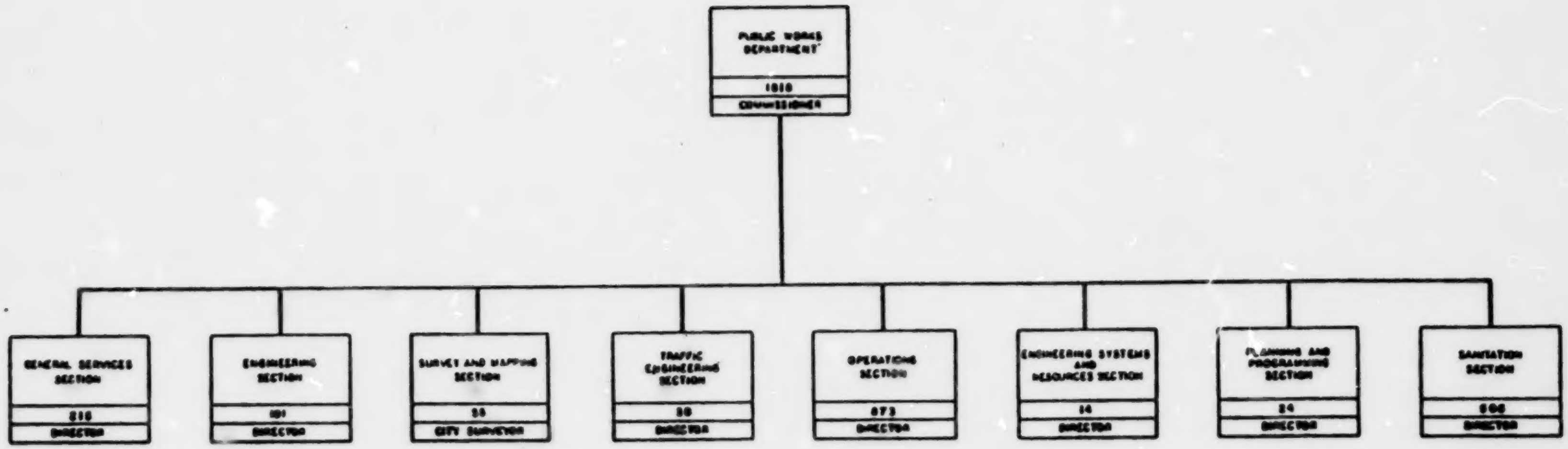
more than 4%) for surface maintenance work and increased labour and operating costs due to the closing of the Commissioners Street incinerator. A further $1.3 million is either fully recoverable or able to be financed from other sources.

3. Plans That Will Impact on Future Years' Budgets

The City's material recovery plan has been implemented. Future expansions to this programme such as including servicing of commercial properties and apartment buildings, as well as the collection of additional materials, could add to collection costs and would be reported on to City Council as and when appropriate.

The delegation of the responsibility for by-law enforcement on Metro roads to the City from the Metropolitan Corporation, is another area that will have budgetary impact should the City accept such delegation.

C. ORGANIZATION CHART


PUBLIC WORKS DEPARTMENT
1818
COMMISSIONER
GENERAL SERVICES SECTION
216
DIRECTOR
ENGINEERING SECTION
101
DIRECTOR
SURVEY AND MAPPING SECTION
35
CITY SURVEYOR
TRAFFIC ENGINEERING SECTION
30
DIRECTOR
OPERATIONS SECTION
873
DIRECTOR
ENGINEERING SYSTEMS AND RESOURCES SECTION
14
DIRECTOR
PLANNING AND PROGRAMMING SECTION
24
DIRECTOR
SANITATION SECTION
606
DIRECTOR

1989 OPERATING BUDGET
DEPARTMENT OF PUBLIC WORKS

D. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
ADMINISTRATION	1,282,732	1,305,088	1,286,991	1,273,991	31,097-	2.4-
GENERAL SERVICES	8,573,963	8,404,003	8,736,007	8,452,475	48,472	0.6
ENGINEERING	4,498,291	4,659,950	4,618,769	4,577,774	82,176-	1.8-
PLANNING AND PROGRAMMING	782,217	806,517	861,273	861,273	54,756	6.8
SURVEY AND MAPPING	2,873,981	2,927,524	2,994,305	2,933,515	5,991	0.2
ENGINEERING SYSTEMS & RESOURCES	605,348	559,493	716,316	671,278	111,785	20.0
TRAFFIC ENGINEERING	1,505,033	1,550,961	1,531,915	1,456,093	94,868-	6.1-
PUBLIC LIGHTING	295,216	531,858	150,200	150,200	381,658-	71.8-
PUBLIC LIGHTING ENERGY COSTS	5,579,550	7,210,776	7,803,413	7,659,413	448,637	6.2
OPERATIONS	32,985,195	35,047,007	37,810,203	34,941,723	105,284-	0.3-
SANITATION	22,618,690	22,023,643	24,020,474	23,809,584	1,785,941	8.1
HEALTH AND SAFETY ITEMS	243,378	243,401	376,854	354,804	111,403	45.8
SPECIAL ITEMS	2,579,778	4,056,234	7,063,267	4,972,042	915,808	22.6
TOTAL:	84,423,372	89,326,455	97,969,987	92,114,165	2,787,710	3.1

2. BY FEATURE CATEGORY

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
SALARIES AND BENEFITS	55,091,962	55,990,283	58,250,803	55,961,354	28,929-	0.1-
MATERIALS, SUPPLIES AND EQUIPMENT	4,195,463	4,472,962	5,362,957	4,925,682	452,720	10.1
CONTRACTED SERVICES	25,135,840	28,899,716	34,392,702	31,263,604	2,363,888	8.2
CONTRIBUTIONS, ETC.	1,976	1,994	2,025	2,025	31	1.6
RECOVERIES	1,869-	38,500-	38,500-	38,500-		
TOTAL:	84,423,372	89,326,455	97,969,987	92,114,165	2,787,710	3.1

1989 OPERATING BUDGET
DEPARTMENT OF PUBLIC WORKS

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $92,114,165 is up $2,787,710 or 3.1% over the 1988 budget. The major changes include:

- New Requests (see attached detailed table)	$2,412,510
- Impact of reorganizations authorized in 1988	$ 628,600
- Decrease in fringe benefits as per 1988 experience	$ (732,500)
- Increase in reappropriations	$ 114,200
- Provision for inflation in materials and contracted services	$ 364,900

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
0	Production of 15 minute video. Re: Construction Activity in Central Area of the City & Impact on Traffic Movement.	40,000	40,000	
0	Additional Resources - By-law Enforcement on Metro Roads.			Department to report further on this matter.
0	Purchase of 700-PK1 Sound Level Meter Kit.	15,000	15,000	
0	Conversion of DPW systems to Corporate Data Base Environment.	40,000	30,000	Program recommended at reduced level of funding.
0	Rental of Micro Computers and Peripheral Equipment.	20,000	0	Necessary equipment to be provided through the Computer Information & Systems Division, Management Services Department.
0	Supplemental Micro Computer Training.	5,000	0	To be absorbed within base submission.
0	Re-organization - Traffic Engineering Section.	61,700	0	Referred to Management Services for further study.
0	Street lighting improvement - Queen's Quay.	60,000	0	Not recommended.
0	Studies regarding street lighting.	50,000	50,000	
0	Re-organization - Operations Section. (See Account Nos. 739-670, 819-530, 839-530, and 819-560 as well)	23,588	0	Referred to Management Services for further study.
0	Demolish Eastern Avenue Bridge.	300,000	0	Deferred to 1990.
0	Repairs - Jameson Avenue Bridge.	45,000	45,000	
0	Repairs - Imperial Street Bridge.	27,000	27,000	
0	Repairs - Hillsdale Avenue Bridge.	23,000	23,000	
0	Repairs - Crescent Road Bridge.	22,000	22,000	
0	Replace street name signs.	50,227	50,227	
0	Purchase of pick-up truck and dumper attachment.	15,500	0	Funds to be provided in the At-Large Account.
0	Purchase of 4 appliance movers.	1,000	1,000	
0	Re-organization -General Services Section.	75,008	75,008	Prior authorized per ECR #7(22) February 23, 1989
0	Purchase of 300 Compactor Containers (replacement).	379,500	0	Program recommended. Funding to be provided from Compactor Replacement Reserve, Account # 503-301
0	Purchase of 250 Compactor Containers (New).	316,250	297,275	Program recommended at reduced level of funding

1989 OPERATING BUDGET
PUBLIC WORKS DEPARTMENT

F. SUMMARY OF NEW REQUESTS (Continued)

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
0	Consulting Services - material recovery.	25,000	25,000	
0	Deck rehabilitation of the Gerrard Street East Bridge.	1,500,000	0	Deferred to 1990, Capital Budget submission.
0	Painting of Queen Street East Bridge.	950,000	950,000	Prior authorized per ECR #7(6) February 23, 1989.
0	Media Campaign re: snow clearing "Be Nice, Clear Your Ice."	250,000	0	Not recommended.
0	Analysis of soil samples from City construction sites.	40,000	0	Portion relating to sewers to be funded from the Sewer Impost Reserve Fund. Balance of request to be charge to the specific projects as necessary.
0	Reconstruction fo joints - Runnymede Road.	12,000	12,000	
0	Street Name Signs - Massey Ferguson Redevelopment	4,600	0	To be absorbed within base submission for Supplementary Special Items, Account 739-958.
0	Warning Flashers - various locations.	13,500	0	To be absorbed within base submission for Supplementary Special Items, Account 739-958.
0	Pick-up of dead animals.			Department to report further on this matter.
0	Purchase of containers for pick-up and storage of recyclable materials from apartment buildings.	750,000	750,000	Cost to be recovered from the Province.
	TOTAL	5,114,873	2,412,510	

1989 OPERATING BUDGET
DEPARTMENT OF PUBLIC WORKS

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $92,114,165 represents a reduction of $5,855,822 from the original request of $97,969,987. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Additional gapping based on past experience	$1,416,098
- Reductions in new requests per Section F (Summary of New Requests)	$2,702,363
- Reduction in premium pay estimates	$ 149,964
- Agreed to reductions in salaries and benefits	$ 364,169
- Ajustment in fringe benefits	$ 273,930
- Agreed to reductions in materials and contractec services	$1,155,281
- Reductions in equipment & space recommended by SPODS	$ 51,367
- Provision of funds for new compactor containers	$ (257,350)

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1989 OPERATING BUDGET

1. City of Toronto Street Lighting Policy

Issue: The Budget Review Group had before it the report (October 20, 1988) from the Administrator, City Services Committee, on the above-noted subject. On November 9, 1988, the Executive Committee referred this matter to the Budget Review Group for consideration with the 1989 Operating Budget.

The City Services Committee requested that funds in the amount of $50,000 for professional assistance be provided to develop a policy for street lighting in the City of Toronto. The Department of Public Works' 1989 Operating Budget submission contained a new request in the amount of $50,000 for the above noted purpose.

Action: The Budget Review Group decided to recommend adoption of the recommendations of the City Services Committee, as set out in the report (October 20, 1988), from its Administrator and included the necessary funds in the amount of $50,000 in the recommended 1989 Operating Budget of the Department of Public Works.

1989 OPERATING BUDGET
PUBLIC WORKS DEPARTMENT

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1989 OPERATING BUDGET (Continued)

2. Installation of Pavement Markings, Scarborough Road

Issue: The Budget Review Group had before it the report (December 20, 1988) from the Administrator, City Services Committee, on the above-noted subject. On January 3, 1989 the Executive Committee referred this matter to the Budget Review Group for consideration with the 1989 Operating Budget.

In addition to referring this matter to the Budget Review Group, the Executive Committee requested the Commissioner of Public Works to report to the Budget Review Group on the costs involved.

Action: The Budget Review Group noted that funds for this purpose were not included in the 1989 Operating Budget submission of the Department and has deferred consideration of this matter pending receipt of the report requested from the Commissioner of Public Works.

3. Proposed Relocation of Pedestrian Crossover - Bellefair Avenue and Queen Street East

Issue: The Budget Review Group had before it the report (February 20, 1989) from the Administrator, City Services Committee, on the above-noted subject. On February 28, 1989, the Executive Committee referred this matter for consideration with the 1989 Operating Budget.

The City Services Committee recommended the provision of funds in the amount of $7,500 to cover the estimated cost of the pedestrian crossover relocation as set out in the report (February 7, 1989) from the Commissioner of Public Works, on the above-noted subject.

Action: The Budget Review Group decided to recommend adoption of recommendations 1 and 2 of the report (February 7, 1989) from the Commissioner of Public Works and has included the necessary funds in the amount of $7,500 in the Department's recommended 1989 Operating Budget.

1989 OPERATING BUDGET
PUBLIC WORKS DEPARTMENT

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1989 OPERATING BUDGET (Continued)

4. Conversion of Residential Incinerators

Issue: The Budget Review Group had before it the report (April 4, 1989) from the Administrator, City Services Committee, on the above-noted subject. On April 11, 1989, the Executive Committee referred this matter to the Budget Review Group for consideration with the 1989 Operating Budget.

The City Services Committee recommended adoption of the report (March 17, 1989) from the Commissioner of Public Works, on the above-noted subject. The report from the Commissioner of Public Works recommended the provision of funds in the amount of $148,642 for additional labour costs, $240,000 for the purchase of front-end loading packers and $514,700 for the purchase of compactor containers.

Action: The Budget Review Group decided to recommend the following:

- That Recommendation 1 of the report (March 17, 1989) from the Commissioner of Public Works respecting the provision of funds in the amount of $148,642 for additional staffing requirements be deferred pending receipt of a report from the Personnel Committee on the proposed staffing changes. The Budget Review Group anticipates that half year funding will be required and advises that the necessary funds will be provided from the Organizational Changes - Contingency Account at that time.

- That of the request of $514,000 for the purchase of compactor containers, funds in the amount of $257,350 are included in the recommended 1989 Operating Budget of the Department of Public Works. The remaining half of this request is to be funded from the surplus in the Compactor Unit Replacement Reserve, Account 503-301.

- That funds in the amount of $240,000 be included in the recommended 1989 Operating Budget, At-Large - Additional Automotive Equipment, Account No. 722-839 for the purhcase of new front-end packers.

- That the reports (April 4, 1989) from the Administrator, City Services Committee and (March 17, 1989) from the Commissioner of Public Works, as amended by the foregoing, be adopted.

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1989 OPERATING BUDGET (Continued)

5. Installation of Street Name Signs - Carlton Village

Issue: The Budget Review Group had before it Clause 45, Executive Committee Report No. 11, on the above-noted subject, which was amended and adopted by City Council. At its meeting on April 6 and 7, 1989, City Council referred this matter, in part, to the Budget Review Group for consideration with the 1989 Operating Budget.

Specifically, Council referred Option 2 of the report (March 21, 1989) from the Commissioner of Public Works, contained in the above-noted Clause. Option 2 involves the fabrication and erection of 44 signs at a cost of $11,500.

Action: The Budget Review Group decided to defer consideration of Option 2 pending receipt of the study from the Commissioner of Planning and Development in consultation with the Department of Public Works and the Toronto Historical Board on the criteria for approving special street name signs. In addition, the Budget Review Group advises that although Council has authorized the provision of funds in the amount of $2,000 from the At-Large Account for Option 1, the Department of Public Works has advised that funds to carry-out Option 1 can be absorbed within the recommended 1989 Operating Budget of the Department of Public Works.

6. Vehicles Subject to Towing Signs

Issue: The Budget Review Group had before it the report (October 19, 1988) from the Administrator, City Services Committee, respecting the introduction of "Vehicles Subject to Towing" signs in the Gerrard Street East and Coxwell Avenue Area. On November 9, 1988, the Executive Committee referred this matter to the Budget Review Group for consideration with the 1989 Operating Budget.

The City Services Committee recommended the adoption of a report (October 7, 1988) from the Commissioner of Public Works, on the above-noted subject. The report from the Commissioner of Public Works advised that, subject to the approval of the City Services Committee, funds in the amount of $3,000 need to be provided to undertake this work.

Action: The Budget Review Group is still considering this matter and will report to the Executive Committee shortly. In the event that funds are to be recommended, these may be provided

1989 OPERATING BUDGET
PUBLIC WORKS DEPARTMENT

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1989 OPERATING BUDGET (Continued)

from within the recommended 1989 Operating Budget of the Department of Public Works, Supplementary Special Items, Account No. 939-958.

1989 OPERATING BUDGET
PLANNING AND DEVELOPMENT DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The Planning and Development Department operates with a staff establishment of 173, under the direction of the Commissioner of Planning and Development.

The Department advises Council on planning and development matters involving the City, particularly with respect to land use, transportation, zoning, urban design and a wide range of social, economic job creation and environmental issues. The Department also co-ordinates and administers a capital budget program for physical improvements in various parts of the City. These improvements are carried out under the City's Neighbourhood, Commercial Area and the Industrial Area Improvement Programs, as part of the Department's Capital Budget Program. The Department also provides assistance to the Planning Advisory Committee.

In carrying out its mandate, the Department undertakes comprehensive planning studies, processes development applications, reviews proposals for new projects and recommends amendments to the City's Official Plan and Zoning By-law. Interested individuals and special interest groups, such as resident and business associations, are encouraged to participate in the decision-making process. Their views are taken into consideration when policies are developed and reviewed by City Council. The Department consults with other City departments, senior levels of government, and a variety of agencies, organizations and other interested groups in developing social and economic policies. The Department also takes a leading role in co-ordinating the City's Capital Budget priorities.

In 1987, the Department commenced operation of the International Office and the Small Business Self Help Centre.

The Department is organized into seven divisions: Administrative Services; Policy and Strategic Planning; Zoning and Legislation; Central Core and Waterfront; Community and Neighbourhoods; Economic Development; and Architecture and Urban Design.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE COMMISSIONER OF PLANNING AND DEVELOPMENT, NOVEMBER 1988

1. 1988 in Review

In general terms, the major achievement of the Department in 1988 has been to successfully keep pace with the rapid rate of both commercial and residential development that has occurred in the City

B. BUDGET OVERVIEW STATEMENT (Continued)

under the current conditions of strong economic growth. The control of this pattern of change has been largely achieved by the application of the regular planning instruments embodied in the Official Plan Amendment, Rezoning and Development Review processes. For example, over 230 development applications were dealt with through the Site Plan Control process in 1988 and the Department has, with Council approval, successfully implemented "fast-tracking" procedures to streamline and speed-up the overall development approval process. Among the more notable development proposals handled by the Department in 1988 are the St. Lawrence Square project, the Dome Stadium, the CBC and a number of downtown office development projects.

Apart from the large amount of staff time given to the consideration of individual development applications, the Department has continued to pursue independent planning initiatives at the more general or area-wide level. For example, the Central Waterfront Plan was completed in 1988 and adopted by City Council. The "Main Streets" housing initiative is now formally underway and a number of local area Plans are currently being conducted in both the Central Area (e.g. Yonge/Bloor and the East Downtown) and in the Neighbourhoods (e.g. South Parkdale and Seaton Village).

At the broadest level of land-use planning concern, the Department has continued to pursue the extensive work program laid out in the 1986 Quinquennial Review with the aim of developing a new 1991 Plan for the Central Area. A fuller framework of study for the 1991 Plan has now been developed which includes details of an elaborate public participation process and which suggests extending the scope of analysis beyond the traditional concerns of physical land-use planning (office growth, transportation, housing and the built environment) to enhance a broader set of social and economic factors related to improving the quality of life and promoting social equity.

To complete the land-use planning picture, it should be noted that 1988 saw significant progress made in a number of major on-going projects, notably the implementation of the Railway Lands Plan, the review of Harbourfront and the assessment of the City's industrial land use policies.

Much of the above work was supported by the more general research and policy formulation efforts of the Department which have been given a renewed emphasis in the organizational structure. The monitoring and survey/questionnaire work of the Department expanded in 1988 and new data sources, such as the 1986 Census, continue to become available. Recent products of the Department's research capabilities can be found in the formulation of the new Ward boundaries and the production of a series of reports profiling the characteristics of the new Wards. Policy initiatives have been extended to environmental concerns, the risk assessment of the movement of dangerous goods by rail and the promotion of cycling in the City. Also, the Department has continued to take advantage of

B. BUDGET OVERVIEW STATEMENT (Continued)

technological changes, particularly as they relate to the automation of graphics functions and desktop publishing.

The work of the Department also extends beyond traditional areas of planning enquiry. A brief selection of issues from these other areas follows:

1. the Community Services Policy Section strengthened its role as an advocate for the elderly and disabled in the City and in 1988 was directly responsible for the allocation of $1,055,000 in direct grants to non-profit daycare centres.

2. the Economic Development Division was active in a number of fields and among the major accomplishments of 1988 were the opening of the Fashion Incubator, the development of a proposal for a Wayfinding system for the Downtown pedestrian malls and the annual Festival of Canadian Fashion. In particular, 1988 was a record year for the issuance of film permits, with 77 productions taking place that spent an estimated $290 million in the local economy. The International Office continued to strengthen the City's overseas business, trading and research ties.

3. the outreach activities of the Neighbourhoods Planning Division has also increasingly moved into broader social and economic issues.

Finally, it should be remarked that the Department remained significantly under-staffed during 1988 and that a reorganization is currently underway to correct this situation and better prepare the Department for the planning agenda of the 1990's.

2. Highlights of the 1989 Budget

The major feature of the 1989 budget is the large commitment of Departmental resources to the develpoment and formulation of the new 1991 Central Area Plan. The formulation of this Plan will require the undertaking of a number of new initiatives in several substantive planning areas:

- land use/transportation relationships
- housing and the affordability problem
- open space and heritage preservation
- use of industrial lands
- arts and cultural facilities

B. BUDGET OVERVIEW STATEMENT (Continued)

. extended monitoring and surveys
. safety issues
. environmental quality
. public participation process

The work of several Divisions will contribute to the 1991 Plan program and outside consultant services, totalling over a half million dollars, will also be required.

Planning work will also continue on other area-wide studies and the implementation of projects already approved. Major implementation projects will include the Massey-Ferguson lands, the Railway Lands and St. Lawrence Square. 1989 should see the conclusion of the Harbourfront Review process and final, Ministerial approval of the Central Waterfront Plan. Work will also continue on other major land-use planning initiatives including the Main Streets proposal, the Canada Square lands and a variety of Part II Official Plan studies throughout all areas of the City.

At the policy and research level, apart from the work required for the 1991 Plan, there will be an expanded monitoring function, an increased emphasis on the development of environmental policies and a heightened campaign to promote the safety of cycling. Also, the Metro proposal to protect the Scarborough Transportation Corridor for a 6-lane arterial road may require the City to adopt an interventionist position on this matter. The Department will also expand its involvement in the provision of workplace daycare, particularly for workers in the garment industry, and will broaden its work in community services planning with primary emphasis on the needs of the elderly and disabled. The development control functions of the Department will need to be strengthened to ensure that the efficiencies of "fast-tracking" development applications are maintained.

Other particular items of the 1989 work program that are worthy of note include:

1. the development of revised residential parking standards for areas outside the Central Area;

2. the review of recreational open space requirements in mixed commercial areas;

3. the establishment of a Trade Edition of the Festival of Canadian Fashion;

4. the review of property tax reform alternatives;

5. the introduction of Urban Design Awards;

B. BUDGET OVERVIEW STATEMENT (Continued)

6. the development of a strategy for promoting tourism;

7. the study of the cost of providing municipal services for new development;

8. the risk assessment of the transportation of dangerous goods by Rail;

8. the analysis of environmental concerns in the Waterfront; and

9. the study of introducing a requirement for the promotion of parks under Section 41 of the Planning Act.

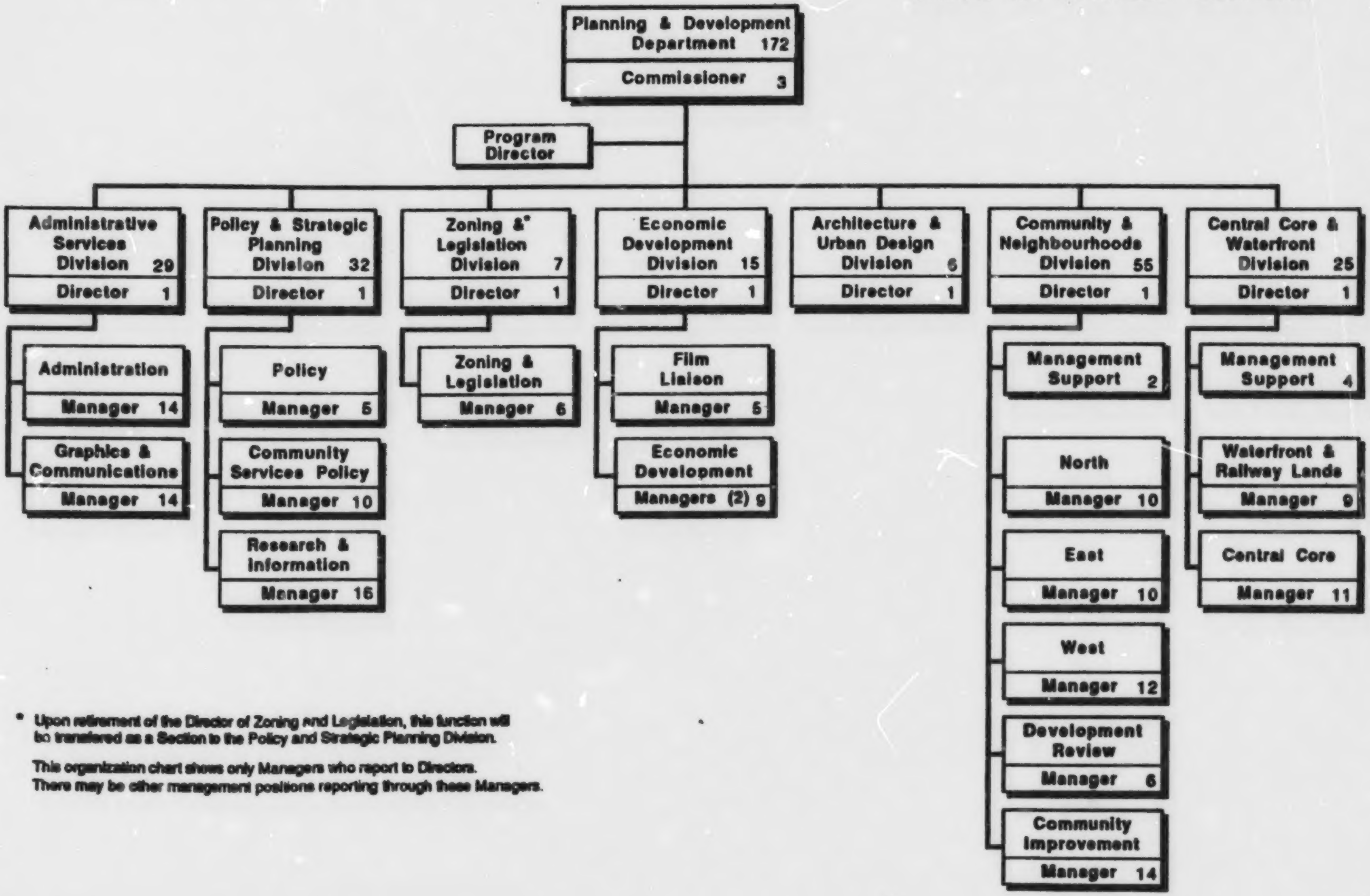
An increase in staffing funds is required in order to bring the staff complement of the Department up to full strength and to add temporary staff to carry out the work program for 1989. This funding should continue pending a complete joint review of staffing requirements by the Management Services Department and the Planning and Development Department.

3. Plans That Will Impact on Future Years' Budgets

Some of the Department's future plans involve:

. continuing work on the 1991 Plan
. St. Lawrence Square, Railway Lands, Harbourfront and Massey-Ferguson
. expanding community services planning activities
. continuing local area studies
. Main Streets initiative
. Property Tax Reform
. Urban Design Awards
. tourism strategy
. expanded monitoring activities
. increased involvement in environmental, quality of life and equity issues

C. ORGANIZATION CHART


Planning & Development Department 172
Commissioner 3
Program Director
Administrative Services Division 29
Director 1
Administration
Manager 14
Graphics & Communications
Manager 14
Policy & Strategic Planning Division 32
Director 1
Policy
Manager 5
Community Services Policy
Manager 10
Research & Information
Manager 16
Zoning &* Legislation Division 7
Director 1
Zoning & Legislation
Manager 6
Economic Development Division 15
Director 1
Film Liaison
Manager 5
Economic Development
Managers (2) 9
Architecture & Urban Design Division 6
Director 1
Community & Neighbourhoods Division 55
Director 1
Management Support 2
North
Manager 10
East
Manager 10
West
Manager 12
Development Review
Manager 6
Community Improvement
Manager 14
Central Core & Waterfront Division 25
Director 1
Management Support 4
Waterfront & Railway Lands
Manager 9
Central Core
Manager 11

* Upon retirement of the Director of Zoning and Legislation, this function will be transfered as a Section to the Policy and Strategic Planning Division.

This organization chart shows only Managers who report to Directors.
There may be other management positions reporting through these Managers.

1989 OPERATING BUDGET
PLANNING AND DEVELOPMENT DEPARTMENT

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
OFFICE OF THE COMMISSIONER	270,023	285,209	259,815	258,923	26,286-	9.2-
ADMINISTRATIVE SERVICES	1,625,118	1,607,920	1,833,674	1,687,138	79,218	4.9
POLICY AND STRATEGIC PLANNING	1,410,673	1,469,024	2,750,183	2,445,495	976,471	66.5
ZONING AND LEGISLATION	563,307	699,365	460,410	443,441	255,924-	36.6-
CENTRAL CORE AND WATERFRONT	1,359,274	1,408,307	1,562,836	1,386,069	22,238-	1.6-
COMMUNITY AND NEIGHBOURHOODS	2,619,773	2,793,610	3,365,802	3,058,778	265,168	9.5
ECONOMIC DEVELOPMENT	1,165,093	1,083,003	1,350,666	1,187,852	104,849	9.7
ARCHITECTURE AND URBAN DESIGN DIVIS	435,523	425,100	542,286	410,313	14,787-	3.5-
SPECIAL ITEMS	742,815	1,051,607	1,075,727	971,201	80,406-	7.6-
TOTAL:	10,191,599	10,823,145	13,201,399	11,849,210	1,026,065	9.5
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	8,415,818	8,683,387	9,912,673	9,356,936	673,549	7.8
MATERIALS, SUPPLIES AND EQUIPMENT	477,995	597,728	735,645	606,270	8,542	1.4
CONTRACTED SERVICES	1,237,956	1,490,415	2,528,953	1,864,876	374,461	25.1
CONTRIBUTIONS, ETC.	102,269	91,537	79,562	79,562	11,975-	13.1-
RECOVERIES	42,439-	39,922-	55,434-	58,434-	18,512-	46.3-
TOTAL:	10,191,599	10,823,145	13,201,399	11,849,210	1,026,065	9.5

1989 OPERATING BUDGET
PLANNING AND DEVELOPMENT DEPARTMENT

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $11,849,210 is up $1,026,065 or 9.5 per cent over the 1988 budget. The major changes include:

- Reduced provision for gapping	$ 546,357
- New requests (see attached detailed table)	$ 806,692
- Non-recurring consultant studies	$(305,039)

1989 OPERATING BUDGET
PLANNING AND DEVELOPMENT DEPARTMENT

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION		1989 REQUEST	1989 RECOMMENDED	COMMENTS
1	Add Temporary Communications Officer.		28,697	0	Delete; need not demonstrated.
1	Add Temporary Grants Officer		31,005	25,322	Reduction for additional gapping.
1	Add Temporary Planner A		35,435	0	Delete; recommend 1 Planner A and 1 Planner on basis of workload.
1	Add Temporary Planner A		35,435	21,261	Fund for half year.
1	Add Temporary Planner A		44,293	0	Delete; recommend 1 Planner A and 1 Planner on basis of workload.
1	Add Temporary Planner B		44,783	26,870	Fund for half year.
1	Housing on the Main Streets of the City Add two Temporary Planner A's		64,226	53,739	2 temporary Planner B's approved as per Personnel Com. recommendation; gapped 6 months.
1	2-50 Stadium Road.		25,000	0	Defer until 1990.
2	1991 Central Area Plan Review.		525,000	450,000	
	consisting of: Central Area Residents Survey	- $20,000			
	Survey Tenants Newly Constructed Offices	- $20,000			
	1986 Place of Work Census Data	- $20,000			
	1986 Census Data	- $10,000			
	Transportation Modelling	- $50,000			
	Open Space Policy	- $50,000			
	Arts and Culture Policy Development	- $20,000			
	A Symposium on Comparative Planning	- $65,000			Add further $35,000 on advice of Department.
	Studies related to Private Sector involvement in Social Housing	- $50,000			Add further $50,000 on advice of Department.
	Neighbourhood Safety and Security Initiatives	- $60,000			Defer to 1990 on advice of Department.
	City Wide Citizens' Forum	- $60,000			Delete on advice of Department.
	Review - Central Area Plan Video	- $30,000			Delete on advice of Department.
	Valuations related to Specific Sites	- $50,000			Defer on advice of Department.
	Study of Recreation Space Requirements	- $20,000			Add $30,000 for environmental consultant on advice of Department.
3	Gooderham and Worts Re-use of Buildings		50,000	50,000	
4	Guidelines for Water's Edge Development		50,000	0	Defer until 1990.

1989 OPERATING BUDGET
PLANNING AND DEVELOPMENT DEPARTMENT

F. SUMMARY OF NEW REQUESTS (Continued)

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
5	Upgrading City Model	50,000	25,000	Reduce on advice of Department.
6	Revitalization of the Main Streets of the City	50,000	42,000	E.C.R. #7 cl. #35
7	Urban Design Awards	40,000	25,000	Report requested on how approved funds to be granted.
8	Health Activity Limitations Survey.	30,000	30,000	
9	Show Biz Expo - June 1988 (Los Angeles)	12,500	12,500	
10	Joint Industry Marketing Trips - New York & Los Angeles	5,000	0	Absorb in base.
11	Concept Plan/Massing Study of CN Yards, Gerrard & Main	40,000	0	Defer on advice of Department.
12	Cost of providing Municipal Services	50,000	0	Delete on advice of Department.
13	Analysis of Provincial Benefits Associated with Reductions in the Property Tax Burden	40,000	20,000	Reduce on advice of Department.
14	Review Zoning By-law Definition of Supportive Housing including Group Homes	50,000	25,000	Reduced to $25,000 on advice of Department in order to fund Phase I study.
15	Bike Path Route Location Study	50,000	0	Defer until 1990.
16	Residential Parking outside the Central Area	70,000	0	Defer on advice of Department.
18	Scarborough Expressway Corridor	75,000	0	Defer pending response from Scarborough on joint study.
	TOTAL	1,486,374	806,692	

1989 OPERATING BUDGET
PLANNING AND DEVELOPMENT DEPARTMENT

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $11,849,210 represents a reduction of $1,352,189 from the original request of $13,201,399. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Additional gapping based on previous experience	$424,425
- Reductions in new requests per Section F (Summary of New Requests)	$689,682
- Agreed to reductions in non-salary expenses	$139,194
- Reductions in equipment & space recommended by SPODS	$133,758
- Increase for Fashion Industry Liaison Committee	$ (9,500)
- Increase for staffing of Safe City Committee	$(25,370)

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1989 OPERATING BUDGET

1. Housing on Main Streets - Staffing

Issue: The Budget Review Group had before it the report (February 23, 1989), from the Commissioner of Plannning and Development and the Executive Director of Management Services, as well as the report (March 13, 1989) from the Personnel Committee, on the above-noted subject. On March 28, 1989, the Executive Committee referred this matter to the Budget Review Group for consideration with the 1989 Operating Budget.

The report recommended two additional temporary Planner 'B' positions be funded.

Action: The Budget Review Group decided to recommend adoption of the recommendation of the Personnel Committee, as set out in the report (March 13, 1989), and to include the necessary funds for 6 months in the amount of $53,739 in the recommended 1989 Operating Budget of the Planning and Development Department.

I. OTHER ISSUES WORTHY OF SPECIAL MENTION

1. A Framework for Preparing the 1991 Central Area Plan

Issue: Included in the 1989 Operating Budget of the Planning and Development Department (Section F, Priority 2, above) was an amount of $525,000 to fund the listed projects associated with the Framework for Preparing the 1991 Central Area Plan. On the advice of the Commissioner of Planning and Development the projects were revised as indicated in Section F above so as to cost $450,000. As well, a further $40,000 was included in the budget as per Council's recommendation (E.C.R. #8, Land Use Report #6(1) to fund Multicultural Outreach associated with the 1991 Plan.

1989 OPERATING BUDGET
BOARD OF HEALTH

A. STATEMENT OF BASIC FUNCTION

The Board of Health for the City of Toronto Health Unit is a corporation without share capital, established by and with the powers and duties set out in the Health Protection and Promotion Act, 1983, a provincial statute.

Section 60 of the Act states that "every Board of Health shall superintend and ensure the carrying out of Parts I, III and IV and the regulations relating to those Parts in the health unit served by the Board of Health".

The Board of Health currently has a membership of 16. Thirteen members are appointed by City Council and three are appointed by the Province of Ontario.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE BOARD OF HEALTH, DECEMBER 1988

1. 1988 in Review

1988 was another year of significant activity by the Board of Health. Besides convening a number of special meetings relating to the issues of environmental protection and AIDS prevention, the Board culminated its year with the publication of the report and policy recommendations of the Healthy Toronto 2000 committee and their subsequent transmittal to City Council.

2. Highlights of the 1989 Budget

Provision has been made in the budget for twenty Board meetings to be convened in 1989 consistent with Council's decision to hold Board of Health meetings every second week. In addition, funds have been provided for the 1989 Accreditation Review of the Board and the Department. This review by an external panel is conducted once every three years.

As in 1988, funding for grants to Community groups for AIDS projects and activities directed by the Board has been included in the Board budget.

1989 OPERATING BUDGET
BOARD OF HEALTH

B.. BUDGET OVERVIEW STATEMENT (Continued)

3. Plans That Will Impact on Future Years' Budgets

At the time of the preparation of the 1989 Budget, work had begun reviewing the implications of the Healthy Toronto 2000 report in relation to future Board and Department activities. It is expected that a progress report will be before the Board outlining program and resource implications within three to six months.

D. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
ADMINISTRATION	36,181	51,336	104,174	90,174	38,838	75.7
GRANTS-COMM. BASED AIDS PREVENTION	494,028	525,428	600,233	600,233	74,805	14.2
SPECIAL ITEMS			10,000	11,000	11,000	100.0
TOTAL:	530,209	576,764	714,407	701,407	124,643	21.6

2. BY FEATURE CATEGORY

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
SALARIES AND BENEFITS	22,908	31,616	41,808	37,808	6,192	19.6
MATERIALS, SUPPLIES AND EQUIPMENT	324	1,030	1,031	1,031	1	0.1
CONTRACTED SERVICES	506,977	544,118	671,568	661,568	117,450	21.6
CONTRIBUTIONS, ETC.				1,000	1,000	100.0
TOTAL:	530,209	576,764	714,407	701,407	124,643	21.6

1989 OPERATING BUDGET
BOARD OF HEALTH

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $701,407 is up $124,643 or 21.6 per cent over the 1988 budget. The major changes include:

- Increase in Board Remuneration due to additional meetings anticipated	$ 6,000
- Accreditation Program/89	$ 20,000
- Increased costs re: Planning & Program Retreat	$ 10,000
- Increase in Grants re: Community Based AIDS Prevention Project	$ 74,000
- Funds to promote pro-environment attitudes during Environmental Week/89	$ 10,000
- Grant - C.P. Shah Award Fund	$ 1,000

F. SUMMARY OF NEW REQUESTS

No new requests in 1989.

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $701,407 represents a reduction of $13,000 from the original request of $714,407. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reduction in Board Remuneration (fewer meetings anticipated)	$ 4,000
- Reduction in Program & Planning Retreat request (to be held in town)	$ 10,000
- Increase re: Grant - C.P. Shah Award Fund	$ (1,000)

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1989 OPERATING BUDGET

1. Grant - C.P. Shah Award Fund

Issue: The Budget Review Group had before it the report (March 13, 1989) from the Board of Health on the above-noted subject. On March 28, 1989 the Executive Committee referred this matter to the Budget Review Group for consideration with the 1989 Operating Budget.

The report recommends to City Council that a grant in the amount of $1,000 be given to the C.P. Shah Award Fund and that such a grant be deemed to be in the interest of the Municipality.

Action: The Budget Review Group decided to recommend adoption of the report (March 13, 1989) from the Board of Health and to include $1,000 in the Board of Health's recommended 1989 Operating Budget; special item account no. 722-910.

1989 OPERATING BUDGET
TORONTO PUBLIC LIBRARY BOARD

A. STATEMENT OF BASIC FUNCTION

The Board's purpose is to provide a high standard of library service throughout the City and it is continuing its work to bring services in all areas closer to the standard provided in the North. Services include the provision of informational, informal educational, and recreational materials in a variety of media, reflecting Toronto's multilingual and multicultural character. The branch facilities, programs, and materials are made available in a strong community context. Cooperation with other agencies and groups is encouraged and identification with all sectors of the community is fostered.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE TORONTO PUBLIC LIBRARY BOARD, OCTOBER 1988

The Toronto Public Library Board's approach to library servies is based upon a belief in community based services, reflecting and responding to the needs of our neighbourhoods. The 1989 budget request demonstrates this with the extension of services to the Davenport (Shaw) and Danforth-Coxwell areas. As well, preparations for a new facility for the Mt. Pleasant Branch need to proceed.

The mandatory requests reflect the need to staff these new facilities and to build resources for their opening. In addition, we have annualizations to provide for staff both to support our operations, but also to bring our literacy project into full operation. This will enable us to work with community groups in providing literacy materials, recruiting tutors, and promoting participation in literacy, learning, and teaching.

The discretionary action plans are again a reflection of the growth of our services and our attempt to reach more and more of our citizens. The great increase in use at the Runnymede Branch calls for a larger staff to cope with patron demands and to continue the goal of equalizing services across the City. The additions to staff for new facilities in turn means a greater work load for support departments such as Payroll, which has experienced a greatly increased workload partly as a result of larger numbers and partly because of the increasing complexity of benefits administration.

With the increasing introduction of computers into our system, we need to provide training and service for these. In addition we must provide adequate staffing for our central computing unit which operates our circulation system (installed in half of our branches thus far) and which enables us to give much better service to our patrons. Because we are using our delivery services more and more to get materials to borrowers, the pressure on these services, especially for delivery of program and equipment requests, has mounted resulting in the need for another staff member.

B. BUDGET OVERVIEW STATEMENT (Continued)

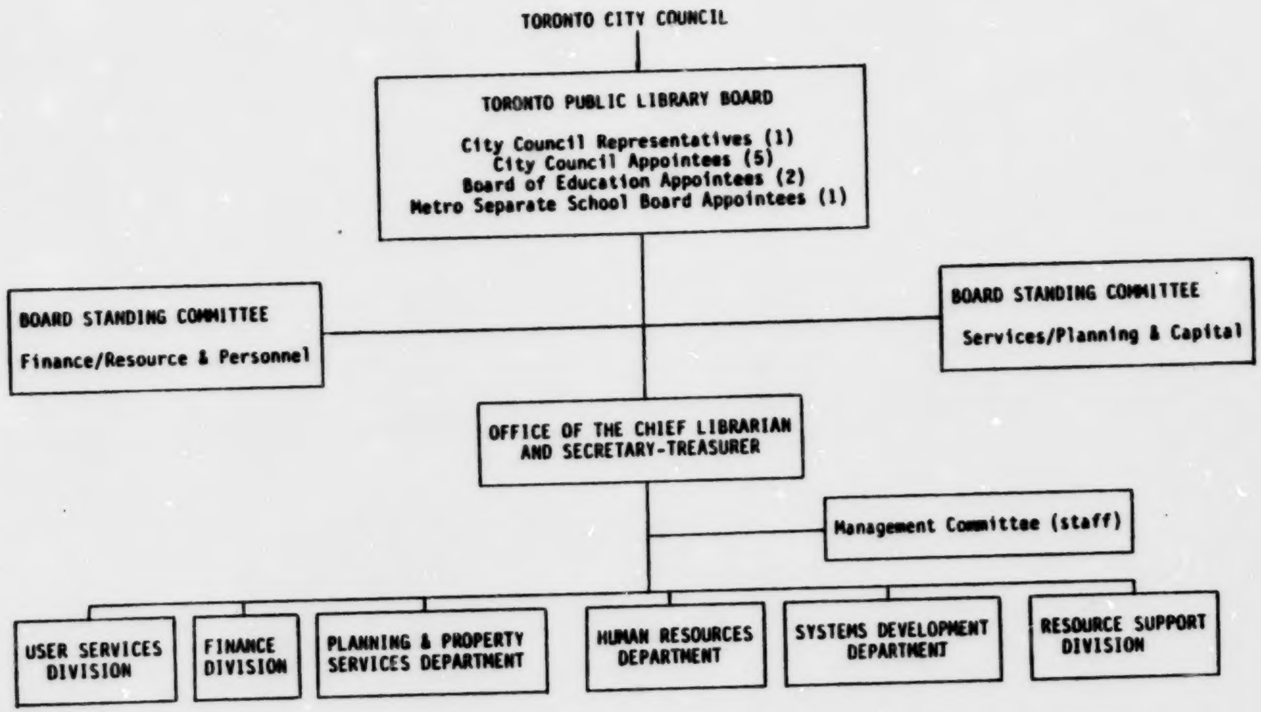
We have identified a need for a Circulation Services unit which will tie together a number of services now separated: Overdues; Interloan; and some functions now performed in Systems. As this is one of the most important functions in getting materials to people, we regard it as key in our new programs.

This year's new programs include one for staff recognition. The Toronto Public Library is one of the few institutions which does not recognize milestones in each employee's career. We wish to set up a program to recognize long term employees at their significant anniversaries.

Finally, having being successfully introduced and pursued training programs for supervisors we need to expand these to provide front line leadership training to develop both individual and team performance, to help staff in managing change and in encouraging innovation.

The 1989 budget submission is higher than the City's proposed guidelines but we feel this is necessary in view of the new service outlets planned, and the support servcies needed to accompany these, and to move ever closer to our goal of easy access to information and recreational resources through our neighbourhood libraries.

C. ORGANIZATION CHART


TORONTO CITY COUNCIL
TORONTO PUBLIC LIBRARY BOARD
City Council Representatives (1)
City Council Appointees (5)
Board of Education Appointees (2)
Metro Separate School Board Appointees (1)
BOARD STANDING COMMITTEE
Finance/Resource & Personnel
BOARD STANDING COMMITTEE
Services/Planning & Capital
OFFICE OF THE CHIEF LIBRARIAN AND SECRETARY-TREASURER
Management Committee (staff)
USER SERVICES DIVISION
FINANCE DIVISION
PLANNING & PROPERTY SERVICES DEPARTMENT
HUMAN RESOURCES DEPARTMENT
SYSTEMS DEVELOPMENT DEPARTMENT
RESOURCE SUPPORT DIVISION

1989 OPERATING BUDGET
TORONTO PUBLIC LIBRARY BOARD

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
OFFICE OF THE CHIEF LIBRARIAN	4,849,724	4,808,741	5,207,865	5,093,634	284,893	5.9
USERS SERVICES DIVISION	16,213,930	16,185,840	13,748,884	13,480,516	2,705,324-	16.7-
RESOURCES SUPPORT DIVISION	3,408,900	3,382,031	3,238,935	3,173,643	208,388-	6.2-
FINANCE DIVISION	1,980,660	1,809,059	5,668,851	5,551,590	3,742,531	206.9
REVENUE	2,963,593-	2,716,050-	3,026,043-	2,939,413-	223,363-	8.1-
TOTAL:	23,489,621	23,469,621	24,838,492	24,359,970	890,349	3.8
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	17,989,989	18,138,493	18,988,825	18,743,219	604,726	3.3
MATERIALS, SUPPLIES AND EQUIPMENT	4,751,716	4,584,716	5,105,166	4,837,625	252,909	5.5
CONTRACTED SERVICES	3,586,169	3,337,122	3,640,190	3,588,185	251,063	7.5
CONTRIBUTIONS, ETC.	125,340	125,340	130,354	130,354	5,014	4.0
RECOVERIES	2,963,593-	2,716,050-	3,026,043-	2,939,413-	223,363-	8.1-
TOTAL:	23,489,621	23,469,621	24,838,492	24,359,970	890,349	3.8

1989 OPERATING BUDGET
TORONTO PUBLIC LIBRARY BOARD

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1988 recommended budget of $24,359,970 is up $890,349 or 3.8 per cent over the 1988 budget. The major changes include:

- Recommended New Requests (see Section F)	$175,270
- Full year impact of 1988 programmes	$517,000
- Net provision for inflation, materials and contracted services	$198,000

1989 OPERATING BUDGET
TORONTO PUBLIC LIBRARY

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
1	Overtime and Meal Allowance, Non-Union Staff	20,676	0	To be absorbed in base budget.
2	New Mount Pleasant Branch	62,858	0	Deferred in accord with capital deferral.
3	New Branch - 915 King Street West	72,058	47,733	Reduced due to revised capital schedule.
4	New Swansea Branch	83,667	0	Deferred in accord with capital deferral.
5	New Dufferin/Dundas Branch	71,082	0	Deferred in accord with capital deferral.
6	Increase Program. & Children's Dept. Hrs. at Runnymede Br.	44,319	29,979	Delay in programme starting date.
7	Payroll Clerk to commence May 1, 1989.	19,263	16,988	Delay in filling position.
8	Additional Staffing for Spaced-out Library.	8,403	8,403	
9	Driver - Large Furniture and Equipment Deliveries.	15,855	15,855	
10	Senior Computer Operator	18,719	14,019	Delay in filling position.
11	Staff increase - Main Street Branch.	11,979	9,539	Same as above.
12	Personal Computer Technician	18,580	7,580	Same as above.
13	Personal Computer Maintenance	14,660	14,660	
14	Training Needs Analysis.	5,000	0	Absorb in base budget.
15	Recognition of Staff.	8,500	0	Programme not recommended.
16	Establish Conservation Budget - Spaced-out Library.	5,000	5,000	
17	Convert 2 Part-time Secret. to Full-Time in Wst and Nrth Areas.	14,714	5,514	Delay in filling position.
18	Create Circulation Unit-2 positions to start July 1/89.	36,193	0	Deferred to future year, given size of budget increase.
19	Relief Custodian	14,916	0	Same as above.
20	Coin-Operated Photocopiers. (Includes 1 additional position for full year).	-17,074	0	Programme deferred .
21	Frontline Leadership Training Program.	35,830	0	Deferred to future year, given size of budget increase.
	TOTAL	565,197	175,270	

1989 OPERATING BUDGET
TORONTO PUBLIC LIBRARY BOARD

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $24,359,970 represents a reduction of $478,522 from the original request of $24,838,492. The major categories of reductions include:

- Reduction in New Requests (per detail in Section F)	$389,927
- Reductions in materials and supplies	$ 16,000
- Additional gapping based on experience	$ 43,000
- Increase in anticipated recoveries	$ 27,000

1989 OPERATING BUDGET
TORONTO HISTORICAL BOARD

A. STATEMENT OF BASIC FUNCTION

Originating with a quasi-official Historical Society formed following the City's Centennial in 1934 as a means of looking after Fort York and other historic concerns, The Toronto Civic Historical Committee was formally established by City Council on April 4, 1949. After a few years, the work of the Committee had grown beyond its legal authority and provincial legislation was obtained under the City of Toronto Act 1958 to establish a Historical Board; the first of its kind in Canada.

The Toronto Historical Board was incorporated July 1, 1960 by the City of Council of Toronto under By-law No. 21006, later repealed and replaced by By-law No. 84-67, February 1, 1967 and amended by By-law No. 97-79, January 22, 1979. The Toronto Historical Board also performs, for the City of Toronto, the duties and functions of the Local Architectural Conservation Advisory Committee as prescribed in the Ontario Heritage Act.

The Board's role is to contribute to the improvement of the quality of life in the city through the identification and preservation of the heritage of the City of Toronto for the use and benefit of all of its citizens.

It advises City Council on all matters relating to the history of Toronto and develops and implements strategies for the preservation and use of features of the city's natural and built environment which have archaeological, historical, architectural or contextual significance.

The Board is concerned with the promotion of an awareness, understanding and appreciation of Toronto's history for the education and enjoyment of citizens and visitors. Research programmes, the conservation and use of historical collections, operations and interpretation of historic sites, publications, educational programming and other public extension services are vehicles used by the Board to these ends.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE TORONTO HISTORICAL BOARD, JANUARY 1989

The 1988 Operating Budget of the Toronto Historical Board provides necessary base funding, including full year impact of previously approved (1988) programmes, elimination of non-recurring special items, and inflation according to City guidelines, for current operations. The Board's New Programme Requests are based on its extensive strategic planning exercises requested by City Council for the development of a 5-10 year Master Plan which is the subject of a separate detailed report to Council.

B. BUDGET OVERVIEW STATEMENT (Continued)

The Toronto Historical Board Mission and Challenge

Simply stated, the mission of the Toronto Historical Board is to improve the quality of life in Toronto by providing leadership in the preservation and celebration of the City's heritage.

This simple statement captures many powerful and far reaching ideas:

a) the notion that the quality of life in Toronto is significantly influenced by the extent to which its residents experience themselves as belonging to a vital, evolving society: one with a past, a present and a future;

b) the idea that Toronto's heritage is something to be treasured, captured and understood;

c) the sense that our past has meaning for the present and future;

d) the idea that our past remains a part of our present and is something to be experienced, enjoyed and celebrated;

e) the fact that our past cannot remain alive unless its important physical manifestations are vigorously preserved and protected from intentional or unintentional destruction.

The issues and challenges facing the Board involve:

a) the protection and preservation of the physical environment (buildings, neighbourhoods, streetscapes, archaelogical sites);

b) the maintenance and development of City-owned physical assets (museums and historic sites, monuments, artifacts);

c) the development and delivery of museum and heritage preservation programmes, exhibitions and special events;

d) research, public education and networking to encourage the broadest level of public interest in and support for heritage.

B. BUDGET OVERVIEW STATEMENT (Continued)

Strategic and Operating Goals

The Board has identified three broadly defined and equally important fundamental goals which will form the basis of its action plan as reflected in the New Programme Requests contained herein.

Public Awareness - to increase public awareness and understanding of and support for the preservation of Toronto's history. (Request #1).

Excellence - to increase the quality and accessibility of the Toronto Historical Board's sites and programmes for the benefit and enjoyment of all. (Request #2 Museums/Sites; Request #3 Historical Preservation).

Effectiveness - to optimize resources using opportunities for co-operation and collaboration, clarifying roles and functions and enhancing effective management and operational support systems. (Request #4).

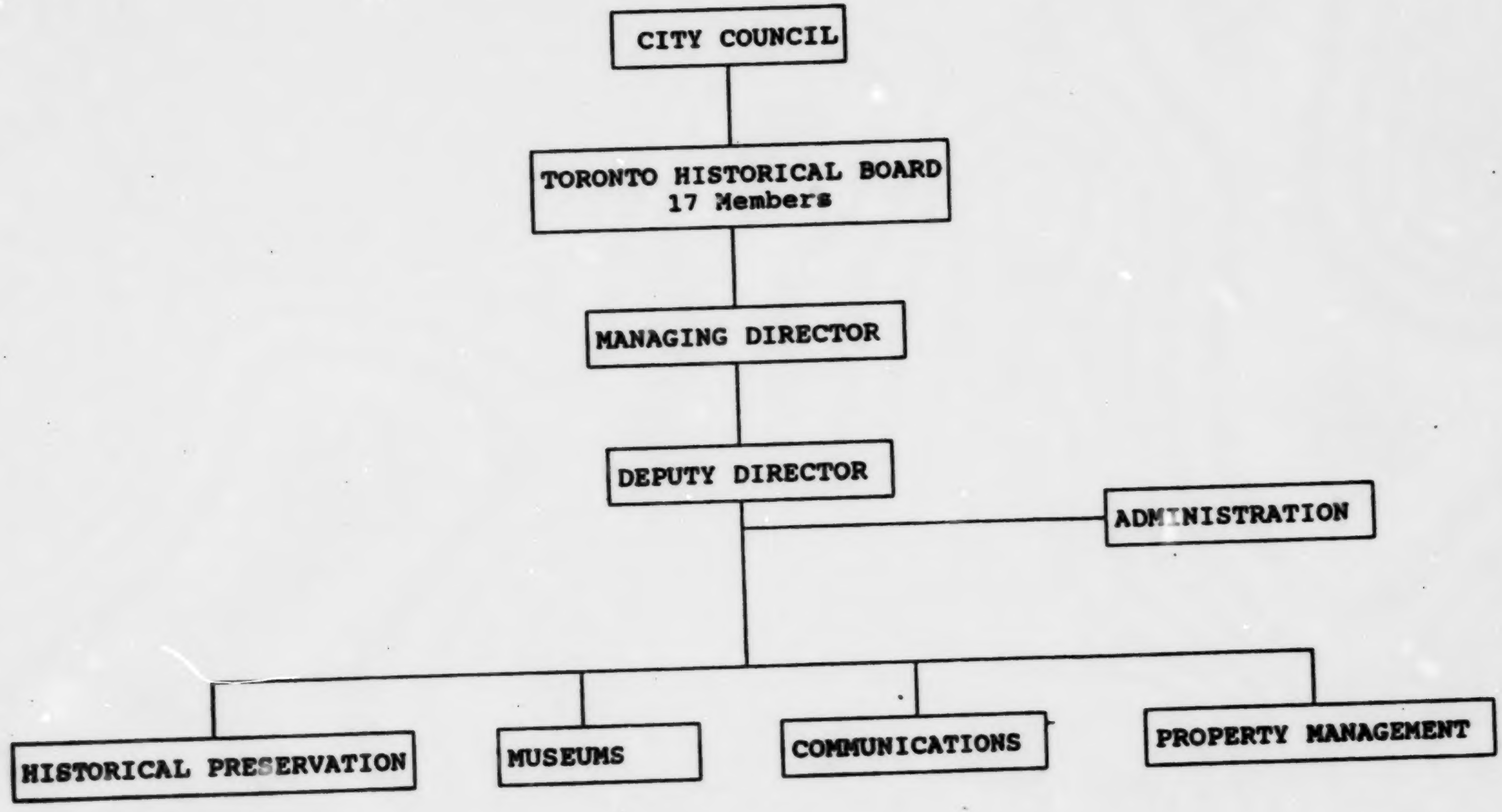
The 1989 costs associated with meeting the goals of the Master Plan are, therefore, reflected in these requests in summary form as noted above. The Board's full report on its 5-10 Year Master Plan will be provided separately.

Museum of Toronto Project

During the course of the development of the Toronto Historical Board Master Plan it was determined and agreed with the Chair of Budget Review, that because the Museum of Toronto project is, at this stage of its evolution, a separate, distinct and broadly based conceptual initiative, it would be preferable to address its future development independently from the board's main operational plans. It was, however, addressed most recently in the Board's report (July, 1988) adopted by City Council on October 17, 1988. This report called for further studies during 1989 on such issues as location, governance, financial feasibility, economic impact and start up programming.

The 1989 base budget contained herein, therefore, contains only the full year impact of the reinstated position of Project Co-ordinator with its associated support costs, as approved by City Council on October 17, 1988.

C. ORGANIZATION CHART


CITY COUNCIL
TORONTO HISTORICAL BOARD
17 Members
MANAGING DIRECTOR
DEPUTY DIRECTOR
ADMINISTRATION
HISTORICAL PRESERVATION
MUSEUMS
COMMUNICATIONS
PROPERTY MANAGEMENT

1989 OPERATING BUDGET
TORONTO HISTORICAL BOARD

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
GENERAL BOARD & SITE OPERATIONS	3,950,309	3,840,766	5,400,301	4,129,397	288,631	7.5
REVENUE	583,612-	581,880-	586,801-	601,882-	20,002-	3.3-
TOTAL:	3,366,697	3,258,886	4,813,500	3,527,515	268,629	8.2
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	3,131,617	3,115,521	3,706,468	3,272,864	157,343	5.1
MATERIALS, SUPPLIES AND EQUIPMENT	346,748	365,971	608,086	368,186	2,215	0.6
CONTRACTED SERVICES	497,589	458,492	1,081,710	484,310	25,818	5.6
CONTRIBUTIONS, ETC.	1,555	610	1,649	1,649	1,039	170.3
RECOVERIES	610,812-	681,708-	584,413-	599,494-	82,214	12.0
TOTAL:	3,366,697	3,258,886	4,813,500	3,527,515	268,629	8.2

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended net budget of $3,527,515 is up $268,629 or 8.2 per cent over the 1988 budget. The major changes include:

- Increments & full year impact of salaries & benefits	$142,940
- Net revenue decrease	$124,557

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
O	Communication, public accessibility and education to increase (Goal #1 Awareness) heritage support and participation.	322,800	0	Deferred for further consideration.
O	Protection and preservation of heritage assets (sites and collections) (Goal #2 Excellence).	314,000	0	Deferred for further consideration.
O	Identification and protection of heritage properties, areas and sites (Goal #2 Excellence).	267,000	0	Deferred for further consideration.
O	Improved Toronto Historical Board organization/systems to support programmes and services (Goal #3 Effectiveness).	323,400	0	Deferred for further consideration.
				With regard to above 4 requests, subject to further reports, the Budget Review Group would consider funding up to 1/3 of the total requested amount.
	TOTAL	1,227,200	0	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $3,527,515 represents a reduction of $1,285,985 from the original request of $4,813,500. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Additional gapping based on previous experience	$ 41,604
- Reductions in non-salary features of expense	$ 2,100
- Reductions in new requests per Section F (Summary of New Requests)	$1,227,200
- Additional revenue	$ 15,081

1989 OPERATING BUDGET
TORONTO HISTORICAL BOARD

I. OTHER ISSUES WORTHY OF SPECIAL MENTION

1. Museum of Toronto

Issue: The level of funding for the Museum of Toronto being provided in the recommended 1989 Operating Budget of the Toronto Historical Board is the same as in the 1988 Operating Budget. No additional funds have been provided for studies or other expenses associated with furthering the development of the Museum.

Action: The Budget Review Group will be meeting with the Toronto Historical Board and the relevant City Departments to discuss the project further. The Budget Review Group will be reviewing the project in light of its overall review of the City's long term Capital Plan and funding needs.

1989 OPERATING BUDGET
ST. LAWRENCE CENTRE FOR THE ARTS

A. STATEMENT OF BASIC FUNCTION

The St. Lawrence Centre for the Arts is the City of Toronto's major civic cultural complex. Owned by the City and operated by an appointed Board of Management, its professional staff administer the services to provide a variety of programming in the facility.

It comprises two auditoria, the Bluma Appel Theatre seating 890 and the Jane Mallett Theatre with 490 reception spaces seats. In addition there are lobby areas, green room, rehearsal hall and other small which may be utilized for different events. The facility houses two resident companies Canadian Stage and Theatre Plus besides over 40 other different organizations presenting a full spectrum of English-speaking theatre for all ages, multicultural presentations, music concerts, public forums and film screenings.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE ST. LAWRENCE CENTRE FOR THE ARTS, FEBRUARY 1989

The budget and subsidy requested represent an increase over the guideline indicated to the Centre at the commencement of the budget process by a small percentage. While the Centre is cognizant of the constraints imposed upon City financial resources and the need to limit expenditures, there are valid and justifiable reasons for this increase; most of which relate to the needs of our resident companies.

Last year the Centre projected on increase by 29.5% of usage of its two theatres and ancillary facilities. This target was not fully reached due to the unfortunate early closure of the major summer show in the Bluma Appel Theatre, cancellation of option weeks by Canadian Stage Company and of a concert series by Music Toronto. The usage has, however, expanded significantly from previous years. For the first time the Centre has undertaken an analysis of occupancy by all groups using this civic facility in 1988. The measurement of this use is available for review. As indicated, besides the resident companies Canadian Stage and Theatre Plus, the St. Lawrence Centre provides a presentation space for a multitude and variety of professional and non-professional producing organizations and community groups.

Total attendance by the public for all events at the Centre amounted to well over 250,000; a significant figure considering the early closures and reduced seasons as previously noted. The already successful efforts have been increased in attracting corporate organizations and business to fill the spaces at the

B. BUDGET OVERVIEW STATEMENT (Continued)

times when there is no interference with the presentations of theatre, music and public affairs programming which are the primary purpose of the Centre.

I should be noted, however, that these primary attractions can only be presented through the Centre because of the considerable subsidy provided by the City. Recently a financial analysis of current fixed costs of operations of this facility against current revenue received from the resident companies, was undertaken. This concluded that charges are currently approximately 27% of these fixed costs (exclusive of recoverable costs such as I.A.T.S.E. stage crew which are charged back in full).

As indicated in the past more performance nights and the introduction by resident companies of more complex subscription programming mean increased costs in staffing for box office, front of house, production services and computer systems. If all of these plus the rest of the costs of operating the Centre were deemed to be fully recoverable from the performing organizations using the facilities, those companies could not afford to perform here; bearing in mind the other costs related to the fact that the centre is a union house.

The biggest challenge faced, commencing in 1988 and continuing in this fiscal year, is the merger of two companies in different locations, into the Canadian Stage Company. This was not anticipated in the Centre's budgeting last year but it was mandatory to undertake the box office and programming. Very quickly, the Centre was required to adapt from providing this support for a simple six play season in the Bluma Appel Theatre to fourteen plays offered in many permutations in three venues. This has naturally placed greater financial demands for increased staff support in those areas as well as the accounting department, besides having to operate an off-site box office at Berkeley Street.

It is largely because of this increase in programming and services required that the budget request this year is in excess of the guideline.

In the internal preparations there has been stringency in projecting operating costs and revenues. On the revenue side, so much depends upon the Centre's abilities to attract producers to present at the Bluma Appel Theatre during the summer period. Since Canadian stage are not presenting a Christmas show, the Centre is also actively seeking other productions which might reduce their obligations to pay rent and crew costs for that period. From past experience, it is a problem to attract audiences during these

1989 OPERATING BUDGET
ST. LAWRENCE CENTRE FOR THE ARTS

B. BUDGET OVERVIEW STATEMENT (Continued)

periods, with major emphasis and expenditure necessary on promotion and publicity to increase audience awareness.

Working with the Budget Analyst from the City, the Centre has endeavoured to pare down its initial budget request by identifying possible cost savings in "gapping" ie. the transition periods and salary scale adjustments of staff changeover which happen frequently in the theatre industry. This saving cannot, however, be guaranteed.

It is felt, though, that this level of request is necessary for the Centre to continue to operate efficiently and serve its many users and the public effectively.

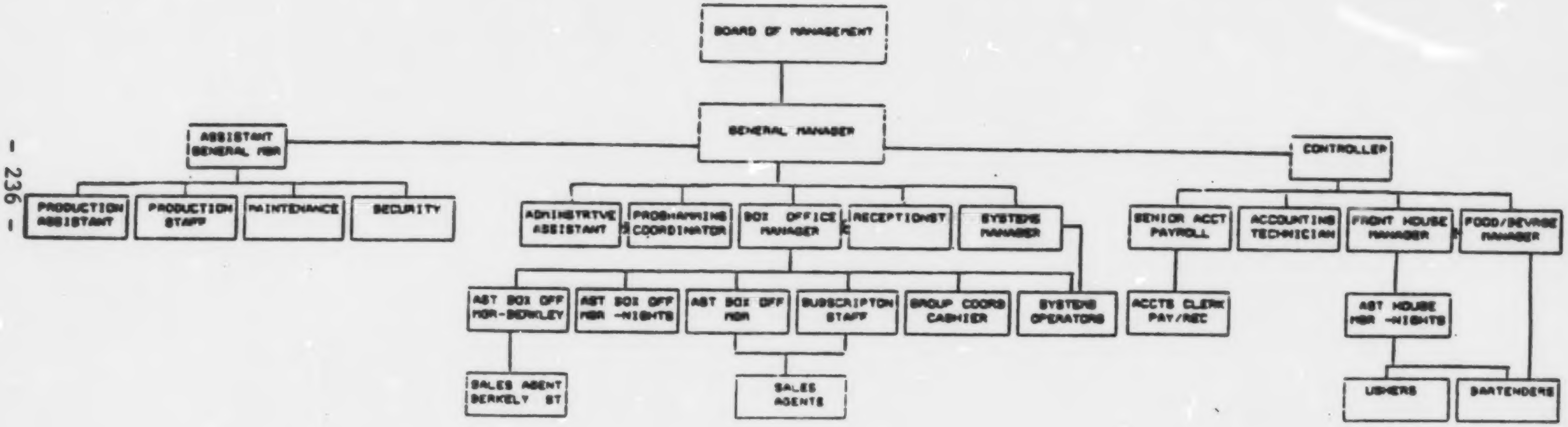
Any reduction from this level could seriously affect its ability to adequately serve the producing organizations' needs and improve their audience base.

With regard to the latter aspect, the Centre has for some time tried to incorporate within its budget sufficient funds to significantly improve the generic promotion of the value of the St. Lawrence Centre for the Arts and to mount an effective advertising campaign on behalf of its many users. In effect, to encourage more and more people to "flock to the St. Lawrence Centre.....for the Arts", by promoting and publicizing the events there; which would serve to reinforce the producing organizations' own campaigns. This requires staff resources and an increase in advertising budget. Last year $50,000 was budgeted for this, but this amount was eliminated in early negotiations about the level of subsidy desirable. Because of current constraints, the Centre still has not included such an increase this year.

In an increasingly competitive market place for the live arts, the Board feels strongly that this missing element in the Centre's services is necessary. It is desirable to boost our attendance level to well over 500,000 patrons per year. Such a campaign could only serve to enhance the value and financial base, from ticket sales, of all organizations who present at the Centre. It will also serve to present more vividly to the taxpayers, the varied and appealing nature of events taking place in the civic cultural facility in which there is already a significant investment of public, private and corporate funds in its capital development.

C. ORGANIZATION CHART

1989 OPERATING BUDGET
ST. LAWRENCE CENTRE FOR THE ARTS


BOARD OF MANAGEMENT
GENERAL MANAGER
ASSISTANT GENERAL MGR
PRODUCTION ASSISTANT
PRODUCTION STAFF
MAINTENANCE
SECURITY
ADMINSTRTVE ASSISTANT
PROGRAMMING COORDINATOR
BOX OFFICE MANAGER
RECEPTIONIST
SYSTEMS MANAGER
AST BOX OFF MGR-BERKLEY
AST BOX OFF MGR -NIGHTS
AST BOX OFF MGR
SUBSCRIPTON STAFF
GROUP COORD CASHIER
SYSTEMS OPERATORS
SALES AGENT BERKELY ST
SALES AGENTS
CONTROLLER
SENIOR ACCT PAYROLL
ACCOUNTING TECHNICIAN
FRONT HOUSE MANAGER
FOOD/BEVRGE MANAGER
ACCTS CLERK PAY/REC
AST HOUSE MGR -NIGHTS
USHERS
BARTENDERS

1989 OPERATING BUDGET
ST. LAWRENCE CENTRE FOR THE ARTS

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
ST. LAWRENCE CENTRE FOR THE ARTS	1,439,546	1,345,089	1,473,622	1,418,472	73,383	5.5
TOTAL:	1,439,546	1,345,089	1,473,622	1,418,472	73,383	5.5
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	1,195,877	1,074,825	1,368,802	1,353,852	279,027	26.0
MATERIALS, SUPPLIES AND EQUIPMENT	293,333	255,864	290,770	290,770	34,906	13.6
CONTRACTED SERVICES	863,488	914,400	891,550	851,450	62,950-	6.9-
CONTRIBUTIONS, ETC.	8,500	10,000	10,500	10,400	400	4.0
RECOVERIES	921,652-	810,000-	1,088,000-	1,088,000-	178,000-	19.5-
TOTAL:	1,439,546	1,345,089	1,473,622	1,418,472	73,383	5.5

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $1,418,472 is up $73,383 or 5.5 per cent over the 1988 budget. The major changes include:

- Provision for salary and benefit increases	$ 72,281
- Provision for additional personnel associated with the Centre's assumption of the Canadian Stage Company's Berkeley Street Box Office	$197,996
- Increase in anticipated revenue	$178,000

F. SUMMARY OF NEW REQUESTS

No new requests in 1989.

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $1,418,472 represents a reduction of $55,150 from the original request of $1,473,622. This reduction is accounted for by the following Budget Review Adjustments:

- Agreed to reduction for gapping	$(14,950)
- Agreed to reduction in purchase of service	$(10,100)
- Agreed to reduction in unfunded program costs	$ (100)
- Reduction in non-mandatory property improvements	$(30,000) *

* This reduction is recommended by Budget Review on the understanding that, should the Centre experience revenues over-budget by $30,000 or more, they may report back on reinstating this expenditure.

1989 OPERATING BUDGET
PLANNING ADVISORY COMMITTEE

A. STATEMENT OF BASIC FUNCTION

The Planning Advisory Committee is appointed by City Council pursuant to the Planning Act of Ontario. The Committee advises Council on overall Policy recommendations as it relates to the official plan, monitors change and advises on alternative futures for the City with respect to growth and change in the Metropolitan and regional context.

D SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1 BY PROGRAM UNIT						
ADMINISTRATION	38.087	39,817	44,569	41,819	2,002	5.0
TOTAL	38.087	39.817	44.569	41.819	2,002	5.0
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	36,059	36,837	36,837	36,837		
MATERIALS, SUPPLIES AND EQUIPMENT	1,925	380	4,722	4,722	4,342	1,142.6
CONTRACTED SERVICES	103	2.600	3.010	260	2,340-	90.0-
TOTAL	38,087	39,817	44,569	41,819	2,002	5.0

1989 OPERATING BUDGET
PLANNING ADVISORY COMMITTEE

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $41,819 is up $2,002 or 5.0 per cent over the 1988 budget. The major changes include:

- Reduction of purchase of service	$(2,340)
- Printing cost increase	$ 1,342
- New request (see attached detailed table)	$ 3,000

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
1	Attendance at seminars and workshops related to Urban Planning	1,050	0	Deleted.
2	Update Brochures	3,000	3,000	
3	Host evening for Members of Council	1,700	0	Deleted.
	TOTAL	5,750	3,000	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $41,819 represents a reduction of $2,750 from the original request of $44,569. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reductions in new requests per Section F (Summary of New Requests)	$2,750

1989 OPERATING BUDGET
CECIL STREET COMMUNITY CENTRE

A. STATEMENT OF BASIC FUNCTION

To operate, manage and maintain the premises at 58 Cecil Street as a Community Centre.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE CECIL STREET COMMUNITY CENTRE, DECEMBER 1988

1. 1988 in Review

We are pleased to report that the 1988 budget was well-administered. Original estimates were adhered to whenever possible, and expenditures monitored and controlled. We estimate that total expenditures will vary a bit more than 1% from appropriations in 1988, (which is to say, we will be underspent by this amount).

Spending was actually above appropriation levels for equipment, purchase of services, and materials and supplies. The equipment category reflects two one-time expenditures, front desk re-design and library cabinets, both of which were originally 1987 appropriations. The purchase of service category reflects the high cost of advertising the Centre's administrative position, as well as increased hydro and photocopy costs. Materials and supplies reflect the steady increase of most office-related supply costs, as well as steadily rising bank charges.

These expenditures were more than off-set by underspending in the area of permanent salaries and benefits, chiefly because of staff turnover at the senior management level. Following a short gap, a new administrator was hired in April at a lower salary level. Consequently, full benefit costs are not apparent for six months.

The Centre has progressed to Phase II of computerization. In partnership with the other A.O.C.C. Centres, we are continuing the process of changing over to automated office procedures wherever possible.

1988 has also been a very good year for programming at Cecil Centre. Our program income exceeded expectations as our attempts at outreach and promotion resulted in greater numbers of private bookings of the facilities and increases in "other income" areas (such as Caravan).

B. BUDGET OVERVIEW STATEMENT (Continued)

We are pleased to report that this has permitted us to improve salaries and add shifts to the Toy Library programme and to hire a promotion/special events project worker on a temporary basis. In addition, our spending on weekend staff (for private bookings) has gone up.

Membership and activity have increased accordingly in the Toy Library and, coincidentally, in the Community Library as well. We have initiated two new programmes, Partners and Access, in keeping with our objective of launching programmes and services in conjunction with individuals, groups and agencies in our community. We also wish to draw attention to the fact that programme income/expenditure figures in no way reflect the high level of programme activities carried out at our facilities and refer you to the attached report on Centre programming for a full description of facility use.

2. Highlights of the 1989 Budget

No major changes are projected for the coming year. Significant increases are anticipated in the areas of purchase of services, (primarily due to the cost of the City Property maintenance plan for 1989.) staff benefits, (the full impact of staff turnover in 1988,) and temporary personnel costs, (reflecting an increase in programming salaries and positions, i.e., two project workers projected for 1989).

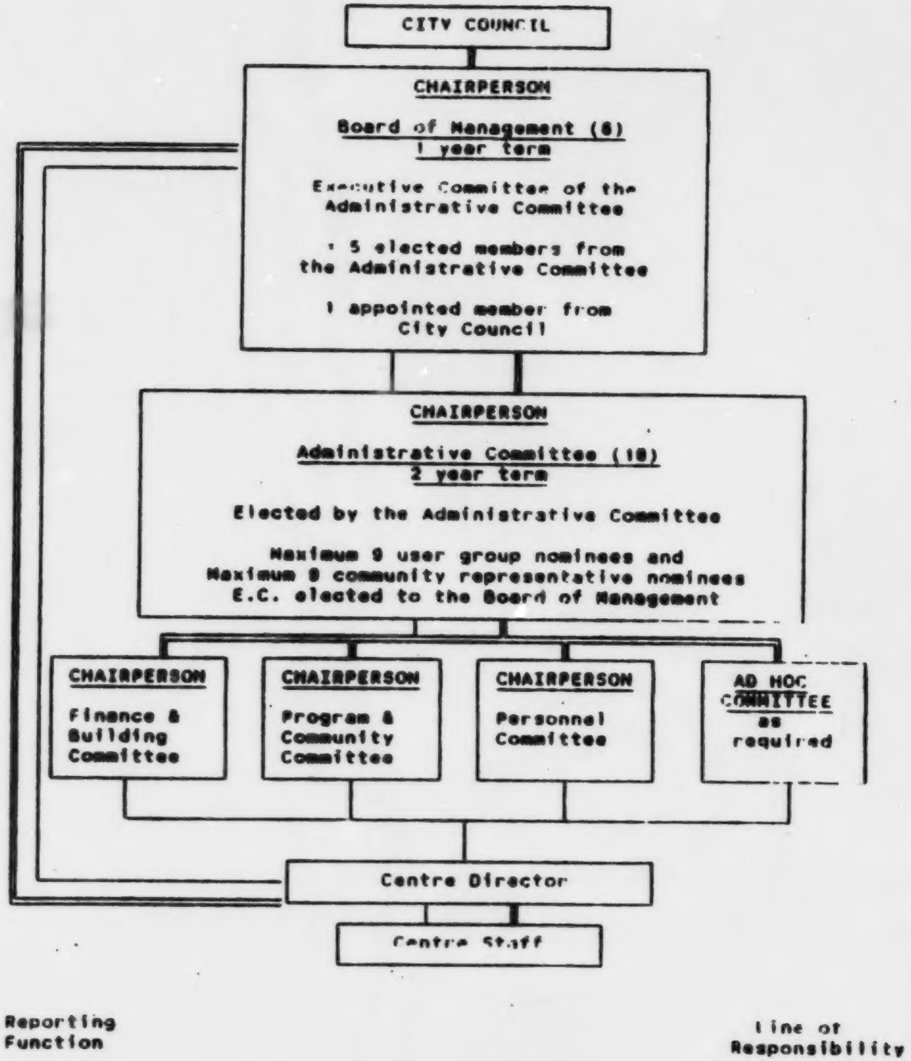
The objectives for Centre programming remain unchanged from previous years:

- sustaining and enricning programmes and services
- launching programmes/services in conjunction with community individuals, groups or agencies
- providing assistance and support to community groups/individuals for the initiation of projects

3. Plans That Will Impact on Future Years' Budgets

The Centre intends to assess the impact volunteer-run services and activities have, or could have, on Centre programming. We intend to consider the possibility of eventually adding a Volunteer Co-ordinator to our staff and hope to work with the City in this area as a means of generating a range of further low-cost programming at our Centre.

C. ORGANIZATION CHART


CITY COUNCIL
CHAIRPERSON
Board of Management (6)
1 year term
Executive Committee of the Administrative Committee
5 elected members from the Administrative Committee
1 appointed member from City Council
CHAIRPERSON
Administrative Committee (18)
2 year term
Elected by the Administrative Committee
Maximum 9 user group nominees and
Maximum 9 community representative nominees
E.C. elected to the Board of Management
CHAIRPERSON
Finance & Building Committee
CHAIRPERSON
Program & Community Committee
CHAIRPERSON
Personnel Committee
AD HOC COMMITTEE
as required
Centre Director
Centre Staff
Reporting Function
Line of Responsibility

1989 OPERATING BUDGET
CECIL ST. COMMUNITY CENTRE

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
CORE ADMINISTRATION	255,104	258,628	271,563	266,837	8,209	3.2
TOTAL:	255,104	258,628	271,563	266,837	8,209	3.2
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	205,380	212,228	215,313	214,053	1,825	0.9
MATERIALS, SUPPLIES AND EQUIPMENT	11,803	11,242	10,193	9,977	1,265-	11.3-
CONTRACTED SERVICES	37,921	35,158	46,057	42,807	7,649	21.8
TOTAL:	255,104	258,628	271,563	266,837	8,209	3.2

1989 OPERATING BUDGET
CECIL STREET COMMUNITY CENTRE

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $266,837 is up $8,209 or 3.2 per cent over the 1988 budget. The major changes include:

- Net decrease in salary requirements: increments; full-year impact of position at lower wage step	$(2,120)
- Increase in request for fringe benefits: full-year impact of full complement; change in benefit status	$ 3,945
- Provision for inflation for materials and contracted services	$ 1,696
- Increase in materials and supplies (janitorial, office and computer	$ 379
- Decrease in office equipment	$ (646)
- Decrease in re-appropriations	$(1,288)
- Increase in contracted services: additional telephone line, minor maintenance; utilities; and servicing contracts	$ 6,243

F. SUMMARY OF NEW REQUESTS

No new requests in 1989.

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $266,837 represents a reduction of $4,726 from the original request of $271,563. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Adjustment to fring benefits	$1,260
- Agreed to reductions in equipment and contracted services (minor maintenance)	$3,466

1989 OPERATING BUDGET
519 CHURCH STREET COMMUNITY CENTRE

A. STATEMENT OF BASIC FUNCTION

To provide for the overall administrative, maintenance and programme aspects of The 519 Church Street Community Centre.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE 519 CHURCH STREET COMMUNITY CENTRE, DECEMBER 1988

1. 1988 in Review

A collective bargaining agreement (first contract) with C.U.P.E. local 2998 was approved in October of 1987 by the union, the Centre's Board and the City. It included a job evaluation of unionized positions. This process will not be completed until 1989, although any wage increases arising from it will be retroactive to February 14, 1988.

Due to changes in provincial pension law, temporary and part-time employees are now eligible for OMERS. It was not possible to forecast the impact of this for the 1988 budget.

There was gapping in permanent positions due to the promotion of the Programme Co-ordinator to the Executive Director's position and turnover in the Co-ordinator of Volunteers position. Alternate staffing arrangements were made, so that the actual variance is minimal. In the temporary maintenance and receptions positions we experienced a high level of turnover precipitated by inadequate wage levels. This has resulted in non-statutory benefit categories being underspent.

In August the long anticipated fire retrofit and wheelchair accessibility construction project began, causing significant disruption to programme and office space. It is expected that this project will not be completed until March 1989. Potentially, the state of the building may have some impact on our building-related budget lines over the winter months and into the spring as things get back to normal.

The volunteer support line was overspent this year, as its funding level does not meet the needs of our expanding volunteer base. As was the case last year, we are overspent in advertising and

B. BUDGET OVERVIEW STATEMENT (Continued)

promotion, because the current level of funding is inadequate. The recent higher levels of staff turnover emphasize this.

In the fall of 1988 we took possession of a second microcomputer (Phase I of the A.O.C.C. Computerization programme). Over the past year we have achieved virtually total usage of the first computer for word processing, form retrieval, mail merge, etc. With the arrival of the second machine we will be able to use spreadsheet software more fully, as well as the data base and accounting software which will be arriving shortly.

2. Highlights of the 1989 Budget

Our 1988 request shows full-year phase-in of our 1988 change in item -- part-time maintenance. There are also some adjustments due to: increased service requirements (chair lift & elevator, computer modem line, computer); costs of advertising an average annual number of staff vacancies; volunteer support related costs; and second phase of the chair replacement programme.

Our new requests this year are in staffing and furniture. The increase to full-time in the Volunteer Co-ordinator position represents an essential need in the community development component of our mission. The request of new furniture for the auditorium reflects the need for the auditorium's conservation and reduction of "Building Repair" costs (6670). The third priority request for additional caretaking staff meets the staffing level recommended by City Property.

In the personnel lines, the new collective agreement for the period starting January 1, 1989 will likely result in changes during the year (in addition to the results of the current job evaluation).

Benefit lines show rate-related changes and the impact of new pension legislation not effected in 1988.

Materials and supplies shows additional supplies for the new computer.

In Purchase of Service we have a new line for maintenance of the new elevator and lift resulting from retrofit. In the current lines new items include a new phone line for computer support via a modem, as well as extra service contract coverage for the new computer. Other than these mandatory changes

B. BUDGET OVERVIEW STATEMENT (Continued)

and the increase in City Property's General Maintenance list (6670), we show an increment on the base of 5.1%. This is largely due to expected cost increases in excess of 4%.

Not included in our submission here is the continuation of the AOCC Computerization process. Again we will have a joint report which will lay out our next steps in what has been, to date, a very rewarding and positive process.

To summarize, an overall increment on the base, outside of computer and maintenance-related mandatory increases, is 5.45%. We feel that this is very good, given the increases required for benefit commitments and a number of other items, especially in a small agency such as ours.

3. Plans That Will Impact on Future Years' Budgets

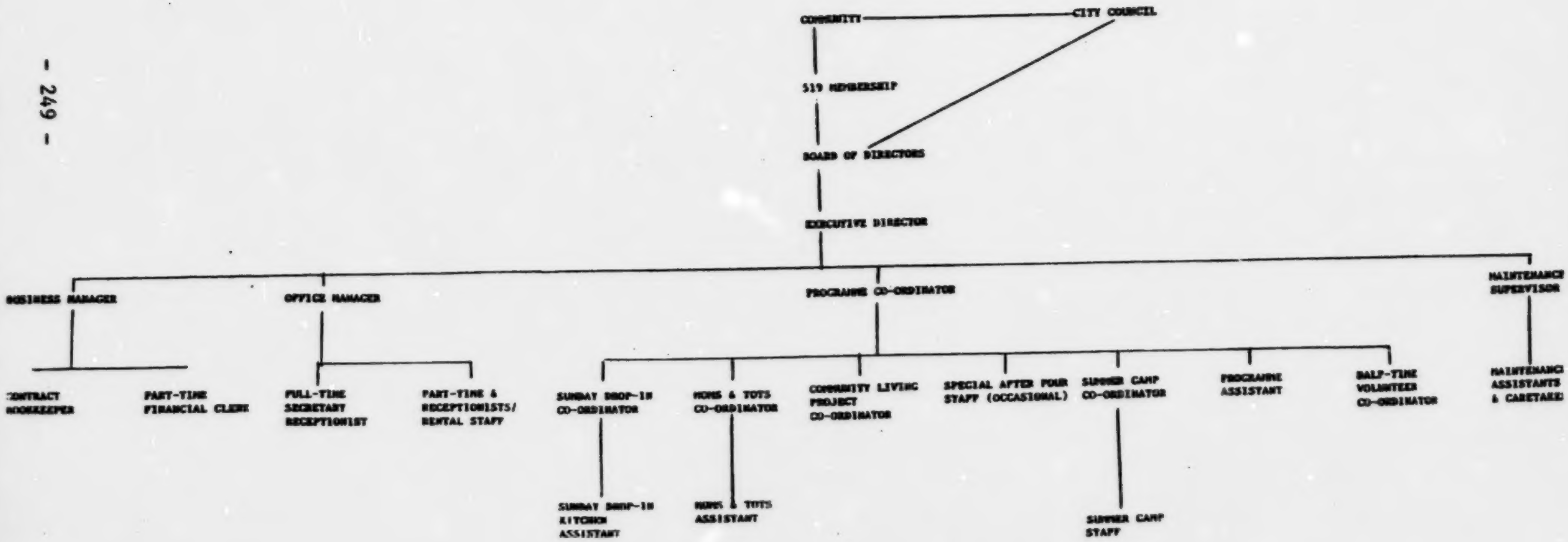
The job evaluation process which arose out of the 1987-88 Collective Agreement will be reporting and any impact will span the period from February 14, 1988 into the future.

The computerization process will likely have only a minor impact in the future as new equipment requires servicing and ongoing support. Some re-alignment of staff may result, but we anticipate nothing major.

Finally, we expect that the usage of the building will increase, partially as a result of providing wheelchair accessibility and partially due to our normal increase in traffic.

1989 OPERATING BUDGET
519 CHURCH STREET COMMUNITY CENTRE

C. ORGANIZATION CHART


COMMUNITY
CITY COUNCIL
519 MEMBERSHIP
BOARD OF DIRECTORS
EXECUTIVE DIRECTOR
BUSINESS MANAGER
OFFICE MANAGER
PROGRAMME CO-ORDINATOR
MAINTENANCE SUPERVISOR
ONTRACT OOKKEEPER
PART-TIME FINANCIAL CLERK
FULL-TIME SECRETARY RECEPTIONIST
PART-TIME & RECEPTIONISTS/ RENTAL STAFF
SUNDAY DROP-IN CO-ORDINATOR
MOMS & TOTS CO-ORDINATOR
COMMUNITY LIVING PROJECT CO-ORDINATOR
SPECIAL AFTER FOUR STAFF (OCCASIONAL)
SUMMER CAMP CO-ORDINATOR
PROGRAMME ASSISTANT
HALF-TIME VOLUNTEER CO-ORDINATOR
MAINTENANC ASSISTANTS & CARETAKE
SUNDAY DROP-IN KITCHEN ASSISTANT
MOMS & TOTS ASSISTANT
SUMMER CAMP STAFF

1989 OPERATING BUDGET
519 CHURCH ST. COMMUNITY CENTRE

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
CORE ADMINISTRATION	417,495	417,050	485,770	459,502	42,452	10.2
TOTAL:	417,495	417,050	485,770	459,502	42,452	10.2
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	321,696	322,123	365,813	352,985	30,862	9.6
MATERIALS, SUPPLIES AND EQUIPMENT	36,650	35,740	51,239	40,799	5,059	14.2
CONTRACTED SERVICES	59,149	59,187	68,718	65,718	6,531	11.0
TOTAL:	417,495	417,050	485,770	459,502	42,452	10.2

1989 OPERATING BUDGET
519 CHURCH STREET COMMUNITY CENTRE

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $459,502 is up $42,452 or 10.2 per cent over the 1988 budget. The major changes include:

- Increase in permanent salaries (increments)	$7,223
- Full year impact of part-time maintenance approved in 1988	$3,105
- Full year impact of new pension legislation on fringe benefits plus increases	$6,236
- Negotiated interim salary and benefits increases	$6,800
- New Requests (see attached Table F)	$9,673
- Provision for inflation for materials and contracted services	$3,625
- Increases in materials, supplies and equipment	$1,626
- Increase in contracted services: bookkepping; utilities; additional telephone line; minor maintenance; full year impact of retrofit (elevator and lift maintenance)	$4,164

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
1	Expansion of Volunteer Co-ordinator Position as of 1 May, 1989.	9,997	7,498	Effective July 1, 1989. Continuance subject to evaluation and Centre's report back during 1990 budget cycle.
2	145 Auditorium Chairs	12,615	2,175	Acquisition of chairs to be phased-in over (4) years : 1988-1991 inclusive.
3	Additional Maintenance Caretaker Hours	8,848	0	Deleted - additional (24) hours approved in 1988.
	TOTAL	31,460	9,673	

1989 OPERATING BUDGET
519 CHURCH STREET COMMUNITY CENTRE

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $459,502 represents a reduction of $26,268 from the original request of $485,770. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Adjustment to fringe benefits	$ 1,481
- Reduction in new requests per Section F (Summary of New Requests)	$21,787
- Agreed to reduction on contracted services (minor maintenance)	$ 3,000

1989 OPERATING BUDGET
COMMUNITY CENTRE 55

A. STATEMENT OF BASIC FUNCTION

To provide for the maintenance, management and operation of 97 Main Street as a community centre and to provide social and recreational services and activities for the community of Ward Nine in the City of Toronto.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY COMMUNITY CENTRE 55, DECEMBER 1988

CORE ADMINISTRATION

1988 (1) Budget Review Group approval for half-time Resource Co-ordinator/Staff Support.

(2) Re-allocation of surplus funds for evening secretary/reception to allow for additional hours of bookkeeping required.

(3) Confirmation of the purchase of building by the City from Metro to take place in January of 1989.

(4) Phase II of jointly funded computer project implemented, separate report to be submitted by A.O.C.C.

1989 (1) Purchase of building, January 1989.

(2) Request for full-time Volunteer Co-ordinator based on criteria recommended in Task Force Report. 1988 statistics reflect an average of 255 volunteers providing 21,645 hours of time. A.O.C.C. to submit report supporting Centre requests.

(3) Requests for additional hours of bookkeeping for a 6 month period to allow for the implementation of a computerized financial software program. (ie. training, data input, consultations with City Audit and Financial Consultant).

(4) Full year impact of additional hours of bookkeeping approved 1988.

1989 OPERATING BUDGET
COMMUNITY CENTRE 55

B. BUDGET OVERVIEW STATEMENT (Continued)

(5) Full year impact of half-time Resource Co-ordinator/Staff Support position approved in 1988.

(6) Continuation of computer project: implementation of new software programs and staff training. Purchase of second terminal.

PROGRAMMING

1988 (1) Implementation of Before & After School Care. Programme financially supported by the Ministry of Community and Social Services, one time grant and registration fees.

(2) Implementation of Youth Programme financially supported by Metro Social Services and the Department of Parks & Recreation.

(3) Implementation of Afternoon Enrichment Programme/Nursery School.

(4) Initiation of resource fund for children's programme subsidies.

(5) Initiation of a benefit plan for permanent full-time and part-time employees to be funded through the self-sustaining programme budget.

(6) Continued financial support for half-time Resource Co-ordinator position through the self-sustaining programme budget.

(7) Fundraising activities provided a 17% increase over 1987 activities while grants and other sources of revenue provided an overall programme revenue increase of 11%.

(8) Expenditures increased by 13% reflecting a minimal deficit which is reimbursed through the programme maintenance fund supported by the prior years' surplus revenue.

1989 (1) Full year impact of Before & After School Care programme, Youth programme, and Nursery School Afternoon Enrichment programme.

1989 OPERATING BUDGET
COMMUNITY CENTRE 55

B. BUDGET OVERVIEW STATEMENT (Continued)

(2) Implementation and full year impact of benefit plan for permanent full-time and part-time employees.

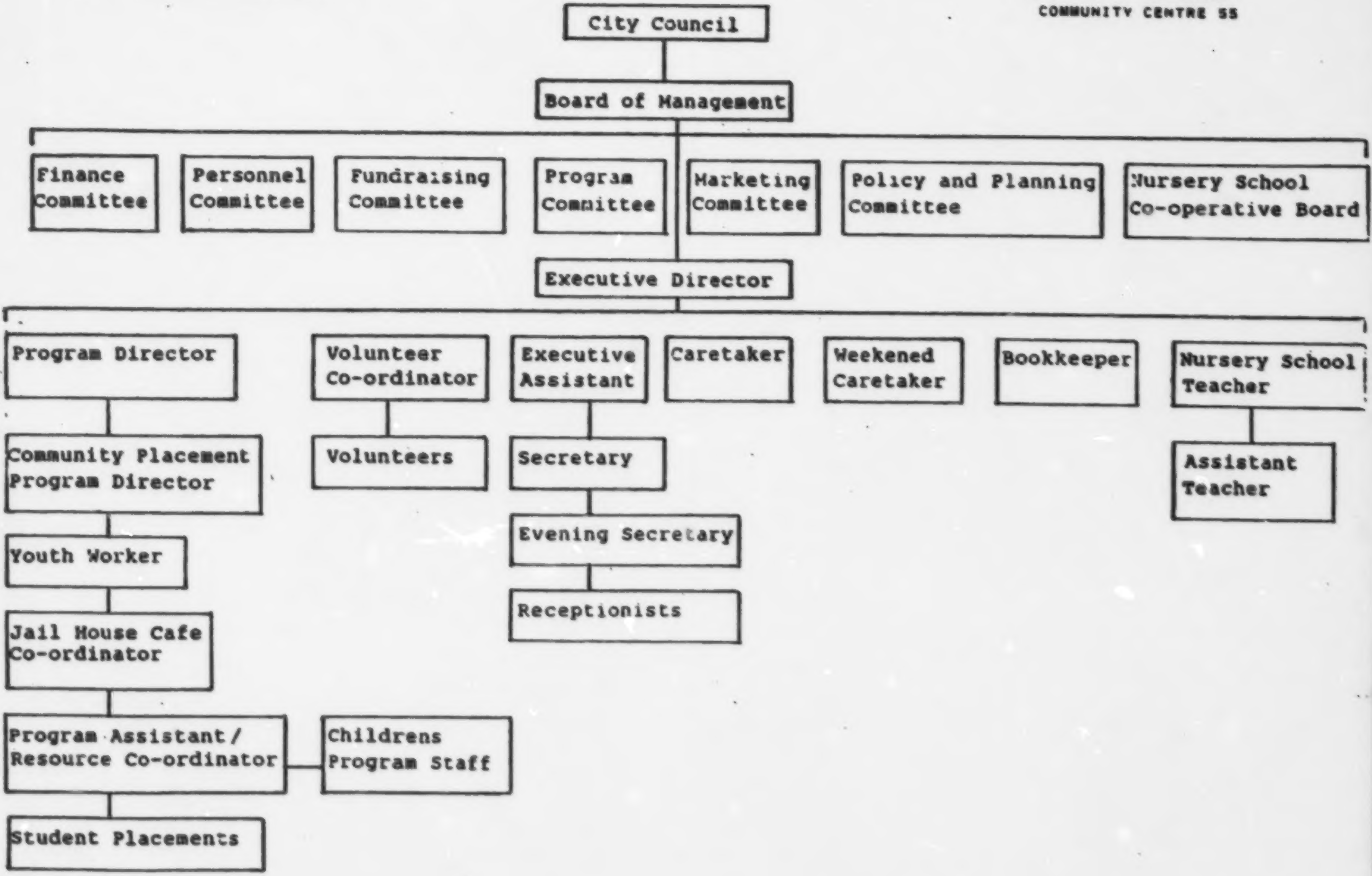
(3) Summer Day Camp funding continues to decline; application has been deferred to the Department of Parks & Recreation, major grants programme for support.

(4) Due to the full year impact of programmes implemented in 1988 and the implementation of the benefit plan expenses are expected to increase by 21%.

(5) Revenue provided through grants is expected to increase relevant to the full year impact of programmes.

(6) Revenue generated through fundraising activities is projected to increase 19%. Other sources of revenue will provide an additional 2% increase bringing the total generated revenue to a 21% increase over 1988.

C. ORGANIZATION CHART


City Council
Board of Management
Finance Committee
Personnel Committee
Fundraising Committee
Program Committee
Marketing Committee
Policy and Planning Committee
Nursery School Co-operative Board
Executive Director
Program Director
Community Placement Program Director
Youth Worker
Jail House Cafe Co-ordinator
Program Assistant / Resource Co-ordinator
Childrens Program Staff
Student Placements
Volunteer Co-ordinator
Volunteers
Executive Assistant
Secretary
Evening Secretary
Receptionists
Caretaker
Weekened Caretaker
Bookkeeper
Nursery School Teacher
Assistant Teacher

D. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
CORE ADMINISTRATION	259,189	268,481	310,774	298,010	29,529	11.0
TOTAL:	259,189	268,481	310,774	298,010	29,529	11.0

2. BY FEATURE CATEGORY

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
SALARIES AND BENEFITS	219,980	227,570	264,308	255,894	28,324	12.4
MATERIALS, SUPPLIES AND EQUIPMENT	11,333	10,786	12,331	11,131	345	3.2
CONTRACTED SERVICES	27,876	30,125	34,135	30,985	860	2.9
TOTAL:	259,189	268,481	310,774	298,010	29,529	11.0

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $298,010 is up $29,529 or 11.0 per cent over the 1988 budget. The major changes include:

- Increase in permanent salaries (increments)	$ 1,553
- Full year impact temporary salaries & fringe benefits on positions (reception/typist; resource co-ordinator) and additional bookkeeping hours approved in 1988	$18,646
- New Requests (see attached Table F)	$ 8,125
- Provision for inflation for materials and contracted services	$ 1,501
- Net decrease in materials, equipment and contracted services	$ (296)

1989 OPERATING BUDGET
COMMUNITY CENTRE 55

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
1	Expand Half-time Volunteer Co-ordinator position to Full-time	8,973	8,125	Effective July 1, 1989. Continuance subject to evaluation and Centre's report back during 1990 budget cycle.
2	Additional Bookkeeping Services - Implementation of Computerized Financial Software Program	6,516	0	Deleted - additional funding approved in the base budget.
	TOTAL	15,489	8,125	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $298,010 represents a reduction of $12,764 from the original request of $310,774. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Adjustment to fringe benefits	$1,050
- Reduction in new requests per Section F (Summary of New Requests)	$7,364
- Agreed to reduction in equipment	$1,200
- Agreed to reduction on contracted services (minor maintenance)	$3,150

1989 OPERATING BUDGET
SCADDING COURT COMMUNITY CENTRE

A. STATEMENT OF BASIC FUNCTION

"To provide for the establishment, maintenance and operation of the building forming part of the premises No. 707 Dundas Street West, Toronto, as a community recreation centre under the Community Recreation Centres Act, 1974, and for the management and control of the said community recreation centre by a committee pursuant to the said Act"--passed October 24, 1978.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY SCADDING COURT COMMUNITY CENTRE, DECEMBER 1988

1. 1988 In Review

The year 1988 at Scadding Court Community Centre combined continued growth with several important changes. The following are among the highlights.

- The children's after-school programs continue to grow through the combined efforts of our children's worker and Community Education Development Worker. We are particularly proud of the quality of the recreational gymnastic program.
- This year's summer camp was described as a 'warm and caring' program. The primarily local youth, employed as counsellors, had the benefit of leadership training and valuable work experience.
- Programs for the disabled continued as in previous years. This year we introduced a theatre skills component for disabled teens, funded by Theatre Ontario. This program will be repeated in 1989.
- The Volunteers Co-ordinator recruited, trained and supervised +200 volunteers over the previous year. She also supervised an increasing number of students on field placements from Humber College, George Brown College, the University of Toronto and Centennial College.
- Six people hired on the Federal Government's Job Development Program worked as assistants to our Facility Co-ordinator, Manager of Administration, Program Director, Executive Director, and

B. BUDGET OVERVIEW STATEMENT (Continued)

Volunteers Co-ordinator. Their assistance was instrumental in our accomplishing goals for '88 and will be missed in '89.

- Staff development programs this year included workshops on Racism, Volunteerism, and Team Building. Ron Myhr, Manager of the City's Human Resources Department, led our staff in a productive and enjoyable learning experience in September.
- Staff is now actively learning and using our IBM computer. Most staff are able to use WordPerfect; a few are becoming skilled at Lotus, 123.
- We continue to provide a large number of high quality athletic programs, women's programs, as well as to provide much needed space to community groups.
- As 1989 marks our 10th anniversary year, we have already begun to design programs and special events to celebrate with the community. Plans involve a community festival, winter festival, New Year's party, and several smaller celebrations. Specially designed balloons, T-shirts and buttons help to promote the events.

ADMINISTRATIVE OVERVIEW

In general, Scadding Court is lucky to employ a capable administrative team. They collectively ensure that our financial health is good, the building is managed safely and efficiently, and community residents are served politely and professionally, both at the reception desk and in program. Our Centre is managed by a caring and careful volunteer Board who assure high standards for all of us.

Last year Budget Review Group approved a part-time office assistant. This 20/hr per week position has proved invaluable to staff, and has partially relieved the demands on each of us for typing, photocopying, filing and mailing. She assists in setting up Board and Committee meetings, telephoning, and filling in for reception staff on lunch breaks. Although, administrative staff continue to spend a fair bit of time typing, filing and photocopying, the addition of the 20-hour position relieves much stress and frees management for more appropriate duties.

B. BUDGET OVERVIEW STATEMENT (Continued)

Our volunteer co-ordinator is currently responsible for recruiting, training and managing over 150 volunteers over the course of the year. These volunteers include young people on Community Service Orders, members of Sistering Women's drop-in, college & university students, professionals on the Board, adult residents of the community and local teens. The job is as complex as it is important to our work. Volunteers often require more attention than staff to insure them a rewarding experience. Last year, volunteers contributed over 15,000 hours of work to Scadding. The job has become too onerous for one half time person to accomplish effectively. This year, we once again request the funds to employ a full time Volunteers Co-ordinator to ensure the quality and needed growth in the volunteer program.

The first union contract was negotiated successfully. We anticipate that our second year of talks will proceed cooperatively and fruitfully.

AOCC has hired a full-time co-ordinator, on a program sponsored by the City. Lou Manno works from our Centre.

FINANCIAL OVERVIEW

In our administrative budget, our estimated totals for 1988 indicated no major variances in Materials and Supplies and Purchase of Service categories. Two factors, however, have impacted financially on our salaries budget, --the turnover in Executive Director position mid-year and the conditions of termination of the Facility Coordinator. The net effect has been a $4,000 over-budget, for which prior authorization was received from Budget Review Group on August 11, 1988. Additionally, as yet unknown, is the possible financial impact of the Job Evaluation process currently underway. We have recently received the proposed wage grades and expect to have negotiated corresponding salary levels effective February 14, 1988 early in the new year. The results of these negotiations affect both Union staff (City-funded and those funded from self-sustaining revenues) and part-time city-funded staff.

A continuing need for us is the expansion of the Volunteers Co-ordinator position from half-time to full-time and we are again requesting funding for this as our second priority in new requests for 1989.

1989 OPERATING BUDGET
SCADDING COURT COMMUNITY CENTRE

B. BUDGET OVERVIEW STATEMENT (Continued)

In our program area, our few sources of core funding continue to be stable however, we have not been successful in accessing new sources. A shift in youth programming has resulted in a previously unanticipated program surplus in 1988. However, as mentioned above, the possible effects of Job Evaluation have not as yet been factored in for 1988. Our preliminary estimates for 1989 indicated a $(10,000) deficit which may be offset by additional funding from identified sources; however, we are confident that our financial reserves will be able to support a deficit in this year. As in the past, we expect that short term project funding from various sources can provide funds to augment our program activities.

Short-term projects in 1988 were significantly higher than anticipated. These are primarily federal job training projects, a special child care project, and the second phase of computerization on behalf of the AOCC centres. We anticipate, at this time, a lower level of activity in all of these areas in 1989. Major project activity next year, will be related to our Tenth Aniversary.

2. Highlights of the 1989 Budget

Next year promises to be a hectic, but special one, as we adjust to several new administrative staff (Exec. Dir., Facility Manager and Receptionist) and design and implement a year's worth of special events celebrating our 10th Anniversary.

Proposed activities include:

- Three major and up to nine smaller community events to celebrate the 10th Aniversary.
- Integrated programs for persons with disabilities; in particular a theatre skills program.
- Board/staff long-range planning and strategy seminars.
- Staff training on WordPerfect, Lotus and the data base program (which is yet to come).
- In light of our decision not to request the dollars for the feasibility study and potential capital expansion at this time, I believe that the relative costs is as easily justified as is the great need.

1989 OPERATING BUDGET
SCADDING COURT COMMUNITY CENTRE

B. BUDGET OVERVIEW STATEMENT (Continued)

- Renewed efforts to develop core funding in program areas.
- Continued networking with AOCC, TANS, agencies.

Financial considerations for 1989:

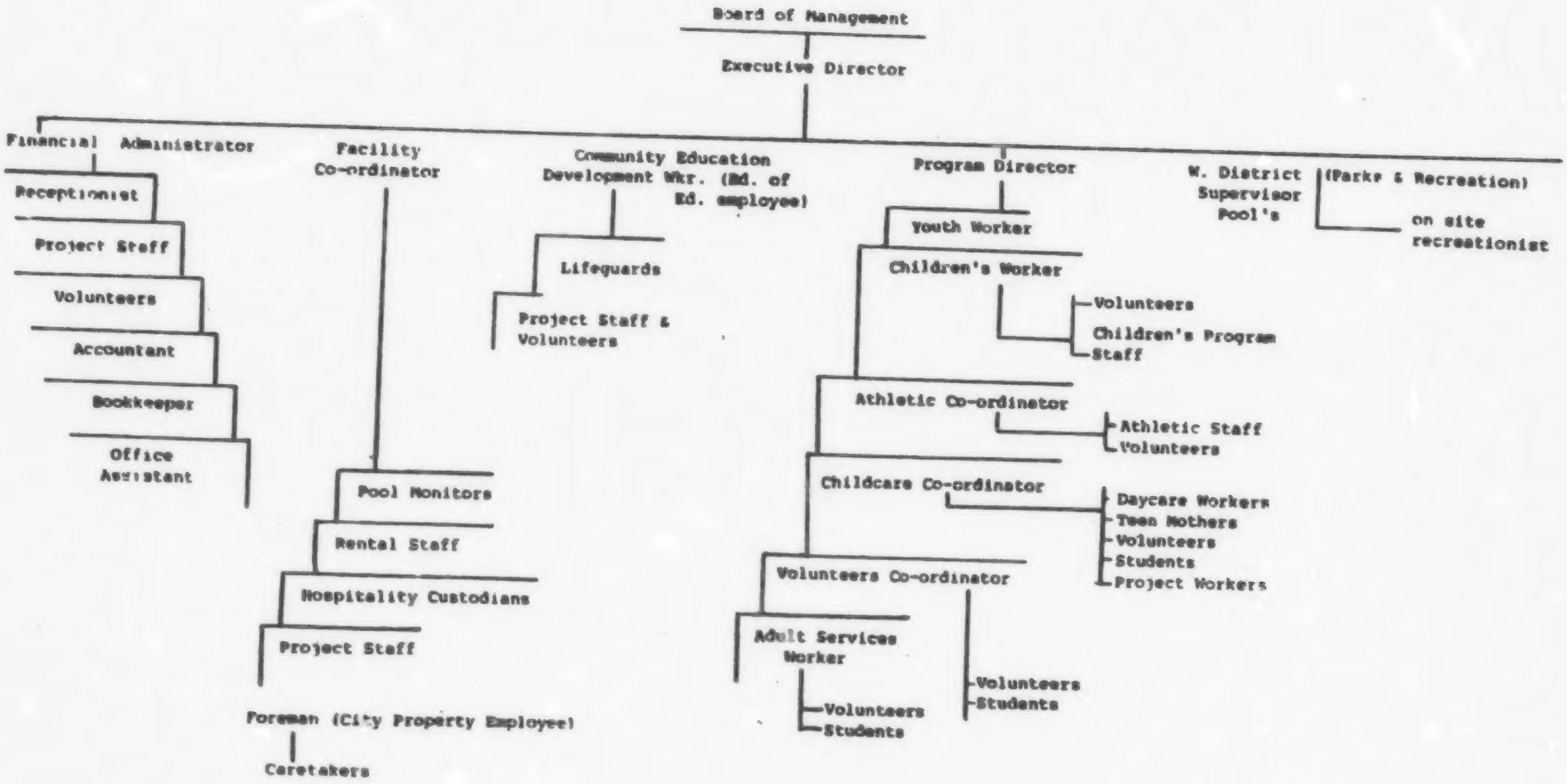
- Increases in costs for administration and program resulting from Job Evaluation Process.
- Staff replacement costs and training costs for computer education.
- Cost incurred by needed building improvements (see attached A).

3. Plans That Will Impact on Future Years' Budgets

The new Executive Director is currently requesting a delay in plans to conduct a feasibility study related to building expansion and possible housing. Current plans are to request funds for smaller building improvements which will maximize existing space and address sorely needed amenities (ex. washrooms, lighting, etc.) In 1990 and beyond, staff and Board may wish to review efforts to obtain funds for the feasibility study.

- Computerization will continue, bringing training costs, staff costs, as well as added benefits.
- We hope to raise sufficient funds to hire staff to write and distribute a regular newsletter; design quality flyers and brochures, work with media, etc.
- As trends point to an increase in service needs for adults, we will examine the feasibility of hiring staff to provide information and referral, services to refugees, translation and interpretation, etc.

C. ORGANIZATION CHART


Board of Management
Executive Director
Financial Administrator
Receptionist
Project Staff
Volunteers
Accountant
Bookkeeper
Office Assistant
Facility Co-ordinator
Pool Monitors
Rental Staff
Hospitality Custodians
Project Staff
Foreman (City Property Employee)
Caretakers
Community Education Development Wkr. (Bd. of Ed. employee)
Lifeguards
Project Staff & Volunteers
Program Director
Youth Worker
Children's Worker
Volunteers
Children's Program Staff
Athletic Co-ordinator
Athletic Staff
Volunteers
Childcare Co-ordinator
Daycare Workers
Teen Mothers
Volunteers
Students
Project Workers
Volunteers Co-ordinator
Volunteers
Students
Adult Services Worker
Volunteers
Students
W. District Supervisor Pool's
(Parks & Recreation)
on site recreationist

1989 OPERATING BUDGET
SCADDING COURT COMMUNITY CENTRE

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
CORE ADMINISTRATION	292,667	290,215	305,696	286,726	3,489-	1.2-
TOTAL:	292,667	290,215	305,696	286,726	3,489-	1.2-
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	250,087	247,539	255,439	241,669	5,870-	2.4-
MATERIALS, SUPPLIES AND EQUIPMENT	16,841	17,131	21,760	17,290	159	0.9
CONTRACTED SERVICES	25,739	25,545	28,497	27,767	2,222	8.7
TOTAL:	292,667	290,215	305,696	286,726	3,489-	1.2-

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $286,726 is down $3,489 or 1.2 per cent below the 1988 budget. The major changes include:

- Full year impact of 1988 turnover (lower wage levels) on permanent salaries and on fringe benefits	$(13,839)
- New Requests (see attached Table F)	$ 7,969
- Provision for inflation for materials and contracted services	$ 1,566
- Net decrease in materials and equipment and	$ (385)
- Increase in contracted services (additional telephone line)	$ 1,200

1989 OPERATING BUDGET
SCADDING COURT COMMUNITY CENTRE

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
1	Expansion of Volunteer Co-ordinator position from half-time to full-time	15,790	7,969	Effective July 1, 1989. Continuance subject to evaluation and Centre's report back during 1990 budget cycle.
	TOTAL	15,790	7,969	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $286,726 represents a reduction of $18,970 from the original request of $305,696. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Agreed to reduction in permanent salaries and fringe benefits (lower wage step)	$4,647
- Adjustment to fringe benefits	$1,302
- Reduction in new request per Section F (Summary of New Requests)	$7,821
- Agreed to reduction in materials and equipment requests	$4,470
- Adjustment to contracted services request (miscalculation of telephone service)	$ 730

1989 OPERATING BUDGET
CENTRAL EGLINTON COMMUNITY CENTRE

A. STATEMENT OF BASIC FUNCTION

To continually assess the needs of the Community and to provide social and recreational programs and services to meet the changing need. To regularly perform community outreach efforts in order to encourage growing community participation.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY CENTRAL EGLINTON COMMUNITY CENTRE, DECEMBER 1988

1. 1988 in Review

CITY FUNDED ADMINISTRATION

- Due to the unusual number of staff changes in 1988 spending in the area of Personal Services - Permanent was reduced

- Due to an extraordinary occurrence during the months of May and June, the Centre's administrative expenditures was increased by some $10,025. Via a City of Toronto insurance claim, we are attempting to recover this loss.

SELF-SUSTAINING PROGRAMS FROM REVENUE

- The Centre continued to offer about a dozen programs and services, all on a cost recovery basis.

- Due to the inability to obtain adequate government funding and because we had less than desired enrollment, two Centre programmes: The Summer Day Camp and The Parent/Child Program have experienced unusual deficits. Our 1987 program surplus partially helped us to absorb these losses.

- Despite the disruption due to continual staff changes and the financial losses incurred, we continued to offer quality programs and services and during 1988 continued to accommodate between 1500 and 2000 participants/month at our three (3) locations.

1989 OPERATING BUDGET
CENTRAL EGLINTON COMMUNITY CENTRE

B. BUDGET OVERVIEW STATEMENT (Continued)

2. Highlights of the 1989 Budget

- We have added core feature item 3200, Computer Materials and Supplies, to our budget so that we can purchase supplies and maintain the Centre's computer.

- The Board and staff believe that some of the program funding problems could have been alleviated if the Centre had had one more permanent staff member. We are again requesting that the position of Administrative Assistant be approved. If this position is approved, the Centre will be able to obtain more private and public financial assistance and will be able to handle monies more effectively. In 1989, we are requesting $14,352 for this new position. In 1990, we are requesting $30,234 for it.

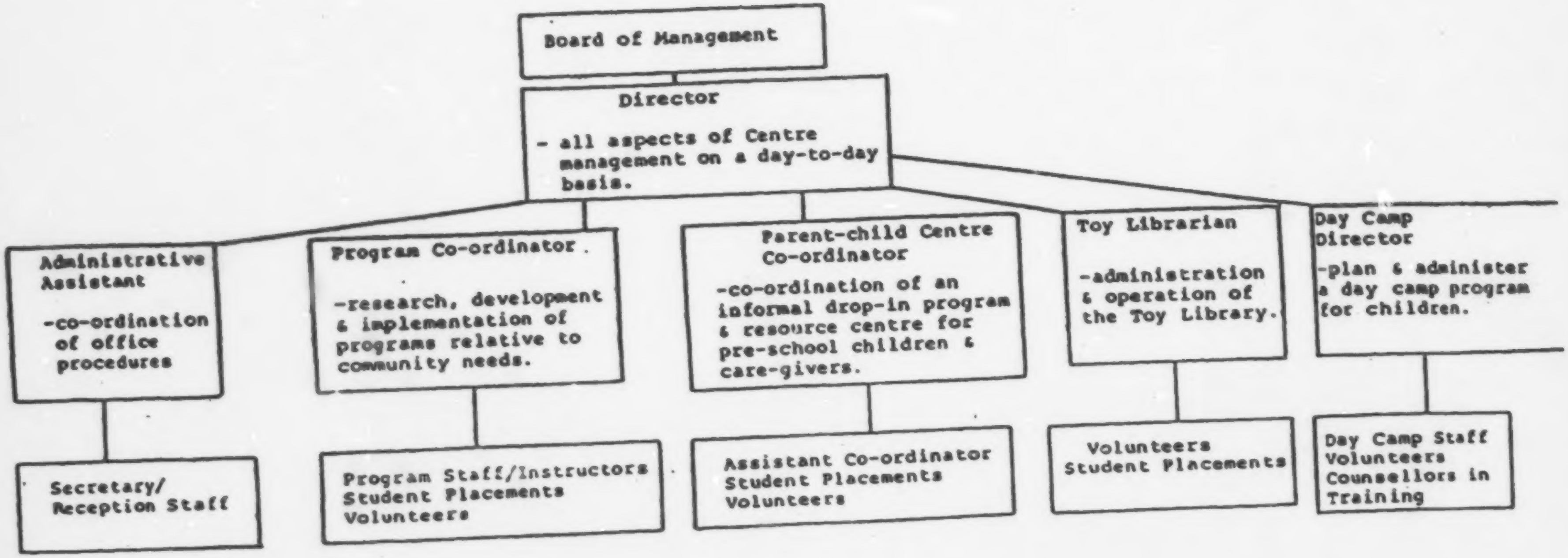
- We have an increase in our Building Maintenance Budget 6610 - the monies will be spent on the painting/installation of a sign on the facility exterior, the maintenance of the furnace and A/C unit as well as the performing of minor repairs in the facility.

3. Plans That Will Impact on Future Years' Budgets

- The implementation of an Administrative Assistant would involve a full year impact in 1990, $30,234 plus benefits.

- The continuing maintenance on our facility will cause the Building Maintenance 6610 feature to impact each budget.

C. ORGANIZATION CHART


Board of Management
Director
- all aspects of Centre management on a day-to-day basis.
Administrative Assistant
-co-ordination of office procedures
Program Co-ordinator
-research, development & implementation of programs relative to community needs.
Parent-child Centre Co-ordinator
-co-ordination of an informal drop-in program & resource centre for pre-school children & care-givers.
Toy Librarian
-administration & operation of the Toy Library.
Day Camp Director
-plan & administer a day camp program for children.
Secretary/ Reception Staff
Program Staff/Instructors
Student Placements
Volunteers
Assistant Co-ordinator
Student Placements
Volunteers
Volunteers
Student Placements
Day Camp Staff
Volunteers
Counsellors in Training

1989 OPERATING BUDGET
CENTRAL EGLINTON COMMUNITY CENTRE

I. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
CORE ADMINISTRATION	128,365	134,734	166,087	133,611	1,123-	0.8-
TOTAL:	128,365	134,734	166,087	133,611	1,123-	0.8-
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	103,692	121,036	133,323	113,539	7,497-	6.2-
MATERIALS, SUPPLIES AND EQUIPMENT	12,282	4,640	13,483	8,623	3,983	85.8
CONTRACTED SERVICES	12,391	9,058	19,281	11,449	2,391	26.4
TOTAL:	128,365	134,734	166,087	133,611	1,123-	0.8-

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $133,611 is down $1,123 or 0.8 per cent below the 1988 budget. The major changes include:

- Full year impact of 1988 turnover (lower wage step levels) on salaries and on fringe benefits $(9,363)
- Net decrease in tempoary services (administrative support deleted/ additional reception hours approved in 1988) $(5,470)
- New Requests (see attached Table F)
- Provision for inflation for materials and contracted services $ 7,346
- Increase in materials and supplies (expanded newsletter production; $ 548 computer supplies) $ 2,897
- New base request for equipment
- Increase in contracted services (bookkeeping; addtional telephone line; $ 900 minor maintenance) $ 2,029

1989 OPERATING BUDGET
CENTRAL EGLINTON COMMUNITY CENTRE

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
1	Addition of new Administrative Assistant position	15,217	7,346	Half-time position effective July 4, 1989.
	TOTAL	15,217	7,346	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $133,611 represents a reduction of $32,476 from the original request of $166,087. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Agreed to reductions in permanent salaries and fringe benefits (position being filled at lower wage grade and a later commencement date)	$4,558
- Adjustment to fringe benefits	$1,355
- Reduction in temporary salaries to delete administrative support postion given approval of New Request	$6,000
- Reduction in new request per Section F (Summary of New Requests)	$7,871
- Agreed to reduction in materials and supplies	$4,860
- Agreed to reduction in request for contracted services based on previous experience	$7,832

1989 OPERATING BUDGET
RALPH THORNTON CENTRE

A. STATEMENT OF BASIC FUNCTION

To provide for the overall administration and maintenance of the Ralph Thornton Centre, 765 Queen Street East.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY RALPH THORNTON CENTRE, OCTOBER 1988

1. 1988 in Review

The addition of the Program Assistant, and especially the upgrading of the position to full time in July, has enlarged the Core budget, but has made possible the development of many more community program relationships, the expansion of some of our key programs (computer room, summer day camp, after school), and a dramatic increase in self-sustaining funds, way beyond what was shown in our 1988 submission. These are mainly grants to hire staff for particular programs. (e.g. a SEPP II Computer Coordinator).

Increases in our room rates (the first in five years), approved by the Board after the submission of the 1988 budget, have brought in increased rental income for program, even though stricter policies for teen dances and parties have reduced the number of such events for a large part of the year.

The extra hours for security and caretaking were very much needed, given the heavy use to which the facilities are now put, almost to capacity seven days a week and at least thirteen hours every day.

The addition of the office computer has been a tremendous boon. We're now learning to use the financial program, and are looking forward to the data management package and networking capabilities. As directed, computer-related items of expense have been included in the appropriate Feature Categories.

By having some of the major maintenance items done by our own maintenance team, we have been able, with permission of the Commissioner of City Property, to use the funds saved to make some minor but important improvements in the basement and on the third floor, adding some new partitions and a couple of new doors in existing partitions.

B. BUDGET OVERVIEW STATEMENT (Continued)

2. Highlights of 1989 Budget

The budget requests a small amount to cover the extra costs which will be incurred when our Office Manager takes her maternity leave during 1989.

The submission includes increases which reflect the full year impact of changes made last year (increased hours for reception, security, and cleaning; the upgrading of the program position; office autmation).

The Board feels that the hourly rate paid to the part time night and weekend reception and cleaning staff does not reflect the significant increase in the duties and responsibilities required by the expansion of program and building use during the pass couple of years. An increase in funds is requested to reflect the upgrading of these positions.

The Board has had no report on our appeal in 1987 on the issue of the size of the Centre compared to other AOCC centres, and the recognition of all the responsibilities of the Administrator.

Personnel Committee had requested Job Evaluation staff to take one more look at the level of activity at the Centre to see if the Administrator's position should be upgraded. A just resolution of this matter would be reflected in an increase in the Full Time salary allotment (from Wage Grade 12, Step 04, to Wage Grade 13, Step 04). The Personnel Committee also agreed that this upgrading, is approved, would be retroactive to May 1987.

The Computer Room programming has been expanded dramatically, thanks to the SEPP II grant which has made possible a full time qualified coordinator. However, we have not found an appropriate government program to fund this position when the current grant runs out. Large corporations and foundations who may be well disposed are unable to make grants to organizations which cannot issue receipts with Tax Exemption Numbers.

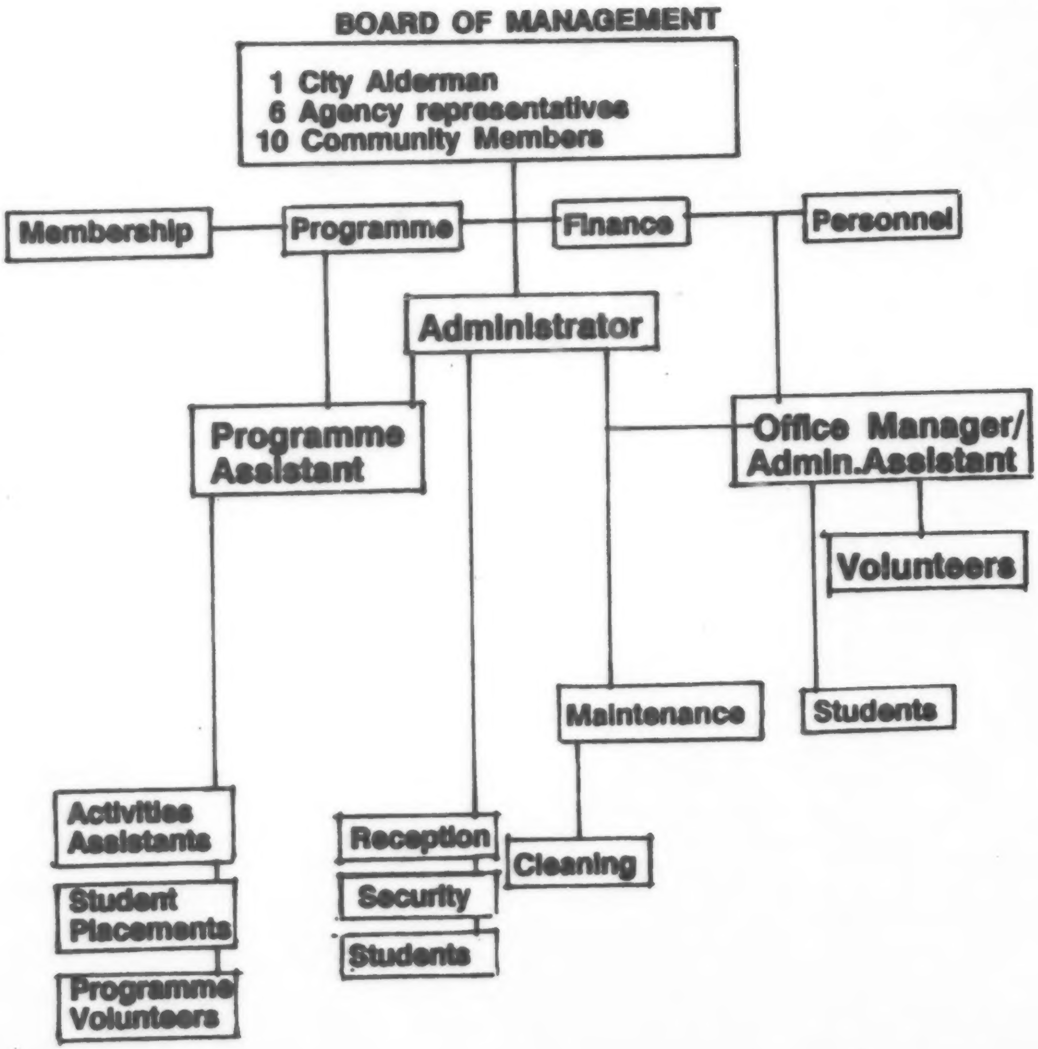
The City Treasurer has reported that he is unable to issue receipts on our behalf. We are currently seeking our own Tax Number from Revenue Canada.

B. BUDGET OVERVIEW STATEMENT (Continued)

3. Plans That Will Impact on Future Years' Budgets

Apart from full year impacts of items mentioned above, and increases due to inflation, the Board can forsee only one possible new item that would impact the Core Administrative budgets over the next three years. This would be the addition of a half time Volunteer Coordinator when our volunteer hours reach the level required to justify such a request. This could happen by the end of 1989 or the middle of 1990.

C. ORGANIZATION CHART


BOARD OF MANAGEMENT
1 City Alderman
6 Agency representatives
10 Community Members
Membership
Programme
Finance
Personnel
Administrator
Programme Assistant
Office Manager/ Admin.Assistant
Volunteers
Maintenance
Students
Activities Assistants
Student Placements
Programme Volunteers
Reception
Security
Students
Cleaning

1989 OPERATING BUDGET
RALPH THORNTON CENTRE

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
CORE ADMINISTRATION	297,105	295,635	315,337	305,775	10,140	3.4
TOTAL:	297,105	295,635	315,337	305,775	10,140	3.4
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	207,664	207,033	220,532	212,220	5,187	2.5
MATERIALS, SUPPLIES AND EQUIPMENT	11,204	11,544	12,051	11,751	207	1.8
CONTRACTED SERVICES	52,312	50,315	54,960	54,010	3,695	7.3
CONTRIBUTIONS, ETC.	46,727	47,545	48,596	48,596	1,051	2.2
RECOVERIES	20,802-	20,802-	20,802-	20,802-		
TOTAL:	297,105	295,635	315,337	305,775	10,140	3.4

1989 OPERATING BUDGET
RALPH THORNTON CENTRE

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $305,775 is up $10,140 or 3.4 per cent over the 1988 budget. The major changes include:

- Net increase in permanent salaries and fringe benefits: increments; supplementary maternity benefits; maternity replacement	$3,316
- Increase in hourly wages for temporary night reception, security and caretaking positions	$1,871
- Provision for inflation for materials and contracted services	$2,451
- Net increase in materials (office and janitorial); equipment and contracted services (additional telephone line, utilities)	$1,451
- Increase in contributions	$1,051

F. SUMMARY OF NEW REQUESTS

No new requests in 1989.

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $305,775 represents a reduction of $9,562 from the original request of $315,337. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Agreed to reductions in permanent salaries and fringe benefits for maternity replacement (lower wage level)	$5,147
- Agreed to reductions in temporary salaries and fringe benefits for hourly wage increase of night reception, security and caretaking positions	$1,695
- Agreed to reduction in fringe benefits request	$1,470
- Agreed to reduction in equipment request	$ 300
- Agreed to reduction in request for contracted services (minor maintenance)	$ 950

1989 OPERATING BUDGET
APPLEGROVE COMMUNITY COMPLEX

A. STATEMENT OF BASIC FUNCTION

"Applegrove is a community centre that focuses on providing social programs based on the needs of the individual, groups and the community."

"Applegrove is a community resource centre with flexible programming in an informal environment."

"Applegrove is a partnership of users and staff that provides support to its users and fosters community identity and development."

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY APPLEGROVE COMMUNITY COMPLEX, OCTOBER 1988

1. 1988 in Review

Applegrove Community Complex has undergone major changes in the year 1988. In February 1988, the Day Care program was removed from the authority of Applegrove and is now run by an independent board. A Task Force was established by City Council to report ways of making Applegrove more effective. There were significant changes in human resources at the staff and Board level. The Executive Director and the Program Coordinator resigned at the end of June and an Interim Executive Director was appointed. At the end of June there were just five board members remaining - two having joined the Board in the previous two months.

The situation now has greatly improved. There are now ten community elected representatives on the Board. A new Executive Director is being hired. A Program Coordinator is in place and a program review was held over the summer with specific program and overall recommendations. This along with the implementation of the Task Force Recommendations has given Applegrove a sense of direction and energy.

2. Highlights of the 1989 Budget

The Centre's 1989 submission reflects a budgetary surplus of $4,350 in its 1988 core administration operation funded by the City. The Centre's 1989 net submission is over the 1988 appropriation by $1,232 (a less than 1 per cent increase).

B. BUDGET OVERVIEW STATEMENT (Continued)

Personal Services (110) - Reflected in the 1989 budget is an increase of salary for the Program Coordinator from a Step 1 to a Step 2, Wage Scale 9 in October 1989.

Applegrove is also requesting an additional part-time Receptionist/Typist position to allow for Saturday opening.

Fringe Benefits (200) - There is an increase of 31.9% that reflects the increase in CUMBA and OMERS projected for 1989.

Material and Supplies (300) - A 4.0 per cent increase is projected over the 1988 appropriation.

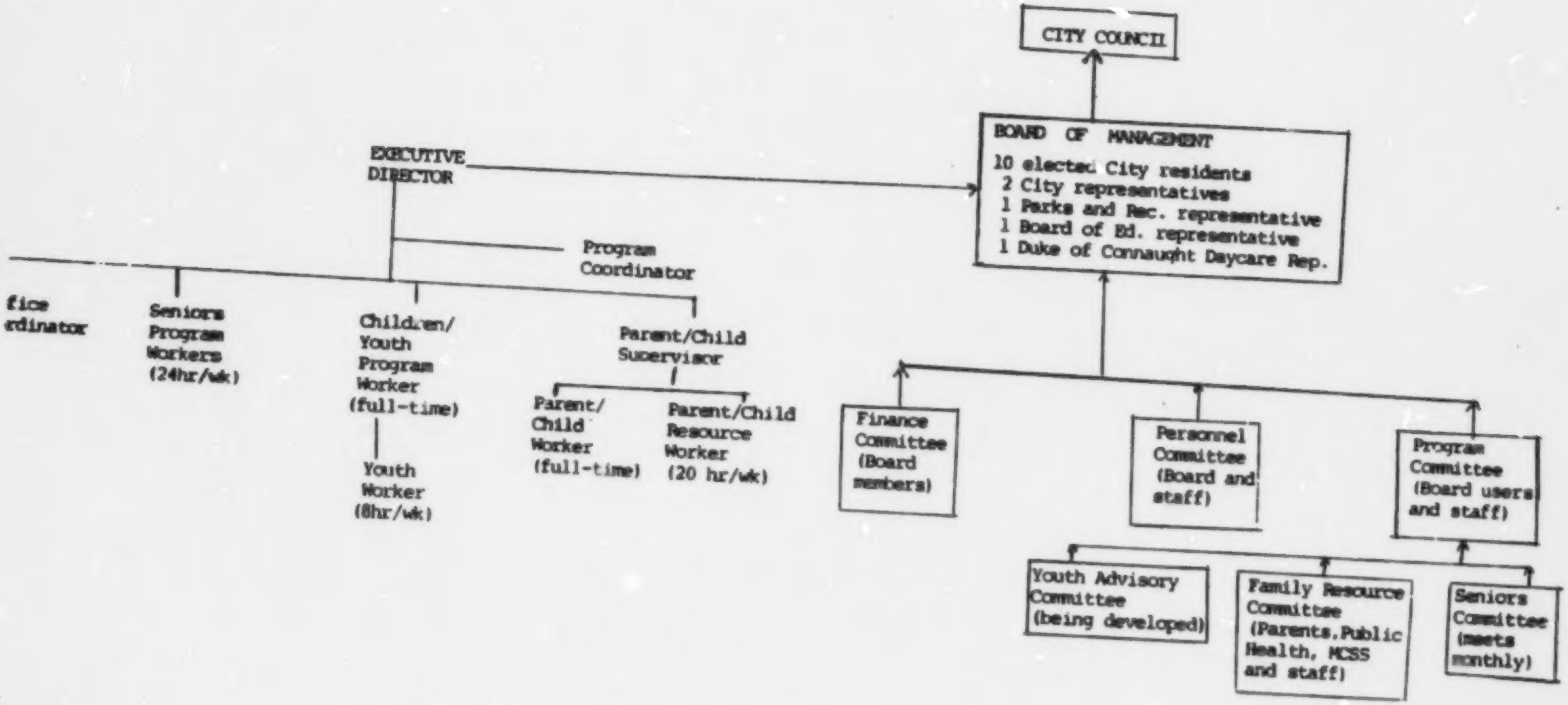
Purchase of Service (600) - Telephone (6420): An increase in the cost of the telephone service of $821 reflects the cost of another line for the computer modum. Construction Repair (6610): A new request of $1,000 is for new signs and notice boards in Applegrove's efforts to be more visible in the community as recommended in the Task Force Report.

3. Plans That Will Impact on Future Years' Budgets

The new request for a part-time receptionist/typist to accommodate Saturday programs will be a permanent request each year.

As Applegrove seeks to become more a vital community centre, it is expected that more volunteers will be needed to assist with programs. It is anticipated that in the 1990 budget there will be a request for a permanent half-time volunteer coordinator.

C. ORGANIZATION CHART


CITY COUNCIL
BOARD OF MANAGEMENT
10 elected City residents
2 City representatives
1 Parks and Rec. representative
1 Board of Ed. representative
1 Duke of Connaught Daycare Rep.
EXECUTIVE DIRECTOR
Program Coordinator
fice rdinator
Seniors Program Workers (24hr/wk)
Children/ Youth Program Worker (full-time)
Youth Worker (8hr/wk)
Parent/Child Supervisor
Parent/ Child Worker (full-time)
Parent/Child Resource Worker (20 hr/wk)
Finance Committee (Board members)
Personnel Committee (Board and staff)
Program Committee (Board users and staff)
Youth Advisory Committee (being developed)
Family Resource Committee (Parents, Public Health, MCSS and staff)
Seniors Committee (meets monthly)

1989 OPERATING BUDGET
APPLEGROVE COMMUNITY COMPLEX

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
CORE ADMINISTRATION	139,252	143,602	144,834	132,112	11,490-	8.0-
TOTAL:	139,252	143,602	144,834	132,112	11,490-	8.0-
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	108,841	110,364	112,290	99,568	10,796-	9.8-
MATERIALS, SUPPLIES AND EQUIPMENT	7,379	7,926	7,258	7,258	668-	8.4-
CONTRACTED SERVICES	23,032	25,312	25,286	25,286	26-	0.1-
TOTAL:	139,252	143,602	144,834	132,112	11,490-	8.0-

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $132,112 is down $11,490 or 8.0 per cent below the 1988 budget. The major changes include:

- Net decrease in permanent salaries - increments; staff changes resulting in lower wage step levels	$(9,888)
- Decrease in fringe benefits - change in wage step levels	$ (908)
- Provision for inflation for materials and contracted services	$ 1,289
- Net decrease in materials (office) and equipment	$ (945)
- Net decrease in contracted services: lease; minor maintenance	$(1,038)

1989 OPERATING BUDGET
APPLEGROVE COMMUNITY COMPLEX

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
1	Addition of Part-time Receptionist/Typist Position	7,720	0	Deleted - Centre to report back on extended use of facility, and therefore, need for this position during 1990 budget cycle.
	TOTAL	7,720	0	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $132,112 represents a reduction of $12,722 from the original request of $144,834. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Agreed to reductions in permanent salaries and fringe benefits for vacant position to be filled at a lower wage step level	$5,002
- Reduction in new request per Section F (Summary of New Requests)	$7,720

1989 OPERATING BUDGET
ARENA BOARDS

A. STATEMENT OF BASIC FUNCTION

To develop, manage and control the administration and programming facilities and services under the Board of Management as approved by City Council.

D. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
MOSS PARK ARENA	22,825	253	10,986	4,986	4,733	1,870.8
MCCORMICK ARENA	17,519-	3,704-	29,419	9,581-	5,877-	158.6-
WILLIAM H. BOLTON ARENA	58,560	56,126	40,360	40,360	15,766-	28.1-
FOREST HILL MEMORIAL ARENA	15,492-	5,994-	1,126-	6,000-	6-	
GEORGE BELL ARENA	28,751	16,000	45,967	16,000		
TED REEVE ARENA	31,621	30,389	32,019	29,135	1,254-	4.1-
NORTH TORONTO MEMORIAL ARENA	563-	25,953-	2,144-	16,144-	9,809	37.7
TOTAL:	108,183	67,117	155,481	58,756	8,361-	12.5-

2. BY FEATURE CATEGORY

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
SALARIES AND BENEFITS	1,308,263	1,266,183	1,396,820	1,383,781	117,598	9.3
MATERIALS, SUPPLIES AND EQUIPMENT	382,194	361,251	439,359	391,359	30,108	8.3
CONTRACTED SERVICES	719,972	704,183	711,217	704,362	179	
CONTRIBUTIONS, ETC						
RECOVERIES	2,302,246-	2,264,500-	2,391,915	2,420,746-	156,246-	6.8-
TOTAL:	108,183	67,117	155,481	58,756	8,361-	12.5-

1989 OPERATING BUDGET
ARENA BOARDS

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budgets reflect expenditures in the amount of $2,479,502 which are off-set by revenues of $2,420,746, resulting in a net City contribution of $58,756. This represents a decrease of $8,361 over 1988. The major changes include the following:

- Moss Park Arena, increase in utility expenses	$ 6,000
- McCormick Arena, non-recurring repair and maintenance items	$ (3,000)
- Bill Bolton Arena, increase in equipment replacement of $6,600 off-set by non-recurring operating expenses and increased revenues	$(15,000)
- Ted Reeve Arena, non-recurring repairs and maintenance items	$ 8,600
- North Toronto Memorial Arena, increase in permanent and temporary resources ($32,000) partially off-set by non-recurring repairs and maintenance items ($22,000)	$ 10,000

MCCORMICK ARENA

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
1	Micro Processor - Energy mgt. system specifically designed to monitor & control arena refrigeration systems.	39,000	0	Referred to City Property Dept. for review and comment.
	TOTAL	39,000	0	

1989 OPERATING BUDGET
ARENA BOARDS

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budgets reflect a City contribution of $58,756. This represents a reduction of $96,725 from the original request of $155,481. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Moss Park Arena - New arena sign deferred to 1990 ($3,500) General reductions in materials, supplies and purchases of services ($2,500) to bring selected feature of expense closer to the guideline	$ 6,000
- McCormick Arena - Reduction in new requests (Refer to Section D)	$ 39,000
- Forest Hill Memorial Arena - Reduction in temporary salaries ($1,903) to off-set increase in permanent salaries; general reductions in purchases of services ($2,971), to bring feature of expense to the guideline	$ 4,874
- George Bell Arena - The Budget Review Group is recommending that the submission be adjusted to equal the $16,000 Operating Deficit approved for the arena in 1988. The final 1989 Operating Budget will be determined once a representative from the Board of Management is before the Budget Review Group to present and discuss their 1989 operating budget submission	$ 29,967
- Ted Reeve Arena - General reductions in purchases of services, to bring feature of expense to the guideline	$ 2,884
- North Toronto Arena - General reductions in materials and supplies ($4,000), to bring feature of expense closer to the guideline; Increase in Hall rental revenues ($10,000), to reflect the facility being available for 12 months in 1989	$ 14,000

1989 OPERATING BUDGET
ALLAN A. LAMPORT STADIUM

A. STATEMENT OF BASIC FUNCTION

The Committee of Management operates Allan A. Lamport Stadium with the goal of encouraging optimum use of the stadium by the community.

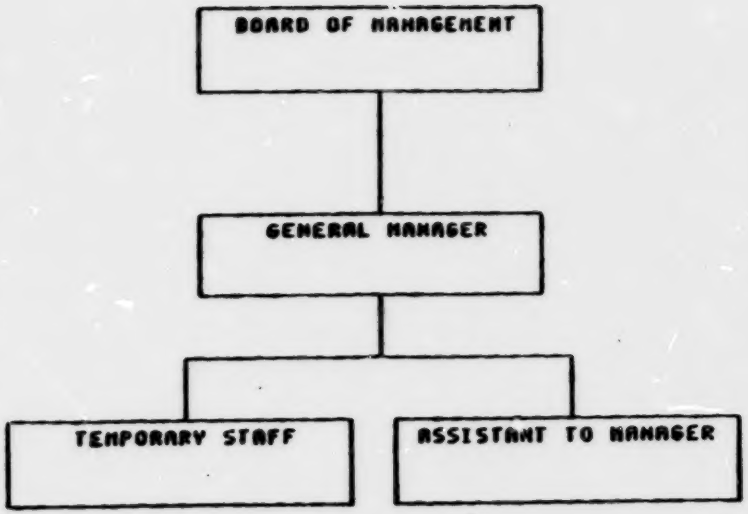
B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY ALLAN A. LAMPORT STADIUM, JANUARY 1989

The operations for 1988 show a deficit of $6,030 as opposed to a projected deficit of $7,534 which was anticipated in the City's 1988 Operating Budget. The Budget variances reflect an increase in operating expenditures of $79,959 which were offset by additional revenues totalling $81,463. The additional revenues were generated by field rentals and parking lot revenues not anticipated in the 1988 Budget. The increase in operating expenses were attributed to increase in temporary resources required and non-recurring contracted services.

The 1989 expenditure projections anticipate the utilization of the facility to its full capacity during the current season. This increase in usage is directly attributable to the attractiveness of the new playing surface and the other improvements that have been made to the stadium.

Revenue projections provide our best estimates of the income that can be generated while maintaining the long-standing policy of setting user fees at levels that encourage optimum utilization of the stadium by amateur groups who are the principal target users of the facility.

C. ORGANIZATION CHART


BOARD OF MANAGEMENT
GENERAL MANAGER
TEMPORARY STAFF
ASSISTANT TO MANAGER

1989 OPERATING BUDGET
A. A. LAMPORT STADIUM

D. **SUMMARY OF EXPENDITURES**

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
A. A. LAMPORT STADIUM	6,030	7,534	14,588	27,512-	35,046-	465.2
TOTAL:	6,030	7,534	14,588	27,512-	35,046-	465.2
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	124,916	101,115	140,195	125,195	24,080	23.8
MATERIALS, SUPPLIES AND EQUIPMENT	55,666	44,338	19,359	19,359	24,979-	56.3-
CONTRACTED SERVICES	109,829	64,999	127,530	100,430	35,431	54.5
CONTRIBUTIONS, ETC.						
RECOVERIES	284,381-	202,918-	272,496-	272,496-	69,578-	34.2-
TOTAL:	6,030	7,534	14,588	27,512-	35,046-	465.2

E. **HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988**

The 1989 recommended budget reflects expenditures in the amount of $244,984 which are off-set by revenues of $272,496, resulting in a surplus of $27,512. This represents a net decrease of $35,046 over 1988. The major changes include the following:

- Additional temporary resources required due to increased programs and events	$ 24,100
- Inflationary provision - Materials, supplies and contracted services	$ 4,400
- Increase in contracted services - light and power	$ 6,000
- Increase in recoveries due to additional programs and events and increased parking lot revenues	$(69,600)

1989 OPERATING BUDGET
A. A. LAMPORT STADIUM

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1989 REQUEST	1989 RECOMMENDED	COMMENTS
1	Part-time secretary - typist.	15.000	0	Deferred till 1990.
	TOTAL	15,000	0	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $(27,512) represents a reduction of $42,100 from the original request of $14,588. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reductions in new requests per Section F (Summary of New Requests)	$ 15,000
- Reduction in purchases of services - construction and repair contingency	$ 27,100

1989 OPERATING BUDGET
TORONTO ECONOMIC DEVELOPMENT CORPORATION

A. STATEMENT OF BASIC FUNCTION

The City of Toronto Economic Development Corporation was established in 1986 to support job creation and economic development in the City of Toronto. To meet this objective, the TEDC concentrates on three interrelated programmes: project development and management (development and renovation of lands and buildings); marketing (of TEDC projects and the City as a whole); and facilitation (fielding enquiries from businesses and assisting in site location). At present, the TEDC is devoting attention to the industrial sector.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY TORONTO ECONOMIC DEVELOPMENT CORPORATION, MARCH 1989

The Toronto Economic Development Corporation is undergoing a self-initiated strategic review and organizational assessment. The study is being undertaken by a Steering Committee made up of:

Mayor Art Eggleton
Councillor Barbara Hall
Councillor Dale Martin
Mr. Edmund Bovey
Mr. Reginald Lewis
Mr. Arthur Stevenson
Mr. Robert Millward

A Planning Retreat was held in November. The Steering Committee met on February 17 and will meet again on April 5.

The study will revisit the City's intentions in creating the TEDC and determine the appropriate steps to be taken related to the resources necessary to achieve the TEDC's goals and the required organizational structure.

The study will be completed by late spring. Consequently, the 1989 Operating Budget is based on the TEDC's start-up business plan. The Budget assumes the business development and marketing functions recommended in the start-up plan will be implemented this year.

1989 OPERATING BUDGET
TORONTO ECONOMIC DEVELOPMENT CORPORATION

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
ADMINISTRATION	310,810	460,500	622,365	466,700	6,200	1.3
TOTAL:	310,810	460,500	622,365	466,700	6,200	1.3
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	167,200	232,800	313,600	239,000	6,200	2.7
MATERIALS, SUPPLIES AND EQUIPMENT	34,500	27,000	36,200	27,000		
CONTRACTED SERVICES	109,110	200,700	284,310	200,700		
RECOVERIES			11,745-			
TOTAL:	310,810	460,500	622,365	466,700	6,200	1.3

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budget of $466,700 is up $6,200 or 1.3 per cent over the 1988 budget. The major changes include:

- Staff costs: Full year impact $ 6,200

1989 OPERATING BUDGET
TORONTO ECONOMIC DEVELOPMENT CORPORATION

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1989 recommended budget of $466,700 represents a reduction of $155,665 from the original request of $622,365. The purpose of the reduction is to approximate the 1988 budget while a self-initiated review is undertaken in conjunction with Management Services. It is understood that, if additional funds are required to fulfil the original mandate or a similar mandate requiring an increased level of funding, further funding will be recommended to Council.

1989 OPERATING BUDGET
PARKING AUTHORITY OF TORONTO

A. STATEMENT OF BASIC FUNCTION

The Authority is responsible for the establishment, operation and management of all municipal off-street parking facilities throughout the City.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE PARKING AUTHORITY OF TORONTO, NOVEMBER 1988

The 1988 net income will be 10.1% higher than in 1987 and 24.3% over 1988 budgeted amount. The City of Toronto will receive $10,027,000. $5,527,000 being rent for City owned land as their share of our surplus, and an estimated $4,500,000 in realty and business taxes paid throughout the year.

In 1989 our net income is projected to be slightly less than 1988 because of the net income lost by the partial closing of one carpark, to facilitate construction of a parking garage. The decrease in net income will be substantially offset by the opening of three garages later in 1989. The carpark, temporarily closed, will open in late 1989 as a 1,000 space garage. In future years the opening of these new parking facilities will result in the City of Toronto's portion of surplus increasing significantly.

1989 OPERATING BUDGET
PARKING AUTHORITY

D. SUMMARY OF EXPENDITURES

	1988 ACTUAL $	1988 BUDGET $	1989 REQUEST $	1989 RECOMMENDED BUDGET $	INCREASE 1988-9 $	INCREASE 1988-9 %
1. BY PROGRAM UNIT						
OPERATIONS	18,390,947-	15,217,853-	18,528,689-	18,528,689-	3,310,836-	21.7-
ADMINISTRATION	2,366,236	2,328,572	2,598,663	2,598,663	270,091	11.6
TOTAL:	16,024,711-	12,889,281-	15,930,026-	15,930,026-	3,040,745-	23.5-
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	8,877,131	8,639,231	9,737,711	9,737,711	1,098,480	12.7
MATERIALS, SUPPLIES AND EQUIPMENT	1,034,306	1,076,199	1,446,938	1,446,938	370,739	34.4
CONTRACTED SERVICES	4,331,719	4,025,707	4,947,299	4,947,299	921,592	22.9
CONTRIBUTIONS, ETC.	4,436,963	4,502,219	4,591,513	4,591,513	89,294	2.0
DEBT SERVICES	90,000	170,000	90,000	90,000	80,000-	47.1-
RECOVERIES	34,794,830-	31,302,637-	36,743,487-	36,743,487-	5,440,850-	17.3-
TOTAL:	16,024,711-	12,889,281-	15,930,026-	15,930,026-	3,040,745-	23.5-

1989 OPERATING BUDGET
PARKING AUTHORITY

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1988

The 1989 recommended budgeted surplus of $15,930,026 is up $3,040,745 or 23.5 per cent over the 1988 budgeted surplus. The major changes include:

- Sundry revenue increase	$ 856,367
- Parking revenue increase	$ 4,584,483
- Negotiated salary & benefits increase	$(1,098,479)
- Maintenance cost increase	$ (827,348)
- Administrative cost increase	$ (193,699)
- Rent increase	$ (219,536)
- Utilities increase	$ (116,432)
- Municipal tax increase	$ (89,294)

F. SUMMARY OF NEW REQUESTS

No new requests in 1989.

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

No adjustments were made by the Budget Review Group.

Reports Referred to the Budget Review Group
for Consideration with the
1989 Operating Budget

The Executive Committee also submits the report (March 14, 1989) from the City Services Committee respecting the Value for Money Audit of the Public Works Department (pg. B7, Vol II):

Comments: At its meeting held on Friday, March 3, 1989, the City Services Committee had before it a report (February 15, 1989) from the City Auditor respecting the Value for Money Audit of the Public Works Department.

Recommendation: The Committee referred the foregoing report to the Executive Committee for consideration.

(Report dated February 15, 1989, addressed to the City Services Committee from the City Auditor)

Origin: City Auditor

Background: In 1987, I requested and was given approval by City Council (June 15, 1987) to perform a Value for Money Audit of the Public Works Department as a Pilot Project. This audit was performed by staff of the City Audit Department with assistance and guidance from staff on loan from the Office of the Auditor General of Canada. Because of staff changes and the fact that this was a 'first time' review of a large and complex department the completion of this report was delayed.

Comprehensive (Value For Money) auditing is the term used in Canada to describe a concept of auditing that goes beyond just accounting for money collected and expended. It looks at the systems used for managing and reporting on the use of staff, goods and equipment and results achieved. This concept was introduced by the Office of the Auditor General of Canada several years ago. The present statutory financial audit for which I am responsible tells whether the financial records are reliable and may provide suggestions for improving financial controls. A comprehensive audit can give assurance about the way things are being managed and can point out areas where improvements could be made.

Comments: The Department of Public Works was selected as a pilot project because of the interest of Mr. R. M. Bremner, the Commissioner of Public Works, in this concept of auditing and the benefits that can be derived from its use. Most large municipalities in Canada have made efforts to develop some form of Value For Money Comprehensive Audit function with varying degrees of success. The most highly developed are in the City of Edmonton and the Region of Ottawa-Carleton but in both of these municipalities a Value For Money Audit is the only responsibility of the Auditor General/Regional Internal Auditor and each has a full time staff exclusively working in this area. In Toronto, the basic responsibilities of the City Auditor are prescribed by Provincial Statutes, both Public and Private and City of Toronto By-laws.

This final report has been reviewed in detail with the Commissioner of Public Works. The original approval of City Council required that the Executive Director of Management Services and the Commissioner of Finance review the report in an advisory capacity and this has been done. In addition to the services of the Office of the Auditor General, I reviewed the planning and methodology followed with someone actively involved in this concept of auditing at the municipal level, viz. the Regional Internal Auditor of Ottawa-Carleton. In municipalities that have highly developed this concept the aim is to cover all divisions/departments of the municipality over a four-eight year cycle - the length of time to cover a full cycle appears long but the process is very labour intensive - to do this overview of Public Works - and it is only an overview - cost approximately 2,400 chargeable hours - two-thirds City Audit, one-third Office of the Auditor General - about 1½ person years.

Recommendation: In summary, I consider the project was successful but the Audit Department does not at present have the resources to perform such audits on a continuing basis. The recommendations/areas of concern and opportunity of my review are summarized on pages 4-14 of my report. This report should be forwarded to Executive Committee/Budget Review Group for their review and/or action.

(The Value For Money Audit report prepared by the City Auditor has been forwarded to Members of City Council under separate cover.)

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The Executive Committee also submits the report (October 20, 1988) from the City Services Committee respecting the proposed City Clean-up Campaign, (pg. B78, Vol. II):

Comments: At its meeting held on Tuesday, October 18, 1988, the City Services Committee had before it a report (October 13, 1988) from the Working Committee on Clean-up of City respecting the proposed City Clean-up Campaign.

Recommendation: The Committee recommended to the Executive Committee that the foregoing report be adopted.

(Report dated October 13, 1988, addressed to the City Services Committee from the Working Committee on Clean-up of City)

Origin: Working Committee on Clean-up of City (c03csc8812:283)

Comments: Following a proposal from the Commissioner of Parks and Recreation to the City Services Committee, an interdepartmental Working Committee on Clean-up of City was formed to report on the potential of combining the City's different approaches to the clean-up and beautification of Toronto. The Working Committee consists of Alderman O'Donohue and representatives from Buildings and Inspections, City Clerk's, Parks and Recreation, Planning and Development, and Public Works. The first of a series of meetings and consultations was held in the summer of 1987.

The Working Committee's original intent was to consolidate the planning and promotion of existing and proposed departmental initiatives (anti-litter campaign, spring clean-up, and horticultural/beautification competition) into one, all-inclusive campaign with a single supporting public information programme, modelled after the recent "Be nice, clear your ice" campaigns.

On the surface, this approach is appealing, especially for administration and budgetary purposes. However, after closer examination, the Working Committee recognized that the existing and proposed programmes are specific messages targeted to specific and subsequently smaller, fragmented audiences. Two or more diverse messages intended for two or more different audiences cannot be married and successfully meet the time and space restrictions of television, radio, transit, and poster advertising. Each should be planned and promoted individually to ensure each delivers maximum impact to the intended audience. Any campaign attempting to roll them all into one would be confusing, ineffective, and ill-advised.

The Working Committee determined the City's major concern should be the broader, year-round attitudes of people toward litter and garbage collection. The public should be encouraged to think about how they contribute to the problem and the solution. It is the consensus of the Working Committee that this should be the exclusive focus of any new major media campaign. (For background information in support of this, please refer to the report submitted to the Working Committee on Clean-up of City from the Commissioner of Public Works, which is attached to this report.) The well-defined aim of this approach is ideally suited to television, radio, transit, and poster advertising and would closely parallel the spirit and single-mindedness of the "Be nice, clear your ice" campaigns.

Following is a description of such a campaign.

Objectives

(a) To instill a sense of pride in Toronto's image of being a clean and attractive City, and to communicate the importance of maintaining that image.

(b) To increase awareness of City operations designed to keep Toronto clean and attractive.

(c) To encourage people not to litter on City streets and in City parks.

(d) To encourage property owners, building occupants, and merchants to place garbage out for refuse collection at proper times.

(e) To encourage property owners, building occupants, and merchants to place garbage out for refuse collection properly bagged or wrapped.

(f) To discourage people from placing household and commercial garbage in the vicinity of street litter cans and other street furnishings.

(g) To discourage people from leaving garbage cans out in front of properties and/or storing garbage.

Messages

(a) Toronto's clean and attractive environment contributes much to the quality of my life, and makes me proud to be a resident of this City.

(b) The City administers extensive operations aimed at maintaining Toronto's clean and attractive image.

(c) Toronto has a reputation of being one of the cleanest and most attractive cities in the world, but we (meaning all members of all intended audiences) must all do our part to keep it that way.

Audience

Property owners, building occupants, and merchants within the City of Toronto.

Methodology

It is proposed that a television, radio, and transit public information programme be developed fo 1989, to achieve the foregoing objectives. As was the case with the "Be nice, clear your ice" project, the City's "Clean-up" media campaign would centre on a 30-second television commercial, using as support radio spots, newspaper ads, and promotional print materials such as wall posters, transit-shelter posters, flyers, and buttons. The campaign would run from mid-April to mid-May, 1989 (four weeks).

To attain maximum quality and ensure the required messages are communicated effectively to the target audience, the production and broadcasting of the television and radio commercials would be co-ordinated through a reputable advertising agency. As was done for the "Be nice, clear your ice" campaign, the agency would provide a market analysis, develop a creative strategy, produce scripts and storyboards, hire necessary talent, and purchase air time on television and radio.

Budget

Following are cost estimates for undertaking a 1989 "Clean-up" television and radio public information campaign as described:

Production of television commercial	$50,000
Production of radio commercials	2,000
Purchase of television and radio air time	110,000
Newspaper ads	6,000
Transit-shelter posters	8,500
Posters	2,500
Brochures	3,500
Buttons	2,500
Public Relations	2,500
Research and Evaluation	10,000
Total	$197,500

What is also needed is a high degree of co-ordination among the departments involved, especially in the area of promotion. The City Clerk's Information and Communication Services Division employs four Senior Communication Officers to assist City Departments and agencies with their advertising and public relations requirements. Each one is assigned to work on an ongoing basis with a group of specific clients. At present, a different Senior Communication Officer is serving each of the Departments (Buildings and Inspections, Parks and Recreation, and Public Works) with an interest in a generic clean-up campaign.

To ensure that the Departments involved are fully aware of what each other is doing in this field and to contribute toward a consistent image and increased profile in any promotion, one Senior Communication Officer should be assigned to assist all the relevant Departments and act as the main liaison for any "clean-up" project. This alignment would be contained to "clean-up" projects and should not affect the Senior Communication Officers' existing assignments in any other way.

Recommendations:

1. That this report be endorsed in principle by the City Services Committee.
2. That City Departments retain ownership of their individual "clean-up" and beautification initiatives along with the responsibility for identifying and securing the resources necessary to implement and promote them.
3. That funds in the amount of $197,500 be provided for the collective and co-ordinated planning, production, and delivery of a 1989 "Clean-up" television, radio, and print public information campaign.
4. That the City Clerk designate a specific "creative team", consisting of a Senior Communication Officer and a designer/illustrator from his Information and Communication Services Division to assist with the planning and to co-ordinate the promotion of all existing and proposed public information campaigns, regardless of the originating Department, which support any programme that is considered a generic component of an overall and ongoing "clean-up" campaign.
5. That the existing Working Committee of the Clean-up of the City retain its current membership and meet on an "as required" basis to address relevant issues and to discuss and share ideas.

(Report (undated) from the Commissioner of Public Works addressed to the Working Committee on Clean-up of City:

Origin: Commissioner of Public Works (c39csc87718:87)

Comments: As discussed at the last meeting of your Committee, I submit the following comments with respect to refuse and litter as affecting street allowance.

My Department is responsible for street cleaning services as well as collection of refuse. Street cleaning services provide for litter picking to sidewalks and boulevards, commercial streets and areas are cleaned of litter daily and residential streets are litter-picked as required. Approximately 1,500 litter containers are placed throughout the City in high pedestrian traffic and tourist areas. Containers are emptied twice or more when required each day. Mechanical sweeping and street flushing is carried out on main thoroughfares and business areas daily and residential areas at least weekly. Manual street cleaning is provided from spring through fall in areas subject to continuous parking of vehicles. Regular scheduled mechanical and manual lane cleaning is carried out to approximately 220 km of improved lanes and 80 km of unimproved lanes.

With respect to refuse collection, the level of service provides for a twice weekly curbside collection from all residential properties. In the downtown core and on the majority of arterial streets within the City, a night collection service is provided. In addition, restaurants may receive up to a maximum of 6 nightly collections per week. Also, a "bulk lift" refuse collection to apartment buildings is provided servicing 362 buildings with over 69,000 apartment suites. A once per week collection of "bulky" items such as furniture, appliances and garden refuse is also provided, in addition to a once weekly collection of newspapers for recycling and the operation of 17 recycling depots for the recovery of glass and metal cans.

In July of 1986, as a result of my report on street cleaning services, City Council authorized increases to my establishment and certain procedural changes that have provided for a greater level of service in street cleaning and litter picking. This has meant additional shifts of litter pickers and a greater concentration of labour on main arteries in the tourist areas.

I believe the current level of service is adequate and reasonable in terms of what can be afforded. However, as the Working Committee and Alderman O'Donohue have identified, certain problems with litter and garbage are occurring and if not dealt with will continue to spread. These problems, for the most part, are usually encountered on main arteries and immediate flankages, and consist of:

- persons placing household and commercial garbage in the vicinity of street litter cans and other street furnishings
- persons placing garbage out for refuse collection at incorrect times
- persons leaving garbage cans out in front of properties and storing garbage
- persons placing garbage out for collection improperly bagged or wrapped

There are probably many factors contributing to what appears to be an escalation of these conditions, some of which may be regulations not being understood by new residents and business owners; residences being changed into apartment buildings and rooming houses; property owners not passing on proper garbage storage and collection information to tenants; and no space is being designated in some buildings for garbage storage.

Various enforcement and educational campaigns have been carried out by my staff where a specific problem area develops or is reported. Procedures include inspectors handing out multi-language notices to residents and business operators, notice of violation to offenders are handed out, as well as warning letters and ticket offence notices.

By-law No. 20298 provides for the cleaning of streets and for the collection of waste in the City and for the most part is an effective by-law. However, as can be appreciated, persons littering and persons putting garbage out around litter cans or other street furnishings or out in front of property other than their own, are pretty well impossible to find let alone educate or charge.

Conclusion: While the Department can deal with specific offenders when found or identified, what is needed is a major educational campaign which will not only explain to the citizens of Toronto the "dos and don'ts" with respect to dealing with refuse and litter, but will help reinforce a sense of pride and preserve Toronto's image as a clean and attractive City.

There are certain by-law amendments that could be considered including increased fines, etc., however, I believe this could be considered after the impact of the educational campaign is measured.

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The Executive Committee also submits the report (October 20, 1988) from the City Services Committee respecting the City of Toronto's Street Lighting Policy, (Recommendation 9 of Budget Review Report):

Comments: At its meeting held on Tuesday, October 18, 1988, the City Services Committee had before it a communication (August 8, 1988) from the Administrator, Task Force on Toronto Hydro's Conversion Program, regarding the City of Toronto's street lighting policy.

The Committee also had before it a communication (October 17, 1988) from Alderman Nowlan.

The Committee also had before it a communication (October 18, 1988) from Mr. Howard J. Levine.

Mr. Howard J. Levine, 32 Wychwood Avenue, Toronto, M6G 2X7, addressed the Committee.

The Committee:

1. Requested the Commissioner of Public Works and the Commissioner of Planning and Development, in consultation with the appropriate officials of Toronto Hydro, to report jointly on a policy for street lighting in the City of Toronto and on the resources necessary to carry out this work.
2. Requested that the forthcoming report noted in Recommendation No. 1 include but not be limited to:
   a) light source
   b) illumination standards and street classification
   c) safety and security
   d) economy efficiency and energy conservation
   e) appropriate street light design and areas of special identity
   f) standardization
   g) implementation priorities
3. Requested the Executive Committee to provide funds in the amount of $50,000 professional assistance.

(Report dated August 8, 1988, addressed to the City Services Committee from the Task Force on Toronto Hydro's Conversion Program)

At its meeting held on August 5, 1988, the Task Force on Toronto Hydro's Conversion Program gave consideration to the attached report (August 2, 1988) from the Commissioner of Planning and Development regarding the City of Toronto's Street Lighting Policy.

The Task Force referred this matter to the City Services Committee for consideration.

The Task Force also requests that the Administrator of the City Services Committee advise Mr. Howard Levihe, Wychwood Community Association, 32 Wychwood Avenue, Toronto, M6G 2X7, when this item is on the City Services Committee's agenda.

(Report dated August 2, 1988, addressed to the Sub-Committee on 13.8 Kv Conversion from the Commissioner of Planning and Development)

Origin: Commissioner of Planning and Development (c71csc88024:114)

Background:

City Lighting Policy

At the meeting of the Sub-Committee on 13.8 Kv conversion held on July 6, 1988, I was requested to report on the City of Toronto's lighting policy, particularly with respect to the City's new street light.

Comments: The City's street lighting is the responsibility of the Department of Public Works. This Department issues instructions to supply, install and maintain street and lane lighting plant in the City of Toronto.

The Commissioner of Public Works reports to the City Services Committee on programs to improve street illumination to meet the International Illuminating Engineers recommended standards. In order to meet these standards and obtain energy and maintenance savings, the Commissioner routinely recommends and reports on the conversion of existing incandescent luminaires to High Pressure sodium light sources. The high pressure sodium light sources, common to most North American Utility Companies combines good economic light output, long bulb life, reasonable colour rendition and a quick restrike time. Programs involving the conversion of incandescent light sources to high pressure sodium are underway in residential areas to improve the level of illumination primarily for the safety and security of pedestrians.

Pedestrian Scale Lighting:

Pedestrian scale lighting has been installed in downtown commercial areas over the past ten years as part of the overall streetscape improvement program. These light standards, with high pressure sodium luminaires, have replaced the high mounted incandescent luminaires.

The pedestrian scale light emphasizes illumination for the pedestrian while meeting the I.E.S. Standards for roadway lighting. Pedestrian scale lighting has been installed in the St. Lawrence Historic District, the Yonge Corridor, Harbourfront and Yorkville.

The New City Type II Pedestrian Scale Luminaire

Two years ago, the Architecture and Urban Design Division of the Planning and Development Department began the design of the new City Type II light, ostensibly for the Railway Lands streetscape. Like Harbourfront, it was recognized that a high mounted "Cobra Head" light, along with a pedestrian light was in some cases needed to efficiently light streets of certain widths. A family of lights was therefore devised to meet the range of Railway Lands luminaires, poles, bases, and davit arms were designed in consultation with the Department of Public Works, Toronto Hydro and C.N. Realty, the developer for the first precincts of the Railway Lands. The luminaire designs are similar to the Harbourfront lights, encorporating spherical luminaire, 150 watt high pressure sodium lamp, concrete pole and a cast iron base.

The luminaire portion of the pedestrian scale light was designed to have standardized components to facilitate a quick change out of components. The style of the light was designed to be compatible with both historical districts and new developments. The luminaire is dimensioned to accommodate a variety of light sources if necessary in the future.

The emphasis for the family of lights has been on utility, economy, and flexibility. The light pole is similar to the traditional square tapered concrete pole and can be utilized for TTC suspension and the mounting of traffic signals. The City Type II light will supercede the Type I Victorian light for those new areas slated to receive pedestrian scale lighting in the downtown.

Summary: Prototypes of the new family of street lights are to be installed for evaluation purposes with a sample streetscape in the Railway Lands on the Peter Street alignment where it meets the reconstructed Spadina Avenue, south of Front Street. The report was prepared in consultation with the Commissioner of Public Works.

Recommendation: That this report be received for information.

(Communication dated October 17, 1988, addressed to the City Services Committee from Councillor Nowlan)

I recommend that:

1. That the Commissioner of Public Works and the Commissioner of Planning and Development, in consultation with Toronto Hydro, report jointly on a policy for street lighting in the City of Toronto and on the resources necessary to carry out this work.

2. Such report shall include, but not be limited to:
   - (a) light source
   - (b) illumination standards and street classification
   - (c) safety and security
   - (d) economy efficiency and energy conservation
   - (e) appropriate street light design and areas of special identity
   - (f) standardization
   - (g) implementation priorities

(Communication dated October 18, 1988, addressed to the City Services Committee from Mr. Howard J. Levine)

The following is a summary of the points raised at the Committee.

As a member of the Task Force on Toronto Hydro's Conversion Programme, I moved that the issue of Street Lighting be included on the Task Force's agenda. Although this was readily agreed to as pertinent to the scope of concern by the Task Force, deadlines relating to the main focus of the Task Force prevented an adequate examination of the street lighting situation. Accordingly, the Task Force referred the matter to City Services Committee and requested my pursuit on its behalf.

My interest in street lighting goes back many years, at least to 1973, when the issue emerged relating to the proposed high mast sodium vapour installation o proposedfor Yonge, north of Eglinton. Since that episode was resolved by Council's decision to install new low mast incandescent fixtures on Yonge Street, there has been no consistent application of Council's resolution to preserve the City's incandescent system.

During this 15 year period, many sections of City streets have been converted on a gradual but ever more persistent basis to the point that we now have a multitude of street lighting intensities, light sources, fixtures, and poles. The City has no consistent policy or standard but rather a hodge-podge of street lighting systems.

On top of this inconsistency, the Urban Design Division, has devised its own lighting fixtures, poles and illuminating concepts. Despite any public input or political scrutiny, these new devices have been designed and are now being fabricated by Metalumen Manufacturing Inc. in Guelph.

The streetlighting component of the overall urban design fabric of the City of Toronto is much too important to be determined and applied by a small group of City bureaucrats whose subjectivity and knowledge with respect to the issue could be regarded as highly suspect.

Therefore, I recommend that an immediate moratorium be placed on any installations of new lighting on any City streets (including those under Metro) and that an independent review be undertaken of the entire streetlighting situation, such review to include public participation and input prior to and during its reporting back to this Committee in the Spring of 1989.

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The Executive Committee also submits the report (October 19, 1988) from the City Services Committee respecting the introduction of "Vehicles Subject To Towing" signs in the Gerrard Street East and Coxwell Avenue area, (pg. B147, Vol. II):

Comments: At its meeting held on Tuesday, October 18, 1988, the City Services Committee had before it a report (October 7, 1988), as requested, from the Commissioner of Public Works, respecting the introduction of "Vehicles Subject To Towing" signs in the Gerrard Street East and Coxwell Avenue area.

The Committee also had before it a communication (August 2, 1988) from Aldermen Christie and Clifford.

The Committee recommends that:

1. "Vehicles Subject To Towing" signs be posted along the following streets:
   - (a) Woodfield Road, between Dundas Street East and Fairford Avenue
   - (b) Hiawatha Road, between Dundas Street East and Fairford Avenue
   - (c) Ashdale Avenue, between Dundas Street East and Fairford Avenue
   - (d) Craven Road, between Dundas Street East and Fairford Avenue
   - (e) Rhodes Avenue, between Dundas Street East and Fairford Avenue
   - (f) Gerrard Street East, between Woodfield Road and Coxwell Avenue.
2. The Executive Committee provide funds in the amount of $3,000.00 to cover the cost of undertaking this work.

(Report dated October 7, 1988, addressed to the City Services Committee from the Commissioner of Public Works)

Subject: Introduction of "Vehicles Subject To Towing" signs in the Gerrard Street East and Coxwell Avenue area. (Ward 8)

Origin: City Services Committee - August 9, 1988 (c39csc88931:117)

Comments: On August 9, 1988, the City Services Committee had before it a letter submitted jointly by Alderman Paul Christie and Alderman Tom Clifford respecting the introduction of a tow-away zone on the residential streets bounded by Woodfield Road, Fairford Avenue, Coxwell Avenue and Dundas Street East. I was requested to report accordingly.

I have been advised by a representative of the Metropolitan Toronto Police Force that manpower is not available to enforce a tow-away programme as strictly as that presently done in the downtown area. However, I was further advised that the Police Force would not object to the erection of "Vehicles Subject To Towing" signs.

Approximately 150 signs will be required in the above noted area to satisfactorily convey the "Vehicles Subject To Towing" message. The approximate cost of fabrication and installation of these signs will be $3,000.00, funds for which will need to be provided.

Conclusion: If the City Services Committee wishes to proceed with the erection of "Vehicles Subject To Towing" signs in the area bounded by Woodfield Road, Fairford Avenue, Coxwell Avenue and Dundas Street East, then it should be recommended that:

1. "Vehicles Subject To Towing" signs be posted along the following streets:
   - (a) Woodfield Road, between Dundas Street East and Fairford Avenue
   - (b) Hiawatha Road, between Dundas Street East and Fairford Avenue
   - (c) Ashdale Avenue, between Dundas Street East and Fairford Avenue
   - (d) Craven Road, between Dundas Street East and Fairford Avenue
   - (e) Rhodes Avenue, between Dundas Street East and Fairford Avenue
   - (f) Gerrard Street East, between Woodfield Road and Coxwell Avenue; and
2. The City of Toronto Executive Committee be requested to provide funds in the amount of $3,000.00 to cover the cost of undertaking this work.

(Communication dated August 2, 1988, addressed to the City Services Committee from Aldermen Christie and Clifford)

As I am sure you are aware the Gerrard India Bazaar is a very real attraction in the City of Toronto and while in most respects this is a positive development, the effect upon the immediately adjoining residential community is not always beneficial. In particular the neighbours complain about a tremendous parking burden on streets that have difficulty in meeting the demand for parking from residential uses, let along the growing commercial requirement.

On weekends the problem is particularly acute. Cars are invariably parked on both sides of the streets and the availability of parking spots for permitted cars is severely compromised. Unfortunately, this situation, while not exclusive to this area of the City, has the prospect of heightening racial tensions in the area, as residents have identified the principally Asian patrons of the Gerrard India Bazaar as the root of their problem.

On reflection, we feel that the situation might be best addressed by the introduction of a "tow away zone" on the residential streets abutting Gerrard Street between Coxwell Avenue and Woodfield Road. The north limit would best be Fairford Avenue and to the south Dundas Street East.

We would respectfully request your agreement to a report from the Commissioner of Public Works in this regard.

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The Executive Committee also submits the report (December 20, 1988) from the City Services Committee respecting pavement markings on Scarborough Road, (pg. B145, Vol. II):

Comments: At its meeting held on Friday, December 16, 1988, the City Services Committee had before it a communication (December 1, 1988) from Councillor Jakobek regarding pavement markings on Scarborough Road in order to identify parking stalls.

Recommendation: The Committee recommends that parking stalls be identified on Scarborough Road, south of Kingston Road, through the installation of pavement markings, and that the necessary funds be authorized for this purpose.

(Communication dated December 1, 1988, addressed to the City Services Committee from Councillor Jakobek)

I would like to request that the City Services Committee consider painting lines on Scarborough Road, south of Kingston Road, in order to indicate parking spaces on an experimental basis.

As on a number of city streets, there are several places where two cars can legally park between two ramps. However, some motorists park in the middle of these areas and therefore take up two spaces.

Your consideration on this matter is very much appreciated. Please notify me as to the date and time this item will be on the agenda.

(Communication dated October 21, 1988, addressed to the Commissioner of Public Works from Councillor Jakobek)

I have had a request for your Department to paint lines on Scarborough Road, south of Kingston Road, in order to indicate parking spaces. Apparently there are several places where two cars can legally park between two ramps. Unfortunately some motorists park in the middle of these areas and therefore take up two spaces.

While I understand that your Department does not normally reconsider this action, I would appreciate your reporting to the City Services Committee on a pilot/experimental project on Scarborough Road. Thank you for your assistance in this regard.

(Communication dated November 18, 1988, addressed to Councillor Jakobek from the Commissioner of Public Works)

This is in reply to your letter dated October 21, 1988, requesting that a pilot project be implemented on Scarborough Road identifying parking stalls through the installation of pavement markings.

Similar inquiries have been examined in the past. Unfortunately, any benefit derived from painting stall markings are far outweighed by problems such as cost, administration, maintenance and aesthetics. For example, to identify the more than 55,000 authorized permit parking spaces in the City the initial painting cost would be over $220,000. However, this does not include the cost involved in preparing a painting plan, establishing a maintenance programme and manpower expenses. Motorists on residential streets tend to park very close together thereby maximizing the number of parking spaces. Painted parking stalls would have to accommodate the largest vehicles therefore, the number of parking stalls would be less than presently exists.

No practical purposes would be served or information derived from introducing a test pavement marking project on Scarborough Road. Such a programme would need to be introduced on a City-wide basis to unify parking procedures everywhere and there is no justification for undertaking such a monumental and expensive task.

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The Executive Committee also submits the report (February 20, 1989) from the City Services Committee respecting the proposed relocation of the pedestrian crossover at the intersection of Bellefair Avenue and Queen Street East, (pg. B145, Vol. II):

Comments: At its meeting held on Friday, February 17, 1989, the City Services Committee had before it a report (February 7, 1989) from the Commissioner of Public Works respecting the proposed relocation of the pedestrian crossover at the intersection of Bellefair Avenue and Queen Street East.

Recommendation: The Committee recommends the adoption of the foregoing report and that funds in the amount of $7,500.00 be provided to cover the estimated cost of said relocation.

(Report dated February 7, 1989, addressed to the City Services Committee from the Commissioner of Public Works)

Subject: Proposed relocation of the pedestrian crossover at the intersection of Bellefair Avenue and Queen Street East. (Ward 10)

Origin: Commissioner of Public Works (c39csc89142:117)

Comments: At the request of Councillor Tom Jakobek my Department examined the feasibility of relocating the pedestrian crossover on Queen Street East at Bellefair Avenue from the east side to the west side of the intersection.

This pedestrian crossover is frequently blocked by automobiles and/or delivery vehicles parked within the "No Stopping 9 Metres of Crossing" regulation. Many of these vehicles are generated by a nearby convenience store. Vehicles parked so close to the crossover reduce sightlines and present a safety hazard. Since violations of the existing regulations are random and perpetrated by many and varied motorists Police enforcement is not the solution.

This problem could, however, be reduced if the pedestrian crossover were relocated to the west side of the intersection. Adjustments to the statutory "No Stopping 9 Metres of Crossing" regulation would be made accordingly. On-street parking spaces along Queen Street East will not be lost, however, there will be a minor relocation of spaces from west of to east of Bellefair Avenue.

The estimated cost of relocating the pedestrian crossover is $7,500.00, funds for which will need to be provided.

Recommendations: I recommend that:

1. The pedestrian crossover on Queen Street East at the east side of Bellefair Avenue be relocated to the west side of Bellefair Avenue;
2. The appropriate Schedule of By-law No. 378-80 be amended accordingly; and

3. The City of Toronto Executive Committee be requested to provide funds in the amount of $7,500.00 to cover the estimated cost of said relocation.

The Executive Committee also submits the report (April 4, 1989) from the City Services Committee respecting conversion of residential incinerators - additional labour and equipment requirements, (pg. B146, Vol. II):

Comments: At its meeting held on Friday, March 31, 1989, the City Services Committee had before it a report (March 17, 1989) from the Commissioner of Public Works respecting conversion of residential incinerators - additional labour and equipment requirements.

Recommendation: The Committee recommends the adoption of the foregoing report.

(Report dated March 17, 1989, addressed to the City Services Committee from the Commissioner of Public Works)

Subject: Conversion of Residential Incinerators - Additional Labour and Equipment Requirements.

Origin: Commissioner of Public Works (c39csc89232:412)

Comments: My report to your Committee in September, 1988, dealing with the Provincial Ministry of the Environment regulation banning the operation of existing apartment building incinerators after May 31, 1989, was approved by your Committee and the following recommendation was adopted by City Council on October 3 and 7, 1988.

"That City Council request the Commissioner of Public Works to report further on the details of the change in staff and equipment resources to accommodate the increase in refuse to be collected by City forces resulting from the ban on residential incinerators."

I have now reviewed the labour and equipment requirements to meet current and future increased services resulting from the ban on apartment incinerators. This increase will require the purchase of 412 compactor and rear-loading containers, 2 front-end loading packers, 2 truck drivers and 2 labourers. The capital cost to purchase the equipment is estimated to be $754,700 and the annual operating cost is $265,122.

For your Committee's information, I attach a summary table showing requirements for packers and containers for garbage collection from all apartment buildings to be served by my crews in 1989.

Recommendations:

1. That the permanent establishment of my Department be increased by 2 Drivers - Bulk Lift and 2 Labourers - Bulk Lift, and that the amount of $148,642.00 be provided in my 1989 Operating Budget to cover the additional cost of this labour.
2. That $240,000.00 be provided for the purchase of 2 front-end loading packers and that prior authorization be given to expedite their delivery.
3. That an amount of $514,700.00 be provided for the purchase of 203 3.2 c.y. compactor containers and 209 2.0 c.y. rear-loading containers and that prior authorization be given to expedite their delivery.
4. That the appropriate City Officials be authorized to take whatever action is necessary to give effect to the foregoing.

SUMMARY OF EQUIPMENT REQUIREMENTS FOR APARTMENT GARBAGE COLLECTION IN 1989	
ITEM	NUMBER
1. Front End Loading Packers	2
* 2. Compactor Containers For New Apartments (3.2 cu yd)	235
* 3. Compactor Containers For Replacement Of Old Containers (3.2 cu yd)	300
4. Containers For Apartment Incinerator Conversion:	
a) (3.2 cu yd) Compactor Containers	203
b) (2.0 cu yd) Rear Loading Containers	209

* already included in 1989 Budget Estimates

The Executive Committee also submits the report (February 28, 1989) from the City Solicitor respecting Municipal Code - Summer Student (pg. B29, Vol. II):

Origin: City Solicitor (C06exec89301:170)

Comments: City Council at its meeting held on November 3 and 7, 1986, adopted Clause 46 of Executive Committee Report No. 36 with respect to "Proposed Municipal Code for the City of Toronto - Consolidation of Existing By-laws and Indexes" and approved in principle the consolidation of the By-laws of the City of Toronto into a Municipal Code. In terms of the workplan prepared by the City Clerk, the work has reached the stage of finalizing the list of by-laws to be included in the Municipal Code.

It is expected that this list will be forwarded to General Code Publishers for the preparation of the Municipal Code in March or April. I expect that the City will be receiving back parts of the actual Code in June or July.

The work that will be generated in the Legal Department in terms of reviewing the draft Municipal Code and in doing the background research required in order to make recommendations as to whether or not certain by-laws not included in the Code should be repealed, will be facilitated by the hiring of a summer law student with appropriate research skills.

Recommendations:

1. That the City Solicitor be authorized to have a summer student for three months to assist in the consolidation of the By-laws of the City of Toronto in a Municipal Code.
2. That funds in the amount of $6,000.00 be added to the Legal Department's 1989 Budget (Account No. 706-100-120 Personal Services - Temporary).

—

The Executive Committee also submits the report (January 5, 1989) from the Neighbourhoods Committee respecting The Safe City Committee - Wen-Do Programmes (Pg. B125, Vol. II):

Comments: At its meeting held on January 5, 1989, the Neighbourhoods Committee had before it the report (December 27, 1988) from the Commissioner of Parks and Recreation respecting The Safe City: Municipal strategies for preventing public violence against women - Recommendation 19 - Wen-Do Programmes in City recreation centres.

Recommendation: The Committee recommends the adoption of the attached report.

(Report dated December 27, 1988, addressed to the Neighbourhoods Committee from the Commissioner of Parks and Recreation)

Subject: The Safe City: Municipal Strategies for Preventing Public Violence Against Women - Recommendation 19 (All Wards)

Origin: Commissioner of Parks and Recreation (c36nhc88173:130)

Comments: Your Committee requested that I report by December 31, 1988, regarding the funds required to implement a Wen-Do programme in each recreation centre. This programme is one of the measures which The Safe City Report has identified to deal with public violence against women.

The programme costs to initiate a six week course at three hours per week is $720.00. I recommend we offer this course at each recreation centre twice per year. The total programme costs for twenty five recreation centres is $36,000.00. An alternative at a reduced cost would be to offer this programme on a geographical basis. The programme would be implemented at various recreation centres pending location and high community need. The programme costs would be one third of the total which is approximately $11,520.00.

As with other specialized programme areas, we recommend a city wide promotional campaign to encourage full participation in this programme. The promotion costs will include 6,000, eight panel brochures and 6,000, two coloured posters. The total promotion costs would be $5,200.00.

Recommendations:

1. That the Parks and Recreation Department offer Wen-Do programmes in twenty five recreation centres twice per year.
2. That the following funds be included in the 1989 operating budget on a recurring basis to cover the cost of this initiative:

Programme	$ 36,000.00
Promotion	$ 5,200.00
Grand Total	$ 41,200.00

3. That this report be referred to the Budget Review Group for consideration as part of the 1989 budget approval process.

—

The Executive Committee also submits the report (February 20, 1989) from the Neighbourhoods Committee respecting Departmental Recommendations - Funds for Major Grant Receiving Agencies, (Recommendation 8 of the Budget Review report):

Comments: At its meeting held on February 16, 1989, the Neighbourhoods Committee had before it the report (February 6, 1989) from the Commissioner of Parks and Recreation respecting Departmental Recommendations with regard to Funds for Major Grant Receiving Agencies 1989-1990.

The following persons addressed the Neighbourhoods Committee:

- Carol Roberts, St. Stephens Community House
- Coreen Gilligan, Dixon Hall
- Julia Tao, Woodgreen Community Centre

The Neighbourhoods Committee recommends:

1. That the report (February 6, 1989) from the Commissioner of Parks and Recreation be adopted; that Budget Review Group consider all of the 1989 new requests; and that the usual guidelines be set aside in the case of requests for summer day camps.
2. That Council request the Honourable Barbara McDougall, Minister of Employment and Immigration, to reinstate some of the funding cut backs and to consider ways to maintain the appropriate funding levels identified by various agencies requesting funds for summer day camps.
3. That Council urge the Provinical Minister of Tourism and Recreation to provide funding specific to the issue of summer day camps in order for these agencies to continue to be in a position to respond to the needs of the community.

(Report dated February 6, 1989, addressed to the Neighbourhoods Committee from the Commissioner of Parks and Recreation)

Subject: Departmental Recommendations with regard to Funds for Major Grant Receiving Agencies 1989-1990 (All Wards)

Origin: Commissioner of Parks and Recreation (c36nhc88195:130)

Comments: The purpose of this report is to set forth my recommendations for the provision of major grants for the period June 1, 1989 - May 31, 1990. Major considerations in this submission include in order of priority:

1. An inflationary increase.
2. Summer day camp funding requests as a priority established by City Council.

3. The review of Cabbagetown Youth Centre as a major grant recipient.
4. All other new programme requests.

Process of Developing 1989 Grant Recommendations

I have provided a ceiling of 4.4% inflationary increase for all agencies which have requested such increases. It is important to note that salaries for Recreation part time staff in my Department have been approved at 4.4% increase. Some community groups have expressed concern about competitive wages for their staff.

Summer Day Camp Requests

City Council at its meeting held on August 8, 1988, adopted my report entitled, "Emergency Funding - Summer Day Camp". This report directed that the issue of ongoing funding for summer day camps operated by various major grant receiving agencies be addressed, in conjunction with my Department's recommendations for Recreational Grants, to these Major Grant Receiving Agencies.

I have reviewed funding requests for day camp programmes based on:

1. The historical funding of summer day camps provided T.A.N.S. and A.O.C.C. agencies by the City.
2. A review of the average cutback of Federal Government funding over the last two years.
3. The 1989 projected shortfall provided by the agencies as indicated in my report to the Budget Review group entitled

   Emergency Funding - Summer Day Camp, adopted August 8, 1988
   by City Council.

Cabbagetown Youth Centre

The Grant Review Committee funded Cabbagetown Youth Centre for $12,000 in 1988/89. I am recommending that these funds be transferred to my Department's budget for the 1989/90 year. Further, I am recommeding that an additional $8,000 for a total of $20,000 be provided in the 1989/90 year.

My staff are continuing to assess the programmes and operations of Cabbagetown Youth Centre. I expect to be able to report by the end of March 1989 on the case for transferring this agency into the Major Grant category. The provision of the additional $8,000. noted above is contingent on a favourable report.

All Other New Programme Requests

I have also included other new programme requests and ranked them in order of priority. My staff have considered these which are generally based on our internal priorities i.e. Youth and Drugs, Isolated Adults, Multicultural Accessibility and Seniors. These requests are not recommended for approval as my other recommendations already well exceed the 4% budget increase guideline. The priority for approvals as set out in this report are a) inflationary increase of 4.4% and b) increase for day camp funding.

Recommendations:

1. That your Committee approve the 1989/90 Grant allocations and a total net increase of $24,515 to base for all major grant receiving agencies, enclosed as Appendix I.
2. That all summer day camps listed in the high priority category be approved for a total net increase of $36,200, enclosed as Appendix II.
3. That your Committee approve the funding of $20,000 being requested for the Cabbagetown Youth Club, contingent on a favourable report to the Grant Review Committee regarding the agency's major recreational grant status.

Appendix I

Major Grant Receiving Agencies
Recommended Level of Support

Agency	88/89 Alloc.	89/90 Request	89 Base Recomm.	1989 New Requests	Total Recomm. (89/90)
				Summer Camp	
Central Neighbourhood House	37,906	50,169	39,574	5,200	44,774
Centre 55	10,000	10,400	10,440	3,200	13,640
Dixon Hall	28,119	29,843	29,356	4,700	34,056
Dream In High Park	47,424	60,000	49,511		49,511
Eastview Community Centre	57,682	65,660	60,022	5,200	65,222
St. Albans Boys & Girls Club	33,867	35,391	35,357	1,500	36,857
St. Christopher House	54,894	57,364	57,309	5,200	62,509
St. Stephens Community House	65,925	69,221	68,826	4,000	72,826
Scadding Court Community Centre	45,531	47,352	47,534	4,000	51,534
University Settlement House	63,230	75,600	66,012	3,200	69,212
Woodgreen Community Centre	53,994	56,154	56,370		56,370

Agency	88/89 Alloc.	89/90 Request	89 Base Recomm.	1989 New Requests	Total Recomm. (89/90)
				Summer Camp	
Youth Centres:					
Y.M.C.A.	46,789	50,050	48,848		48,848
(1) Bloor Collegiate Institute	9,360	10,001	9,771		9,771
(2) General Mercer/Osler	20,219	21,634	21,107		21,107
(3) Parkdale Collegiate Institute	17,210	18,415	17,970		17,970
S.H.A.R.E. Riverdale Collegiate Institute	16,294	17,923	17,011		17,011
* Cabbagetown Youth Centre	12,000	50,000	20,000		20,000
Sub-Total:	573,655	675,127	606,170	36,200	642,370
* Cabbagetown Youth Centre New Request					8,000
Total:	573,655	675,127	606,170	36,200	650,370

(1) The 1989 Base Recommendation has been calculated to reflect a 4.4% increase consistent with the Parks Department wage increase for recreation casual employees.

Appendix II

1989

Category: Summer Day Camp - Requests

Agency	Total Request	Projected Shortfall	Dept. Recommendation High	Dept. Recommendation Medium	Dept. Recommendation Low
C.N.H.	41,232	10,000	5,200		36,032
Centre 55	9,142	9,142	3,200		5,942
Dixon Hall	35,904	13,500	4,700		31,204
Eastview	15,460	15,460	5,200		10,260
St. Christopher	10,700	10,700	5,200		5,500
Scadding Court	11,660	11,660	4,000		7,660
University Settlement	9,200	9,200	3,200		6,000
St. Albans	3,836	3,836	1,500		2,336
St. Stephens	11,835	11,835	4,000		7,835
* Woodgreen New Request	12,774				
Total:	161,743	95,333	36,200		112,769

* Woodgreen:

The summer day camp request is a new request and has been placed in the other new category.

Funding is not recommended.

Category: Other New Programme Requests

Agency	Total Request	High Priority	Medium Priority	Low Priority
Central Neighbourhood House	17,940			
(1) Outreach Youth Recreation Programme	8,940	6,000		2,940
(2) After Four Programme	6,000			6,000
(3) Additional Staff Wage Increase	3,000			3,000
Dixon Hall				
(1) Youth Prevention Programme through Recreation	50,000	6,000		44,000
Dream in High Park				
(1) Customer Service	42,000			42,000
St. Christopher House				
(1) A meeting place Isolated Adult Drop-In Programme	38,825	4,000		34,825
St. Stephens				
(1) Portuguese Seniors Recreation Programme	9,250	2,500		6,750
Scadding Court Community Centre				
(1) 10th Anniversary Celebration	11,240			11,240
Woodgreen Community Centre	27,614			
(1) Special Needs Adult Recreation Programme	14,840	4,000		10,840
(2) Summer Day Camp	12,774	4,000		8,774
Total:	196,869	26,500		170,369

The Executive Committee also submits the report (April 20, 1989) from the Budget Review Group respecting secretarial support to the CGE Task Force, (Pg. B106, Vol. II):

Origin: Councillor Barbara Hall, Chair, Budget Review Group (c10exec89151:462)

Comments: At its meeting of April 18, 1989, the Budget Review Group had before it the report (April 7, 1989) from the Board of Health on the above-noted subject. On April 11, 1989, the Executive Committee referred this matter to the Budget Review Group for consideration with the 1989 Operating Budget.

The report requests that funds of $6,000 be provided in the 1989 Operating Budget for secretarial support to the CGE Task Force. It is also recommended by the Board of Health that City Council request the Province of Ontario to fund 50 per cent of the costs of the Task Force and that all funds recovered be used to offset the costs incurred by the CGE Task Force. The 1989 Operating Budget as recommended by the Budget Review Group, has included funds for this purpose.

The Budget Review Group decided to recommend the following:

Recommendations:

1. That the Medical Officer of Health be authorized to hire a temporary part-time secretary for the purpose of providing secretarial support to the CGE Task Force;
2. That funds in the amount of $6,000 be provided from the Department of Public Health's 1989 recommended Operating Budget Account 734-135-120; and,
3. That City Council request the Province of Ontario to fund 50 per cent of the costs of the CGE Task Force.

(Report dated April 7, 1989, from the Board of Health)

Origin: Board of Health Meeting, April 5, 1989 (c96exec89078:15)

Comments: At its meeting held on April 5, 1989, the Board of Health gave consideration to the communication (March 17, 1989) from the Chair of the CGE Task Force requesting funding to provide secretarial services to the Task Force.

Recommendation: The Board of Health recommends:

1. That secretarial services be hired for the Task Force under the general direction of the Business Manager, Northern Health Area, in an amount up to $6000; and funds be provided from the City's At Large Account; and
2. That the City Clerk's Department provide secretarial assistance until such funds are made available by City Council.

(Communication dated March 17, 1989, addressed to the Board of Health from the CGE Task Force)

At its meeting held on March 8, 1989, the Board of Health gave consideration to the resource requirements for the CGE Task Force.

The Board of Health adopted the following motion:

"That the Task Force request funding to hire a person on an hourly basis to provide administrative services to the Task Force, similar to the Community Advisory Board Secretary, including: preparation of notice and agenda, in consultation with the Chair; attending all meetings and recording minutes; and preparing written minutes and decision letters."

At its meeting held on March 14, 1989, the CGE Task Force adopted the following motion:

"Requested that secretarial services be hired for the Task Force under the general direction of the Business Manager, Northern Health Area, in an amount up to $6,000; and funds be provided from the City's At Large Account."

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The Executive Committee also submits the report (February 9, 1989) from the Board of Health respecting a Planning Retreat, (pg. B163, Vol. II):

Origin: Board of Health Meeting held on January 25, 1989 (c96exec89041:15)

Comments: At its meeting held on February 8, 1989, the Board of Health gave consideration to the report (December 28, 1988) from the Acting Medical Officer of Health, regarding a Planning Retreat in which members of the Board of Health and senior management of the Department of Public Health participate in a strategic review of programs and issues for 1990 and beyond.

Recommendation: The Board of Health recommends the adoption of the report (December 28, 1988) from the Acting Medical Officer of Health.

(Report dated December 28, 1988, addressed to the Board of Health from the Acting Medical Officer of Health)

Subject: Planning Retreat

Origin: Acting Medical Officer of Health, December 28, 1988 (c34hlth88155:527)

Recommendations:

1. That the Board of Health consider dates in mid or late April for a strategic planning process involving both the Board members and the senior management of the Department of Public Health.
2. That City Council be requested to give prior approval to expenditure of funds in the amount of $20,000 for this purpose.
3. That the Board appoint two of its members to work with the Department in organizing this planning session.

Comments: In adoption of the Medical Officer of Health's report (June 7, 1988, Appendix I) to the Budget Sub-Committee, concerning the Planning and Budgeting Process, the Board of Health agreed to a process which will involve a strategic review of programs and issues. This is usually to take place in January of each year. In 1989, this is to be later because it is in the start-up phase and there is an extensive internal process underway within the Department designed to lead to the strategic review retreat with the Board of Health.

It is important that the new Medical Officer of Health, Dr. Perry Kendall, be involved in the planning sessions with the Board, therefore, it is proposed that this take place in mid or late April. The lateness of this will create some pressure in the production of Program Change proposals to be based upon the outcome of this review for 1990. However, both the Board and the Department are committed to the agreed process and it is essential that we commence this year.

Staff anticipate that the planning retreat will require from two to two and one-half days to be effective. It is also recommended that this be residential and at a location, if not outside of the City, at least well away from City Hall where concentrated work can take place with minimal interruption. It is also expected that assistance will be required from a facilitator for this event. The Management Services Department may be approached in this regard. Funds have been included in the Board of Health 1989 Operating Budget to cover costs related to this retreat.

(Report dated June 7, 1988, addressed to the Board of Health Budget Sub-Committee from the Medical Officer of Health)

Subject: Planning and Budgeting Process

Origin: Budget Sub-Committee, March 22, 1988, (c34hlth88066:356)

Recommendations:

1. That the Budget Sub-Committee recommend to the Board of Health that the participation of the Board in the budget, planning and evaluation process be as outlined in this report.
2. That the Budget Sub-Committee schedule a meeting in conference to consider, with the Department, preliminary proposals for program changes for 1989.

Comments: At its meeting of March 28, 1988, the Board of Health endorsed the requests of the Budget Sub-Committee (March 22, 1988) that the Medical Officer of Health report concerning:

(a) A budget process which would identify the following:

- specific programs;
- major changes contemplated for the 1989 budget;
- programs pertaining to seniors; and
- programs pertaining to nutrition.

(b) Programs which the Department plans to evaluate.

The interest of the Budget Sub-Committee in both requests was in order that the Sub-Committee, and through it the Board of Health, could become involved in the planning, budgeting and program evaluation process in a meaningful way.

This report presents the budget process. Information requests for programs pertaining to seniors and nutrition programs the Department plans to evaluate are presented in a separate report.

The Department's strategic planning process has been evolving over the last eight years. Over this time, Public Health in the 1980's has served as the major guide to the Department and the Board for setting priorities for public health. Reorganization and decentralization of the Department has been guided by that document and the priorities have been major thrusts in health promotion. The budgeting process has also been refined over the same time period such that there are now criteria for ranking program change statements according to the Departmental strategic priorities. The increased involvement of the Board proposed in this report will continue the evolution of the strategic planning process.

The Department is encouraged by the Budget Sub-Committee's serious interest in this process. In past times, the cycle of changing Board membership and the ebb and flow of interest in the planning and budgeting cycles have made it difficult to develop and implement a system that requires a long-term commitment from Board members. This report proposes a methodology which demands significant amounts of time, effort and interest on the part of Board members. Another approach that demands less effort will increase the risk of being a token effort.

This is a year for re-examining priorities and planning over the long-term with the results of the work of the Healthy Toronto 2000 Sub-Committee setting the stage for the 1990s, just as Public Health in the 1980's did for the 1980's. It is an ideal time to revise the connections between the planning and budgeting processes and to make the link more meaningful for both Board members and Department staff.

The Department supports the Board's involvement in establishing long-term strategic directions. It is very important in this rapidly changing world to have long-term strategic directions and goals which enable us to deal with short-term decisions and issues in a planned rather than an ad hoc manner. The proposal outlined in this report integrates operational and long-term planning with the budget process and proposes a role for the Board of Health.

The elements of the proposed process are as follows:

(1) Review of Annual Strategic Plan;

(2) Review of Annual program changes;

(3) Determination of evaluation needs and review of results; and

(4) Review of annual operating budget.

Each of these elements has a varying level of involvement of Board members; but all steps include input, review or approval. Community Advisory Boards are involved in the planning and budgeting process through their representative on the Board and through their advice to the Area Management Teams. The appended figures illustrate the process:

Figure 1: Role of the Annual Strategic Review in Budgeting, Planning and Evaluation.

Figure 2: The proposed Department of Public Health Budget Process

Figure 3: Summary of Board and Budget Subcommittee involvement in the Budget Process.

(1) Review of Annual Strategic Plan

The key component of the planning process is an Annual Strategic Review (Figure 1). At this review (usually to be in January of each year), the Board and Department managers will meet, probably for two days, to check the long-term course for public health (three years, five years and beyond) and to set annual priorities. At this meeting, health needs, Board of Health requests, activities, issues, and mandates will be assessed against budget constraints, long-term priorities, program reviews and commitments to set annual priorities for the Department of Public Health.

For this Annual Strategic Review to be meaningful, both the Department and the Board must make a commitment to abide by these priorities as much as possible for the following year. Of course contingent matters may be addressed at any time should a particularly significant issue emerge which cannot be dealt with in the existing set of priorities or normal time-frame.

The major contribution of the Annual Strategic Review in the Budget Process is to set annual priorities that will affect the criteria for ranking program change statements and influence shifts within the detailed operating budget requests. These relationships are illustrated in Figure 2.

Department managers are responsible for translating the annual priorities into programs, projects, activities and actions. They are accountable at the next Annual Strategic Review for progress toward the priorities. The planning process can assist the managers in this task by identifying area and discipline strategic directions and operational plans (Appendix A).

The Annual Strategic Review offers an opportunity to the Board to work together with Department Managers in setting annual and long-term priorities.

(2) Review of Annual Program Changes

The major opportunity for the Board of Health to review and influence the Department's operating budget is in the program change review process (Figure 2). It is through this mechanism that Department managers indicate changes in their operations including proposals for new funding and reallocations within existing budgets.

In the current budget process, the program change statements are reviewed and ranked internally before presentation to the Budget Sub-Committee and the Board for approval.

It is proposed that, in addition, a meeting of the Budget Sub-Committee be held in conference to review the Department's ideas and suggestions for program changes before they are finally developed and submitted for internal review. This will be very early in the process (probably May) and the detail will reflect only a brief summary of the ideas under consideration. It is very probable that many ideas from this stage will never actually come forward as formal submissions.

This will give the Sub-Committee an opportunity to influence the Department's ranking process by identifying gaps, additions and remarks on the proposed program changes. The meeting would be in conference (i.e. not public) because all program changes ideas would be reviewed, some of which may not be appropriate for public exposure at that time. Program changes would be discussed in relation to the annual priorities and in the context of the whole budget.

The formal presentation of the Program Change ranking and recommendations will take place in the fall as usual. At this stage the recommendations are, of course, public and the Board may alter and adopt them as it sees appropriate.

(3) Determination of Evaluation Needs and Review of Results

The Department performs extensive evaluations of its programs at this time. These range from activity and program reviews to full scale program evaluations. The Board has seen the results of many of these; for example, the evaluation of our prenatal programs or the dental program and particular activity reviews such as that of the Immigrant Women's Centre Mobile Clinic.

To date most reviews or evaluations have come about either as a result of the establishment of a new program or activity, or as a result of the management of the Department becoming aware that it was necessary in a particular instance.

As the planning and budgeting processes become linked, systematic evaluations of all programs and program components are a necessary part of the system. The results of evaluations and reviews play a key role when annual Departmental priorities are set in partnership with the Board at the Annual Strategic Review. Ongoing internal program and project reviews at the request of Departmental Managers will continue to be integral to good management and operational planning and will become part of the changes introduced by managers in their program change statements and budget requests.

The role of the Board in the proposed evaluation system is to set a schedule and indicate priorities for program review in partnership with the Department at the Annual Strategic Review and in reviewing the methodology planned for the evaluations. Those program evaluation results will be reviewed by the Board as they are completed and will serve as input to the Board and the Department as decisions are made during the year and as annual priorities are set.

(4) Review of Annual Operating Budget

The final part of the proposed budget process is the operating budget review. The sequence of steps proposed (Figure 2) copies the existing process because there is little opportunity to change the driving forces affecting preparation of the detailed operating budget by that time. Note that the Board and Budget Sub-Committee do have the opportunity to review the base budget in a significant way during the Annual Strategic Review, and of course at the approval stage.

The major opportunity for the Board to influence and affect preparation of the operating budget comes through the priorities set at the Annual Strategic Review, and through review of the program change statements.

Involvement Proposed for 1989 Budget:

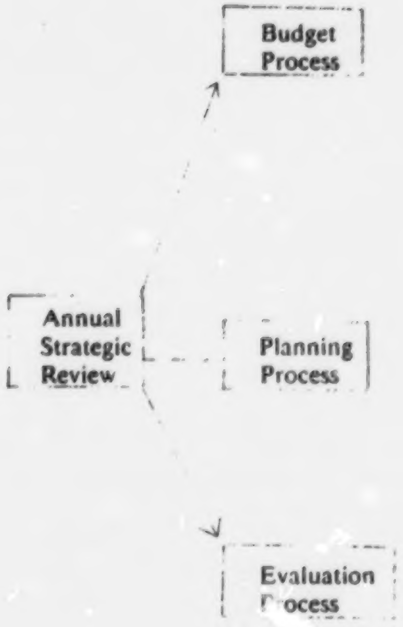
Given the timing, the Strategic Review process is not possible for the 1989 budget cycle. However we recommend that the Budget Sub-Committee meet in conference in June to look at program change statements. This discussion will use the existing Departmental priorities and criteria as a guide. Since the Strategic Review will not take place this year, the Department will bring forward for this meeting a base budget staffing/program analysis in order to assist the Sub-Committee to make a start at considering the elements of the base budget.

The new planning and priorities component based on the Healthy Toronto 2000 Report could be introduced into the budget process next year with the first Annual Strategic Review sometime in early 1989.

The proposed process offers an unprecedented opportunity for the Board of Health to work with the Department in setting annual priorities and managing the budgetary implications of those priorities. The Department is encouraged by the interest of the Board and excited by the proposed process which is probably unique for City Hall.

Figure 1.

Role of The Annual Strategic Review in Budgeting, Planning and Evaluation


Budget Process
Annual Strategic Review
Planning Process
Evaluation Process

Budget Process

a) sets annual priorities for program change statements

b) sets annual priorities for incorporation in detailed budget requests

Planning Process

a) sets five, three and one year goals and priorities for the DPH

b) deals with emerging issues and new data (surveys, evaluations etc.)

Evaluation Process

a) identifies programs and activities for review over next one, three, and five years

b) reviews results of previous evaluations as part of priority-setting.

FIGURE 2.

PROPOSED DEPARTMENT OF PUBLIC HEALTH BUDGET PROCESS

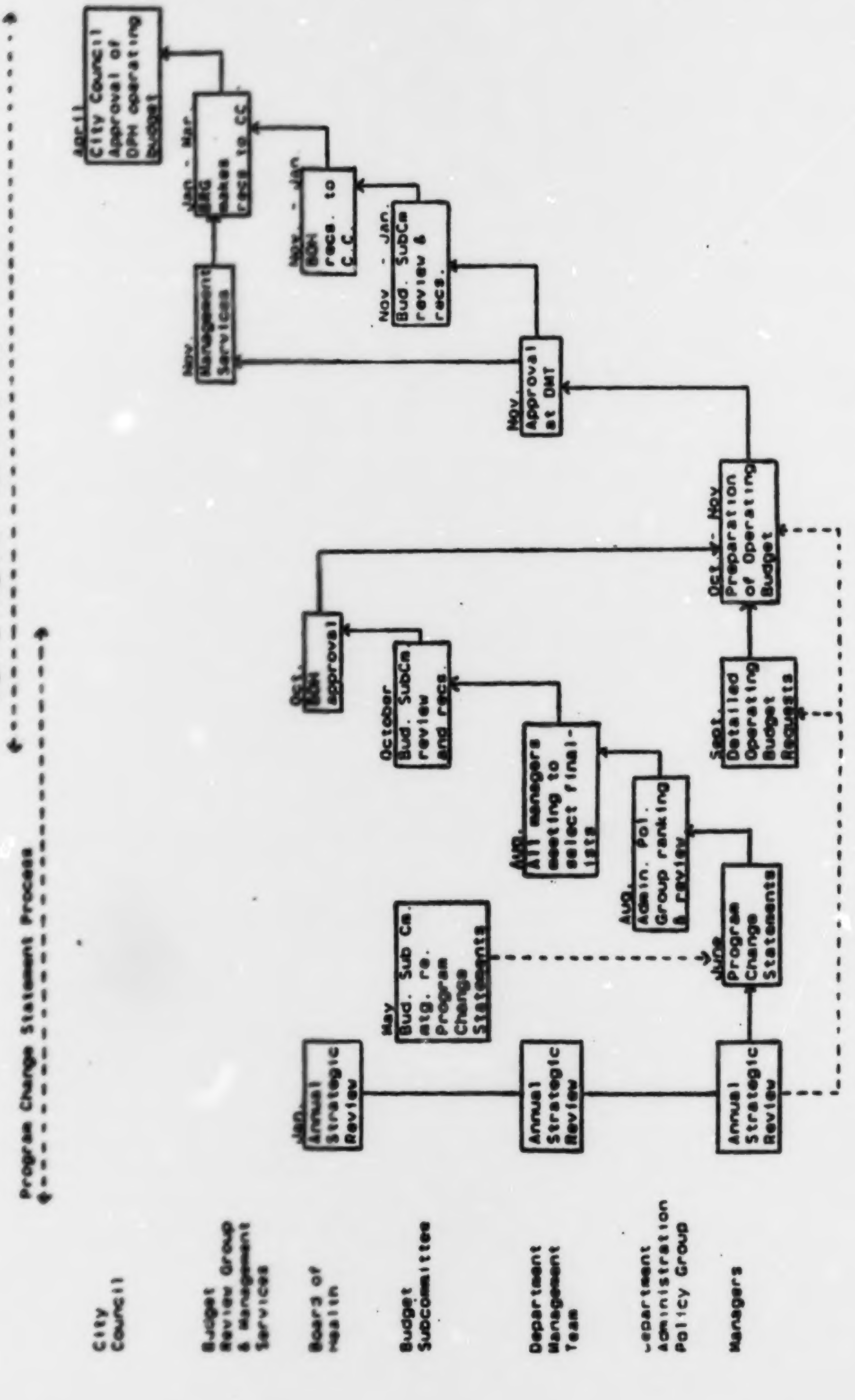
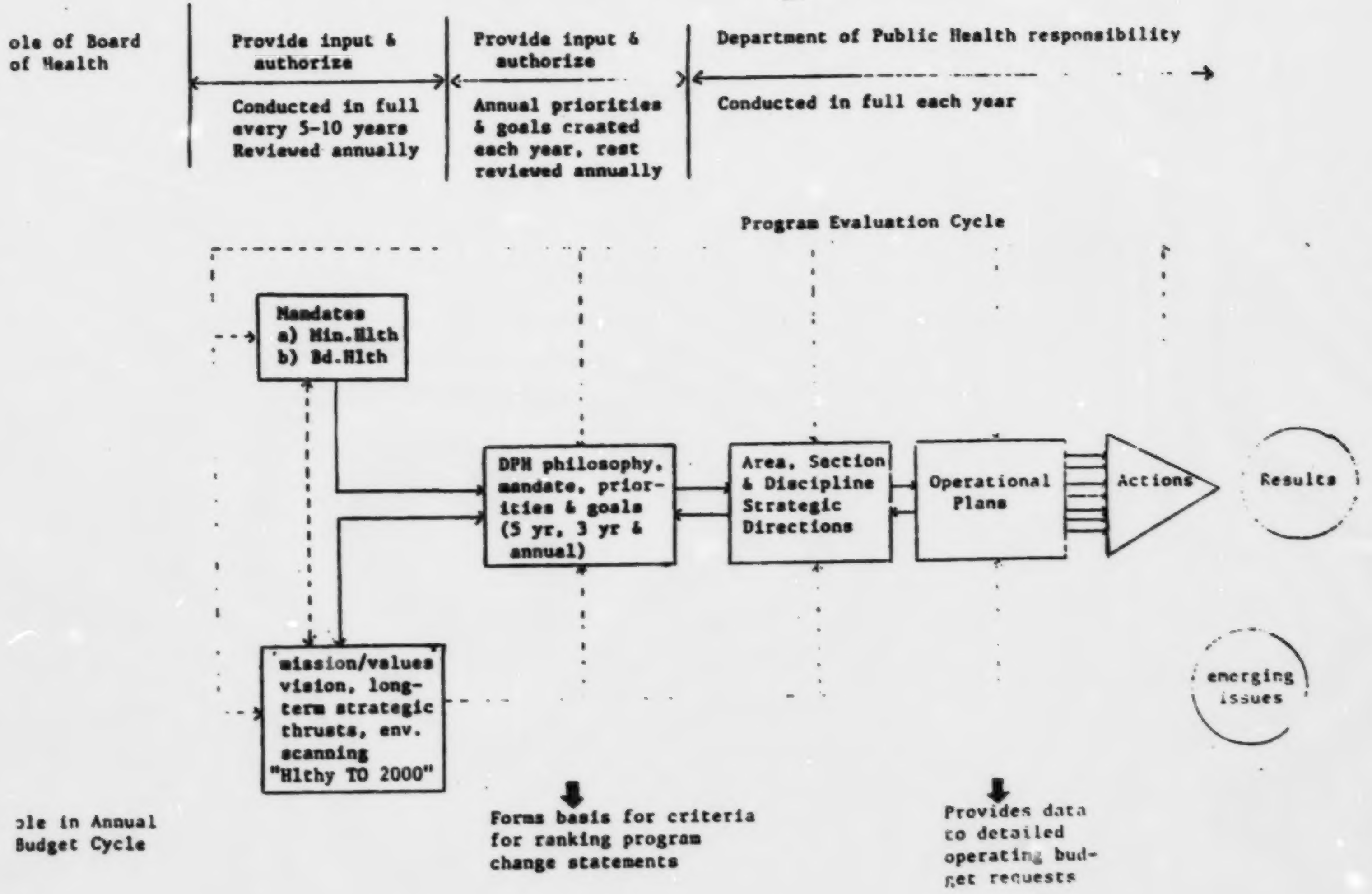

City Council
Budget Review Group & Management Services
Board of Health
Budget Subcommittee
Department Management Team
Department Administration Policy Group
Managers
Program Change Statement Process
Ongoing Programs & Operating Budget Process
Jan. Annual Strategic Review
Annual Strategic Review
Annual Strategic Review
May Bud. Sub Cm. mtg. re. Program Change Statements
June Program Change Statements
Aug. Admin. Pol. Group ranking & review
Aug. All managers meeting to select final lists
October Bud. SubCm review and recs.
Oct. BOH approval
Sept. Detailed Operating Budget Requests
Oct. - Nov Preparation of Operating Budget
Nov. Approval at DMT
Nov - Jan. Bud. SubCm review & recs.
Nov. - Jan BOH recs. to C.C.
Nov. Management Services
Jan. - Mar. BRG makes recs to CC
April City Council Approval of DPH operating budget

Figure 3

Summary of Board and Budget Sub-Committee Involvement in the Budget Process

1. **Annual Strategic Review**
    - 2 days in January of each year
    - joint meeting of Board of Health and Department of Public Health Managers
    - check long-term strategic directions, set annual priorities, year schedule for program review
2. **Budget Sub-Committee Meeting on Program Change Statement Proposals**
    - 1 full day in May of each year
    - opportunity to view and influence Department's ideas and suggestions for program changes before they are fully developed and reviewed by Department
3. **Budget Sub-Committee Review of Program Change Statements**
    - in approximately October of each year, review of Department's recommended program changes
4. **Board of Health Review of Program Change Statements**
    - in approximately October of each year, Board approves program changes
    - this becomes input into preparation of detailed operating budget
5. **Budget Sub-Committee Review of Operating Budget**
    - in Fall of each year (approximately November), review Operating Budget and make recommendations to the Board
6. **Board of Health Review of Operating Budget**
    - in fall of each year (approximately November), review operating budget and make recommendations to City Council

APPENDIX A
PROPOSED CITY OF TORONTO DEPARTMENT OF PUBLIC HEALTH PLANNING PROCESS


ole of Board of Health
Provide input & authorize
Conducted in full every 5-10 years Reviewed annually
Provide input & authorize
Annual priorities & goals created each year, rest reviewed annually
Department of Public Health responsibility
Conducted in full each year
Program Evaluation Cycle
Mandates a) Min.Hlth b) Bd.Hlth
mission/values vision, long-term strategic thrusts, env. scanning "Hlthy TO 2000"
DPH philosophy, mandate, priorities & goals (5 yr, 3 yr & annual)
Area, Section & Discipline Strategic Directions
Operational Plans
Actions
Results
emerging issues
ole in Annual Budget Cycle
Forms basis for criteria for ranking program change statements
Provides data to detailed operating budget requests

The Executive Committee also submits the report (February 15, 1989) from the City Clerk respecting the staffing of the Environmental Sub-Committee, (pg. B13, Vol. II):

Origin: Board of Health Report No. 3, Clause 6 (c96exec89044:15)

Comments: At its meeting held on February 9, 1989, City Council gave consideration to Clause 6 in Report 2 of the Board of Health, entitled "Establishment of Environmental Sub-Committee".

Council adopted the Clause as amended and requested the City Clerk to report to the Executive Committee on the funding required to service the Environmental Sub-Committee.

In order to estimate the resource implications upon the City Clerk's Department, I have reviewed the Mandate and Terms of Reference of the Sub-Committee on the basis of the "Classified Scheme for Bodies Created by Council or Committees of Council and their Estimated Cost", (Executive Committee Report 12, Clause 6).

The Sub-Committee will comprise ten members and has been directed to communicate with environmental groups in the City of Toronto in order to organize initiatives and to work on issues regarding the environment. Technical Resource staff will be provided by the Acting Medical Officer of Health. The City Clerk will discharge the duties pursuant to Section 101 of By-Law 976-88 - Council's Procedural By-Law.

In accordance with the factors set out in Table 1 attached, I am of the view that the Sub-Committee would fall under the Class I Committee Category which has an estimated cost of $17,020.

Recommendation: That the Environmental Sub-Committee be classified under the Class I Committee Category which has an estimated cost of $17,020; that the City Clerk include the Sub-Committee as one of its Special Committees and provide the required administrative services; and that the necessary funds be provided for this purpose.

Table 1

Classified Scheme for Bodies Created by
Council or Committees of Council and their Estimated Cost

	Task Force		Committee	
Factors	Class I	Class II	Class I	Class II
Scope	wide	specific and focussed	wide	specific and focussed
Frequency of Meetings	12 or more per year	1 to 11 per year	12 or more per year	1 to 11 per year
Timing of Meetings	business and after hours	mostly business	business and after hours	mostly business
Departmental Assistance				
Technical Staff	some	some	some	a lot
General Public Meetings	likely	not likely	likely	not likely
Deadlines	some	some	regular	infrequent
Estimated Cost Per Body	$11,920	$4,830	$17,020	$3,590

The Executive Committee resubmits, for information, Clause 6 of Board of Health Report No. 2 entitled "Establishment of Environmental Sub-Committee" which was amended and adopted by City Council held on February 9, 1989:

During consideration of this Clause, Council also had before it a further report (February 9, 1989) from the Board of Health, which is appended at the end of the Clause.

Council amended this Clause by adding at the end thereof the following:

"It is also recommended that the further report (February 9, 1989) from the Board of Health be adopted."

The Board of Health recommends:

1. **That a Board of Health Environmental Sub-Committee be established;**
2. **That the Mandate and Terms of Reference for the Sub-Committee set out in the Resolution (January 24, 1989) from Councillor Churley be adopted;**
3. **That the Sub-Committee communicate with environmental groups in the City of Toronto in order to organize initiatives and to work on issues regarding the Environment;**
4. **That the Membership of the Sub-Committee comprise five members of the Board of Health and one member from each of the four Community Advisory Boards;**
5. **That the Acting Medical Officer of Health provide staff resources from the Environmental Protection Office and from each of the four Health Areas; and**
6. **That the Board of Health appoint members to the Sub-Committee at its next meeting on February 8, 1989.**

The Board of Health submits the Resolution (January 24, 1989) from Councillor Churley:

Whereas it has been the practice of the Board to establish sub-committees to address areas of particular concern; and

Whereas the current state of the environment has reached near crisis proportions; and

Whereas the Environmental Protection Office is already taxed to its limits in terms of workload; and

Whereas public consultation is essential to an effective and sensitive environmental policy;

Be it resolved that the Board of Health establish an Environmental Sub-Committee as follows:

Mandate:

To consider environmental matters of concern to the Board and advise the Board on those matters.

Terms of Reference:

The Environmental Sub-Committee shall:

1. Provide a forum for community consultation on issues relating to the environmental policy of the Board of Health.
2. Through internal review and consultation with relevant agencies, community groups and the Environmental Task Force recently endorsed by Council:
    a) Review relevant items scheduled to come before the Board and provide information and advice on those matters;
    b) Set a pro-active agenda for environmental protection.

3. Review the effectiveness of existing policy practices and their implementation.

Membership: The Environmental Sub-Committee shall consist of five members of the Board of Health, one representative from each Health Area Community Advisory Board with a representative of the Environmental Protection Office provided as a staff resource. Meetings of the Sub-Committee would be public and environmental groups should be encouraged to contribute their expertise and advice.

During consideration of this Clause, Council also had before it a report (February 9, 1989) from the Board of Health:

Subject: Environmental Sub-Committee

Origin: Board of Health Report 2, Clause 6 (c96cncl89040:15)

Comments: At its meeting held on February 8, 1989, the Board of Health gave consideration to membership to the Environmental Sub-Committee.

Recommendations: The Board of Health recommends that:

1. *The following six members of the Board of Health be appointed to the Environmental Sub-Committee and that Recommendation 4 contained in the clause be amended accordingly:*
   - *Councillor Churley; Councillor Korwin-Kuczynski; Ms. Linda Lynch; Councillor Maxwell; Trustee Nelson; and Trustee Poplawski;*
2. *The following three representatives of Community Advisory Boards be appointed to the Environmental Sub-Committee:*
   - *Downtown Health Area - Louisa Kamin*
   - *Eastern Health Area - Karen Buck*
   - *Western Health Area - Andre Pawlowski;*
3. *The Northern Health Area Community Advisory Board be requested to submit the name of its representative to the Environmental Sub-Committee to the Board of Health;*
4. *The Environmental Sub-Committee be authorized to commence meetings immediately; and*
5. *The City Clerk be requested to report to the Executive Committee on the funding required to service the Environmental Sub-Committee.*

—

The Executive Committee also submits the report (March 13, 1989) from the Board of Health respecting a request for Grant, C.P. Shah Award Fund, (Pg. B164, Vol. II):

Origin: Board of Health Meeting, March 8, 1989 (c96cncl89069:15)

At its meeting held on March 8, 1989, the Board of Health gave consideration to the report (February 23, 1989) from the Acting Medical Officer of Health regarding a request for a grant for the C.P. Shah Award Fund.

The Board of Health also had before it the communication (December 19, 1988) from Dr. John E.F. Hastings, Associate Dean, Community Health, Faculty of Medicine, University of Toronto.

Recommendation: The Board of Health recommends the adoption of the report (February 23, 1989) from the Acting Medical Officer of Health.

(Report dated February 23, 1989, addressed to the Board of Health from the Acting Medical Officer of Health)

Subject: Request for a Grant, C.P. Shah Award Fund

Origin: Board of Health, January 11, 1989 (c34hlth89016:345)

Recommendation: That the Board of Health recommend to City Council that a grant in the amount of $1,000 be given to the C.P. Shah Award Fund. That such a grant be deemed to be in the interest of the Municipality. Funds for this purpose should be provided from the City's At-Large account or the Board of Health estimates 772-600.

Comments: At its meeting held on January 25, 1989, the Board of Health had before it a communication (December 19, 1988) from Dr. John E. F. Hastings, Associate Dean, Faculty of Medicine, University of Toronto, requesting that the Board of Health make a grant towards the C.P. Shah Award Fund. The fund is to be used to make a small annual scholarship to students in the Community Medicine Residency Program. For a number of years, Dr. Shah has had a close working relationship with the Department of Public Health relating to the placement of community medicine residents in student internships with the City. Both the Department of Public Health and the University of Toronto have benefitted from Dr. Shah's work. It is our understanding that, to date, two grants have been made to the award fund by other health units in the amounts of $500.00 and $1,000.00.

Although the Board does administer the community AIDS grants portfolio, it has been the practice of the City for all grants and awards to be made by City Council and funds for that purpose are allocated from the City's At Large accounts. For obvious reasons, departments are not allowed to use their operating funds for grants and awards and no funds are provided for these purposes in departmental estimates.

It has, therefore, been the practice of the Board in the past to occasionally recommend to City Council that special grants/awards be given to specific projects that meet the interests of the Board and the City. Some examples would include the Nicaraguan exchange program and community lead removal programs.

(Communication dated December 19, 1988, addressed to the Board of Health from Mr. John E. F. Hasing, Associate Dean, Community Health, Faculty of Medicine, University of Toronto)

I am writing to your Board of Health to solicit its support for a worthy cause, an Award for the Residents in Community Medicine. During their training, Community Medicine residents have provided and will continue to provide valuable services to your Public Health Department and it is benefitting to appreciate their work in some manner. In conjunction with a change in the leadership of the residency program we have taken the opportunity to establish an award of our residents and, at the same time, to recognize the seminal contributions of the first director of the Residency Program.

Since its inception in 1976, the Community Medicine Residency Program has been directed by Dr. Chandrakant Shah. With help from your Health Department and that of any other health practitioner, Dr. Shah has been able to develop an outstanding training program. There are now 18 residents enrolled in the program and it is the largest program in North America. After 12 years Dr. Shah has relinquished his administrative responsibilities for the Residency Program. To mark his leaving Dr. Shah and the Division of Community Health have initiated an annual award for the best written research of field report by a resident, and Dr. Shah has made a contribution to stard an endowment. The Terms of Reference for the award are attached. We support the development of this award, and in appreciation of Chan's dedication and commitment to the Residency Program we have named it "The C.P. Shah Award". No other award presently exists that is open solely to residents.

We are now seeking donations from institutions to build an endowment fund which will generate sufficient income for an annual award. Some of the Boards of Health, and the Ministry of Health have contributed over $1000 towards this award. This letter is our request to your Board of Health to make a contribution to this award. All cheques should be made payable to: "The C.P. Shah Award", and sent to the Division of Community Health, Room 101, McMurrich Building, University of Toronto, Toronto, Ontario, M5S 1A8. All contributions are, of course, tax deductible and receipts will be issued.

Medical Sciences Building Toronto, Ontario, M5S 1A8

Award Record

Name of Award:	C.P. SHAH AWARD
Source of Funds:	Endowed
Donor:	C.P. Shah and colleagues, former colleagues, former students, students, friends community health agencies Ministry of Health, Connaught Laboratories.
Established In:	Faculty of Medicine (Division of Community Health)
Value:	Annual interest income, or part thereof
Awarding Body:	Council of the Faculty of Medicine on the recommendation of the Associate Dean, Community Health
Conditions:	To be awarded annually to the resident enrolled in the Community Health Residency Program whose field or research written report has been judged as the best by the appropriate committee of faculty members appointed by the Director of the Program. The awardee will be encouraged to make an oral presentation at an appropriate academic forum.
Application:	Residents may arrange to have their work judged, by writing to the Director, Residency Program in Community Medicine, by the end of April of each year.
First Award:	1988/89
Successive Awards:	Annually

Authorized on Behalf of the
Academic Affairs Committee of
The Governing Council

—

The Executive Committee also submits the report (March 3, 1989) from the Neighbourhoods Committee respecting the Final Evaluation Report on Pilot Programme for Individual Artists, (Pg. B55, Vol. II):

Comments: At its meeting held on March 2, 1989, the Neighbourhoods Committee had before it the report (February 13, 1989) from the Executive Director, Toronto Arts Council, regarding the Final Evaluation Report on Pilot Programme for Individual Artists.

The Committee recommends the adoption of the foregoing report, and requests that it be referred to the Budget Review Group for consideration.

(Communication dated February 13, 1989, addressed to the Neighbourhoods Committee from Ms. Rita Davies, Executive Director, Toronto Arts Council)

At its meeting on March 21, 1988, City Council approved $100,000 to the At-Large Account No. 722-416 towards Support For Individual Artists Programme as a one-year pilot programme. The Toronto Arts Council matched $20,000 from the At-Large Account with an additional $20,000 from the Creator's Fund in order to provide grants, each in the amount of $2,000, to twenty Toronto writers. The $80,000 remaining in the account was earmarked for use in the Toronto Arts Council's Grants to Visual Artists Programme.

Recognizing individual artists as the most important single sector of any arts community, the Toronto Arts Council's Visual Arts/Film & Video Committee recommended a programme of grants to visual artists. These grants are intended to further the careers of artists who have and will contribute to Toronto's international status in the visual arts and its leadership in film, video, and installation works.

The Grants to Visual Artists Programme was developed in order to help support Toronto visual artists as identified by the Toronto Arts Council in its 1985 report Cultural Capital and confirmed by members of Toronto's visual arts/film and video community at the 1987 Let's Talk sessions. Production costs in the electronic arts and for large scale works in plastic arts are comparable to and often higher than those for projects in theatre, dance and music. Visual artists carry both the production and presentation cost of their own work for the most part without receiving any remuneration. Essentially visual artists must subsidize their own work to a far greater extent that artists working in other disciplines. This is especially glaring given the 1986 Status of the Artist: Report of the Task Force which stated that "...not one discipline in the Arts in Canada earns an average income above the poverty line..."

In recognition of the high cost of projects in the field of time-based art which includes film and video, and of large scale works in the plastic arts, the programme was designed to assist "commercially fragile projects" with a total budgeting excess of $10,000.

The competition was open to practicing individual visual artists who are residents of the City of Toronto and are working in the areas of time-based and plastic arts such as electronic media, film, holography, installation, painting, performance, photography, printmaking, sculpture and video.

Method of Evaluation:

All applications were reviewed by an independent jury of professional visual artists representing a variety of disciplines. The jury consisted of:

David Hlynsky -	photographer also represented holography and 3D photography
Edward Lam	performance artist
Susan Schelle	sculptor also represented installation

Shirley Wiitasalo	painter
Rodney Werden	video artist also represented film

The jury was struck through recommendations made by the Toronto Arts Council's Visual Arts/Film and Video Committee. One of the major factors the Visual Arts/Film & Video Committee considered in choosing jury members was the ability of each of the jurors to adjuciate work in a wide range of visual media. They worked towards striking an interdisciplinary jury and were satisfied that the artists they chose to form the jury fulfilled their requirements.

The Toronto Arts Council received 93 applications totalling $959,883 to the Grants to Visual Artists Programme. Grant requests ranged from a minimum of $2,900 to the maximum allowable request of $15,000.

Applications were initially reviewed by Toronto Arts Council staff for adherence to eligibility criteria and correct submission of budgetary and project information. The applications were then forwarded to jury members who had a two week period to review them. The jury members then met for four days during which they viewed each applicant's visual support material which included films, videos, models, photographs, slides, etc. and negotiated towards an unanimous decision on the recipients and their respective grant amounts.

Grants Awarded

The jury awarded grants totalling $74,063 to eight Toronto Visual Artists. (Please refer to the attached sheet of Grant Recipients for project descriptions).

Programme Management

(i) Programme Costs

The total programme costs of the Support For Individual Artists Programme which were not covered in the Toronto Arts Council 1988 administration budget were $5,937. This amount represents approximately 5.9% of the $100,000 programme budget which City Council approved. These additional expenditures relate directly to the programme costs of the inaugural Grants to Visual Artists programme and consist primarily of a nominal fee paid to the Grants Officer for overtime worked, jurors' honoraria and equipment rental.

Other expenditure items related to the programme included equipment rental of $652.80 to enable the jury to view the applicants' visual support material; $411.54 in office supplies to cover the costs of designing and printing the application form and stationery supplies; $179.50 to cover postage costs; and $566.85 to cover the photocopying of 11,337 pages of application material.

In order to realize the Grants to Visual Artists programme, the Toronto Arts Council had to rely on indirect support from another level of government, for the bulk of the management costs, through the federal Job Development programme which covered the Grants Officer's salary.

(ii) Programme Coordinator

Doreen Dott, a practicing artist who is familiar with Toronto's visual arts community,assumed the responsibilities of the programme's Grants Officer. Ms. Dotto was hired through a training grant from Employment and Immigration Canada to act as Project Manager for the Toronto Arts Council's 1988 Job Development Training Programme. Since the Toronto Arts Council was not granted sufficient funds in its own administration budget to hire an individual for the ofur months to develop, administer an coordinate the Grants to Visual Artists programme, we were fortunate enough to have Doreen Dotto assume these responsibilities , for a nominal fee, in addition to her own workoad as the Job Development Project Manager.

(iii) Independent Jury

The Visual Arts/Film & Video Committee recommended to the Toronto Arts Council Board of Directors the establishment of an independent jury to evaluate the new programme of Grants to Visual Artists. While a committee structure offers continuity when adjudicating grants to organizations, a one-time jury structure is preferable when dealing with grants to individuals since jury members provide a fresh perspective, opinions and extend community involvement and input.

The Visual Arts/Film & Video Committee recommended that, following models at all other levels of government, the jurors should be recompensed for their work. They pointed out that the expertise jury members provide, as professional working artists, is similar to the type of expertise for which consultants are hired. They are recommended $150 sitting fee per day jury member which they based on the Ontario Arts Council's and the Canada Council's fee levels. (The Ontario Arts Council pays its jurors a sitting fee of $200 per day and a reading fee of $150 per day. The Canada Council pays its jurors a sitting fee of $200 per day, a reading fee of $4.00 per file, a daily allowance of $37.35 to cover meals and covers transportation and hotel costs.) Jury fees and expenses are covered by the Canada Council under its cultural grants programme and not under administration. The Committee struck a jury consisting of five members which met for a total of four days and had a reading period of two weeks for which they did not receive a fee.

The Toronto Arts Council has in its 1989 Budget Submission requested a 1989 administration budget of $350,000 which will provide for all grants management costs relating to an increased constituency as a result of an expanded Support for Individual Artists Programme.

Comments:

The jurors were encouraged that the City of Toronto has commenced a programme of grants for Toronto's visual artists through the Toronto Arts Council and expressed the hope that the City of Toronto would continue the programme and would provide the programme with increased funds in 1989. Given the high calibre of applications submitted to the programme, the jury felt that they could have easily given out 15 grants.

Recommendations:

1. That the City of Toronto continue to provide support to Toronto Individual Artists;
2. That the City increase its funding support to individual artists by $120,000 resulting in 1989 budget of $240,000 as the Toronto Arts Council recommends in its 1989 Budget Submission to Budget Review Group;
3. That future funds in support of individual Artists be considered an ongoing and vital component of the City's cultural funding and the funds be incorporated into the City cultural grants budget account #720 which is administered by the Toronto Arts Council.
4. That $5,937 be provided from the At-Large Account No. 722-416 to the Toronto Arts Council in order to cover the programme costs of the 1988 visual Artists Grants programme. This amount is part of the total $100,000 amount which has received City Council approval.

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The Executive Committee also submits the report (August 8, 1989) from Mr. Kenneth B. Sullivan, President, Quarter-Century Service Association respecting 1989 Annual Contribution, (pg. B69, Vol. II):

Origin: President, City of Toronto Quarter-Century Service Association

Comments: The City of Toronto, for many years, has been an active supporter of the Quarter-Century Service Association.

Since 1983, the City has assisted the Association by making an annual contribution of $4,500.00 to help defray costs of the Annual Dinner/Dance and the Summer Outing.

Last year both functions were well attended by retired and active members. This has put a strain on our Operating Budget. While the Association can probably manage for this year it will be necessary to obtain additional funding for 1989.

It is our sincere hope that the City will continue its support of the Association's activities and give consideration to increasing the 1989 contribution to $5,500.00

—

The Executive Committee also submits the communication (January 10, 1989) from C.U.P.E. Local 79 respecting medical/dental benefits for retirees, (pg. B68, Vol. II):

At its meeting held August 8, 1988, City Council adopted the following recommendations of the Executive Committee:

"That City Council advise the incoming Council that it looks with favour on the implementation of 100% payment for medical/dental benefits for retirees and that any necessary action be taken to ensure that such implementation be effective as of July 1, 1989."

Since the budget process is well under way, we would urge the Executive Committee to request the Budget Review Group ensure that this matter is dealt with at the earliest possible moment so that the July 1, 1989 date looked on so favourably by the preceding Council is realized for implementation. Constituent members of the PBAC Committee would also appreciate being able to depute at any meeting of the Budget Review Group or the Executive Committee at which implementation of the benefits will be discussed.

Recommendations:

1. That the City of Toronto Executive Committee request the Budget Review Group to give the earliest and urgen consideration to the implementation of 100% payment of medical/dental benefits for retirees and the funding thereof, to make implementation of such benefits to commence no later than July 1, 1989.
2. That, at any meeting of the Budget Review Group or the Executive Committee, at which implementation or the funding of the benefits is under consideration, PBAC and/or the groups making up PBAC, be given the opportunity to make representations of the matter.

—

The Executive Committee also submits the communication (February 27, 1989) from Ken Pridmore, Niagara Classic respecting the Niagara Classic ProAm Bicycle Stage Race, (Recommendation 7 of Budget Review Report):

Attached is a copy of a letter sent on this date to the Mayor of Toronto. It re-introduces our event and highlights our 1989 event plans as they affect the City of Toronto. It ends with a request for a city grant to assist with only our Toronto related site costs.

We are told that grant applications must be made to the City Executive Committee. Therefore, we ask that you make this application known and available to all members of that committee. Also, please be advised that a similar request has been submitted to Chairman Tonks, the Metro Clerk and The Members of The Metro Executive Committee.

This was done in anticipation that, as was the case last year, it may be decided that the grant application is best handled as a cost sharing project between Metro and The City. Cost sharing was adopted because the overall event benefits are largely shared as well.

We are still unfamiliar with proper protocols beyond this point. We would appreciate your personal advice as to how to follow through to a successful 1989 grant approval.

We remain anxious to provide any additional information that you or The City Executive Committee may require. I can be reached in Mississauga at 820-0284.

(Communication dated February 27, 1989, forwarded to Mayor Eggleton from Mr. Ken Pridmore)

The purpose of this letter is three-fold. One is to thank you and the City of Toronto for the grant in support of last year's bicycle race. Two is to provide a preview of our '89 event. And three is to request City financial assistance with our 1989 Toronto based policing crowd/traffic control, banquet and press conference costs.

The first item is most easily handled. Please know that last year's City grant, made in conjunction with Metro, was instrumental in allowing us to bring truly international competitive cycling to Toronto. We raced at the Scarborough Bluffs, at High Park and at Exhibition Place. All three sites were well attended and well enjoyed by tens of thousands of Metro visitors and appreciative Toronto cycle fans. We sincerely thank City Council for making it happen.

Item two is not so briefly addressed. There are too many developments regarding the 1989 event for one paragraph. Besides, the ultimate justification for a re-newed grant lies in what we propose for the City of Toronto in 1989.

Therefore, let's recap: As you may recall, the Niagara Classic is a bicycle stage race, similar in concept to The Tour de France. Although the Classic is not yet as big nor as famous, as The Tour de France, in just five (5) years, it has become the premiere stage cycling event in Canada.

For two of the past five years we have had stages in Toronto. They have always been successful: appreciated by competitor and fan alike. So much so, that we want to see Toronto become the traditional finish of the annual event.

Even though most people treated last year's Classic as Canada's National Bicycle race, really it wasn't. Indeed, by official international standard. Canada has never had a race that could be truly called the "National Tour". Therefore, the greatest cycling news in 1989 is this: For the first time ever the CCA. in conjunction with its international race sanction counterpart, the FIAC in Europe, has granted a Canadian bicycle stage race official and exclusive "National Tour" status. Guess who it is?

The Niagara Classic, as the actual recipient of this prestigeous honour, is extremely gratified. However, the Classic considers this long awaited happening to be really, an international vote of confidence in Canadian cycling as a whole. Furthermore, we realize none of this would have been possible without the ongoing support and cooperation of the event hosting cities like Toronto.

The 1989 Niagara Classic will take place August 12 thru 20. It will be everything expected of a great stage race. It is hoped that the prize money will far exceed $50,000. Still, the purse is likely to be considered only as added incentive to the prestige of winning Canada's first "National Tour".

Ideally timed before the World Championships in Europe, the national teams of several countries will challenge the Canadian National squad in what is bound to be the final competitive tune-up before "The Worlds" . These top amateurs will be joined by some of the best pros of 4 continents. The field is limited to just 100 riders. The competition is sure to be fierce. In fact, this may well be the hottest and most closely contested cycle race in Canadian history.

The Classic race sites will again feature dramatic and repeated challenges of the Escarpment, probably the best Canadian racing venue east of the Rockies. There will be road races in several communities of the Peninsula right through to Milton. There will be two time trials; one individual, one team. (The time trial sites are still being finalized but a U.S. border crossing remains a distinct possibility) There will be city centre racing in downtown Hamilton, Dundas, Guelph and Kitchener. The event finale, as proposed, would feature an entertaining and technically challenging circuit at Exhibition Place on the very first Sunday of the 1989 CNE.

All this should be considered as good news for everyone; for the event, for the CNE, for Metro and for Toronto. But Toronto's continued support of the event may pay huge dividends in other ways too. Already, we are working with the '96 Olympics Bid Committee. We plan to use some of the same courses that they are submitting to the IOC as being attempted to bring influential IOC members to visit Metro during the Classic, so they can see firsthand, Toronto's hosting of a major international sporting event.

Mayor Eggleton, there is so much more we could tell you but we trust the point is made. Hard work, perseverance and patience seems to be paying off. The residents and the businesses of Toronto stand to be major beneficiaries. And this observation brings us to our third purpose of writing.

Once again we would like to feature multiple race sites in Toronto and area. A return to High Park is particularly enticing to us. However, with the higher than normal event production costs typical to Toronto, we still need financial assistance to make it happen.

As you may recall, the assistance we require is relatively modest for such an international undertaking. Like last year's, it should be in the form of a grant equal only to the site costs as they relate to the two proposed Toronto stages. Our 4 major site specific costs remain: policing, traffic & crowd, pre-race promotion (a press conference) and the final Awards Ceremonies.

A breakdown and cost estimate based on last year's experience is attached. Also please know that we have addressed a similar application to this one, to the Metro Chairman. The City/Metro shared cost arrangement of last year seemed to work out well. We trust that the same approach is advisable again.

We are told that all grant applications must be made to the City Executive Committee. Therefore, we have copied The City Clerk on this correspondence and requested that he/she make our application known and available to the Executive Committee members. We understand that you chair this committee and we hope that our application will again enjoy your strong personal support.

And finally Mayor Eggleton, if your personal agenda permits, we would be deeply flattered if you could personnaly take part in the Official 1989 Event Ceremonies. Saturday August 12 and/or Sunday August 20 would be ideal. (Please advise.)

We remain anxious to provide any additional information that you, Metro, or the Committees may require. Please don't hesitate to call. You can reach me at 820-0284.

Toronto Staging Costs

Policing	
- 17 Constables @ $30.00/hr. X 4 hrs. X 2 races =	$4,080.00
- 2 Sergeants @ 35.00/hr. X 4 hrs. X 2 races =	560.00
- 1 Staff Sgt. @ 39.00/hr. X 4 hrs. X 2 races =	312.00
Estimated cost:	4,952.00
Crowd/Traffic Control	
- 3000 metres of solidly erected barriers on both sides of CNE circuit, plus an additional 700 metres of combination rope, plastic snow-fence and rigid barriers for corners, traffic access points and finishing straight at High Park.	
- Trucking, equipment, materials and labour to set-up and dismantle at both race sites.	
Estimated cost:	$7,900.00
Press Conference	
- Meeting room, signage, support, refreshments, fingerfoods, supplies etc.	
- These were sponsor assisted in 1988, likely will be again in '89, and therefore the cost estimates represent much less than what would be expected at true market value	$ 400.00
- Materials, printing, A/V equipment, postage, preparation & labour.	1,240.00

Estimated cost:	$1,640.00

Awards Banquet

- Facilities, food & rereshments for 140 riders, coaches & team managers plus about 50 VIP's. (celebrities, sponsors, race officials & media)
- These too are likely to be sponsor assisted and are estimated as much as $10k under real value
- buffet style for 190 @ $25. per plate.

Estimated cost:	$4,750.00
Total Estimated Cost:	$19,242.00

The Executive Committee also submits the report (April 4, 1989) from the Neighbourhoods Committee respecting School Yard Improvements - St. Lucy Separate School, (pg. B67, Vol. II):

Origin: Neighbourhoods Committee (c91exec89095:51)

Comments: At its meeting held on March 30, 1989, the Neighbourhoods Committee had before it a communication (March 9, 1989) from the City Clerk respecting School Yard Improvements - St. Lucy Separate School.

The Neighbourhoods Committee decided to refer the foregoing Communication to the Executive Committee and request that St. Lucy Separate School be exempted from the criteria and the grant be expedited, in view of the fact that it has already been approved by the Neighbourhoods Committee and Budget Review Group.

(Report (March 9, 1989) addressed to the Neighbourhoods Committee from the City Clerk)

Origin: City Clerk (89exec6-1b:4)

Comments: At its meeting on February 23, 1989, Toronto City Council, in its consideration of the 1989 Capital Budget of the Parks and Recreation Department, concurred in the following report of the Budget Review Group with respect to the above-noted item:

> "The Executive Committee, at its meeting on January 17, 1989, referred to the Budget Review Group the recommendation of the Neighbourhoods Committee that school yard improvements at St. Lucy Separate School be approved and that the City contribute to the redevelopment plan at a cost of $132,400 on the condition that the Metropolitan Separate School Board contribute an equal share.
>
> The Commissioner of Parks and Recreation reported that this project did not rank as high in priority as those already in his 1989 Capital Budget submission. However, the Budget Review Group is aware that the Neighbourhoods Committee has recently requested a report on the general topic of funding playground improvements in schoolyards. Although, no funds are included for this project in the 1989 Capital Budget the Budget Review Group is prepared to consider a grant from the Operating Budget pending the outcome of the report being prepared for the Neighbourhoods Committee."

Council's action is forwarded to you for information and any necessary action.

(Report (January 9, 1989) addressed to the Executive Committee from the Neighbourhoods Committee)

Origin: Neighbourhoods Committee (c99exec88405:51)

Comments: At its meeting held on January 5, 1989, the Neighbourhoods Committee again had before it the report (June 27, 1988) from the Commissioner of Planning and Development respecting school yard improvements at St. Lucy Separate School, together with a communication from the Administrator, Neighbourhoods Committee setting out the recommendations made by the Committee on July 14, 1988, as follows:

> "1. That the concept for a St. Lucy Playground redevelopment plan similar to that shown on Map 3 attached to the report (June 27, 1988) from the Commissioner of Planning and Development, be endorsed in principle;
>
> 2. That there be no public east-west lane between Clinton Street and the existing public lane;
>
> 3. That the School provide the .67m widening to the existing north-south lane along the west limits of the school property;
>
> 4. That this decision be placed on the Neighbourhood's Committee agenda at the first meeting of the new Council with the request that the 1989 Council consider requesting the Metropolitan Toronto Separate School Board to share in the cost of bringing this redevelopment plan to a reality."

The Neighbourhoods Committee reconfirmed the foregoing action and further recommended that the City's contribution to this redevelopment plan be an amount of $132,400 on the condition that the Metropolitan Separate School Board contribute an equal share in the project, and that this matter be referred to the Budget Review Group for consideration in the 1989 Capital Budget of the Department of Parks and Recreation.

(Communication (July 18, 1988) addressed to the Executive Committee from the Neighbourhoods Committee)

Origin: Neighbourhoods Committee (c95exec88267:51)

Comments: At its meeting held on July 14, 1988, the Neighbourhoods Committee had before it a report (June 27, 1988) from the Commissioner of Planning and Development and the Commissioner of Parks and Recreation respecting school yard improvements at St. Lucy Separate School.

The following persons addressed the Committee:

- Joanne Davies, MacMillan Binch, Box 38, S. Tower, Royal Bank Tower, Toronto, M5J 2J7;
- Nettie Vaughan, Chair, Wychwood Park Residents' Association, 12 Wychwood Park, Toronto, M6G 2V5; and
- Councillor Pantalone.

The Neighbourhoods Committee recommends:

1. That the concept for a St. Lucy Playground redevelopment plan similar to that shown on Map 3 attached to the report (June 27, 1988) from the Commissioner of Planning and Development, be endorsed in principle;
2. That there be no public east-west lane between Clinton Street and the existing public lane;
3. That the School provide the .67m widening to the existing north-south lane along the west limits of the school property;
4. That this decision be placed on the Neighbourhood's Committee agenda at the first meeting of the new Council with the request that the 1989 Council consider requesting the Metropolitan-Toronto Separate School Board to share in the cost of bringing this redevelopment plan to a reality.

(Report (June 27, 1988) addressed to the Neighbourhoods Committee from the Commissioner of Planning and Development and the Commissioner of Parks and Recreation)

Origin: Commissioner of Planning & Development and Commissioner of Parks & Recreation (c71nhc88063:172)

Comments: On December 7, 1987, Councillor Joe Pantalone, representatives from the Planning & Development Department met with Mr. G. Darmanin, Principal of St. Lucy School and representatives of the Metropolitan Separate School Board (MSSB) to discuss the upgrading of St. Lucy Separate School playground at 80 Clinton Street. Four other meetings were also held to discuss this subject.

The MSSB wishes to upgrade its property and are seeking assistance from the City. The Planning & Development Department and the Parks & Recreation Department have made a concept proposal (Map 2) to the MSSB, which suggested that the public lane running along the west side of the property be widened to City standards, that a new east-west lane, connecting Clinton Street with the existing public lane be created at the north end of the site and a landscape buffer between the school and the senior citizen building currently being constructed to the south, be created.

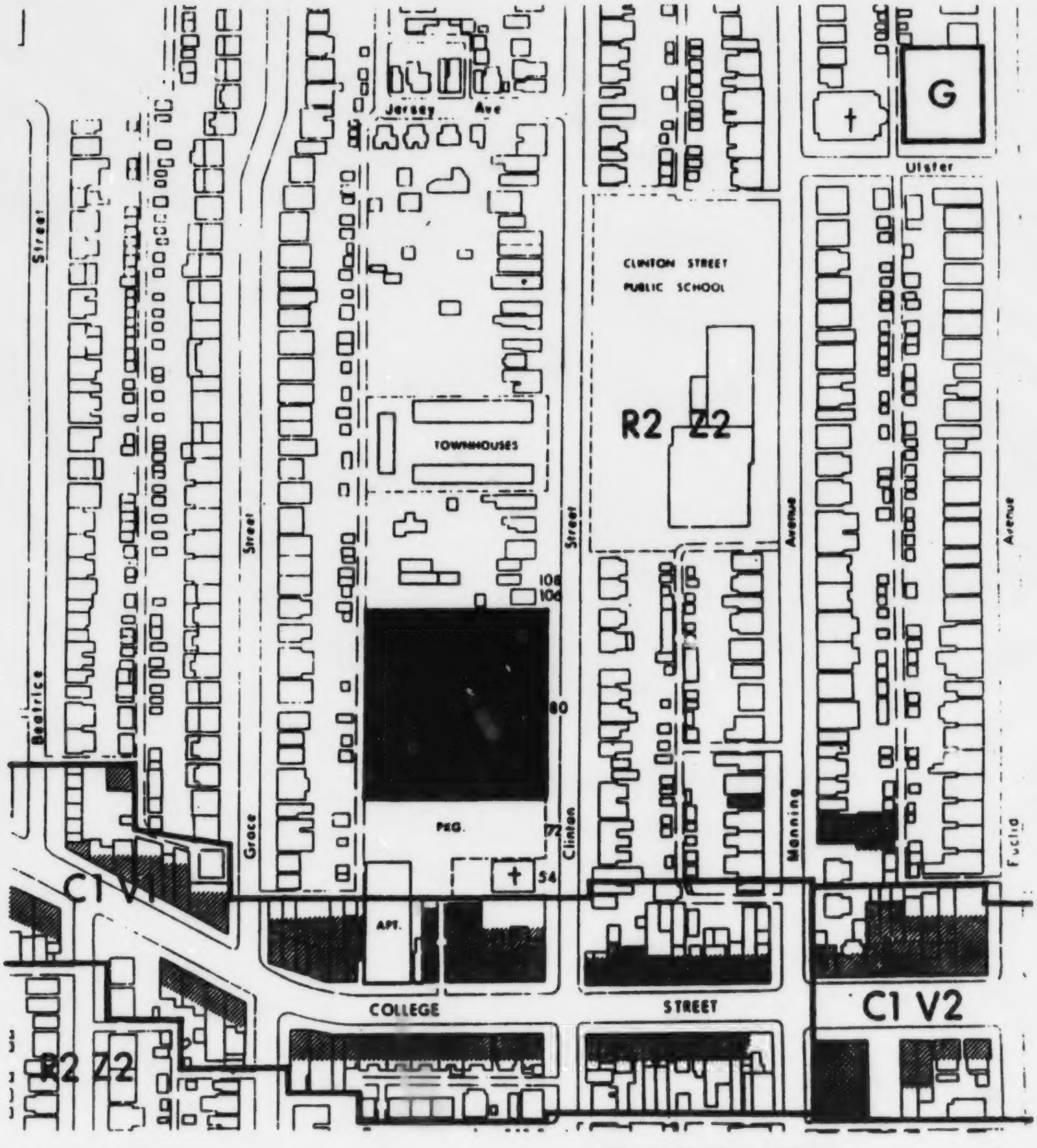
The MSSB reviewed the City's proposal and presented a counter proposal (Map 3) which indicates an upgrading of space at the front of the building, a grass playing field and an improved play area for the smaller children at the north end of the school.

The MSSB representatives explained that St. Lucy School yard at 1.7 acres was considered a small parcel of land and below general requirements and that land could only be dispensed on the basis of fair market value. The MSSB would have to demonstrate to the Ministry of Education that the exchange would be of equal value, since in a situation of less than market value the MSSB pays a penalty to the Ministry of Education in terms of a negative grant. For these reasons the representatives of the MSSB felt that the creation of a new east-west lane was not a supportable option.

It is our opinion that the MSSB proposal should not be supported for financial assitance. The upgrades indicated in their proposal are ones that should occur naturally, to support their own curriculum and the overall enhancement of the property. The close proximity of the recently developed school yard at Clinton Public School and the proximity of other City parks in the area such as Harbour park, Bickford Park and the parkette at Euclid and Ulster, indicate that the area is not deficient in park space.

The community benefit of the creation of the new east-west lane could justify the improvements to the school yard as proposed by the MSSB representatives and this new lane would alleviate the traffic problems in the Jersey lane system and would be a benefit to the community. The Commissioner of Public Works concurs with this. Therefore, if the MSSB representatives reconsidered its position with respect to the creation of the new east-west lane, then the City could help finance the improvements to St. Lucy Separate School playground.

Recommendation: That this report be received for information.


Beatrice Street
Grace Street
Jersey Ave
Clinton Street
Manning Avenue
Euclid Avenue
Ulster
G
†
CLINTON STREET PUBLIC SCHOOL
R2 Z2
TOWNHOUSES
108
106
80
72
54
PKG.
APT.
C1 V1
COLLEGE STREET
C1 V2
R2 Z2

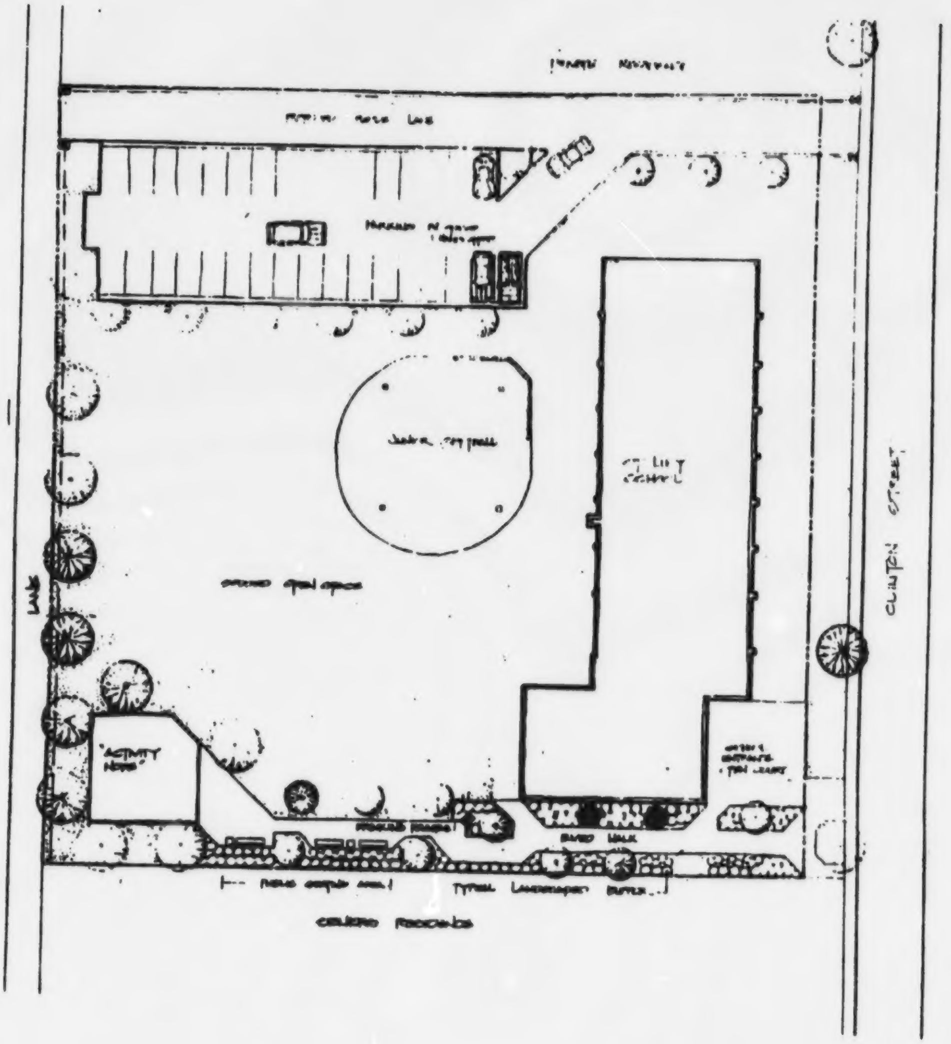
PLANNING DISTRICT	TRINITY
ZONING MAP SHEET	49H-123
WARD	4
OP DESIGNATION	LOW DENSITY RESIDENCE AREA

☐	RESIDENTIAL
▨	COMMERCIAL
■	INDUSTRIAL
■	SITE

P.B.
A

80 CLINTON STREET
PRESENT ZONING AND LAND USE 1

APPLICATION No
ASSIGNMENT No 657 / 06275
DRAWN BY N.B.S.
SCALE: 1:2400 JUNE 1988
CITY OF TORONTO PLANNING AND DEVELOPMENT DEPARTMENT
ROBERT E. MILLWARD COMMISSIONER
COMMUNITY AND NEIGHBOURHOOD PLANNING DIVISION


ST. LUCY SCHOOL
CLINTON STREET
LANE
"ACTIVITY NODE"
PAVED WALK
TYPICAL LANDSCAPED BUFFER

2

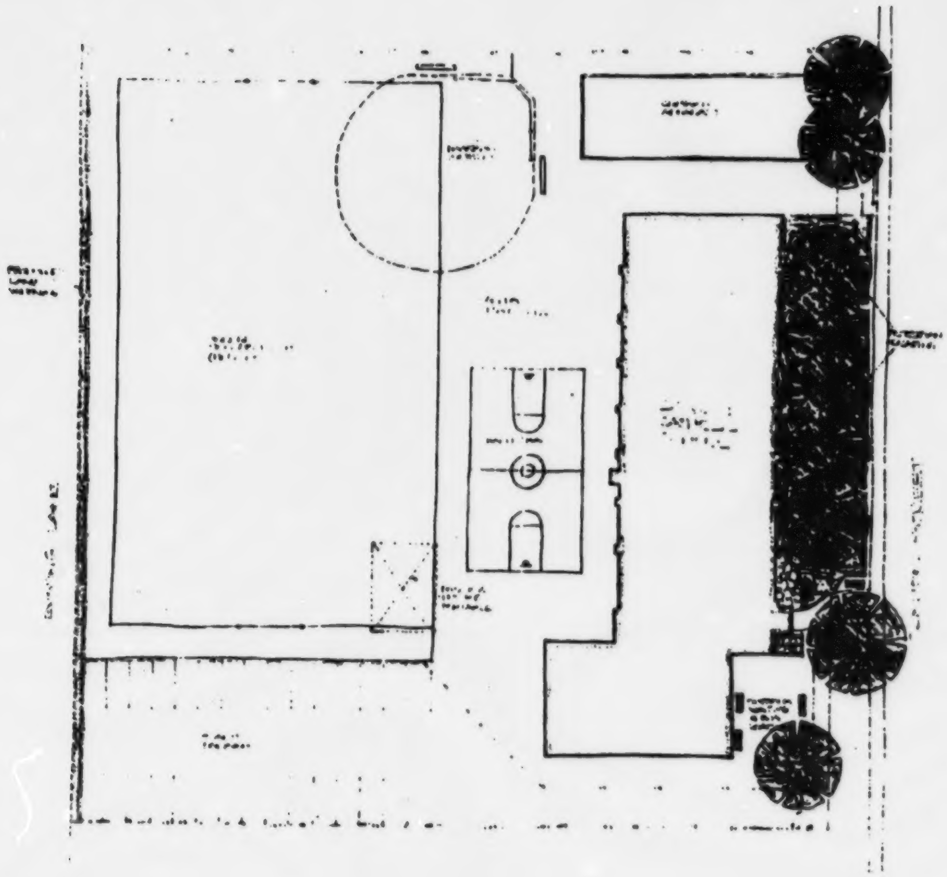
SITE DEVELOPMENT CONCEPT

ST. LUCY CATHOLIC SCHOOL

ASSIGNMENT NO. 657/06275

CITY OF TORONTO PLANNING AND DEVELOPMENT DEPARTMENT
Robert E. Millward, Commissioner

REDUCED DRAWING



3

PRELIMINARY CONCEPT PROPOSAL

ST. LUCY CATHOLIC SCHOOL

ASSIGNMENT NO 657/06275

CITY OF TORONTO PLANNING AND DEVELOPMENT DEPARTMENT
Robert E. Millward, Commissioner

REDUCED DRAWING

COMMUNITY AND NEIGHBOURHOOD PLANNING DIVISION

JUNE 1985

The Executive Committee resubmits Clause 1 of Economic Development Committee Report No. 2 entitled "Workplace Closings, The Free Trade Agreement and the City's Economic Development Strategy" which was adopted by City Council at its meeting held on March 9 and 10, 1989, as amended by the Executive Committee, (pg. B63, Vol. II):

During consideration of this Clause, Council also had before it a communication (March 6, 1989) from Ms. Linda Torney, President, Labour Council of Metropolitan Toronto and York Region, which is appended at the end of this Clause.

Council adopted this Clause, as amended by the Executive Committee.

—

The Executive Committee recommends that Recommendation 3 of the report (January 16, 1989) from the Commissioner of Planning and Development be referred to the Budget Review Group for consideration with the 1989 Operating Budget.

—

The Economic Development Committee recommends:

1. **That Recommendation 3 in the report (January 16, 1989) from the Commissioner of Planning and Development be amended to include a recommendation that the Commissioner consult with the organizations that serve unemployed youth as well as older unemployed workers, with regard to the allocation of the additional funds, and report back to the Committee.**
2. **That the report, as amended, be adopted.**

The Economic Development Committee also took the following action:

(A) Adopted the following recommendations contained in the communication (February 20, 1989) from Councillor Maxwell:

> **"1. That the Commissioner of Planning and Development and the City Solicitor, in consultation with any other officials they deem appropriate, report on ways in which the City or its agencies might acquire the right to supply land to industries at below "market value", as it is defined by the Municipal Act.**
>
> **2. That the Economic Development Committee indicate to the Land Use Committee its interest in playing a major role in the review of the City's industrial policy in the Central Area Plan Review.**
>
> **3. That the Commissioner of Planning and Development be requested to report on wage and other 'job quality' trends in the industries listed in Table 1 of his January 16, 1989 report on Workplace Closings.**
>
> **4. That the Commissioner of Planning and Development, in consultation with the City Solicitor and the Commissioner of Finance, report on strategies the City might adopt in order to acquire the right to apply differential tax rates to industries.**
>
> **5. That the Commissioner of Planning and Development report on strategies the City might adopt in order to assist industries in a manner similar to which we assist the Fashion Industry."**

(B) Referred to the Commissioner of Planning and Development the following requests for reports from him, for comment and report back to the Committee:

- Requests from Councillor Korwin-Kuczynski:

(1) Report on the impact of the rezoning of industrial land to other uses and on ways to prevent the erosion of industrial land in the City.

(2) Report on certain lands presently zoned industrial which should be or could be made available for residential and commercial purposes.

(3) Report on those industries/plants which have been closed or will be closing since the enactment of the Free Trade Agreement; and further, that the Commissioner advise the Committee of the reasons for the closures, the number of workers laid off, and the employees' place of residence; and that a similar report be provided to the Committee twice a year to monitor these issues.

(4) Report on those industries/plants which have been opened or will be opening since the enactment of the Free Trade Agreement, and the number of workers hired/to be hired; and that a similar report be provided twice a year to monitor these issues.

- Requests from Mr. Ross Sutherland:

(5) That staff monitor and report on ongoing discussions regarding the Free Trade Agreement and deal specifically with the financial and service sectors, and include in the report ownership patterns, administration functions and other areas that will enable the City to plan on services.

(6) Report on Federal legislation that would give priority to workers in situations of bankruptcy.

(7) Report on a public campaign and lobby that could be conducted with regard to the importance of land for manufacturing uses.

(8) Report on an early warning system regarding plant closures, that would include input from workers and community organizations.

(9) Report on a system for monitoring plant closings and on establishing a system to keep track of workers who lose their jobs as a result of such closures.

(10) Report previously requested on the activities to date of the Toronto Economic Development Corporation.

(11) Report previously requested on loss of jobs as a result of the St. Lawrence Square development.

(12) With regard to the Central Area Plan Review, a report on a review of the uses currently permitted under the industrial zoning for the Central Area, and the effects of such uses on land prices.

(13) Report on expanding Recommendation 5 in the report (January 16, 1989) from the Commissioner of Planning and Development to include aspects of job training.

(14) Report on expanding Recommendation 9 in the report from the Commissioner of Planning and Development to bring together organizations that are concerned with improving the ability of Toronto workers to participate in programs providing adjustment assistance, particularly the program for Older Worker Adjustment; and which would be the motivating force for a full-scale lobby in this regard.

- Requests from Councillor Martini:

(15) Report on implementing measures to secure and, perhaps, require information early, on plant closures.

(16) Report on the role of the City in negotiating/requiring plants to provide training, severance pay and other benefits to cushion the impact on workers of plant closures.

(17) Report on the application of the Federal government's adjustment grants for industries in the City affected by the Free Trade Agreement.

(18) Report providing data respecting "dislocated" workers and unemployed youth.

(C) Referred the following recommendation by Councillor Martini to the Commissioner of Planning and Development for a report to the Committee:

(1) That the Mayor or other appropriate representative make representation to the Province and the Federal Government indicating that Toronto is playing a major role in the Province and in Canada in creating jobs, and should not be subject to reductions in funding in areas in which it specializes, such as the arts and fashion industries.

(D) Requested the Commissioner of Planning and Development to include, in future employment statistics, part-time and full-time employment figures.

The following persons addressed the Economic Development Committee:

- ***Mr. Mel Watkins and Ms. Laurie Edwards, on behalf of the Coalition Against Free Trade;***
- ***Ms. Linda Stebbins, on behalf of Youth Employment Counselling Centres;***
- ***Mr. Dan Heap, M.P., Trinity-Spadina;***
- ***Ms. Linda Tourney, on behalf of the Labour Council of Metropolitan Toronto;***
- ***Ms. Janet Dassinger, on behalf of Metro Labour Education and Skills Training Centre;***
- ***Ms. Ann Emmett, on behalf of the Council of Canadians;***
- ***Mr. Mike Hersh; and***
- ***Mr. Joe Desimone, on behalf of CAW Local 252; and***
- ***Councillor Maxwell.***

The Economic Development Committee submits the report (January 16, 1989) from the Commissioner of Planning and Development:

Subject: Workplace Closings, the Free Trade Agreement and the City's Economic Development Strategy

Origin: Economic Development Committee, September 1987. (c71exec88158:257)

Comments:

1. Introduction and Overview

This report outlines the findings of a study of workplace closings in the City, a study requested by the Economic Development Committee in September 1987. The Committee's request arose from consideration of a report on the Planters Peanut relocation from a site on Dupont Street to a new site in Eastern Ontario.

The present report also discusses (in Section 2) the economic context established by the U.S.-Canada Free Trade Agreement (FTA), within which the issue of future workplace closings must now be considered. Implementation of the Agreement is likely to alter the economic dynamics affecting the City's economy in the past. This report's recommendations have been developed with this new context in mind; it should be emphasized that further reports - and further recommendations - will be needed to address comprehensively the adjustment problems associated with the FTA. The present report is only an initial step.

The third section of this report discusses findings of our literature survey and interviews re workplace closings, with recommendations suggested by these findings included at the end of the report.

Because the Economic Development Committee now has a number of new members, and because several issues raised in this report should be considered in the context of the City's economic development strategy, a brief summary of that strategy is attached as an Appendix.

An important conclusion of our study is that the City's manufacturing sector merits special attention. Retaining to the extent possible what remains of that sector is a vital aspect of maintaining our diversified economic base (see Appendix). Yet despite the strength of the regional economy, and despite the apparent stabilization of manufacturing in Metro as a whole, the City continues to lose manufacturing jobs (Table 1). That loss stems in part from long-term layoffs not balanced by expansions, but closures contribute significantly as well.

Closures are in many cases a side effect of the economic boom itself, paradoxical as that may seem. Strong local economic conditions put upward pressure on the value of sites now occupied by City manufacturers, without comparable increases affecting sites in the suburbs or in more distant locations. At the same time strong economic conditions also encourage manufacturers to invest in modernized plants, bringing the location issue onto the front burner. In some instances existing manufacturing sites in the City can be sold for a sum which buys both the replacement site and the replacement plant outside the City. An appropriate replacement site within the City is often not available at any price, and if one is available it costs far more than suburban sites, or sites at more remote locations.

The food and beverage sector has been particularly prone to employment losses as Table 1 shows. While the Metro Planning Department has indicated some of the employment losses represent reclassifications to the office sector (with no change in actual workplace operations), the greater part of the change appears to represent real losses. The recent announcement by Rowntree McIntosh that its confectionery operations (1000 jobs) will shift from the City to Whitby - subject to confirmation by the Swiss parent firm Nestle - means the likelihood of continued net job losses in food and beverage sectors.

It is acknowledged that this prognosis for the food and beverage sectors is less optimistic than the view taken in our report on food and beverage manufacturing just over a year ago. That report was prepared before the 1987 Metro Employment Survey numbers became available, and of course before the recent Rowntree McIntosh announcement.

Table 1: Industrial Employment by Sector:
City of Toronto 1983-1987

Manufacturing:	1983	1984	1985	1986	1987
Food Processing	8,855	10,013	10,437	10,741	8,165
Textiles, Leather	2,377	2,937	3,373	3,003	2,678
Metal Products	2,228	1,970	2,432	2,405	2,169
Chemicals	1,840	1,563	1,244	1,168	1,727
Clothing	12,496	13,498	13,326	12,082	12,574
Furniture & Fixtures	2,834	2,136	2,128	2,247	1,832
Machinery & Equipment	1,707	1,350	1,259	914	463
Electrical Equipment	3,149	3,460	2,734	1,841	1,523
Printing	3,501	3,613	4,221	3,748	3,101

Postal Sorting Stn.	2,618	2,618	2,699	3,099	3,205
Other Manufacturing	9,282	7,671	8,449	8,059	7,997
Warehousing	2,283	2,321	2,836	2,997	2,657
Storage	1,628	1,676	1,376	1,360	1,080
Sub-total	54,798	54,826	56,514	53,664	49,171
Non-Manufacturing Industry:					
Photo & Graphic Arts	2,980	3,058	3,538	3,309	3,923
Data Processing	3,514	2,967	5,295	6,500	7,571
Film/Video/Audio	1,828	2,081	2,364	2,729	2,930
Newspaper Publishing	5,109	5,059	5,042	5,691	5,341
Other Publishing	2,476	3,163	3,169	3,409	3,580
Sub-total	15,907	16,328	19,408	21,638	23,345
Industrial Total	70,705	71,154	75,922	75,302	72,516
All Employment Total	491,896	510,049	522,109	545,252	563,688

Source: Metro Planning Department Employment Surveys (1983-1987)

- Employment totals include full-time & part-time employment.
- 1988 data are expected by February 1989.
- All employment total includes office, retail, other service and government employment as well as industry.

	Metro-wide Manufacturing	Metro-wide All Employment
1983	244,060	1,103,684
1984	242,578	1,141,491
1985	257,709	1,181,663
1986	261,842	1,222,691
1987	257,038	1,276,126

Stabilization of employment requires a balance of expansions and contractions, within which the balance or imbalance of closures and new arrivals is significant. One way of considering this is that if closures are balanced by new arrivals and if other expansions and contractions also balance, then total employment is stabilized. As Table 1 appears to indicate, only fashion and perhaps printing have recently maintained that balance among the largest identified manufacturing sectors. (The printing sector is substantially larger than Table 1 indicates, since Metro's classifications assign newspaper and some other periodical printing jobs to the publishing sectors.) Those two sectors differ from most other manufacturing operations in their ability to operate within multi-storey buildings, and in the apparent ability of smaller firms to first start up and then survive as smaller firms. Unfortunately, the City's fashion and printing sectors see themselves as, respectively, most and second most threatened by the Free Trade Agreement (see Section 2). As well the Toronto Star, despite extensive efforts to find a new site in the City, will probably have to move its printing operation to Vaughan.

In manufacturing sectors other than fashion and printing it is difficult to achieve a balance of closures and new arrivals in the City. When large firms like Planters Peanuts and Rowntree McIntosh close, it is unrealistic to expect new large-firm arrivals to counterbalance that, due to the land availability problem. Apparently, not even one large manufacturing operation (over 100 employees) has opened in the City (either as a start-up or as a relocation from elsewhere) for at least ten years, despite the strength of the economy over much of that period. Only a single such development was even proposed — by Magna International, which indicated an interest in manufacturing auto parts in the Port area; the proposal was, however, linked to various conditions the City could not meet.

If large arrivals cannot balance large departures, then only a multiplicity of small arrivals can. But in the sectors under consideration (i.e. manufacturing aside from printing and fashion) economies of scale tend to be important and will be still more important under the Free Trade Agreement. That consideration means smaller firms tend not to stay that way: they either get larger or they don't survive. Owners of new smaller operations who know they must expand to survive would likely question the advisability of either a start-up in, or a relocation to, the City — once again due to the land availability problem.

The City can attract manufacturing operations outside the fashion and printing/publishing sectors but they tend to be "niche" firms like Upper Canada Brewing. These firms make specialized products which do not require economies of large-scale production. Upper Canada has employment in the 30 - 50 job range, and it would take twenty to thirty of these to balance one Rowntree-McIntosh. That is difficult to achieve, given that there is often no particular reason for such niche firms to be in the City, and a probable limit to the number of niches available.

If it is concluded that manufacturing arrivals are unlikely to balance departures outside the fashion and printing sectors then employment stabilization is achievable only via net expansion of existing firms. But continuing net growth of existing firms sooner or later runs into the land availability problem discussed earlier, with likely instances of expanding existing firms shifting over into the departures column.

Outside the manufacturing sector there has recently been steadily increasing employment in the City according to the Metro survey. The non-manufacturing industrial sector — consisting primarily of communications sectors such as film/video, broadcasting and data processing — has been recording substantial increases as have the office, retail and other sectors reflected in the bottom line of the table but not broken out separately.

Masked by these increases is the reality that workplace closings occur even in these growing sectors as well. A recent Economic Council of Canada report indicated that over the 1970's in Canada the rate of departure of firms in growing sectors (16% over the decade) was not all that much lower than the comparable rate in declining sectors (26%), a phenomenon the Council's Chairman viewed as inevitable and indicative of economic vitality.

Notwithstanding this view, there are concerns surrounding workplace closings in service and non-manufacturing industrial sectors in the City, but the net expansion of these sectors suggests that concerns re manufacturing deserve higher priority. Policies aimed at reducing the rate of workplace closures cannot solve all problems at once, and a focus on manufacturing would likely make sense strategically. It is probably the case in some service sectors that new and expanding firms face labour shortages that closure of other firms would help to address. Closure of manufacturing firms, on the other hand, frees up labour resources that are less in demand by expanding service sectors.

In the case of manufacturing, a reasonable policy objective would be limited to loss reduction for reasons set out above. Some closures occur for reasons that no feasible policy can address, and avoidance of others might prove too costly to be justified. Particularly in circumstances where the company's intention is to relocate elsewhere in Metro or nearby, so that employees can retain their jobs, the costs of retaining a manufacturing operation within the City must be carefully assessed. The objective of maintaining employment diversity in the City is important but not one that should be pursued to the exclusion of any other consideration.

Policies aimed at reducing the rate of manufacturing workplace closures (and reducing their negative impacts) are discussed in Section 3 below. In this overview section it is worth highlighting two of these, and to note their limitations.

First there is industrial zoning. This policy is clearly effective in reducing the rate of closures, by protecting industry from competing and conflicting land uses. For non-manufacturing industry, and for the fashion and printing manufacturing sectors, the policy has been still more effective in that it has helped secure sites for new or expanded operations. However it apparently does not ensure a supply of competitively priced land for other manufacturing purposes. Sites vacated by manufacturing firms are almost never — outside the fashion and printing sectors — recycled for manufacturing purposes, due not only to speculation but also to the higher values produced by non-manufacturing industrial uses permitted by the zoning. Thus when a manufacturing firm must move to expand, it is unlikely to acquire a site vacated by other City manufacturers — even though such sites may be on the market at the time.

The second policy to be highlighted here is exercised through the mechanism of the Toronto Economic Development Corporation (TEDCO): intervening directly to acquire new sites for manufacturing firms that would otherwise leave the City. Experience indicates there are formidable difficulties standing in the way of such interventions. An important relocation initiative is being pursued now by TEDCO, and its resolution will indicate a great deal about the City's ability to overcome the various difficulties. The subject of this initiative is the Dover Elevator Company, which must leave its antiquated plant at Richmond and John Streets. Dover has 300 manufacturing jobs, and it will leave the City if TEDCO's campaign to acquire a new site is defeated. (The Dover case will be the subject of a future report.)

It is noted that the Metro Employment data in Table 1 provide the only existing means of tracking employment shifts year by year. However these data have limitations, readily acknowledged by Metro. We have not so far been able to use the data to inventory arrivals and departures at the individual firm level, and Metro requests that data not be published at that level.

For this reason our Department is carrying out an independent survey of industrial employment. The data for 1987 are already complete and 1988 data are now being compiled. We expect to have a report on these surveys within a few months, which report could also include closure and start-up analysis as well as further information on currently announced closure plans: Rowntree-McIntosh, Maple Leaf Mills and Stelco. It is hoped that some light can be shed on the relative importance of various factors underlying recent and pending closures.

The only other relevant data source available is from the Ontario Ministry of Labour, which has a closure notification requirement when over 50 employees are involved; intra-Ontario relocations are excluded from the MOL requirement. From this source it would appear that 2500 manufacturing jobs were lost in the City between 1981 and 1987 due to manufacturing closures affecting over 50 employees, with intra-Ontario relocations excluded.

The number of closures in the City representing intra-Ontario relocations is more difficult to determine. It is probably up to about three times the 2500-job figure indicated above, based on information in our own files. Most of the intra-Ontario relocations would have been to sites elsewhere in the Toronto region.

Based on these data, then, the total number of manufacturing jobs lost due to major closures in the City between 1981 and 1987 inclusive would have been approximately 10,000, of which 2500 would have left Ontario or shut down entirely, somewhat less than 7500 would have relocated elsewhere in the Toronto region; and the remaining balance would have represented Ontario relocations outside the Toronto region. The results obtained via this approach appear generally consistent with the Metro Employment Survey numbers. The latter omit the 1981-83 period and reflect expansions and layoffs as well as closures — for a net reduction in the manufacturing sector of about 5500 jobs between 1983 and 1987. That result would not appear to contradict a 10,000 job figure taking account of closures alone between 1981 and 1987.

The magnitude of these numbers, considered in the context of there being no deceleration of closures in a period of favourable economic conditions and in the context of the likely impact of free trade discussed in the next Section, suggests that a review of the City's policies is needed. While the City's policies have achieved notable successes in the fashion industry and in non-manufacturing industrial sectors, it would be desirable to have a better sense of what goals might be appropriate and attainable in manufacturing sectors.

Preliminary work on such a review has been under way for some time but we are not in a position to report as yet. Among the issues under review are issues related to the industrial zoning and to the mandate and resources of TEDCO. The recommendations of the present report are relatively modest in scope, but it is hoped they will be seen as a useful start.

2. The Free Trade Agreement

Previous reports to the Economic Development Committee have identified sectors in the City viewing themselves as winners, as losers, or as anticipating mixed results so far as impacts of the Agreement are concerned. These reports were based on a series of workshops organized by the City in 1988, involving dozens of private-sector participants. At this point it is appropriate to re-focus the conclusions of the workshops on the workplace closures issue specifically, taking into account the perspectives of both proponents and opponents of free trade.

In this report no attempt is made to judge whether the views of free trade proponents or opponents are more realistic, but an attempt is made to summarize the perspectives of each insofar as they relate to the plant closures issue, and to the question of whether the Toronto region would benefit or not as a result of the FTA.

Proponents of the Agreement, in addressing the closures issue, stress the efficiency gains to be realized from terminating production of some products at inefficiently low scale in Canada while shifting resources into other products produced at a larger continental scale. Workplace closures are acknowledged to be part of this process, along with other means of restructuring such as mergers, expansions, or conversion of multi-product plants to single-product production. The authors of the 1988 Economic Council of Canada study Open Borders, for example, observe that:

> "The rationalization of an industry takes time and it often causes pain to those communities or workers facing a plant shutdown. Fortunately the majority of plants need not shut down. Rather, through new management or new investment (or both) they could revitalize, strengthen and expand their output and sales. Moreover, the Canadian manufacturing sector, whatever its productivity vis-a-vis U.S. manufacturing, is very dynamic. Each year, on average, between 2000 and 3000 new plants are opened up, while almost as many are merged or closed down. Generally speaking, plant births exceed plant deaths."

It should be noted that the Economic Council does not say the FTA will have a net favourable impact on the Toronto region or any other urban area, only that in their view it will benefit the country as a whole. However a scenario in which the FTA operated to the benefit of the Toronto region might be developed by FTA proponents as follows:

- Workplace closings are likely to be precipitated by the Agreement but so are workplace start-ups and expansions. Expansions are likely to outweigh contractions, leaving a net increase in jobs and income in the Toronto regional economy.
- The rate at which workplace closings would take place under free trade need not greatly exceed the rate which has occurred in the past, or which would occur in the long run in any dynamic economy. Past experience with workplace closings reflects the impact of significant tariff reductions already occurring outside the FTA framework. The shift of resources from declining to expanding sectors need not, in other words, bring about future adjustment problems significantly greater than those already being encountered.

Those believing the FTA will harm the Toronto region will disagree both with claims that expansions should outweigh contractions and that adjustment costs will represent a minor increase in the "background" levels of dynamic economic adjustment already occurring. Their view is that whatever limited efficiency gains there are to be made, they do not justify the adjustment costs incurred to attain them, and that the potential exists for an overall shrinkage of the Toronto regional economic base.

The central point to be considered in the present report is that whichever perspective on regional impact is more realistic, the City's economic development strategy (see Appendix) will be put under new pressure by the FTA, with the potential for significant increases in the type of workplace closure the City has been seeking to resist.

The following considerations point toward such a conclusion:

- Of all sectors consulted in the 1988 workshop program the only sector seeing itself as a clear "winner" from the FTA was financial services, already the dominant sector in the City. To the extent that sector expands and others contract or fail to keep up, the objective of maintaining economic diversity is compromised (albeit in a relatively painless manner viewed in the absence of other considerations).

- More seriously, manufacturing sectors supported by the City see themselves as threatened, particularly the fashion industry. That industry sees the rules of origin requirements on fabrics as unduly favouring U.S. clothing manufacturers even if Canadian firms restructure to achieve economies of scale.

- While other manufacturers had mixed viewpoints, only food processing firms such as meat packers were strongly optimistic on the management side; union representatives from the food processing sector were not optimistic. The need to achieve economies of scale and thereby compete in the wider North American market will often require physical expansion of plants - more readily accomplished in the suburbs than in the City where many plants are boxed in on tightly constrained sites and there is limited choice of development sites. Except in sectors which can expand vertically, there is a risk that the balance between manufacturing "deaths" and "births" — using the terminology of the ECC — will shift to the advantage of the suburbs and to the disadvantage of the City even if the overall balance region-wide is still neutral or favourable.

- Representatives of the film/video sector were concerned that free trade could be successful nationally, thereby driving up the exchange rate on the Canadian dollar, and jeopardizing work now done in Toronto on U.S. feature films and television productions.

- Representatives of cultural industries, including both publishing and film, were concerned that expanded levels of public cultural support would be needed to maintain their present level of operation, yet such support would be likely to attract U.S. retaliation as provided for specifically in the Agreement. Granted, the U.S. could invoke such retaliation even without the FTA but the concern was that a specific sanctioning clause would increase pressure within the U.S. for retaliatory action.

- Representatives of the printing sector, particularly smaller firms, saw themselves as threatened. As with manufacturing, a key issue is whether new and larger printing operations taking advantage of scale economies are more likely to be developed within the City or outside it. There is also the question whether smaller firms can survive based on a specific market niche not served by larger firms.

These considerations would appear, cumulatively, to point toward increased pressure on most of the sectors the City supports, with a still greater tendency toward specialization in financial/business services (and thus reduced economic diversity). Perhaps the Free Trade Agreement would only introduce pressures taking the place of others operating currently, with no net increase, but to assume that would be inconsistent with the results of the City's own reading of opinion obtained via the workshop program.

Sectors seeing themselves as threatened attributed that threat to added pressure specifically resulting from the FTA, and sectors seeing themselves as benefitting saw that benefit as one they would not obtain except through the medium of the FTA. As has been indicated, the perceived losers consisted primarily of manufacturing sectors and others specifically supported by the City within its economic development strategy; the perceived winners were primarily service sectors not so far supported specifically within the City's economic development policy.

It appears reasonable to anticipate increased closure rates and other long-term employment reductions in targeted sectors.

3. Summary of Workplace Closings Study

The study involved interviews with a number of knowledgable individuals in management, labour and government as well as a literature survey and examination of relevant data.

Briefly summarized, the conclusions are as follows:

- Workplace closures occur for a wide variety of reasons, many of them likely to defeat attempts at reducing their rate of occurrence. For example, multi-plant firms may consolidate operations of several plants to a single location so as to achieve greater efficiency. An instance is the Hershey Chocolate decision to shut down the Planters operation in Toronto and relocate it to

Smiths' Falls. Acquisition of the plant - with retention of its workforce - to process peanuts or other products did not emerge among scenarios put forward by bidders for the property.

- Other reasons for closure in the City would include inability to locate an expansion site here, a circumstance in which assistance from TEDCO could be useful. Still other reasons would include management problems, a circumstance in which federal assistance programs have been of benefit.

- Where policies aimed at reducing the closure rate can be effective, they obviously are at their most effective prior to a decision being made to close an operation. Once the stage of formal notification of intent to close is reached, any remedial action is generally too late.

- For that reason all four levels of government seek to develop early intelligence through visitation programs and other outreach efforts. The City's primary intelligence gathering capability is through its industrial liaison committees which include a broad cross-section of larger industrial firms as members. It is through these and less formal sources that early information has been obtained leading to specific interventions. Such interventions included the successful effort aimed at reversal of Neilson's Chocolate consideration of a move out of the City. Another example is the current TEDCO initiative to relocate Dover Elevator in the City.

- While there needs to be better information sharing and coordination among the four levels of government - each seeking early intelligence - it appears that the relevant intelligence is being uncovered where it is needed. While businesses often go to great lengths to maintain secrecy, they also let governments become aware of situations in which intervention can be helpful.

- The City's most effective means of reducing the rate of workplace closures is industrial zoning. This helps protect industrial operations from conflicting and competing land uses. The Cresap report prepared for Metro credited the City's industrial zoning with preventing a potentially large number of workplace closings in the fashion industry.

- The second effective means available to the City to reduce the closure rate is intervention to acquire new sites by TEDCO, in cases where firms would otherwise leave the City. As was noted above, there are difficulties in doing this and resolution of the Dover Elevator relocation initiative will be illustrative in this regard.

- Other types of intervention, such as financial assistance to failing firms, are ruled out at the municipal level by anti-bonusing restrictions in the Municipal Act. At the federal and provincial level such assistance is legal but is unlikely to be used in the Toronto area because other regions are seen as having much higher priority.

- Restrictive legislation, such as mandatory notice of closure requirements, is already at appropriate levels in Ontario given the North American context. It is difficult to amend such regulations in a way that makes them more onerous without losing investment to jurisdictions not following suit.

- Manitoba and Quebec have programs to assist employee buyouts. There may be potential benefit to having a comparable program in Ontario. The City's Community Economic Development program might also assist in preparing feasibility studies respecting possible employee buyouts.

- Because many workplace closings will occur despite efforts to reduce the closure rate, it is important to assist the workers affected in finding new jobs and also to mitigate the human costs - economic and psychological. A large number of federal and provincial programs apparently address this but leave gaps of unmet need. There is also scope for a limited involvement on the part of the City.

- Older workers displaced by workplace closings are experiencing relatively long search times before finding new jobs. The City has supported an employer outreach program, targeted to unemployed youths, to make potential employers better aware of hiring opportunities. This program should be expanded to focus on older unemployed workers as well. In addition, there are federal programs aimed at older workers which do not operate effectively here, and which should be restructured so that they do.

- Immigrant workers also face difficulties in obtaining new jobs once they are laid off due to workplace closure or for other reasons. Further study is needed before specific programs addressed to their requirements can be developed. Opportunities may exist in the fashion industry to develop a pilot program targeted toward immigrant workers, who constitute the bulk of the work force in that industry. Even though the industry is short of workers in many job classifications, some unemployed workers seem to have difficulty getting back to work.
- A number of those we consulted pointed out that in circumstances where workplace closures result from bankruptcy, employees may be unable to collect wages already earned. In this situation, which amounts to a negative severance benefit, adjustment costs are unusually high for the individuals affected. It is our understanding that Federal legislation on this issue is pending, but that officials of the Ontario government believe it will be of limited benefit in this Province. It is hoped that the need for improved protection is in some manner or other addressed.

4. Conclusions and Recommendations

The recommendations below flow directly from the study of workplace closings summarized in Section 3, with the exception of the first two recommendations (dealing with the Free Trade Agreement).

The Agreement calls for further negotiations to resolve the issue of subsidies and countervailing duties. The objective of these negotiations is to arrive at a mutually acceptable definition of what constitutes an unfair subsidy - against which the other country is entitled to retaliate with countervailing duties.

One seemingly neglected element in the subsidy field is municipal subsidy. Ontario prohibits such subsidy through the anti-bonusing provisions of the Municipal Act. In the U.S., however, municipalities provide property tax abatements, low-interest loans and outright grants to industries they are anxious to attract or retain.

Once these industries are in direct tariff-free competition with ours, it becomes important to ensure the "level playing field" so often talked about. In principle, there would seem to be three approaches to this: (1) U.S. municipal subsidies to industry are ended; (2) the Canadian Government negotiates a countervail arrangement in which it can countervail U.S. municipal subsidies; or (3) municipalities in Ontario and other Provinces are permitted to match U.S. incentives under appropriate Provincial enabling legislation. Of these, (3) may be of concern from the standpoint of maintaining the fiscal strength of Ontario municipalities.

(The issue of state and provincial subsidies is also relevant, but is not so one-sided since such subsidies appear to be more common in both countries.)

The first two of the recommendations below are directed to the subsidy issue and the Free Trade Agreement.

RECOMMENDATIONS:

1. That appropriate ministries of the Government of Canada be requested to take into account municipal subsidies in conducting further negotiations on subsidy/countervail issues within the Free Trade Agreement, and to ensure that future arrangements are equitable to firms in Canada with respect to municipal subsidies.
2. That the Ontario Ministry of Industry, Trade and Technology be requested to compile an information bank on U.S. municipal subsidies via its offices in the United States, with the objective of quantifying the competitive advantage which such subsidies may provide.
3. That Council indicate to the Youth Employment Counselling Centres in the City, and to the Ontario Ministry of Skills Development, its willingness to double (from $118,111 to $236,222) its 1989 employer outreach grant provided appropriate extensions of existing programs are made available to older unemployed workers. (Funds have been requested for this purpose in the 1989 operating budget submission of the Planning and Development Department.)

4. That the Commissioner of Planning and Development be requested to report back on responses from the YECC's and Ministry of Skills Development re Recommendation 3, with appropriate further recommendations.
5. That the Commissioner of Planning and Development, in consultation with agencies providing counselling services to immigrant communities, report back on terms of reference for a study of job search problems encountered by immigrant workers and appropriate program characteristics directed to those problems.
6. That the Fashion Industry Liaison Committee be requested to report on the feasibility of undertaking a pilot program aimed at meeting the retraining needs of workers seeking jobs in the fashion sector.
7. That the Commissioner of Planning and Development be requested to include among the proposals eligible for funding under the Community Economic Development Program assistance with feasibility studies of employee-led buyouts.
8. That appropriate ministries of the Ontario Government be requested to examine the potential role in Ontario of programs similar to those in Quebec and Manitoba assisting workers undertaking employee-led buyouts.
9. That the Ministry of Employment and Immigration of the Government of Canada be requested to take whatever appropriate action is required to improve the ability of Toronto workers to participate in programs providing adjustment assistance, particularly the Program for Older Worker Adjustment.

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Appendix A

Summary Outline of the City's Economic Development Strategy

Economic Diversity

The economic development strategy of the City, as developed in a number of initiatives and policy reports over the past 15 years, has been to support a diversified economic base. Economic diversity is not an end in itself, but is a means first of providing employment opportunities for a workforce with widely varying skills, educational backgrounds and interests, and secondly it is a means of providing relative economic stability in the face of cyclical changes affecting particular sectors.

(Jane Jacobs' book Cities and the Wealth of Nations discusses the economic fortunes of those cities producing only a narrow range of goods and services, trading for most of what they consume; she concludes that the vitality of such cities lags behind those with greater diversity of production.)

Obviously there are limits to the economic diversity practically achievable in the City or for that matter, the region of which it is part. Some goods could be produced here with cost penalties sustainable only under deep subsidy or other unusual protection. There are, however, a number of other sectors which can thrive in the City with reasonable encouragement on the City's part but not otherwise. It is toward those sectors that the economic development strategy has been targeted.

Recognizing as well that some sectors can thrive elsewhere in Metro or the larger Toronto region but not the City itself, and that City residents hold jobs over a wider area, the City has begun to work more closely with Metro to develop joint economic development initiatives. Such initiatives help sustain the economic diversity of a wider economic region centred on the City.

Manufacturing

Within the City itself, a major focus of the strategy has been the manufacturing sector. The long-term restructuring of our economy away from manufacturing and toward service jobs has been particularly evident here. The shift from manufacturing to services may initially have helped diversify the economy - the service sector being relatively small at that time - but for many years the opposite would generally have been true. The City's strategy now seeks to maintain the remaining manufacturing base, with substantial recent success reflected in the fashion industry; there has not, however, been comparable success with other manufacturing sectors.

The wider Toronto region has also experienced a long-term shift from manufacturing to services, but in recent years has experienced stability of manufacturing jobs with closures and layoffs being balanced by new operations and expansions. Within the City itself, it is difficult to attract new operations in the manufacturing sector because of the lack of suitable land for many types of manufacturing. Thus workplace closures in manufacturing tend to represent a net loss of manufacturing jobs in the City - a trend which continues. In this context it is appropriate to seek opportunities to reduce the rate of manufacturing closures to the extent practicable.

The Broader Industrial Sector and the Arts

In addition to resisting shifts of resources away from manufacturing, the City's strategy has aimed at strengthening sectors which are broadly "industrial" in character but not manufacturing - examples being such communications sectors as film/video, broadcasting, printing/publishing and data processing.

There have been some notable recent successes: the film/video sector is achieving record production levels, the 150,000 million-square-metre CBC Broadcast Centre is under construction, and a data centre of approximately 100,000 million sq. m. - consolidating many operations previously carried out in the suburbs - is nearing a construction start in the area west of downtown. Communications sector activities occupy a wide spectrum between manufacturing at one end and financial/business services at the other. The degree of economic diversity in the City would be substantially less if that spectrum were narrower.

In line with the objective of broadening that spectrum, the scope of the City's economic development strategy is likely to expand to include greater support for the arts, including applied arts such as industrial design. The potential here is demonstrated by results of the City's ongoing support for the film industry. However, other arts sectors are in need of expanded assistance; this need arises in part from pressures in the real estate market. The arts sectors produce economic benefits that are impressive- for example through their capacity to attract visitor spending. Expanded support for the arts could constitute an important element within a tourism development strategy (to be the subject of a future report), but could be approached from other economic perspectives as well.

Relationship to Other Economic Development Strategies

It is noted that the City's support for all sectors identified so far qualifies clearly as support for "traded" sectors within the terminology used in the recent Cresap report (prepared for Metro), and in the Ontario Premier's Council report. A traded sector is one in which expansion brings additional outside money into the local economy, or else replaces imports. Expansion in "non-traded" sectors, on the other hand, occurs at the expense of market share already held by local businesses.

Supporting traded sectors potentially expands the local economic base; supporting non-traded sectors tends simply to carve that base into different slices. Both Cresap and the Premier's Council reports recommend strategies targeted toward traded sectors. Similarly, the City's pursuit of economic diversity is being implemented so as to expand the local economic base rather than simply reallocating it, since it focuses on traded sectors.

There are two types of economic activity, however, which seem to qualify less clearly as traded sectors, but which have shown they merit support within the City's economic development strategy.

Small Business

The first of these is small business development. Some business start-ups assisted by the City achieve sales immediately in outside markets or replace imports, but many others compete for local dollars with established local businesses, at least initially. The question may be asked why such business start-ups should be assisted?

The most compelling justification is that the local economy has a continuing need for new entrepreneurs, yet regulatory systems and financial institutions place many barriers in their way.

Assisting would-be entrepreneurs in overcoming such barriers may initially yield no net economic benefit, since it may be easiest for them to sell to local markets in non-traded sectors. Once established, however, many of these new entrepreneurs will identify previously unrecognized export or import replacement opportunities. Taking advantage of such opportunities can lead to expansion of the local economic base and potentially an increase in its degree of diversification. Had those same individuals given up on business start-ups and become employees of others, such opportunities might have been missed.

Retailing

The second seemingly non-traded sector worthy of City support is the retail sector. Initially, the City's support for its retail sector was motivated more by land-use planning considerations than by economic development considerations. Streetscape vitality, both on downtown streets and on arterial roadways, is an objective requiring a strong retail presence for its fulfillment. In line with this view, the City introduced zoning regulations such as density reserved for street-related retail uses, as well as controls on new malls and large stores. The Business Improvement Area system and other direct support strategies for the retail sector were developed as well.

As a result of these initiatives the shift of retailing from streets into malls - a shift which in some other municipalities drains too much vitality from the streets - has been limited in the City, and a number of shopping streets are experiencing a revitalization boom.

As was noted above, the original focus of the City's retail support initiatives was a planning one. The objective was not so much to expand the size of the retail sector as to ensure an appropriate geographic distribution. With retailing being thought of as a "non-traded" sector, it would follow that market share gained by one local business in that sector would be simply at the expense of other local retail businesses.

More recently it has been appreciated that vitality of the City's streets constitutes an important attraction to visitors - primarily tourists, but convention attendees as well. Whether visitors are attracted directly by retail opportunities or by streetscape vitality generally, their spending constitutes an injection of outside money into the local economy. Thus retail activity can constitute at least indirectly a traded sector, and an appropriately focused retail support policy can be an important economic expansion tool.

The Financial/Business Services Sector

To this point we have surveyed the sectors actively supported by the City pursuant to its strategy to maintain a diversified economic base. Mention should also be made of the dominant financial/business/commercial services sector, however, even though that sector would not logically be a target of support programs aimed at economic diversification. An additional consideration suggesting that relatively limited economic development programs be targeted to the financial/business services sector is the Official Plan policy respecting office deconcentration, and related Official Plan objectives regarding desirable rates of downtown office development. The locational requirements for the financial/business services sector are, of course, strongly centred on downtown office buildings.

In accordance with these considerations economic development activities targeted toward the financial and business services sector have indeed been relatively limited, consisting primarily of providing assistance and information to businesses requesting it.

That is not to say, however, that the financial and business services sector ought to be ignored. At a minimum, potential threats to its vitality should be monitored and, where appropriate, countered - for example the City's legal challenge (now before the courts) to the Federal International Banking Centre legislation.

Beyond that specific issue, the City's 1988 Downtown Employment Study report identified important questions associated with future development of the financial/business services sector. These questions involved issues such as financial services globalization and securities deregulation, and the possibility these trends could produce a "critical mass" required for status as a second-tier financial centre; second-tier financial centres are those (such as Frankfurt) ranked immediately below London, Tokyo and New York. There may be the possibility cities would either achieve that critical mass or would have much smaller financial sectors, perhaps smaller than the City's financial sector is now. Council has requested further study of this issue, and it is expected that the results will be considered in the context of the upcoming 1991 Official Plan review.

Perhaps the most positive impact local government activity can have on the financial/business services sector, based on comments frequently expressed, would result from actions likely to be pursued in any event - actions such as maintaining (or improving) the City's quality of life and liveability and actions which improve transportation infrastructure, particularly inter-city air transportation. Many firms and individuals in the financial/business services sector are highly mobile internationally and their interest in Toronto is likely to focus on its special characteristics such as liveability combined with ease of access to other centres.

Initiatives

To conclude, we note briefly some of the specific initiatives pursued by the City in support of the economic development strategy outlined above:

- The City's industrial zoning framework protects sites and buildings for manufacturing and other industrial uses, limiting competition from residential and commercial uses. The Cresap/Metro report noted that this protective zoning had been critical to the fashion industry's viability in the King-Spadina district. (A further report on industrial zoning is now in preparation, discussing current issues needing clarification.)
- To support the City's manufacturing sector, the Toronto Economic Development Corporation (TEDCO) seeks to secure new sites in the City for manufacturing firms which must relocate, such as the Dover Elevator operation employing approximately 300 workers.
- Also in support of manufacturing are initiatives focused on the fashion industry, such as TEDCO's Portland Fashion Centre project, the Fashion Incubator project and the Fashion Industry Daycare Centre.
- Industrial Liaison Committees, made up primarily of private sector representatives, support the manufacturing sector by identifying and recommending specific actions the City should take. (The Fashion Incubator and Daycare projects originated in this manner.) Three of these Committees are geographically based and one is specifically mandated to serve the fashion industry.
- The City's film liaison program provides full-service assistance to the film industry, including arrangements for location filming and infrastructure support.
- A Small Business Self-Help Centre in City Hall provides counselling and information to individuals establishing new businesses. Also in support of new business start-ups is the Small Business Centre (incubator) project being implemented by TEDCO with assistance from the Ontario Government and the King Business Centre.
- The Design Exchange project is being undertaken in the redeveloped Old Toronto Stock Exchange, with support from private volunteers and from the Toronto Dominion Centre. This new institution is being launched under City auspices to showcase and develop Canadian design talent.
- A range of retail support programs is operated by the City, including not only Business Improvement Areas but also provision of assistance for marketing studies and improvements to streetscape appearance.
- International links established by the City, particularly city-to-city twinning links, support the City's economic development strategy through development of export and investment opportunities while at the same time furthering broader cultural and educational objectives.

The Economic Development Committee also submits the communication (February 20, 1989) from Councillor Maxwell:

The report that is before the Committee today is a timely one. Since it was submitted last month, both Molson's and Inglis have announced that they will be closing soon, throwing hundreds of workers out of their jobs. Also on the agenda today is a report on the relocation of Dover Elevator to a new site in the Port Industrial Area. Members of the Committee are familiar with the difficulties the Toronto Economic Development Corporation have had in securing this site. In addition, we are in the midst of a strike by employees of Toronto Hydro which is highlighting the problems that even relatively well-paid workers are experiencing in affording to live in our City.

Although the report contains a number of good recommendations, there are other areas which need to be addressed. One of the most obvious is the one raised by the Dover Elevator report - the cost of industrial land. It has become virtually impossible for Toronto to compete with municipalities such as Whitby and Mississauga in the industrial land market. We are caught between the rock of the market and the hard place of the Municipal Act, which prevents us from bonussing. We have to develop a means by which we can supply land at a competitive price.

A major determinant of land prices is our land use policy. If we continue to succumb to pressures to rezone industrial land, we will, of course, increase the cost of what little is left. The 1991 Central Area Plan Review schedule calls for our industrial policy to be looked at this spring. The Economic Development Committee should play a leading role in that review.

The City has a number of programs designed to assist business. These range from BIA's and the Industrial Co-ordinating Committees to the Small Business Self-Help Centre. All of these in some way help to keep jobs in Toronto. What we have not paid much attention to is the role of trade unions in this process. Unions are one of the most important factors in determining not just whether or not a job is created (or lost), but in the quality of that job. It is important to remember that there is not a serious shortage of jobs in our City today - there is a shortage of good jobs. Although this report may not provide the best context for dealing with the City's relationship with the trade union movement, this matter is one we should begin to deal with in the very near future.

Today's report provides some information on employment trends over the past several years, but gives little indication of how jobs in various industries compare in terms of quality - wages, hours of work, health and safety, and other indicators. It would be useful to know what kinds of jobs have been lost and created recently. We should also try and discover what kinds of jobs individual workers tend to get after their old jobs have disappeared.

A policy tool that other levels of government have available to them to help shape the economy is taxation. We do not have access to this tool, despite the fact that the province already sets different tax rates for different types of industries (for example, distilleries pay local taxes at a higher rate than other industries). This could tend to either attract industries which we don't consider to be critical to our industrial strategy, or to discourage those we would like to remain or locate here. The ability to shape differential industrial tax rates could prove to be an enormous asset to us. We should examine ways to acquire this power.

One area of success for our current industrial policy has been the fashion industry. In spite of the enormous climate of uncertainty created by the Free Trade Deal, many clothing manufacturers have chosen to stay in Toronto. We should consider applying the lessons we have learned in this industry to others, such as printing and/or food processing.

The issue of plant closings is one of the most important ones facing this new Council. The implications of it are far-reaching, and seem all the more daunting because, as a municipality, we lack many of the tools we need to keep and attract industry within our borders. But we cannot afford to throw up our hands and walk away from the problem. The future of industry and quality jobs will, to a large extent, determine the future of the City as a whole. We need to develop some creative new solutions to deal with this difficult situation.

Recommendations:

1. That the Commissioner of Planning and Development and the City Solicitor, in consultation with any other officials they deem appropriate, report on ways in which the City or its agencies might acquire the right to supply land to industries at below "market value", as it is defined by the Municipal Act.

2. That the Economic Development Committee indicate to the Land Use Committee its interest in playing a major role in the review of the City's industrial policy in the Central Area Plan Review.

3. That the Commissioner of Planning and Development be requested to report on wage and other 'job quality' trends in the industries listed in Table 1 of his January 16, 1989 report on Workplace Closings.

4. That the Commissioner of Planning and Development, in consultation with the City Solicitor and the Commissioner of Finance, report on strategies the City might adopt in order to acquire the right to apply differential tax rates to industries.

5. That the Commissioner of Planning and Development report on strategies the City might adopt in order to assist industries in a manner similar to which we assist the Fashion Industry.

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(Council Action - March 9 and 10, 1989)

During consideration of this Clause, Council also had before it a communication (March 6, 1989) from Linda Torney, President, Labour Council of Metropolitan Toronto and York Region:

Enclosed for your records is a copy of the deputation, I made to the Economic Development Committee on the "Workplace Closing, Free Trade and Economic Development Strategy" report.

(Attached communication dated February 20, 1989, from Ms Linda Torney, addressed to Mayor Eggleton and Committee Members)

I welcome this opportunity to discuss with you the workplace closing crisis. My first concern, though, is that this was not done two years ago when we first requested that the City take action on this problem. If you had acted, there might now be in place some measures to help the thousands of workers who are facing the loss of their livelihoods. I hope the Committee will take its deliberations on this subject seriously and move quickly to take action.

The report before you and the City's economic development strategy recognize the serious harm done to our community by the loss of our manufacturing sector. Unfornately, it does not mention the very real human tragedy, not only for those being laid off, but for all the young workers entering the workforce, or the women and recent immigrants entering the workforce, who are increasingly faced with no choice but low paid service sector work. Other deputants will talk with you about this and I raise it as an added spur to ensure that the City starts to take action as quickly as possible.

A major flaw in the report before you is that it cites time and again that a major reason for manufacturing plants closing is land availability but it makes no recommendations on how to solve this problem. This Committee must take the lead in having the City solve this problem. It must address the issue of the price of industrial land. Action must be taken to remove the office/commercial speculative factors from this cost.

You should be taking the lead by arguing strongly that industrial land will not be upzoned. The City, in the past, has been weak on this, allowing speculators a window to redevelopment. The Committee should review the permitted uses on industrial land with a view to restricting them and decreasing the percentage of land that can be developed as commercial. As your report notes, "Sites vacated by manufacturing firms are almost never recycled for manufacturing purposes, due not only to speculation, but also to the higher values produced by the non-manufacturing uses permitted by the zoning." This is a serious problem and it is important that the Committee send a signal that the kind of zoning liberalization allowed for the Massey Ferguson lands will not happen again.

The Committee also needs to come to grips with the price at which publicly-held land can be put on the market for industrial uses. We have large stocks of usable public land that must be made available and affordable for manufacturing uses. The complex negotiations around the relocation of Dover Elevators points to the problem - Land Price. As a matter of public policy, we should be able to put public land on the market, for sale or lease, to industrial users at a price that is competitive with other industrial land in the greater Metro Toronto area. In other words, we should be able to factor out the speculative pressures from downtown development. This Committee must take the lead in finding options which achieve this goal and pursuing these options in all necessary forums until they are achieved. We are past the point where simply halting workplace closings will preserve our balanced economy. We need to attract new large-scale industries, and creating a stock of affordable industrial land is a necessary step.

Another helpful step would be to investigate the Toronto Economic Development Corporation. We need a public economic factor which is involved in creating manufacturing jobs in Toronto. It has to go beyond brokering land into joint ventures, land development and publicly-initiated and controlled firms.

As much as we must attract new industries downtown, we need to preserve what we can of what is left. A major stumbling block appears to be the province, which has written off Toronto as an area where manufacturing should occur. One of the first projects this Committee should undertake is to soften this attitude. For a few hundred jobs in the banking industry, the City committed significant resources to fighting the designation of international banking centres. We should be going after the province with the same or increased vigor.

Our basic position should be that a manufacturing base downtown is essential to our long-term economic stability and to our continued well-being as a city. This message should be carried to all area MPPs, lobbied through the cabinet up to the premier and made a public issue on the streets. Not only will this help us keep industry here, by stopping the province from attracting it elsewhere, but it should help in solving the land pricing problem and cutbacks in training programs, which I will come back to in a minute.

Another action the City can take to stop workplace closings is to broaden our early warning system. At the present moment, the City relies on its Regional Industrial Coordinating Committees, groups of employers talking about what they might do, and interviews with individual employers. This narrow, one-dimensional approach must be broadened to include workers and community members. These groups often have intimate knowledge about the operations of companies that could be useful in predicting their future behaviour. The City should be setting up a process to utilize this knowledge. While it is clear that early intervention in a company's plans will not stop all closures, if it even prevents a few, it is well worth the costs.

These are a few ideas on directions this Committee and the City can be taking to stop workplace closings and attract new industry to Toronto. It is very disappointing that after two years we're able to come up with such a skimpy list of recommendations on how to approach the problem. This is a matter of vital importance to the workers involved and to the functioning of our City as a whole. It requires vision and imagination to find solutions that will work. I hope the Committee will start to move aggressively in the areas I have outlined. Action is needed now.

I would like to briefly touch on the issue of re-training that the report raises. Clearly, we are going to lose many thousands of jobs and we need programs to help workers displaced in this process. It was heartening to see your report raise this problem, but the shallowness of the recommendations raises concerns about how seriously it looked into the problem. Janet Dassinger from the Metro Labour Education and Skills Training Centre will raise many specific points on older adult and immigrant workers retraining and how the City can be involved financially. I would just like to highlight one problem and one possible response the City can give. Despite the rhetoric from other levels of governments about how important retraining is, it is becoming increasingly clear that less and less money is going into these programs. A wide variety of programs across the City, with proven track records of helping older displaced workers and immigrant workers, are facing funding shortages serious enough to close these programs. This funding shortage extends well into the community college system which has had to cut back on apprenticeship courses, upgrading and outreach, at a time when they are needed more than ever. These problems are well known by the Labour Council because our Training and Education Centre is facing the shutdown of some of its core programs due to the end of federal government funding.

The City could provide resources to publicize these issues and help organize effective campaigns to increase the funding to these programs from other levels of government.

—

The Executive Committee also submits the communication (April 19, 1989) from Mr. Stephen Callahan, Webster, Callahan Incorporated respecting the Urban Design Awards Programme, (pg. B158, Priority 7, Vol. II):

It is my understanding that the Budget Review Committee has approved a $25,000.00 expenditure for the proposed "City of Toronto Urban Design Awards Programme".

On behalf of the Toronto Society of Architects, I would like to indicate my strong support for this proposal. Our society encourages the City of Toronto to undertake this important task which will be the focus of its commitment to excellence in design, it is very timely for Toronto to recognize significant achievements in architecture and urban design.

By initiating these awards, Toronto, will joint a host of other major Metropolitan Centres that recognize the men and women who design and build our environment and encourage them to give an extra effort to make thier City a more exciting and vibrant place to live.

Our society looks forward to the support of Council and our continuing involvement in this important programme.

—

The Executive Committee also submits the communication (April 10, 1989) from Councillor Nowlan respecting the Cultural Grants Budget, (pgs. B51 to B58, Vol. II):

Please include the attached letters on the agenda when the above-matter is being discussed.

(Communication (March 22, 1989) from David Blackmore, Executive Director, Cabbagetown Community Arts Centre)

Re: Toronto Arts Council request for $4 million 1989 Cultural Grants Budget

The Cabbagetown Community Arts Centre has depended on funding from the City of Toronto through the Toronto Arts Council since 1982.

Over the years, we have reached countless young people from low income neighbourhoods, providing a disciplined base and opportunities for a better life.

It is important now more than ever to increase funding for the arts as this will have a positive effect on Toronto's citizens now and in the future.

I urge you to give every consideration to Toronto Arts Council's request as the quality of life in this City depends on it.

(Communication dated March 10, 1989, addressed to Councillor Nowlan from Mr. Stephan Dymond, Executive Producer, The National Tap Dance Company of Canada)

Re: Toronto Arts Council Request for $4- million 1989 Cultural Grants Budget

During the 1988 municipal election campaign, the Toronto Arts Council's request for an increase in the 1989 Cultural Budget to $4-million was supported by nine councillors. The people of Toronto strongly approve of the City's investment in arts and the contribution made by culture to our quality of life.

Recently, it has been brought to our attention, that the realities of the City's budgeting priorities may mean that a level less than $4-million was supported by nine councillors. The people of Toronto strongly approve of the City's investment in arts and the contribution made by culture to our quality of life.

Toronto's arts policy concerning assistance of developing and growing arts organizations has been a significant factor in the City's non-profit arts/culture economy. Its employment and economic impact has doubled from $440-million in 1983, to a predicted $871-million in 1989. The arts/culture community levered up to $24 in income from other sources for every $1 the City invested in increases to arts and culture grants - extended growth is essential. In addtion, more than $120-million will be spent by the non-profit arts/culture community on fees and salaries to more than 15,000 workers.

The National Tap Dance Company of Canada is a professional non-profit arts organization based in Toronto which relies on the consistent and much needed support of the public sector. We take our unique art form to the public with educational as well as entertaining programs. Response from critics and audiences alike has been consistently enthusiastic.

The Company has been built from talent in Toronto, providing dancers, composers, choreographers, musicians and designers with the opportunity to continue to develop their art. From Premier Dance Theatre to Toronto community centres, libraries and schools the Company presents refreshing, educational and eclectic programs with wide-ranging scope.

The National Tap Dance Company of Canada struggles to survive in the face of escalating operating costs. This has necessitated its request for increased financial assistance from the City of Toronto through the Toronto Arts Council. In Toronto, both artists' and administrators' fees are dangerously low in relation to the cost of living in the City and this is a most serious problem.

City Council has an outstanding record of supporting the arts. The past Council (1986-1988) fulfilled their 1985 commitment increasing operating grants to a $3-million base. The Budget Review Group will be reporting on a finalized 1989 Budget in early April. Following this, the Budget will go to City Council for review and approval. In view of the above, and Councillors pre-election support, a 1989 Cultural Budget of $4-million should be unquestionably approved.

(Communication dated March 17, 1989) addressed to Councillor Nowlan from Mr. Gordon Kushner, Acting Principal, Royal Conservatory of Music, Toronto)

The Royal Conservatory of Music is in complete agreement with the request of the Toronto Arts Council for a $4 million operating grant for 1989, rising to $6 million by 1991. The Toronto Arts Council has produced overwhelming evidence to support this request which is eminently reasonable for a City such Toronto. However, the Royal Conservatory of Music would like to add its own particular reasons for supporting this level of arts funding in Toronto.

The Royal Conservatory of Music is now 102 years old and is one of the oldest and most prestigious musice conservatories in North America. Although it is, in fact, a national music school for Canada, providing examinations and other music education services in every province, its main focus of activity is, and always has been, the City of Toronto. There are almost 10,000 students of all ages studying music at the Conservatory's main building on Bloor Street or at one of its nine branches throughout the City. As well as regular instruction, the 400 professional teachers and visiting artists provide ensemble experience for the students, outstanding concerts, and special music events throughout the year. Many of these concerts and events are also made available to the general public at a very minimal cost and often at no cost. As the Royal Conservatory receives no education funding from any level of government, it relies heavily on cultural grants and financial support from private sources. Without this support, costs would become prohibitive and would result in fees which very few students could afford. This would also have the cumulative effect of a reduction in a number of events which the Conservatory could manage, and a severe reduction in teaching and performing opportunities for our professional musicians.

While the study of music or the taking of music lessons seems a frill or an unnecessary luxury to many people, I would like to draw serious attention to the fact that an investment in the cultural life of a young person grows proportionately and brings large dividends in later life. The teaching of music is not intended to develop professionals but rather to open the students' ears to what they can hear around them and, at the same time, develop an appreciations of beauty in art in its various forms. The self-discipline that is learned in the study of music cannot be measured.

For all these reasons, the Royal Conservatory of Music is vitally interested in the assurance of an increased and responsible level of funding to the Toronto Arts Council.

(Communication dated March 15, 1989, addressed to Mayor Eggleton from Mr. Jerry Polivka, Executive Director, Ontario Multicultural Theatre Association)

I wish to appeal to you and the City Council on behalf of the Toronto Arts Council as well as our Association, which receives from the Toronto Arts Council annual support for our various projects.

You will soon be deciding on the Toronto Arts Council's request for a cultural budget of $4 million for the fiscal year 1989.

We, in the Ontario Multicultural Theatre Association implore you to consider this request positively. To illustrate the need, we wish to present our own case as an example of this urgent need.

The OMTA has some 40-50 linguistic community theatre group members who provide enjoyment as well as cultural, heritage and language retention to their respective communities. The Toronto Arts Council's much appreciated support of $5,000 annually translates into some $100 for each "ethnic" theatre company, collectively servicing and representing some 60% of the Toronto's total population.

Hopefully, this one example will illustrate the dilemma and need the Toronto Arts Council faces in their quest to support the Arts in our City - an industry that helps create millions in revenue and thousands of jobs.

—

The Executive Committee also submits the report (February 3, 1989) from the Neighbourhoods Committee respecting "No Vacancy: A Cultural Facilities Policy for the City of Toronto", (pg. B67, Vol. 88):

Origin: Neighbourhoods Committee (c95exec892027:51)

Comments: At its meeting held on February 2, 1989, the Neighbourhoods Committee had before it the report (January 11, 1989) from the Executive Director, Toronto Arts Council entitled, "No Vacancy: A Cultural Facilities Policy for the City of Toronto" - workplace crisis affecting art and cultural organizations.

The Committee also had before it the following communications:

- (February 2, 1989) from the City Property Department; and
- (February 2, 1989) from the Black Creek Foundation

The following persons addressed the Committee:

- Ms. Judith Steven Wells, on behalf of the Toronto Arts Council;
- Ms. Rita Davies, Executive Director, on behalf of the Toronto Arts Council;
- Mr. Tom Hendry, Policy Director on behalf of the Toronto Arts Council;
- Ms. Dyan Marie, on behalf of the Black Creek Foundation, 555A Queen Street West, Toronto, M5V 2B6;
- Ms. Premika Ratnan, 521 Finch Avenue, #615, North York, M2R 1M3;
- Ms. Otti Lockey, General Manager, on behalf of Tafelmusik, 427 Bloor Street West, Toronto, M5S 1X7;
- Ms. Jini Stolk, Executive Director, Toronto Theatre Alliance, 720 Bathurst Street, #502, Toronto, M5S 2R4;

- Ms. April Hickox, on behalf of Gallery 44, 183 Bathurst Street, Toronto, M5T 2R7;
- Mr. Arnaud Maggs, 176 John Street, Room 508, Toronto, M5T 1X5;
- Mr. Gary Conway, c/o 183 Bathurst Street, Toronto, M5T 2R7; and
- Mr. Alec Smith, 380 Spadina Avenue, Unit 1, Toronto, M5T 2G5.

City Councillor Layton and Metro Councillor Martin also addressed the Committee.

The Committee recommends to the Executive Committee the adoption of the No Vacancy report dated January 11, 1989, from the Toronto Arts Council, and further recommends:

1. That, given the urgency of the work space crisis affecting Toronto's artists and the detrimental effect to the City of further erosion of its cultural assets, the Budget Review Group immediately establish a Cultural Facilities Support Grants Fund, with a 1989 budget of $2 million.

2. That Toronto Artscape Inc., be asked to review and make recommendations on any requests for Facilities Support Grants on the understanding that the Toronto Artscape Inc. will be given the resources to allow them to respond in a thorough but timely fashion, and that Toronto Arts Council will continue to provide advice regarding the artistic merits of applicants.

3. That the Commissioner of Planning and Development, in consultation with the Commissioners of City Property, Finance, Housing and Legal, the Executive Directors of the Toronto Arts Council and of Toronto Artscape Inc., report back to Neighbourhoods Committee at the February 16 meeting on implementing Recommendation 2 contained in the No Vacancy report, as follows:

   > "The City should establish a working group, made up of representatives of City funded non-profit Toronto Arts and cultural community, professional artists, Toronto Arts Council and appropriate political and departmental leadership at City Hall, in order to make recommendations to City Council for timely development and implementation of a Cultural Facilities Policy for the City of Toronto."

   and further that the Commissioner of Planning and Development and the Executive Directors of the Toronto Arts Council and Toronto Artscape Inc. report on recommended composition, mandate, staffing arrangements and timeframe for implementation of the working group.

4. That representation on the working group also include visual artists, a representative from the Toronto Board of Education, and the Commissioners of City Property, Finance, Housing and the City Solicitor.

The Committee specifically recommends to the Budget Review Group:

5. That urgent consideration be given to reserving the necessary funds required to implement this report, in the 1989 capital budget.

6. That immediate consideration be given to the budget requests from Factory Theatre, Tafelmusik, Desrosiers Dance Theatre, Cabbagetown Community Arts, and Factory Theatre.

The Committee further requested the following reports:

(a) Commissioner of Housing to report to the next meeting of the Neighbourhoods Committee on options available to the City to ease the housing crisis, based on information collected from other cities.

(b) Executive Director of Management Services, in consultation with appropriate staff report on setting up a rotating land banking fund for cultural facilities.

(c) Commissioner of Planning and Development to report in consultation with the Toronto Board of Education and the Parking Authority of Toronto on developing joint venture facilities with the Board of Education and the Parking Authority of Toronto to provide work and/or residential and/or parking facilities on Board of Education land.

The Committee also indicated its desire for the Working Committee to seek general public input and to hold public meetings including those persons not in the arts community, and that the Working Committee examine the issue of combined work/living space for individual artists.

The Committee extended its congratulations to the Toronto Arts Council for producing their report and to Tafelmusik in acknowledging their 10th Anniversary year.

The Administrator was directed to obtain copies of a report and By-law which the City of Vancouver has adopted relating to living/workspace for artists in that City, and forward it to Members of the Committee for information.

(Communication (January 11, 1989) addressed to the Neighbourhoods Committee from Ms. Rita Davies, Executive Director, Toronto Historical Board)

Comments: The attached report, No Vacancy, addresses the workspace crisis affecting small and medium-sized non-profit Toronto art and culture organizations and individual creative artists. It asks the City to accelerate the preparation of a cultural facilities support policy appropriate to the non-profit sector and it recommends immediate action to halt the crippling artistic drain.

The Report recommends that:

1. A working group be established in order to make the recommendations to City Council for the timely development and implementation of a Cultural Facilities Policy for the City of Toronto according to terms of reference outlined in the attached Report;
2. The policy be developed for submission to City Council before the end of 1989 and be fully implemented by 1991;
3. Pending full development of this policy, the City should ensure that workspace needs of the City's arts community are viewed as a priority concern in all planning udertaken and all decisions made regarding use, development or disposition of City-owned premises;
4. Pending the full development of this policy, the City should establish immediately a Cultural Facilities Support Grants Fund with a 1989 budget of $2-million.

Recommendation: That the recommendations contained in the No Vacancy Report be adopted.

No Vacancy

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Part I

A Cultural Facilities Policy for the City of Toronto

Summary

Introduction/Recommendations:

This Toronto Arts Council report addresses the work-space crisis affecting small and medium-sized non-profit Toronto arts and culture organizations and individual creative artists. It asks the City to accelerate the preparation of a cultural facilities support policy appropriate to the non-profit sector and it recommends immediate action to halt the crippling artistic drain.

The Report recommends that:

- a working group be established in order to make recommendations to City Council for the timely development and implementation of a Cultural Facilities Policy for the City of Toronto according to terms of reference outlined in this Report;
- the policy be developed for submission to City Council before the end of 1989 and be fully implemented by 1991;
- pending full development of this policy, the City should ensure that workspace needs of the City's arts community are viewed as a priority concern in all planning undertaken and all decisions made regarding use, development or disposition of Cityowned premises.
- pending the full development of the policy, the City establish immediately a Cultural Facilities Support Grants Fund with a 1989 budget of $2-million.

Background:

The crisis caused by re-development, gentrification and escalating space costs, is described in detail in Part II of this report, Workspace for the Arts in Toronto: An Overview of the Problems. In that section an extensive examination is made of the increasing pressures of rising rental rates, short term leases, and the exercising of landlords' sale and demolition clauses which has resulted in the disruption and dispersement of the vibrant neighbourhoods that artists have created. As a result many artists and arts organizations have been and continue to be forced to relocate, fragmenting one of the City's vital assets - its arts community.

Part III of this report, A Review of Specific Workspace Concerns Within Each Discipline, contains the results of a pilot study conducted by the Toronto Arts Council in 1986 and 1987 which surveyed the space needs and problems of arts organizations on a discipline by discipline basis. Key workspace-related problems encountered by artists and their organizations which are identified in Part III include:

- rapidly increasing rental rates;
- the brevity of available leases;
- the threat posed by sale and demolition clauses;
- physical deficiencies of the lowest-cost space available, combined with the problems associated with raising the capital for the retrofitting or other necessary improvements, given the brevity of leases offered;
- the rapid turnaround of the real estate market and the problems this poses for those planning to purchase a building or share of a building, given the time required by funding bodies to consider capital grant requests;

- the difficulties of securing both living and work space that is accessible, affordable and offers some degree of security for individual artists, particularly visual artists, who must provide their own workspace on the basis of average annual incomes that fall 37% below the average for the labour force population in general.

Introduction:

The pressures of residential and commercial gentrification and other redevelopment are inexorably forcing the small and medium-sized arts organizations and individual artists, whose creative clustering downtown gives Toronto its unique artistic texture and diversity, out of the city and into affordable suburban working venues - especially studio, rehearsal and construction spaces. The Danny Grossman Dance Company, internationally recognized as a Toronto dance fixture, is the latest to fall victim to rent increases, having been forced to move its studio facility to Etobicoke. Many of our promising, productive, Toronto creative artists have established their studios outside of our City, outside of Metro and outside of the province. Fragmentation of our developing creative "critical mass" is not in the best interest of Toronto as a centre of arts and culture. (See Part II and Part III of this report for a comprehensive description of this situation.)

The effects of this crisis are of particular concern to small and medium-sized organizations not housed in City-owned or otherwise secured premises, and to individual creative artists. These organizations and artists do not have the resources either to acquire their own premises or to roll with the repeated punches of rent increases of 50%, 100% or higher.

Bearing in mind the concerns of the Mayor, the Commissioner of Planning and Development and of Toronto's non-profit arts and culture community, Toronto Arts Council has prepared a range of policy options regarding a facilities policy for the City of Toronto. In addition, this report makes recommendations to immediately address the space needs and opportunities of small and medium-sized arts and culture organizations and of individual creative artists.

This report addresses the need for development of a Cultural Facilities Policy which pertains to all applicable non-profit arts and culture organizations in the City of Toronto. However, the recommendations respecting facilities support grants are only for application to small and medium-sized organizations, where the space crisis is most acute. In cases where the City may wish, from time to time, to make ad hoc facilities grants to organizations which do not meet the small and medium-sized definition (or other criteria), this should be done in addition to the program for the high priority area of small and medium-sized organizations.

It has been estimated that more than 125,000 persons earn some or all of their income in Toronto from the arts or arts-related work in industry. This wide range and high standard of arts activities attracts visitors from all over the world to Toronto, in addition to serving some 5-million persons resident in or near the City of Toronto. The activities of the arts/culture groups also serve to articulate the dreams and aspirations of Toronto's widely diversified ethnicity and, by means of festivals and other community manifestations, make the arts accessible to a broad range of residents.

The Toronto Cultural Facilities Policy should be formulated in the context of this highly-developed artist population, and in the awareness that a crisis has developed in the area of working space for our smaller and medium-sized arts groups and for individual creative artists. Any continuation or acceleration of this lamentable trend will result in irreparable weakening of Toronto's arts community, whose strength has in no small part derived from its past ability to "cluster" creatively in our city.

City Council in 1976 began the process of policy development respecting cultural facilities with the inclusion in the Central Area Plan of section 6.10, which states:

> "To provide for public enjoyment of the arts, Council will encourage:
>
> i) Expansion of the St. Lawrence Centre to include suitable and adequate facilities for the performing arts and related functions;
>
> ii) A centre for the visual arts to be established conveniently to the Art Gallery of Ontario and the Ontario College of Art;

iii) Provision of accommodation and facilities for such activities as concerts, theatrical performances, and exhibitions in public or private buildings located in district commerce centres; and

iv) Location of the English speaking network of the Canadian Broadcasting Corporation in the Central Area."

Section 6.3 of the Plan states:

> "It is the objective of Council that within the City there will be space and facilities for education, research and the arts to attract and hold the people needed for a prosperous city commanding a position of international leadership."

The recognition by the non-profit arts and culture community of the need for a comprehensive City cultural facilities policy was reflected in the 1985 TAC report Cultural Capital, which identified the community's two greatest needs: working capital and working space. Parts II and II of this report, which deal with arts workspace problems, update the crisis nature of the situation and document the consequences of continuing neglect due to the policy vacuum. In his June 6, 1988 report, the Commissioner of Planning and Development has similarly called for a comprehensive City cultural facilities policy and is to be commended for drawing the attention of City Council to this area of policy vacuum.

Background:

Current City Cultural Support:

Toronto City Council has for many years endorsed a policy of encouraging and supporting the arts and culture. In so doing, Council's aims have been:

- to enhance the arts and culture in Toronto;
- to increase access to and participation in the arts by Toronto residents, ratepayers and visitors.

In the past Toronto City Council has pursued these goals in the area of facilities support by offering various forms of assistance:

(1) Rental grants on City-owned buildings (see Appendix A for list).

(2) Tax remissions on certain facilities owned and operated by independent arts and culture organizations (see Appendix A for list).

(3) Direct operation of facilities such as the Market Gallery.

(4) Provision of City-owned facilities at less-than-market rental rates to certain arts groups.

(5) Modest but infrequent capital support grants.

The Need For a Cultural Facilities Policy:

In its past actions, City Council has exhibited sensitivity and support in responding on a fundamentally ad hoc basis to cultural facilities support needs. The time has now come for an extension, on a consistent policy basis, of some of the remedies applied in the past to address specific needs of particular arts and culture groups, and for the implementation of new remedies called for by the gravity of the present arts accommodation crisis in Toronto, particularly as it applies to small and medium-sized arts organizations and to individual creative artists.

Such action should take place within a framework of policy in which the goals, benefits and parameters are clearly understood and in which implementation in practice involves all those who meet criteria for assistance.

The Goals of a Cultural Facilities Policy:

These may be summarized conveniently:

1. The maintenance of Toronto as the cultural capital of Canada by making it possible for artists to continue to live, work and create in the City;
2. The prevention of further loss or, where necessary, the replacement of cultural facilities;
3. The renovation and retrofitting of facilities in need of upgrading;
4. The addition of needed facilities.

The Benefits of A Cultural Facilities Policy

- Cultural: Increase in stock of cultural facilities and increased accessibility of cultural facilities to citizens and others;
- Economic: Commitment through leverage of federal/provincial/private facilities funding in Toronto;
- Employment: Increase related to extent of activity levered by policy implementation;
- Aesthetic: Increase in number of premises meeting accepted aesthetic standards; satisfaction of heritage goals;
- Tourism: Increase in cultural facilities offered to visitors;
- Political: Imaginative use of City's pump-priming ability, already well-demonstrated by success of cultural operating grants policy.

Development and implementation of a facilities support policy to complement the existing operating support policy will place Toronto in the ranks of progressive centres of arts and culture - such as New York, Montreal, Paris, Frankfurt, San Francisco and Seattle - which have recognized the need for a municipal/arts community partnership in support of facilities.

To say the very least, the policy will be hailed as vital and necessary by the arts and culture community. Properly and sensitively implemented, such a policy could serve as a means of developing existing municipal poise and expertise in this vital area of planning.

Recommendations:

(1) Pending definition of and implementation of a Cultural Facilities Policy as called for herein, the City should establish immediately a Cultural Facilities Support Grants Fund, with a 1989 budget of $2-million, to enable qualifying organizations and individuals to mitigate the worst effects of the crisis. Criteria for 1989 Cultural Facilities Support Grants are outlined in (1) of the Terms of Reference which follow.

(2) The City should establish a working group, made up of representatives of City-funded non-profit Toronto arts and culture community, Toronto Arts Council and appropriate political and departmental leadership at City Hall, in order to make recommendations to City Council for the timely development and implementation of a Cultural Facilities Policy for the City of Toronto. The Cultural Facilities Policy working group should be constituted and activated without delay and should have terms of reference as appended to this Report.

(3) The Cultural Facilities Policy should be developed and submitted to City Council before the end of 1989 and should be fully implemented by the end of 1991.

(4) Pending definition and implementation of a Cultural Facilities Policy as called for herein, the City should ensure that the workspace needs of the City's arts community are viewed as a priority concern and are considered as such in all planning undertaken and all decisions made regarding use, development or disposition of City-owned premises or sites.

Terms of Reference for Working Group:

The working group should further explore solutions to the growing crisis faced by the arts community in its quest for secure, affordable space and advise the City on the development of programs and policies to resolve the current space problem encountered in the arts.

In so doing, the working group should review, consider and make recommendations on the following Policy Options and should work within the parameters of the recommended Policy Consensus Development and Timeframe which are outlined in (B) and (C) of the Terms of Reference.

A. Policy Options:

1. Facilities support grants.
2. Loan guarantees for private sector financing.
3. Tax remissions and tax grants.
4. Rental forgivenesses.
5. Access to and coordination of underused premises owned by the city or other levels of government.
6. Access to and coordination of available premises owned by the private sector.
7. Utilization of trade-offs/Section 36 Density Bonusing.
8. A City-supported body addressing specific space needs/arts space data base.
9. Amendment of regulations through licencing arrangments to permit legal occupancy of artists' live/work spaces generally in residential areas, but on a limited, carefully-regulated basis in industrial areas.
10. Development and Replacement.

1. Facilities Support Grants:

The City has a clear policy of providing necessary capital repairs and renovations to city-owned premises used for the arts, and sometimes operates in partnership with prime tenants in accomplishing this. In order to extend this policy to help defend and maintain the existing stock of privately-owned arts and culture premises, the City should provide similar grants to resident non-profit arts and culture organizations, as defined herein, for use in acquiring, constructing or improving arts and culture premises facilities, situated within the City of Toronto, on the basis of a Facilities Support Grants Budget to be determined annually by City Council and administered by Toronto Arts Council with the advice of Planning and Development and City Property Department. The working group should consider further practical criteria and guidelines but the following criteria should be used for the 1989 program:

- Facilities support grants should be applicable to owned premises, or to premises on leases having at least 5 years remaining duration.

- The City should satisfy itself when making grants for the purpose of renovations that there are no sale or demolition clauses in the lease or that a satisfactory written agreement has been reached with the landlord outlining terms for compensation pertaining to capital improvement should there be a sale or demolition.

- All renovations grants to leased premises should be formulated on a sliding scale so as to permit more substantial monetary commitments in longer term lease situations.

- Provision of grants should be subject to the applicant's ability to attract sufficient additional support to cover the complete cost of acquisition, construction or improvement.

- Grants level should be a maximum of 1/3 of total costs contemplated.

- Where several groups are working together these amounts should be applied on a per-organization basis to a maximum of 1/3 of total costs.

- Grants should only be considered in the case of small and medium-sized applicants with a history of a minimum of three years successful Toronto operational residency and who are eligible for operating grants through the Toronto Arts Council. The working group should be asked to develop policy to allow for the provision of Facilities Support Grants involving workspace for collectives of individual artists.

- To provide immediate credibility to potential purchasers of premises, a maximum of 20% of the total fund should be reserved for special offer-to-purchase deposit grants. Such grants should be subject to appropriate safeguards ensuring City recoupment in cases where the transaction funded does not proceed within one year.

2. Loan Guarantees:

Where the City is satisfied that financial arrangements are sound and where necessary in situations of last resort, the working group should consider making provision for municipal government loan guarantees for private sector financing to the arts community.

3. Tax Remissions and Tax Grants:

a) Tax Remissions

In the cases of resident arts and culture organizations, as defined herein and occupying owned premises, the working group should prepare policy recommendations requesting the support of the Province of Ontario and other affected jurisdictions in implementing provincial legislation enabling equitable remission of all taxes collected from the organization by the City of Toronto. The City should similarly obtain remission of municipal taxes in the cases of all city-owned premises occupied by resident arts and culture groups.

b) Tax Grants

In the cases of resident arts and culture organizations, as defined herein and occupying premises leased for a period of 5 years or more, the working group should explore the potential for provision of annual grants equal to the amounts of taxes deemed to have been paid to the City of Toronto as portions of rental payments.

4. Rental Forgivenesses:

In the cases of resident arts and culture groups, as defined herein and occupying premises owned by the City of Toronto, the City, on the advice of Toronto Arts Council in consultation with Budget Review Group, should provide grants equal to all, or an equitable portion, of the market rental charged to the organizations by the City; such grants should be taken into account in determining the extent of the City's total support to the affected organizations.

5. Access to and Coordination of Available Premises Owned by the City or Other Levels of Government:

The working group should consider and recommend on means by which the City can assign arts use of appropriate available City-owned facilities. A high priority should be given to this use and the advice of organizations such as Toronto Artscape Inc. in consultation with City Property Department should be sought.

The City, on the advice of and at the request of organizations such as Toronto Artscape Inc., should also use its highest good offices to obtain arts use of appropriate available facilities owned by other levels of government.

6. Access to and Coordination of Available Premises Owned by the Private Sector:

The working group should recommend ways in which the business community can effectively enable arts use of underused or empty facilities owned by the private sector at low cost or no cost. The working group should consult with the private sector in order to establish a range of effective incentives.

7. Trade-Offs/Section 36 Bonusing:

The working group should recommend means by which the City could assign highest priority to arts use of appropriate premises received as trade-offs against density or other concessions.

In the case of premises provided rent-free to resident arts and culture organizations, as defined herein, the working group should recommend on the provision of special premises support grants equal to the difference in upkeep and security costs between those encountered in the provided premises as compared with those customarily encountered, such grants to diminish by 20% yearly over the first five years of the tenancy, with the deficiency to be covered by increases in grants, earned revenues and fundraising sources. Further, particular "crisis" needs - such as affordable artists' studios - should be treated in the same manner as assisted and seniors' housing in the context of bonusing as an instrument of City social policy.

8. A City-Supported Body Addressing Specific Space Needs/Toronto Arts Space Data Base:

An organization such as Toronto Artscape Inc. has as its mission the provision of affordable downtown work-spaces for artists. With strong support, this type of organization can serve as a useful tool for implementation of City policy addressing the space needs of this particular, unique and valuable work force; this type of group can also serve as a channel of direct City initiative. The working group should make recommendations as to the optimal role of such an organization and on the creation and maintenance of a permanent City of Toronto data base documenting detailed information pertaining to the space occupied by all arts organizations including:

(a) information regarding any space or facility available for rental to the arts community (performance, rehearsal, or exhibition venues, etc.) including particulars of seating capacity, ancillary space available, services available as part of the rental agreement, requirements of the rental agreement, etc.;

(b) details of workspace or facilities needed in the City's arts community.

9. Licencing Arrangements:

Given the present and continuing crisis in accomodation, the working group should consider permitting artists on a vocationspecific, non-transferable basis, in appropriate districts, to legally occupy live/work spaces in areas in which affordable space is available. However, experience in this context in New York and elsewhere has demonstrated that without effective controls, artists become simply the stormtroopers of gentrification, with industrial land lost to high-market residential use. The working group should therefore be requested to report on ways and means of accomplishing these solutions in such a manner that the City's best interests are safeguarded. In this regard, we draw attention to the July 2, 1987 report of the City of Vancouver Planning Department extending Vancouver's live/work permission which is particularly useful in that it sets out detailed safeguards against abuse of this policy.

10. Development And Replacement:

(a) The working group should recommend means by which the City of Toronto could act as a developer of last resort in the case of facilities deemed necessary but unlikely to be developed by others. In such cases:

   i) the cost to the City should be minimal;

   ii) the venue should be one which could not come into existence without public involvement;

   iii) City involvement should act as a catalyst for the involvement of other parties; and

   iv) community involvement should be extended by the arrangement.

(b) The working group should recommend means by which City Council, in the case of any development involving the demolition of existing arts and culture premises, will not issue such a demolition permit until the applicant therefor has undertaken to replace such premises in the same or a substantially similar location. Such premises are defined as those having been occupied or operated for a period of three years as:

   (1) Arts performance spaces
   (2) Arts exhibition spaces
   (3) Arts publication spaces
   (4) Arts administration spaces
   (5) Arts construction spaces
   (6) Arts rehearsal/preparation spaces
   (7) Artists' studios
   (8) Other arts spaces as defined, from time to time, by the Toronto Arts Council

In this regard, it is hoped that the new St. Lawrence Housing Development will not eliminate hundreds of low-cost artists' studios and other work spaces without provision for replacement.

(c) The working group should recommend means by which major developments - being those of more than $10-million in anticipated costs - anywhere in Toronto, not be allowed to proceed before consideration has been given, in each case, to an arts and culture accommodation impact study, detailing the effects the development will have on Toronto's existing and potential stock of arts and culture facilities as defined in item (b) above.

B. Policy Consensus Development:

(a) The working group should meet with:

- i) Budget Review Group;
- ii) Representatives of the arts and culture community;
- iii) The general public through well-publicized meetings, invitations of submissions, etc.

(b) The working group should encourage the City of Toronto to initiate a program of active communication with:

- i) other levels of government (municipal, provincial and federal) to ensure that the particular needs of the City's arts community are well understood and to encourage the development of programs and policies which best meet these needs;
- ii) school boards, to encourage their development of policies making under-utilized or vacant facilities available to artists and non-profit arts organizations seeking such space;
- iii) private sector landlords, to enhance their rental of afforable space to the arts community.

C. Policy Development Time Frame:

i) The working group should be constituted by February, 1989;

ii) The policy should be developed for City Council consideration before the end of 1989;

iii) The policy should be fully implemented by the end of 1991.

Part II

Workspace for the Arts in Toronto

An Overview of the Problems

The Crisis

Enormous growth in size, population and diversity have brought to the City of Toronto numerous challenges and opportunities. We must once again address basic issues of what Toronto is, how it sees itself and what it hopes to become. This discussion raises questions of Toronto's identity, quality of life and status as a world city. Within this context the truly critical role of the arts comes to be recognized. But this recognition arises at a time when the level of real estate speculation and development in the City threatens further erosion of an already fragile cultural infrastructure.

Toronto's arts community faces enormous difficulties in trying to obtain or maintain access to secure, affordable facilities. As a result the life and growth of Toronto's arts organizations are threatened and Toronto artists are confronted by a crisis in their efforts to remain as cultural workers in the city core.

As the dimensions of this crisis grow, artists are leaving the City in growing numbers, and securing residency in other areas where they can afford to live and pursue their work. Some organizations are being forced to move away from the critical mass of the cultural community which has nurtured their existence - in some instances moving outside the City of Toronto, while others have been forced to cease operation.

This problem, clearly identified and reviewed at length in Cultural Capital: The care and feeding of Toronto's artistic assets published in 1985, and further documented in the completed, but as yet not publicly released, facilities needs study which Arthur Gelber conducted for the Minister of Culture and Communications, has steadily grown. As the crisis grows it is critical that we progress beyond simply reiterating and defining the problem and rapidly move on to creating solutions. The longer we take to respond effectively to the crisis, the more casualties we will witness - and those casualties represent a loss not to the arts community alone but to the City as a whole, its identity, its spirit and its well-being

A Brief Profile of the Arts

When considering the arts and their role in the City, one must acknowledge the existence of an enormous, multi-faceted community - one which includes the fine arts, commercial arts and cultural industries, operates on both the amateur and professional level and includes both conventional artforms and those that break with tradition.

Three recent Canada Council publications, provide a sense of the scale of the arts on a national level, in citing the following:

> "These arts activities are intimately interrelated. The amateur arts, in actualizing the talents and abilities of the individual citizen, provide an educated audience and initial training for the fine and commercial arts. The fine arts, in pursuit of artistic excellence as an end in and of itself, provide research and development for the commercial arts. The commercial arts, in pursuit of profit, provide the means to market and distribute the best of the amateur and fine arts to an audience large enough and in a form suited to earn a profit.
>
> "Collectively, the fine arts, the commercial arts and the amateur arts make up the arts industry including advertising, broadcasting, crafts, motion pictures, performing and visual arts, publishing, sound and video recording. Compared to all manufacturing industries the arts industry is the largest with respect to employment, the 5th largest with respect to salaries and wages and the 9th largest with revenue in 1984 of $10.1 billion or 2.4% of GNP.
>
> "Between 1971 and 1981 the Canadian labour force increased 39% while the arts labour force. i.e. individuals using arts-related skills in their day to day jobs increased 74%. And contrary to popular myth, in 1981 Canadian artists (Occupational Classification 33) had a 6% unemployment rate compared to 7% for the labour force as a whole." 1
>
> "There are two distinct arts-related employment populations - the arts labour force and the arts industry labour force. Together they included 414,000 workers or 4% of the Canadian labour force in 1981 (Research and Evaluation 1984). In fact, arts-related employment was as large as the agricultural labour force and federal government employment including crown corporations." 2
>
> "The arts are an extremely employment efficient sector of the economy. A 1983 comparison between all manufacturing industry and the performing arts reveals that of every revenue dollar earned by manufacturing companies, only 20% were spent on salaries and wages. In the performing arts, on the other hand, $0.66 of every revenue dollar were spent on salaries and wages. Given that wages in the arts are less than half those in manufacturing, the employment advantage is at least six-to-one." 3
>
> "Artists are what is called the talent upon which all artistic endeavours ultimately rest. On a comparative 1971 basis, between 1971 and 1981 the number of Canadian artists increased 102% from 65,445 to 131,930. In addition, the number of Canadian artists increased more than two-and-a-half times faster in relative terms than the total Canadian labour force. As a per cent of the total labour force artists increased from 0.8% in 1971 to 1.1% in 1981." 4

Similarly, the recently released study entitled, "The Importance of the Arts in Britain", authored by John Myerscough of London's Policy Studies Institute, reveals that the arts in Britain are a booming 10 billion industry and as such equal the motor-vehicle industry. 5

The arts are a major force within Canada and within Toronto, its cultural capital, contributing substantially to the quality of life and to the economic base. This sector is described in the Toronto Arts Council's 1988 publication entitled, "City of Toronto Arts and Culture Community: Financial Trends 1981 - 1987 With Projections to 1999" as follows:

> "During the period 1981 - 1987, the total arts and culture community grew on average about 10% per year, as measured in 1981 constant dollars of revenue, increasing its revenues from $72-million to $120-million (1981 dollars) or about $150-million in 1987 actual dollars. Toronto employment in the arts and arts-related work in industry will probably total about 125,000 in 1988." 6

The vitality of the arts as a whole relies upon the health of the various components comprising the overall arts community. In Toronto, with its growing emphasis and investment in the design and film sectors, it is of critical importance to have a dynamic community of fine artists which will, in turn, nurture those in affiliated areas of commercial enterprise. Threats to the health and well being of the fine arts community will have a negative impact upon the commercial and applied arts and arts industries.

This report addresses specifically the facilities needs and concerns of professional fine artists working both within the context of non-profit arts organizations and as individual artists and producers in the City of Toronto. This segment of the report provides an overview of the space problem as it affects the arts community as a whole.

The Toronto Context

In Toronto, as in New York and Paris, artists have moved into run-down, postindustrial areas, inexpensively renovated derelict premises to acceptable use levels, and made formerly undesirable districts highly desirable while carrying on their activities in the arts. As a result, numerous organizations have clustered in the downtown area. That location, having initially provided the necessary low-cost space, was and is readily accessible to public audiences as well as the artistic community itself, much of which, by economic necessity, travels by public transit, on bicycle and on foot. Arts organizations located in close proximity to one another and to the various goods and services upon which they rely, have been able to accomplish their programs more efficiently and within their typically modest budgets.

We live in a period in which artists' income generated from their work as artists is often insufficient to support them. As reported in the Continental Bank's article "The Corporate Gift Horse" contained in their annual report of 1984:

> "...the greatest supporter of the arts in Canada is not government, business nor the paying public; it is the artists themselves through their willingness to remain underpaid. Self-employed artists rank immediately behind pensioners as the lowest paid occupational group in the country. No painter, musician, dancer or singer earning an average wage for his craft in Canada could keep a family of four above the poverty line." 7

Clustering

As a result many artists supplement their income with secondary employment. 8 Frequently that work, be it teaching, provision of technical support within the media industry, waitressing, carpentry, bar-tending or something else, has been concentrated in the downtown core, as has artists' housing.

Close proximity of the arts community's base to the locations at which artists earn the balance of their income, helps artists to manage this busy regime: generating the income they need to survive and allowing time in which to pursue their work as professional artists.

By ensuring the proximity of artists' living and working spaces, the City can support this fragile economic balance and promote the continued life of the arts in this City.

> "In a business sense we view our support of the arts as a positive force that encourages creative and fresh ways of thinking, reflects concerns about society, and contributes to developing an appealing community that will attract individuals to live and work." 9

D.G. Vice,
President, Northern Telecom Limited

Clustering of the arts has been enormously beneficial to the community at large. It has created a vibrant, highly visible downtown arts community - one which has supported not only the existence of the arts and their resulting enhancement of the quality of community life, but in addition has made the downtown core a lively community by day and night. It has contributed to the growth of the arts industry, the city's tourist industry, urban revitalization and overall economic development in the downtown core. The visible and lively presence of a community of artists and their organizations comprises a vital component within any lively and healthy urban context.

"Cities are always centers of banking, insurance, advertising, publishing, law, medicine, education, culture, entertainment and tourism. Today's newcomer to the city tends to be young, educated and middle class and wants to work in a white-collar occupation by day and enjoy the cultural and entertainment resources of the city by night." 10

Michael Pittas,
Director, Design Arts Program
National Endowment for the Arts

The arts are one of the important amenities considered when companies contemplate sites for situation of their corporate headquarters. Thus, in numerous ways, the positive impact of our "clustered" arts community extends well beyond both the arts community itself and the neighbourhood adjacent to its physical facilities.

"Men come together in the city to live; they remain there to live the good life."

Aristotle

The Impact of Gentrification, Rising Real Estate Values and Downtown Development

Toronto's real estate market has seen a frenzied level of activity in recent years. With increasing competition for property in the City of Toronto, land and building prices have been driven up dramatically and building ownerships have turned over rapidly. As a result of this active real estate market and continuing gentrification of many of the City's downtown neighbourhoods, rental rates have steadily increased. Industrial leasing rates were documented in the Royal LePage data base as having increased from 10 - 25% during 1987 alone. 11 Such increases are devastating to arts organizations whose budgets have not grown at a commensurate rate. (In addition, any revenue increases arts organizations achieve must address not only rising rental rates or real estate costs, but also increased wages, in this highly labour intensive field.)

Review of rental rates in the City as a whole compared to those paid by the arts community reveals that many arts organizations have been remarkably successful in finding and utilizing low-cost facilities. This has arisen of necessity as many arts organizations' budgets could absorb nothing more than minimal rents. Some organizations have been able to absorb the rental increases implemented during their tenancies. However, as reflected in Part III, with substantial redevelopment of downtown Toronto, many areas which have, until recently, offered low-cost facilities to the arts, have been, or soon will be torn down and developed or totally renovated and priced far beyond the reach of the arts. The "art zone", an area radiating from Queen and Spadina, south to King Street, east almost to University and spreading west past Bathurst is a case in point.

As noted in Canadian Real Estate - 1988: The Royal LePage Market Survey:

> "In the future, the development requirements of the downtown market increasingly will be fulfilled by the area west of the financial office core. Several large developments such as the CN convention centre and the World Centre for Automated Banking have extended office development well to the west of the University Avenue area. Development of the CBC lands between John and Simcoe Streets south of Wellington Street and a large office development in the block immediately north of the CBC site will accelerate this trend..." 12

This area and the adjacent neighbourhoods to the north and west have provided a home for many artists and arts organizations in recent years. Many exhibitionoriented organizations and experimental performance groups, comprising the research and development component of the fine arts, have established their home here, and they, perhaps the most financially-fragile component of the arts community, face the forthcoming development of their neighbourhood with enormous trepidation.

Owners of buildings that have not yet been renovated or redeveloped, are watching market activities carefully, awaiting the right time and environment in which to launch sale or redevelopment of their property. In an effort to keep their options open they are frequently choosing to sign only very short leases, or no leases at all, leaving tenants with no security of tenure and making tenants' investment of significant capital for renovations, imprudent. Most landlords ensure that leases provide for notice and eviction of tenants upon sale or intended demolition of the building. As a result, even a lease for five years or more (and it should be noted that even leases of that duration are often difficult to negotiate in the low-cost spaces accessible to the arts) may offer little actual security. Some landlords are reluctant to renew leases until just before the existing lease expires, or on occasion, until sometime after an existing lease has expired. As a result, those buildings which may currently provide low-cost space for the arts, often provide little or no security of tenure.

Arts organizations are frequently given very little time in which to carry out their relocation. Many organizations have found themselves having to locate and move into new premises within a few short months or even a matter of weeks, whether as a result of sale of their building or a landlord's unwillingness to complete lease negotiations in advance of expiry of an existing lease. That, in turn, activates a scenario of crisis planning. Organizations report a number of serious and negative consequences ensue in light of these circumstances. For some, their entire program is drawn to a halt at least temporarily, either because they have no facilities in which to present their programming or alternatively no space in which to rehearse or otherwise prepare. For others it means absorbing dramatically increased rental costs in order to access adequate space, compromising artistic integrity in an effort to house programs in inappropriate spaces, or perhaps relocating on an interim basis only to move again a short while later. While interim premises may seem to provide a sensible solution, this is an enormously costly and difficult proposition.

The drain of time, work and money invested in an emergency effort to find and move into new premises can take necessary resources away from organizational programming and the quality therein. Beyond the resulting expenses of the move itself, any necessary renovations and often higher rents mean organizations must invest substantial time and money in promotion of their new location. Additional efforts are also required to draw their past audience to their new address. Until this is successfully accomplished, their self-generated revenues may be jeopardized. Thus it becomes clear how frequent moves can have disastrous effects.

Difficulties Encountered in Raising Capital Funds

The funding of building purchases or renovations also can be extremely problematic. While the administrative operations of many organizations have accommodated themselves within a variety of available, and often inadequate spaces (one of the organizations surveyed had its office in a former elevator shaft), there are far more rigid physical specifications for program space - be it for exhibition, performance or provision of other services. As a result, capital improvements are inevitably required in new premises. Such improvements are typically funded with a combination of public and private sector monies. The Ministry of Culture and Communications (provincially) and The Department of Communications (federally) are the prime public sector funding agencies involved. While raising funds is always a difficult job, the time required for processing of applications submitted to either of these government ministries can add enormous complications.

Before applying to the government for funds, an organization's staff and Board must complete their own planning process. Depending upon the scale of the project, planning may be handled internally by organizational staff and volunteers or with paid professional assistance from facility planners, architects etc. If the project is extensive enough to require completion of a formal feasibility study, then substantially more time is added to the process, to accommodate application for study funding along with private sector fundraising for the same purpose.

Once the planning stage is complete and a viable project has been identified, the next step is to secure the required funds for the project itself - again, typically drawing upon both the private and public sectors. Given the high level of competition for capital funding for the arts, capital funding program budgets are so over-subscribed that funds are often committed well into the future, limiting funding agencies' abilities to fund projects as they are initiated.

Not only will substantial time be required for an organization's capital funding application to proceed through the process of bureaucratic review and political input, but following project approval, should it be granted, there may be a lengthy wait until committed funds can actually be released.

Progress on projects relying upon substantial funding from both the provincial and federal governments as well as the private sector, will generally be limited to the pace of the project contributor with the slowest decision-making capabilities. While an organization may be able to raise the private sector funds and get approval from one level of government within months, they may experience an 18 month (or longer) waiting period with another, which in turn delays the whole project and potentially jeopardizes its viability.

Toronto faces particularly difficult circumstances within this competition for capital funding from government. Housing Canada's largest and most important concentration of artists and arts organizations, Toronto also generates a larger proportion of facilities' needs. The operations of many of the City's organizations are supported by funding entities (Canada Council, Ontario Arts Council, Metro Cultural Affairs and the Toronto Arts Council) whose grants are premised upon support of excellence in the arts. Capital funding, however, is administered directly by government at the federal and provincial levels and is pressured by intense competition on a regional basis. As a result there is fierce conflict between those supporting politically expedient regional distribution of capital funds and those arguing in support of capital funding for arts facilities being directed into major centres of artistic excellence. When pressure for the former prevails, leading to a seeming "anywhere but Toronto" predisposition in funding decisions, it only adds to the already difficult existence of Toronto's arts community.

Thus the questions and obstacles facing arts organizations as they contemplate a move, or are forced to move, are numerous:

- Can they find affordable premises?
- What security of tenure can be assured?
- Can sale and demolition clauses be deleted from lease agreements?
- What kind of renovations are required and what are the associated costs?
- Given the available lease, does it make sense to invest this level of capital in the premises?
- Is the proposed funding of these improvements viable?

These are all questions that must be addressed in any sensible facilities planning process.

Timing is often a critical problem. The fast pace, on the one hand, at which real estate transactions proceed, and, on the other hand, the pace at which organizational planning and decisions can be made, and funding applications can be reviewed and approved, are totally disparate. You may find an ideal building on the market today, but capital funding applications can take from a bare (and uncommon) minimum of three months to well over a year to be processed, making the likelihood of retaining the option to purchase the building until you have the required funds in hand (or at least committed), negligible, even if a benefactor intervenes to ensure that a building will be held for a period of time. One recent example demonstrates that having a building held even for a one-year period does not solve the timing problem. Organizations choosing merely to lease premises but under pressure to continue programming without interruption, may be driven to commence renovations to the leased premises before they have any idea what funds can be made available to them for that purpose and in a classic Catch22, by commencing work before funds are available, they may jeopardize their eligibility for funding. As a result, organizations facing a sudden move may be left with both increased operating expenses and unplanned deficits arising from the renovations and may, as well, have to cease operation for a period of time - any one of which may jeopardize their continued operations.

The facilities planning process is more difficult in those organizations that do not have, within their Board or staff, a contingent of individuals knowledgeable about or able to facilitate contacts with real estate and facilities planning expertise. There are many organizations which fall into this category. As a result these organizations either take additional time to establish such links or, on occasion, are forced to proceed without extensive expertise.

Among Toronto's arts organizations are very few that own their space. Of the 39 surveyed by the Toronto Arts Council (see Part III of this report), only three own part or all of the facilities required for their operation. Of the balance, only a few have enjoyed long term, low-cost tenancies, due to the support of sympathetic landlords or of developers who are merely putting in time while the neighbourhood housing their property is in a transitional phase. However, given the current real estate market, increasing rental rates, land and building costs, and plans for future development, the number of affordable, accessible spaces offering any security of tenure to the arts, is diminishing. As a result, most of the organizations interviewed for this report expressed substantial concern about their organization's present and future needs for space.

The City's arts community clearly reiterated its concerns in the course of the Toronto Arts Council's six consultative sessions with client groups, as reflected in "The Let's Talk Report: "The two main priorities facing the Toronto arts community are insufficient funding and lack of proper living and working space." 13

Individual Artists' Workspace

The primary focus of this report thus far, has been on space for arts organizations. Equally significant are the needs of individual artists - the creators of dance, music, theatre, visual and literary works.

Most self-employed artists work or rehearse in a studio space they rent or, on occasion, own. Writers frequently work at home. Often, but not always, performing artists rehearse in a facility provided by the organization with which they perform. However some performance venues, available for use by independent producers, make rehearsal space the producer's responsibility. As a result there are numerous individual producers, dancers, choreographers, musicians etc. seeking space in which to pursue their work.

Individual artists' needs in this regard are very similar to those of their counterpart organizations and thus are covered in the second half of this report. Individual artists' incomes must be factored carefully into consideration of this aspect of the workspace problem. As reiterated in the "Status of the Artist: Report of the Task Force", written in 1986 "... not one discipline in the Arts in Canada earns an average income above the poverty line..." Data drawn from the 1981 census and set out in the report produced by the Task Force on Funding of the Arts indicates that the average incomes of musicians and dancers fell 30% and 38%, respectively, below the average for the total labour force and in addition more than 50% of artists earned less than $10,000 per year while in the whole labour force population only 30% earn less than $10,000. 14 It is clear that individual artists have little money with which to rent the space they need or keep up with ever-increasing rental rates.

In the visual arts, virtually every artist requires workspace of his or her own. But financing separate workspace is problematic if not impossible for many. The Task Force on Funding of the Arts reported, the average annual income for visual artists reflected in the 1981 census data was $9,300 - 37% lower than the average for the labour-force population in general. 15 It is important to acknowledge that visual arts organizations generally provide their artists with exhibition space but not workspace. Despite falling at the low end of the income scale, visual artists must individually shoulder all the expenses incurred in production of their work - space, materials etc. The nature and scale of an artist's work along with individual budgetary constraints greatly determine the kind of studio space that artists can have.

This situation creates a variety of problems. On the one hand, the now-identified health hazards associated with many artists' materials, suggest the benefits of maintaining well-ventilated workspace which is entirely separate from an artist's living quarters. The Status of the Artist Task Force report noted that "during the task force hearings it became apparent that artists in general suffer in their workplace (studios, educational institutions) from lack of proper ventilation, lighting, protective clothing, materials and equipment. The number of complaints regarding respiratory and visual ailments were numerous, ranging from minor discomfort to symptoms and illness causing the interruption, cessation or change of artistic activity." 16

Some artists report that they themselves are prepared to face the potential health hazards inherent in their materials and encountered more intensely as a consequence of combining their living and working spaces, but are concerned about subjecting their children to these potential health hazards. Psychological benefits lead other artists to prefer separate living and working spaces.

Some artists do not consider the materials with which they work to be excessively harmful, and feel that given enormous pressures on their time (as they persevere with their work as an artist while also pursuing other part-time work in order to pay the rent) they need to accommodate living and working in the same space - in part to save money but as well to preserve valuable time. For some it creates additional blocks of time for work, when children are asleep, without adding further childcare expenses. However, with visual artists' remarkably low average annual income, financial constraints make it virtually impossible for some to consider maintaining separate living and working quarters despite their personal preferences or health concerns.

Choosing to work in spaces designed and operated for residential purposes creates certain limitations. There are numerous artists who, unable to afford separate living and work spaces, combine the two in residential premises and are thwarted in their work by the restricting dimensions of traditional residential space. Other artists solve this through illegal habitation of industrial premises, the scale of which better accommodates their work. However this alternative is enormously problem-ridden as commercial leases do not afford tenants the more substantial benefits and protection provided by residential leases, and further complications are caused, on occasion, by proximity to other industry with its associated noise and noxious fumes. Some artists have simply stopped working due to lack of access to suitable space, and a growing number of artists are choosing to leave the city in favour of smaller centres where secure space and other amenities of day-to-day life are less expensive.

The solution to this problem is the provision of two kinds of well-ventilated, affordable space and these must be addressed through the provision of: a) no cost or low-cost workspace of suitable scale; and b) appropriate licencing, permitting artists' combined studio and living accomodation in affordable premises of suitable scale, in close proximity to the core of the clustered arts community.

Municipal support is clearly needed on these fronts. Beyond support in the form of financial assistance to these projects, the City must also play an active role in achieving the changes required to better accommodate artists' living and working space needs. The City must as well pursue the necessary amendments to provincial legislation and guidelines so that the City can fulfill a responsible role in helping artists access secure affordable workspace which operates with municipal assistance. For example, current provincial legislation, designed to meet the needs of other sectors of the community, prevents the City from financially supporting artists' workspace projects which provide more than three years tenure at lower-than-market rental rates. While projects initiated with municipal support under existing legislation can offer artists affordable space, they can provide no long-term security of tenure.

Artists' Living Spaces

"Arcadia" is the first and largest Toronto facility designed to meet the need for live-in work space. While numerous occupants see it as very successful, it is perceived as too expensive for many artists to afford, and the CMHC requirements for interior partitioning of the space have been problematic for others. "Beaver Hall", another artists' housing co-op and created with the City's assistance, is responding to a similar need and has been designed to address the identified problems of Arcadia. Now nearing completion, Beaver Hall has met with an enthusiastic response in the community. As commendable as these projects are, they are only a beginning - the number of artists they house is far smaller than the number of artists articulating the need for affordable space in which to live and work. Far more work must be done to familiarize housing authorities with the special combined living and workspace needs of artists and to foster change in existing legislation and policies to ensure that these needs are met.

The City's objective must be to create more affordable work and live-in/work spaces for artists so they can indeed remain rooted in the Toronto community and there pursue their work.

> "...we find that artists can act as frontiersmen in opening up abandoned or deprived areas of the city to redevelopment. In exchange for inexpensive large spaces in which to live and work, artists will put up with cold and dirt and hardships. In their wake they bring a new middle class, along with boutiques, condominiums, French restaurants, exposed brick, outdoor sculpture, and all the other elements of the good life - urban style. The only problem is that once gentrification has set in, the artist typically can no longer afford to live in the neighbourhood. Few cities have developed protection for the pioneers. We must find ways to safeguard the housing/working space of artists through zoning variances and through a degree of subsidy. Half entrepreneurs, half workers, they are like few others in our society and because of their contributions they must be provided for. Such programs will mean intervention in the free play of the market - but we do that for the elderly, for farmers, for schools and churches, for Chrysler. Why not for those who extend the frontiers?" 17
>
> Michael Newton,
> President of the Performing Arts Council of the
> Music Centre of Los Angeles County

In Conclusion

It is critical that the City acknowledge the artistic community's living and work space crisis and provide leadership in its resolution. Work to resolve this problem must commence immediately and must focus upon creating solutions and not merely refining definitions of the problem.

The artistic community's workspace problem is a complex one - its resolution will rely upon whole-hearted participation by all levels of government, led by the City of Toronto, and working in tandem with the arts community and the private sector. It will require the development of new policies, new programs and in some instances new or modified legislation. Only through such an active and comprehensive approach to resolving the arts community's workspace and living space problems can we ensure the continued, dynamic life of the arts in the heart of Toronto.

Notes to Part II

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Part III

A Review of Specific Workspace Concerns Within Each Discipline

This segment of the report describes the nature of the space required by each discipline and the particular facilities-related problems each encounters.

In December 1986 and early 1987 the Toronto Arts Council undertook a pilot study of the space held and required by arts organizations located within the City of Toronto.

A sample of City of Toronto funded organizations from within each discipline was surveyed. Organizations were grouped according to their discipline and/or the nature or the function of the organization. For example, organizations that are mainly service-oriented are grouped together rather than being included with other organizations in their discipline. An effort was also made to choose, within each category, a selection of organizations which would reflect a range of sizes and budgets in order to provide a diverse view of the situation.

The workspace concerns of the literary community have not been portrayed in a separate, discipline-specific section within this study. This reflects the fact that organizations surveyed were drawn from the list of organizations funded by the Toronto Arts Council in 1986. It would appear that while Toronto houses numerous literary organizations, many are in fact national service organizations eligible for Toronto Arts Council funding only for their Toronto activities. Recognizing that the concerns of the literary community should be noted, Appendix B entitled "Workspace Concerns in The Literary Community" has been appended.

Part III also includes specially noted comments reflecting facilities concerns and recommendations which arose in the course of the Toronto Arts Council's six consultative sessions (entitled Let's Talk) held in 1987, with participation by 97 client groups.

A total of thirty nine organizations were surveyed:

9 Exhibition Organizations
6 Service Organizations
5 Dance Companies
7 Music Organizations
12 Theatre Companies
39 Total

Statistical Summary:

Only 15 organizations (38.5% of those surveyed) had occupied the same location for the full five years preceding the survey. Included in this group were two that owned their own space throughout that period, one that has space donated by a staff member who maintains the space for other purposes and one group with special government subsidies, allowing them to access their space for $1.00/year). Of those renting:

- one has been forced to move since the time of the survey
- one has lost its space and been forced to close down operations for almost a year as it tries to address this crisis
- one is now planning a move
- one has now purchased the building it previously rented

15 organizations (38.5% of those surveyed) have been forced to move their entire operation, or a significant portion thereof, once during the course of the five years preceding the survey. One organization in this group received an exceptional government subsidy for their facility expenses. Of this group:

- three have moved since the time of the survey
- one has lost its space and ceased operation primarily as a result of the loss of space

9 organizations (23% of those surveyed) had to move either their entire operation or a significant portion thereof at least twice during the five years preceding the survey. Of that group one has been forced to move once again since the time of the survey.

(These statistics do not take into account changes in venue with respect to performance venues rented on an "as required" basis.)

Exhibition Organizations

Nine of a possible sixteen exhibition-oriented organizations, with operating budgets ranging in size from $183,000 to $1,500,000, were surveyed. The term "exhibition" in this case refers to both visual and media arts.

The areas of operation of these organizations include exhibition (gallery or film/video screening facility), administration and in some cases production (film editing, print-making, etc). Such an organization generally houses all aspects of its operation in a single building for purposes of administrative efficiency and convenience.

Although only one of these organizations stated in December 1986 that it expected to lose its space in the near future, by February 1987 two more groups were planning to move. Six of the nine organizations surveyed have been at their present location for less than five years. In most cases the moves have been prompted by a need for more space due to program expansion. Because all organizations predict further growth in the next few years, it seems safe to assume that many if not all of these groups will be looking for new space as their leases expire.

They report that finding space that is both suitable and affordable is extremely difficult.

Visual arts organizations participating in the Toronto Arts Council's Let's Talk consultative sessions reiterated that "the City can and should play a key role in stabilizing space and resource needs of the visual arts community." 1

Physical Characteristics:

Facilities requirements for an exhibition-oriented facility include: a large unobstructed area (no pillars), minimum ceiling height of 12 feet (although 14 ft is preferable), loading access, environmental control (temperature, humidity, lighting), separate office and storage areas and no windows in the exhibition areas.

Location:

Beyond the physical characteristics of the space, the most important single factor in determining the suitability of a space is its location.

All exhibition-oriented organizations surveyed indicated the need to be located in a central, downtown location. This results from the organization's need to be accessible to its audience and to the artists whom it serves.

Proximity to other, similar facilities is critical particularly when one considers the nature of a visit to an art exhibition. Such visits are relatively short, when compared, for example, to a visit to a performing arts event. As a result, organizations must be sensitive to the amount of time spent on transit or driving to their location, finding parking etc., relative to time spent at the event itself. In the exhibition context, organizations benefit enormously from proximity to one another, in that audience members, once in the neighbourhood, are inclined to travel from one exhibition to the next. A public perception of a particular area of the city as an arts or artists' neighbourhood is created. This in turn raises the profile of individual organizations and facilitates visits to each.

Location in close proximity to other organizations also facilitates beneficial "networking" amongst organizations. The resources within the community are better shared and on occasion groups are able to collaborate on special promotional events - four or five organizations may jointly promote a special evening of exhibition openings in their area. Collaborative educational programs can be initiated as can group mailings. Expertise held by others in one's community can easily be shared as can specialized equipment - postage metering machines, xerox equipment, computers etc. as now happens amongst a group of exhibition and service organizations housed in a building near Queen and Bathurst.

Seven of the nine organizations interviewed are located in what one organization referred to as the "art zone," an area radiating from Queen and Spadina, south to King, east almost to University and spreading west past Bathurst. One of these organizations recently accepted a 100% rent increase to avoid moving out of the area, a move which they felt would threaten the continued existence of the organization. Of the organizations surveyed, the only one which will remain outside the defined "art zone" is the Power Plant at Harbourfront. Significantly they are located in the unique Harbourfront complex with special federal subsidy of their space and access to far greater resources for promotion of the programs than the majority of exhibition-oriented organizations in the city.

The "art zone" area offers buildings which can meet the physical space requirements of the exhibition-oriented organizations, convenient access by public transit and an established public profile as an artists' neighbourhood. Despite any drawbacks which their space might have, every organization located within the "art zone" noted location as a positive attribute of their space.

Cost:

The answer to what is "affordable" varies according to the size and circumstances of the organization. The Power Plant at Harbourfront occupies property with a market value, they estimated, of approximately $25 per square foot. (It should be noted that throughout this report rental costs recorded on the basis of $/square foot reflect annual cost.) Naturally they would be unable to afford this without the heavy subsidy given them by the Harbourfront Corporation.

Our research indicated that surveyed organizations located in the 'art zone' were paying from $5.70 per square foot to $14.13 per square foot. Some of the organizations surveyed were stretching their budgets uncomfortably to pay for their space.

Current Situation:

What does an organization get for its money when it does find space? Some organizations are faced with pillars in their exhibition area, inadequate ventilation in their office, and most complain about inadequate environmental control (climate and lighting) in their exhibition areas. This can, in turn, lead to degeneration of, or damage to, works of art on the premises and as a result may restrict what works can be made available to them for exhibition. A number of organizations noted security problems with regard to their exhibition and storage facilities. Several entities noted that spaces available had not met fire code standards.

Lack of storage space seems to be a problem for everyone and what storage space there is seems woefully inadequate for a variety of reasons. Climate control is necessary when you are storing works of art and few organizations have this. Access to a freight elevator and loading dock are important to organizations exhibiting large-scale works. Only half of the organizations have loading access to their storage area. One organization which in theory does have loading access finds it of little use because the elevator is usually out of order.

Beyond initial renovations to make their space suitable, exhibition-oriented organizations regularly need to create temporary partitions and build special supporting structures for specific installations and exhibitions. However, seven of nine organizations stated that they found it necessary to discard reusable building material because they lacked sufficient space to store it.

Seven of nine organizations surveyed had made capital improvements to leased property. Four of these had spent over $30,000. This would suggest that you certainly don't get what you want or need when you rent - you have to improve what you get.

Indicative of the fact that this community's basic needs are not met in current spaces, is the answer to the survey question designed to encourage organizations to "dream" a little. "What facilities, not yet in existence, would you use if they were there?" On the "wish list" of one organization appeared "proper washroom facilities." They were not alone in that need. Another organization, providing production facilities to approximately 35 artists per month has only one washroom, and it contains a single toilet and nothing else. A sink is available in the adjacent production facilities.

EXHIBITION ORGANIZATIONS

Organizations have not been individually identified by name.
Instead an identification code (e.g. E1) has been used.

Organization	E1	E2	E3	E4	E5	E6	E7	E8	E9
Number of Years at previous location	3yrs	0	2.5yrs	0	2yrs	2-3yrs	1.5yrs	5yrs	3yrs
Number of years at current location	2yrs	10yrs	.5yrs	7yrs	5yrs	14yrs	1yr	2yrs	4yrs
Current lease signed	'87	0	'86	'84	'86	'86	'82	'82	'82
Expires	'90		'91	'90	'88	'91	'90	'89	'87
Length of lease	3yrs		5yrs	6yrs	2yrs	5yrs	4+5yrs	5yrs	5yrs
Cost per sq. ft.	$14.13 gross	$26.65 gross	$7.75 gross	$5.30 gross	$9.67 net	$5.81 net	$7.75 net	$5.70 net	$11.45 net
		note 1		note 2					note 3

NOTES:

1. Have moved since the time of the survey and receive special governmental subsidy for their space.

2. Have moved since the time of the survey and operations now in hiatus due to financial pressures rising from the shortage of affordable space.

3. Have moved since the time of the survey.

Service Organizations

Six of a possible fifteen service-oriented organizations, with operating budgets ranging in size from $140,000 to $1,600,000, were surveyed. The term "service-oriented" is used in this case to describe organizations whose primary purpose is to provide services to, or on behalf of, a particular group of professional artists or arts organizations (i.e. to writers, visual artists, playwrights, filmmakers, theatre organizations, etc.)

Because the operation of a service organization is mainly administrative, office space is the primary kind of space required, although the nature of the service provided in some cases may require special facilities (library, screening room, ticket booths, etc).

When surveyed in December 1986 only two of the six organizations anticipated moving within the next two years but, by February 1987, another organization had already moved. Four of the six organizations had been at their current location for three years or less. In many cases, the moves have been prompted by a need for more and better space, but in some, rising rental rates have driven tenants out of existing spaces. Two of the six organizations were in need of more space immediately and the other four anticipated program expansion which would, in turn, necessitate access to more space in the coming years.

Most organizations express some trepidation at the thought of searching for new space. One, whose lease expired in July 1987, had been searching for six months with no success. All noted that finding suitable and affordable space was very difficult.

Physical Characteristics:

As a group, service organizations are not looking for space with particular structural characteristics. Needs vary according to the size and nature of the organization but in most cases they are fairly simple. As with other types of organizations though, they place most emphasis on location in determining the suitability of a particular space.

Location:

All organizations surveyed stated that it was necessary for their offices to be located in a central/downtown location in order that they might be accessible to, and effectively provide services to their clients or members. Because the downtown area is easily accessible by public transit and because the galleries and theatres, to which the work of their clients is connected, are located there, it makes sense that the arts service organizations should also be located in this area. Additionally these organizations need convenient access to other facilities (eg. Canada Customs, film production houses, etc.) directly related to the service they provide. However these centrally located spaces generally command higher rents than their more peripherally located counterparts.

Despite the other drawbacks of their particular space, three of the four organizations located in the downtown area noted "location" as a significant, positive attribute of the space.

Cost:

Apart from one organization that pays a very reasonable $5.75 per square foot (and remarks on this being the most positive attribute of the space), the other five organizations surveyed pay from $7 to $14 per square foot. (It may be significant to note that most of those at the lower end of the range signed leases prior to 1985, while those in the upper end signed in 1986.)

All organizations noted that cost was a key factor in determining the suitability of any space and more than one noted that they would be interested in cooperative space in a multi-disciplinary arts building, were it available.

The prevailing problem is the high cost of the space which is available in districts where the arts community is concentrated and where organizations need to be located in order to function effectively.

Current Situation:

Unlike other types of organizations, there is no significant complaint about the physical characteristics of spaces currently occupied by service organizations. Most do not have parking and find this situation unsatisfactory. Significant capital investments are not generally made to property leased by this group due to their relatively simple facility needs. There is one notable exception to this trend - one in which renovations were required.

One organization recognized the need for a location more accessible to its membership, observed higher rents in the central locations and having ascertained that the more space one leased, the better one's negotiating power, chose to rent a space far larger than they required. In turn, they subdivided the space, and sublet individual offices to each of three other arts organizations. That group, initially just leasing space together, have now gone on to utilize their individual resources more effectively by sharing meeting facilities, photocopy equipment, postage meters etc. While this arrangement has effectively addressed the provision of lower cost space for all the entities involved, it has added the additional administrative burden of 'landlord' to the already taxed schedule of the initiating organization which has a permanent staff of only one full-time employee.

SERVICE ORGANIZATIONS

Organizations have not been individually identified by name, instead an identification code (e.g. S1) has been used.

(Office Space)

Organization	S1	S2	S3	S4	S5	S6
No. of years at prior space	5-6yrs	?	1yr	N/A	2yrs	1.5yrs
No. of years at current location	6yrs	2yrs	2yrs	3yrs	10yrs	3yrs
Current lease signed	'83	'84	'86	'86	'86	'86
Expires	'87	'89	'87	'88	'88	'87
Lease Length	4yrs	5yrs	1yr	2yrs	2yrs	1yr
Cost per sq. ft.	$7. gross	$9. gross	$5.75 gross	$14.0 gross	$12.75 gross	$12. gross
	note 1		note 2		note 3	note 4

NOTES:

1. Has, since the time of the initial survey, moved, due to rental increase imposed at the termination of their lease.
2. Planning to move at the time of the survey due to need for more space.
3. Planning to move at the time of the survey.
4. Has, since the time of the survey, moved following eviction due to the owner's intention to change the use of the building.

Performing Arts

Overview

When reviewing arts organizations' facilities needs, music, theatre and dance are related in that they have a common need for several kinds of spaces. Performance-oriented music organizations may require space for performance, rehearsal, administration and storage. Theatre and dance organizations will require not only these but generally will also need production spaces in which to create sets, props and costumes. In many instances the various kinds of space required by one organization are distributed over a range of locations. Many do not have the benefit of a permanent location for their performances, but instead, rent performance space on a 'per performance' basis.

All but one performance-oriented organization interviewed expressed a strong preference for having all aspects of their operations located in a single building. Perceived benefits of a single location included more effective and efficient management, better internal communications, improved public profile and elimination of the substantial amount of time and money wasted as individuals travel from one site to another to conduct their work. For example, many referred to the problems encountered when performers are heavily involved in rehearsal schedules and are called upon to travel to other sites for the regularly required costume fittings.

With the exception of a couple of very experimental performance groups who identify theirs as an alternative and very dedicated audience who would follow them anywhere, most performance organizations expressed a strong preference for a downtown location. In their view a central location provides for better access by audience members, performers and visiting school groups, and offers the additional support and profile of a dynamic performing arts community in the heart of the city.

Within this category of performance organizations 24 out of 98 Toronto Arts Council-funded organizations were surveyed.

Dance Organizations

Five of a possible thirteen performance-oriented dance organizations with operating budgets ranging from $135,000 to $850,000 were surveyed. Within the limits of the survey sample, we included a broad spectrum of dance organizations in terms of their size and included both producing and presenter companies.

A performance-oriented dance organization may require space for performance, rehearsal, administration, storage and production requirements such as set and prop construction and wardrobe. Although each organization stated a preference for having all aspects of their operation located in a single building, only one organization surveyed actually experienced this situation. That organization has, since the time of our survey, come to the end of its fifteen-year lease, and lost its space due to its inability to pay the substantially increased rent. They have temporarily halted operation in order to address the space problem. Other organizations strive to at least keep office, rehearsal studios, storage space and production facilities together even though they may all be located separate from performance space. Even this cannot always be achieved.

Dance organizations stated that it is exceedingly difficult to gain access to space that meets their special requirements but is also within their budget. The search for space is a time-consuming, anxiety-ridden process dreaded by all except the small minority of organizations that own their own space.

Several organizations suggested the creation of a cooperative dance facility - several rehearsal studios with an attached theatre (such as the one operating in Vancouver) - to alleviate the space shortage. Cost would be the key factor in determining whether an organization could make use of such facilities.

Representatives of dance companies participating in the Toronto Arts Council's "Let's Talk" consultative sessions reiterated that more facilities are required as follows:

> "Three facilities were identified as necessary for the Toronto dance community to best serve and expand its audiences.

- a 200 - 250 seat performance space to complement the Winchester Street Theatre; this is especially required for performances of work by independent choreographers.
- a 425 - 500 seat performance space for use by larger Toronto companies (e.g. Danny Grossman, Desrosiers); Premiere Dance Theatre was meant to fill this need but Toronto dance companies report that high rental fees, booking difficulties and other matters make this venue problematic.
- a 1,000 seat space for special performances." 2

Performance Space:

Dance organizations noted that a suitable performing facility must have a wide, open stage area with a sprung-wood floor, high ceiling, adequate wing area off the stage, temperature control features (for the health and well-being of the dancers) and dressing room facilities with showers. The venue must be large enough to accommodate their audience and should be centrally located and easily accessible by public transit. Cost is a major factor in determining whether a company can utilize a particular facility.

Most dance organizations rent performance space on a per performance basis, as required. Among the many factors that are considered when a dance organization is booking performance space, cost and size are noted as the two key criteria. When you talk about dance venues in Toronto, the names mentioned most often are Premiere Dance Theatre, the 450-seat facility at Harbourfront (currently the most 'upmarket' dance theatre in the city) and Winchester Street Theatre, the 116-seat theatre located near Carleton and Parliament in the building owned and operated by Toronto Dance Theatre. Some local companies have the opportunity to perform at the Premiere Dance Theatre through the subscription series which are programmed for that venue. The series book the facility and the companies are paid a flat fee plus box office percentage. Because the alternative, rental of the Premiere Dance Theatre by an individual company, can cost $1,000 per day (factors such as number of performances and length of run will determine actual rent) the subscription series provides the only financially viable opportunity to perform in a high profile theatre of this size. (In some cases the series also allows a company to access a much larger audience than they would be able to draw on their own as a single ticket item.)

One disadvantage for a dance company performing as part of a subscription series is that they must commit themselves to dates so far in advance of booking their tours that they sometimes lose the flexibility required to take advantage of touring opportunities as they present themselves. Touring is important to a company in order to build and maintain a national and international reputation. On the other hand, appearing as part of a series allows a company to broaden and strengthen the home base support which not only provides it with an audience, but also attracts private and corporate donations.

The dates which are not taken by the series are in high demand by local dance companies because Premiere Dance Theatre is the largest and most luxurious dance venue in the city. Therefore, even for those companies that can afford the rent, competition for booking is great, and there is virtually no possibility of extending the run of a successful show.

Bookings are normally made at least a year in advance. There is no alternative dance facility of this size and if a company is unable to obtain a slot in the Premiere Dance Theatre schedule or if it requires a larger venue, it must look to other performance spaces. One dance organization contacted the Ryerson Theatre in an effort to book that facility sixteen months in advance. Even with that much advance notice, they found the dates they requested were already taken and they had to choose alternate dates further in the future.

Winchester Street Theatre is in the same high demand by dance organizations requiring a smaller venue. Those organizations that either cannot afford or could not fill the Premiere Dance Theatre, compete for bookings of this 116-seat dance facility. Toronto Dance Theatre, although it owns the building and houses its offices, rehearsal studios and workshop here, seldom uses the performance space because it simply is not large enough to accommodate the company's audience. Instead they rent the facility to organizations that attract a smaller audience. Toronto Dance Theatre rents Premiere Dance Theatre for their own Toronto performances.

Winchester Street Theatre is a less luxurious venue than Premiere Dance Theatre, but does have an established public profile as a dance facility. It can cost $300 to $400 per day to rent (factors such as length of run and number of performances will determine the actual cost) and bookings are normally made at least six months in advance. If the dates requested by an organization are not available, the organization must either change their proposed performance dates or look for an alternate venue. Mindful of this, most organizations try to book as far in advance as possible and to be flexible as to their preferred dates. The fact that Winchester Street Theatre has only minimal dressing room facilities, inadequate wing area off the stage for "flying" entrances and exits and inadequate acoustics, does not diminish its popularity as a venue with companies looking for a small theatre because there is little else available.

Toronto lacks a mid-range 200 to 300 seat dance theatre available to the organizations that want to develop an audience larger than can be accommodated at Winchester Street but too small to be suitable for Premiere Dance Theatre.

Rehearsal Space:

Most dance organizations maintain one or more rehearsal studios, although one organization surveyed requires that artists make their own rehearsal arrangements. Among the organizations surveyed, available rehearsal area ranges from 2500 square feet to 3000 square feet. Rates vary from $3.25 per square foot to $11.60 per square foot, though it should be pointed out that the organization that pays $3.25 per square foot negotiated an exceptional deal (and has since lost that space) and the more common rate is from $10 to $12 per square foot.

The features deemed necessary for a rehearsal studio are that it be a large, open area with a sprung-wood floor and high ceilings. Temperature control of the space is important because the dancers must be kept warm, and there should be dressing room and shower facilities.

Three of the four organizations surveyed find their present rehearsal space inadequate, some citing poor ventilation and sporadic heating and most stating that the space is just too small for their needs.

Production Space (Set & Prop Construction/Wardrobe):

One dance organization surveyed has a 310 square foot workshop on-site, but deems this insufficient to accommodate their needs. The other organizations use their rehearsal space as a workshop when required. Although production space was not noted to be of high priority when an organization is looking for space, those that presently do without it indicated that production space would be utilized if it were available.

Four of the five organizations surveyed anticipate program expansion which will generate a need for more space in the next few years. For some this means more office and storage space will be required and for others it means increased access to performance space will be necessary.

Two organizations indicated that they might lose space in the near future.

Storage:

Four of the five dance organizations surveyed have storage space on-site, although in only two cases is this a specific area set aside exclusively for storage. Two of the organizations make use of whatever space is available - hallways, under the stage, etc. Three of the four expressed dissatisfaction with their present shortage of storage space, one citing occasions when fire regulations were contravened because it was necessary to use the hallways for temporary storage. All, though, adopt a "make-do" attitude towards the situation because storage space, although necessary, is not the key criteria in judging the suitability of a space and it hence becomes one of the areas in which an organization can compromise on its requirements when looking for space.

One organization rents 2000 square feet of storage space in Scarborough at $4 per square foot. Lacking sufficient on-site storage makes rental of this separate storage facility necessary. The inconvenience of having the storage area located so far away (taking anything out of storage now requires advance planning) is offset by the low cost. To make a situation like this practical, someone in the organization must have a vehicle suitable for transporting material to and from the storage facility. Not all organizations are in this position.

DANCE

Abbreviations Used:

RAR = Rent as required   R = On-going rental   DNR = Do not require

Organizations have not been individually indentified by name, instead an indentification code (e.g. D1 has been used).

Organization	D1	D2	D3	D4	D5
PERFORMANCE	RAR	RAR	R	RAR	RAR
OFFICE	R	R	R	OWN	R
No. of years at prior location	2yrs	?	N/A	1yr	6yrs
No. of years at current location	.5yrs	1.5yrs	16yrs	9yrs	.5yr
Current lease signed	'86	'85	'72	N/A	'86
Expires	'89	'87	'87	N/A	'87
Lease length	3yrs	2yrs	15yrs	N/A	1yr
Cost per sq. ft.	$23.50 gross	$7.15 gross	$3.75 net	$11.80 gross	$3.25 gross
REHEARSAL	DNR	R	R	R	R
STORAGE	R	R	none	R	R
PRODUCTION SET/WARDROBE	none			R	R
CONDUCT BUSINESS AT THIS MANY LOCATIONS	2	2	1	3	2
	note 1		note 2		note 3

NOTES:

1. Artists working with this dance company are required to rent any necessary rehearsal space themselves.

2. This organization, having reached the end of its lease, encountered rental rates beyond its financial capabilities. As a result they had to give up the space and have had to close down operations temporarily to address this problem.

3. Office, storage, rehearsal and production activities are all carried out in one location which is not designed to house all these functions and does not have separate areas delineated for each.

Music Organizations

Seven of a possible thirty music organizations were surveyed with operating budgets ranging in size from $115,000 to $750,000. A performance-oriented music organization may require space for performance, rehearsal, administration and storage.

While every organization surveyed stated a preference for having all aspects of its operation located in a single building, only one of the seven actually enjoys this situation.

Six of the seven music organizations surveyed rent office space. (The administrative work of the seventh is done by the director from his own office which is maintained for other business.) Three have rehearsal and storage space in the same building. Two rent rehearsal space by the week as required and storage space by the month when required. Two do not require either rehearsal or storage space because the rehearsal is the responsibility of the musicians and there is nothing to store. Six of the seven organizations rent performance space on a per performance basis as required.

Despite the fact that all but one organization have been at their present locations for more that three years, all expect to lose space (either office, performance, rehearsal or some combination of the three) within eighteen months.

While their situations vary - one group is looking for office space, another only for performance space, and others will be looking for office and rehearsal space in the same building - all state that the search for suitable space, be it daily or monthly rental, is extremely difficult.

Music organization representatives participating in the Toronto Arts Council's "Let's Talk" consultative sessions stated that: "Concert Halls for music are also required in the 500 - 1,200 seat range." [3]

Performance Space:

Only one music organization surveyed has its own performance space. Three of the remaining six each use a particular concert venue, renting on a per performance basis. The other three organizations rent whatever space they can afford and find available.

Music organizations are looking for a venue of sufficient size to accommodate their audience (the average audience of organizations surveyed ranges in size from 120 to 700), with good acoustics, a box office and lighting and audio facilities. Performance space should be conveniently located in a central/downtown location for easy public access and must be affordable.

Due to high demand on the facilities, most music organizations find it necessary to book concert venues six months to one year in advance. Even then, if an organization does not have an established association with a particular concert hall (as, for example, CentreStage Music, now Music Toronto, has with the Jane Mallet Theatre) it can find its first choice of venue booked and be forced to search for an alternative. As many organizations pointed out, there is little available.

Seldom do smaller organizations have the opportunity to perform in a facility specifically designed for music. Instead they must vie with the dance and theatre organizations trying to book other performance facilities, sometimes even looking to schools or churches as possible concert locations. One organization performed in an amphitheatre at the Guild Inn in Scarborough last summer. Although the space was rent-free, it cost $3,000 to rent seating and lighting for the week, which is the same price they would have paid for the fully staffed and equipped 285-seat theatre at Toronto Workshop Productions in downtown Toronto, had it been available.

All organizations lamented the lack of concert facilities in Toronto, noting particularly the need for both a 400 to 600 seat and an 800 to 1000 seat concert hall. All noted that cost would be the key factor in determining whether or not they could utilize such facilities if they were made available.

Rehearsal Space:

Two of the organizations surveyed do not require rehearsal space. (In these cases it is the responsibility of the individual musician or group to find their own rehearsal space, not that of the organization.) Three organizations have their own rehearsal space in the building in which their office is located. Two organizations rent rehearsal space on a weekly basis as required.

The key criteria for rehearsal space are that it be: soundproof (so as not to disturb those in adjacent areas); large enough to be comfortable; located close to office and performance space; and affordable.

Of course the scale required is relative to the number of performers it must accommodate. Rehearsal space used by the organizations surveyed ranged from 800 to 2400 square feet. Given that it must be located close to the performance and office space and because it has already been established that these must be located in the downtown area for reasons of accessibility, so too must the rehearsal space.

For those music organizations which have rehearsal space on-site, the cost is built into the rent of the whole facility. The average rent paid by the organizations surveyed is $12 to $15 per square foot. The organizations that rent rehearsal space by the week pay an average of $10 per square foot for that space but do not have the advantage of an on-site operation and have the added expense of the time spent looking for space each time they need it. Some organizations that have their own rehearsal space have the added benefit of being able to sublet their space to other organizations, thereby subsidizing their own operations.

All organizations that have their own rehearsal space are very satisfied with it. Those groups that rent as required find the search itself a chore and also find there is a limited amount of suitable rehearsal space available. It is necessary to book rehearsal space at least six months in advance to ensure getting a space. If your first choice is not available you run down the list until you find some place that is. Prices range from $150 per week, for space in a church which is also used by a daycare group and hence is available only on a limited schedule, to $300 per week for space in another church which is considered so desirable because of its location, size and general ambience that it is difficult to book because so many performing groups - theatre, dance, music - use it.

MUSIC

Abbreviations Used:
RAR = Rent as required R = On-going rental DNR = Do not require

Organizations have not been individually identified by name, instead an identification code (e.g. M1) has been used.

ORGANIZATION	M1	M2	M3	M4	M5	M6	M7
PERFORMANCE	RAR	RAR	RAR	RAR	R	RAR	RAR
OFFICE	R	R	R	none	R	R	R
No. of years at prior location	N/A	N/A	3yrs	N/A	N/A	4-5yrs	N/A
No. of years at current location	6yrs	3yrs	8yrs		7yrs	1mth	5yrs
Current lease signed	'85		'85		'85	'86	?
Expires	'87		'88		'87	'91	'87
Length	2		3		2	5	?
Cost per sq. ft.	$12 net	$15 net	$6.75 gross			$14 net	$12.3 gross
REHEARSAL	R	none	R	RAR	Use perf.	RAR	none
STORAGE	R	none	R	none	R	RAR	none
PRODUCTION SET/WARDROBE	DNR	DNR	need	DNR	DNR	need	DNR
CONDUCT BUSINESS AT THIS MANY LOCATIONS	2	2	2	2	1	4	2
Notes		note 1	note 2	note 3	note 4		note 5

NOTES:

1. This organization was sub-leasing space from an organization with which they were affiliated. They then separated the two entities, and this organization has since found new space and separate office space.

2. Have ceased operation since the time of the survey.

3. The director handles all business for the organization from his own office leased for other purposes.

4. Rental paid covers office space and all access to the performance facility.

5. Have moved since the time of the survey.

Theatre Companies

Twelve of a possible fifty-five production-oriented theatre organizations were surveyed. For the purposes of the survey a wide spectrum of organizations were chosen, with operating budgets ranging from $85,000 to $4,000,000.

A theatre organization may require space for performance, rehearsal, administration, storage and production requirements such as set and props construction and wardrobe.

All but one organization surveyed stated a preference for having all aspects of their operation located in one building rather than being spread over several locations. The reality of the situation though, is that most organizations lease space in anywhere from one to four locations to accommodate administrative, production and storage functions and then rent performance and rehearsal space on a daily or weekly basis as required.

Beyond the scarcity of space available, many groups commented on the inadequacy of the space they can afford, a point reiterated by the Toronto Theatre Alliance in its report Facilities for Small Theatres: The Other Housing Crisis, when it stated that small theatres are "...often faced with poorly equipped or marginal spaces making the job of building an audience or reputation that much harder."

Performance Space:

Virtually all the theatres surveyed require that performance space be flexible in terms of both seating and staging. Loading access to backstage is also cited as a necessary requirement, though only three of the companies surveyed felt the performance venues they used were adequate in this regard. Companies that rent space on an ad hoc basis are faced with the added problem of maintaining their own identity when performing in a rented space which the public associates with a resident theatre company. For example, a company producing adult fare at the Nathan Cohen Studio at Young People's Theatre is working against the public perception of the theatre as a venue for children's theatre.

Eight of twelve theatre companies surveyed either manage their own theatre space or have the status of 'resident company' at a particular theatre venue. In effect, what this means is that these eight organizations are guaranteed a performance space and do not have to 'compete' with other companies for bookings. (Although a resident company would still only rent the facility on a weekly basis as required, they would be given priority in booking the space and their entire season would be presented from this one venue.) The four remaining companies have no affiliation to a particular theatre venue and simply book performance space on a per performance basis as required. (Conceivably each play in their season could be presented from a different venue.) Only one of these four operates in this manner by choice. The others all expressed a desire to have their own performance space or regular, assured access to one particular performance space, not only to eliminate the frustrating and time-consuming search for space, but also to help establish a public profile for the company.

Nine of the twelve theatre organizations surveyed stated that it is extremely difficult to find appropriate performance venues. Needs vary, of course, according to the company and the production. While some companies are looking for an intimate 100-seat theatre, others are seeking a much larger 900-seat venue. Currently rates range from $600 per week for a 154-seat theatre to $6,500 per week for a 900-seat theatre complete with union (IATSE) crew.

Most companies try to book a performance venue six months to one year in advance in order to obtain the dates they want. In one case though, a company trying to book a venue two years in advance found their preferred time-slot was already filled. Finding the facility of one's choice booked for the proposed time slot, theatre companies are then faced with the problems of juggling the balance of their schedule to accommodate a different time, paying higher rates for a more expensive venue, compromising the artistic integrity of their piece in order to house it within an unsuitable facility, or performing in a venue whose usual audience is not compatible with the work of the rental company. Further, if a theatre company cannot book space for their performance, their very existence may be threatened, as funders, in making their decisions, will carefully consider whether a group has access to a performance venue. Hence a circular and very frustrating problem emerges.

Strongly voiced within the theatre community is the critical need to ensure the on-going operation of a number of theatre facilities for 'homeless' theatres - entities such as the Theatre Centre and the Poor Alex.

Rehearsal Space:

Finding adequate rehearsal space for theatre was identified by the administrator of one theatre company as her worst headache. Only four of the twelve companies surveyed have their own rehearsal facility, and of these, only two have rehearsal space on-site. A further two have regular rehearsal facilities which they rent by the season. The remaining six rent rehearsal space on an ad hoc basis as required.

Location, size and cost are the major considerations when determining the suitability of rehearsal space. Ideally it should be located close to the company's office to facilitate communication and should be easily accessible by public transit for the convenience of performers. It must have a large, flexible, working area, equal in size to the stage on which the actors will be performing and preferably with a wooden floor for the safety of the actors. Washrooms are necessary. A phone, secure storage for props, kitchen facilities (however minimal), privacy from others using the building and 24 hour access are desirable features.

The cost of renting rehearsal space can vary according to many factors, including the financial circumstances of the organization. Many theatre companies in Toronto rent rehearsal space in church halls and the church organizations will often scale the rent to accommodate the budget of a smaller company. For this reason it is more useful to look at the budget allocations for rental of rehearsal space rather than the rents charged by the various facilities. Of the companies surveyed, budget allocations for rental of rehearsal space ranged from $125-$150 per week to $750-$1000 per week. The average though is closer to $200 per week. Innumerable factors can override cost as a key factor which will determine the suitability of space for rehearsal purposes. For example, one company that normally budgets $300 per week for rental of rehearsal space has paid up to $600 per week because they were 'desperate.' In another instance a company was forced to turn down the offer of free rehearsal space because the space was located in North York, and required a two hour transit ride from downtown. It was simply not cost effective given the amount of time that would have been required for travel to and from the site, in addition to that required for travel to the other locations at which that organization's work was carried out.

Production Space (Set & Prop Construction/Wardrobe):

Six of the twelve theatre companies surveyed maintain designated construction space. Three have space on-site and three rent separate facilities. Another company uses its on-site space for construction, when necessary, but does not have a workshop set up. For example, sets are built in the theatre and the storage area doubles as a wardrobe when necessary. Five of the companies surveyed have no construction facilities at all, using the donated basement workshops and garages of friends or renting as required.

Construction space should be large, well-ventilated and have good lighting. Ideally it is located in the same building as the theatre but in any case it should be very convenient to it. Ongoing consultation between production personnel, the director and cast is vital prior to opening a show and there is little time available to travel from one location to another. Loading access and security are also desirable features.

Storage Space:

Three of the twelve theatre companies surveyed have on-site storage (though one of these has no particular area designated for storage and maintains that the quick recycling of set material dispenses with the need for such an area). Four companies rent separate storage facilities on an ongoing basis and one company rents storage space as required. Four companies have no storage space, relying on friends to donate space in garages and basements when necessary. All but two companies admit that they are forced to destroy re-usable material due to lack of storage space.

Ideally the location of storage space should be convenient to both the performance space and to the production workshop. It should be dry, of a size large enough to accommodate the needs of the organization, and have loading access. Security is also an important feature.

Storage spaces used by the companies surveyed ranged from 200 square feet to 3000 square feet. Rental rates average around $3 per square foot.

Production and storage spaces must be extremely inexpensive to be affordable to organizations surveyed. In many instances, organizations can barely afford the taxes and heating expenses incurred in maintaining production and storage spaces, let alone rental charges.

Office Space: Dance, Music, Theatre

There are no particular structural requirements for office space required by the performing arts community. Most simply seek space that is relatively clean, large enough to accommodate their operation, located close to the organization's performance and rehearsal spaces (if not in the same building) and affordable.

In scale, the performing arts organizations surveyed use office spaces ranging from 90 sq.ft. to 16,000 sq.ft. Costs appear to vary inversely to size of space leased. Music organizations, apart from one that pays $6.75/sq.ft. are all paying $12 - $15/sq.ft. for offices. Dance organizations surveyed were paying from $3.25 (that group subsequently lost its space) to $23/sq.ft. In theatre, office space costs from $5.65 - $30/sq.ft. with most paying in the $10 - $15/sq.ft. range.

All organizations noted the necessity for their office and rehearsal spaces to be downtown. The reasons? Convenience for audience, staff and performers; easy access to service facilities located downtown; and, for those organizations that include a teaching component as part of their mandate, accessibility to students. One organization also mentioned, as a prime reason for requiring a downtown location, the need to be located in close proximity to other arts organizations in order to facilitate cross-disciplinary communications.

THEATRE

Abbreviations Used: R = On-going rental DNR = Do not require Don. = Donated
RAR = Rent as required

ORGANIZATION	T1	T2	T3	T4	T5	T6	T7	T8	T9	T10	T11	T12
PERFORMANCE	R	RAR	RAR	R	R	RAR	R	R	RAR	OWN	RAR	R
No. of years at prior location	note 1	R 9yrs	N/A	?	note 1	N/A	N/A	8-9yrs	note 1	N/A	N/A	10yrs
No. of years at current location	12yrs	N/A	N/A	7yrs	2mths	N/A	15yrs	8yrs	N/A	10yrs	N/A	10yrs
Current lease signed	note 2 '86	N/A	N/A	?	no lease	N/A	note 3 '83	note 4	N/A	N/A	N/A	'76
Expires	'96	N/A	N/A	?	"	N/A	'88	note 4	N/A	N/A	N/A	2000
Length of lease	10yrs	N/A	N/A	?	"	N/A	5yrs	note 4	N/A	N/A	N/A	24yrs
OFFICE SPACE												
No. of years at prior location	?	9yrs	6mths	?	2yrs	3yrs	N/A	8-9yrs	6yrs	?	?	10yrs
No. of years at current location	1mth	2mth	6mth	4yrs	1.5yrs	1mth	15yrs	8yrs	1.5yrs	note 5 8yrs	4 yrs	2 sites 10 yrs 6 yrs
Current lease signed	'86	'86	'86	'86	none	'86	'83	none	'85	'84	'82	'76
Expires	'96	'88	'87	'92	"	'87	'88	"	'88	'89	'88	2000
Length of lease	10yrs	2yrs	1yr	10yrs	"	1yr	5yrs	"	3yrs	5+5yrs	6yrs	24yrs
Cost	$10.56 net	$10.80 gross	$17.15 gross	$15.0 net	$20.0 gross	$1/yr	$8.65 net	$12.75 net	$8.06 net	$7.30 gross	$20.40 net	$1/yr
REHEARSAL SPACE	Use Perf.	none	RAR	RAR	RAR note 6	RAR	on site	R	RAR	Use Perf.	RAR	RAR
Length of lease								1yr				
STORAGE	R	none	Don.	?	none	DNR	on site	$4.50/ sq.ft.	RAR	$3.00/ sq.ft.	$3.00/ sq.ft.	on site
PRODUCTION WARDROBE/SET CONSTRUCTION	note 7	none	none	?	Don. & outdoor	RAR & Don.	on site	R	RAR & office	on site	R	same as storage
Additional Notes		note 8										

NOTES:

1. Had rented at numerous locations briefly prior to current location.

2. While terms of the lease have been discussed, an actual lease had not been signed at the time of the survey.

3. In the process of purchasing their building at the time of the survey. The organization has since completed that purchase.

4. This organization had been notified, just prior to the survey, that they would be forced to relocate. They have since relocated to temporary premises while negotiating for long term tenancy at another site.

5. Office and shop/production facilities combined at this site.

6. Although offered free rehearsal space in the northern outskirts of Metro, this group was unable to accept the offer as the space available would have necessitated an additional two-hour transit from downtown Toronto and this would not have proven practical for the individuals involved in the productions.

7. This organization incorporates wardrobe in their storage space and workshop functions are carried out in the performance space itself.

8. This organization has ceased operation since the time of the survey.

Notes to Part III

1. Toronto Arts Council, The Let's Talk Report, Toronto Arts Council, 1988. p. 20.

2. The Let's Talk Report, p. 18-19.

3. The Let's Talk Report, p. 28.

Property Tax Exemptions and Remissions 1985-1988

Name	Exempt Assessment	1985 Toronto	1985 Metro	1986 Toronto	1986 Metro	1987 Toronto	1987 Metro	1988 Toronto	1988 Metro	Principal Beneficiaries
Roy Thomson Hall	5,500,000	346,428	398,825	358,215	414,095	372,895	435,525	387,200	446,710	Toronto Symphony
Massey Hall	222,900	14,040	16,163	14,517	16,782	15,113	17,651	15,692	18,106	Sundry
O'Keefe Centre	2,970,000	187,071	215,365	193,436	223,611	201,365	235,184	209,088	241,223	COC/National Ballet
St. Lawrence Centre	2,129,000	134,099	154,381	138,662	160,292	144,346	168,588	149,882	172,917	Theatre Plus/CentreStage
Art Gallery of Ontario	3,643,800	229,493	264,203	237,301	274,319	247,023	282,516	256,502	295,925	AGO
Royal Ontario Museum	5,320,000	335,090	385,772	346,492	400,563	360,694	421,272	374,528	432,090	ROM
National Ballet School	538,339	33,908	39,037	35,062	40,532	36,499	42,629	37,899	43,724	National Ballet School
Alumnae Theatre	61,400	3,867	4,452	3,999	4,623	4,163	4,862	4,323	4,987	Alumnae Theatre
Ontario College of Art	1,716,176	108,097	124,446	111,775	129,211	116,356	135,898	120,819	139,388	OCA
Ontario Heritage Found.	181,850	11,454	13,187	11,844	13,691	12,329	14,400	12,802	14,770	Ontario Heritage Foundation
Eaton Auditorium	0	0								
Opera Centre (Front Street)*	191,796	11,055	12,726	12,492	14,440	13,004	15,188	13,502	15,578	Canadian Opera Company
Total	22,283,165	1,403,548	1,615,832	1,451,303	1,677,699	1,510,792	1,764,525	1,568,735	1,809,839	

*The 1985 property tax value is based on 335 days

Rent Forgivenesses 1985-1988

Young People's Theatre	51,748	54,338	57,380	62,615
Alumni Theatre	38,123	40,029	42,275	46,100
National Ballet	194,335	204,600	493,950	496,216

Appendix B

Workspace Concerns in the Literary Community

The segment of the literary community addressed here includes non-profit writers' and publishers' organizations as well as non-profit writer support groups.

As noted previously, only one literary organization was included in the pilot survey. This reflects the fact that organizations surveyed were drawn from the list of organizations funded by the Toronto Arts Council in 1986. It would appear that while Toronto houses numerous literary organizations, many are in fact national service organizations eligible for Toronto Arts Council funding only for their Toronto activities. Because this aspect of the arts community did not receive significant coverage in the pilot survey, this appendix has been added.

Information reflected herein is thus not the result of the survey, but rather a reflection of ideas and concerns raised in formal and informal meetings and discussions of the literary community in recent years, many of which arose in the context of new proposals being initiated for the development of facilities housing numerous literary organizations.

Many groups note that their leases are short or are unlikely to be renewed due to substantial increases in rent. One in particular noted that they exist with only 90 day leases. Some have leases that extend for up to five years, but recognize that rental pressures will force them to move immediately thereafter.

Many literary organizations note the need for additional facilities beyond those currently housed within their premises. Included are the need for meeting facilities, seminar and reading/performance space. The search for this kind of space, available for rental on an hourly or daily basis, is often frustrating or unproductive, and creates scheduling problems for many groups.

For some, premises currently used do not provide adequately for the security of staff and the general public, particularly in light of the number of evening programs and activities offered. Others commented on the inadequacy of maintenance of their building, noting dirty bathrooms and halls, burned out lights in common areas, etc.

Lack of access for the disabled is a problem as well. One organization commented on the problems posed by the four-flight climb to their offices and lack of elevator access.

Throughout all discussions of the community, the need for literary organizations to be in close proximity to one another was stressed, and this arose for many reasons.

Many literary organizations serve a national membership and regularly have members travelling to Toronto on business. Given that context it is important for those visiting members to have easy and efficient access to a variety of organizations within the literary community. This is best accomplished when those organizations are in close proximity to one another and easily reached by transit.

The literary community has also had to work hard to secure and protect various intellectual and economic rights of its constituents (copyright, censorship, second class mailing privileges). This has necessitated the commitment of enormous amounts of time and work to lobbying and has required coordinated efforts on the part of all concerned parties. This too has underscored the need for clustering of the literary community in order that it can serve its writers and organizations well.

While literary organizations coordinate their efforts in many areas, significant interest in sharing of further information, equipment and resources has been voiced. Discussions in this vein have referred to sharing of:

- computers and desktop publishing facilities
- information data bases
- graphic design and layout services
- secretarial/reception and office management staff

- accounting and bookkeeping services
- library
- board/meeting rooms
- auditorium space (for launchings, readings, meetings and seminars)
- library facilities

It has also been suggested, by some, that it would be desirable to include workspace for individual writers along with a pub or restaurant in shared literary facilities, in order to encourage informal contact amongst writers and others in their community. Some proposals have alluded to the merit of including small commercial publishers within shared facility complexes, others have been restricted only to non-profit literary organizations and individual writers.

Beyond the enhanced productivity and efficiency that shared literary facilities would provide, many feel strongly that the focus provided by such a centre would also be very helpful to the extent that it would help develop an enhanced profile for Canadian writers and literary works.

Appendix C

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Part II was written by Judith Stephens-Wells.

Part III was written by Beth Johnson and Judith Stephens-Wells with research assistance from Betty Anne Coulter.

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"We must all begin to view the arts...as a basic city service like police, fire protection, garbage collection or street paving...if we are to survive with our humanism intact."

Mayor Wes Uhlman
Seattle, 1970

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(Communication (February 2, 1989) addressed to the Neighbourhoods Committee from the Director, Facilities Management, City Property Department)

The report "No Vacancy: A Cultural Facilities Policy for the City of Toronto" recommends a working group be established in order to make recommendations to City Council. To the extent that such recommendation, if adopted, may affect City owned properties or the acquisition of properties by the City for this purpose, it is recommended that the Commissioner of City Property be included on such a working group.

I am going to be away to an AMO meeting later in the morning and may or may not be back in time for this item. Simon Chamberlain will be attending on my behalf. Please advise the Chair of this department's concerns.

(Press Release (February 2, 1989) from Black Creek Foundation)

At this meeting, briefs and comments on the recent report by the Toronto Arts Council, No Vacancy, will be received.

In No Vacancy, the severe economic problems faced by arts organizations and artists are described. Out of 88 pages, only two and a half pages are devoted to visual artists. The principal recommendation by the Toronto Arts Council (TAC) is the formation of a "working group" which will bring to the City Council its recommendations for a Cultural Facilities Policy.

The TAC proposed composition of this "working group" is oddly exclusive, namely "representatives of City-funded non-profit Toronto arts and culture community, TAC and appropriate political and departmental leadership at City Hall."

On behalf of visual artists and the coalition of Beaver Hall, Arcadia and Black Creek, we urge that the membership of the working group be expanded.

Attached is a memorandum outlining Black Creek's principal recommendations.

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Work Spaces and Living Spaces for Visual Artists

Artists' studios are a permitted use in the following commercial and industrial zones: C2, C3, C4, I1, I2, I3, IC. Studios are not permitted in residential areas. Thus visual artists are supposed to pay two rents but the vast majority can scarcely afford one rent. In consequence, most artists live illegally where they work, or work illegally where they live. City Hall turns a blind eye and the artists are at the mercy of their landlords. Living spaces are unsafe and evictions are common.

If Toronto wishes to keep its reputation as Canada's centre for visual arts and the income thus generated, ways must be found to solve the economic problem facing its visual artists. Vancouver, Minneapolis, Boston, New York, Seattle, Los Angeles, Winnipeg, Amsterdam have all found ways of helping visual artists. Toronto can also, if it will.

The Black Creek Foundation (Charitable number 540492-21), a majority of whose board are visual artists, has two principal suggestions for your consideration:

1. Modify the zoning by-laws by defining two classes of studios. In one class, discharge of toxic fumes, more than occasional use of power tools and commercial activity would be prohibited. Studios meeting these requirements should be permitted in residential areas.

2. Sanction site-specific rezoning of buildings in industrial areas for partial residential use, if operated by non-profit corporations or cooperatives whose members are visual artisits. Such rezoning would make the residential portion of these buildings eligible for funding under the provincial "Homes Now" program. We have a legal opinion that no precedent for other residential uses would thereby be created.

In today's real estate market, where prices are pushed up by anticipated capital gains, this second suggestion will require modest subsidization. A non-profit corporation or cooperative is prohibited from capturing capital gains for its members and thus cannot afford to pay for them.

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The Executive Committee also submits the report (March 3, 1989) from the Neighbourhoods Committee respecting housing and studio space for Toronto Artists:

Origin: Neighbourhoods Committee (c99exec89075:51)

Comments: At its meeting held on March 2, 1989, the Neighbourhoods Committee had before it the following reports/communications respecting housing and studio space for Toronto's Artists, and the formation of a Cultural Facilities Policy Working Group, which resulted from the Toronto Arts Council's report, "No - Vacancy":

- (February 6, 1989) from the Commissioner of Housing
- (February 14, 1989) further amending report from the Commissioner of Housing
- (February 14, 1989) from the Commissioner of Planning and Development regarding the Cultural Facilities Policy Working Group
- (undated) communication from Mr. Paul J. Smith
- (February 16, 1989) communication from Judith Stephens-Wells, Toronto Artscape and the Toronto Arts Council
- (November 17, 1988) Black Creek Foundation, filing petition
- (February 22, 1989) Artists Housing & Work Space Coalition
- (February 23, 1989) Arcadia Housing Co-op Inc.
- (February 22, 1989) further from Black Creed Foundation
- (February 28, 1989) from Housing Action Committee
- (March 1, 1989) from League of Canadian Poets
- (February 26, 1989) from Barrie Faulkner

The following persons addressed the Committee on March 2, 1989 to discuss the composition of the Cultural Facilities Policy Working Group, as recommended by the Commissioner of Planning and Development in his report of February 14, 1989:

- Miss Rita Davies, Executive Director, Toronto Arts Council
- Gail Geltner, on behalf of The Artists Housing Workshop Coalition
- Paul Smith
- Judy Stephens-Wells, Toronto Artscape

The Neighbourhoods Committee previously considered this matter on February 16, 1989, and reports having adopted the report (February 6, 1989) from the Commissioner of Housing, as amended by his further report dated February 14, 1989, and adopted the report (February 14, 1989) from the Commissioner of Planning and Development. One of the recommendations in the Commissioner of Planning and Development's report was to hear deputations respecting the composition of the Working Group.

Having referred the "No Vacancy" report to the Executive Committee on February 2, 1989, and subsequently to the Budget Review Group for consideration with the 1989 Operating Budget, the Neighbourhoods Committee decided to forward these further reports/communications to the Executive Committee and recommends:

1. That the composition of the Working Group be increased by one Member of Council and that the report (February 14, 1989) from the Commissioner of Planning and Development be adopted, as so amended;
2. That the report (February 6, 1989) from the Commissioner of Housing as amended by his further report (February 14, 1989) be adopted;
3. That at least 40% of the representatives be professional artists
4. That Councillors Amer, Silva and Nowlan be appointed as members of the working group.

(Report (February 14, 1989) addressed to the Neighbourhoods Committee from the Commissioner of Planning and Development)

Subject: Cultural Facilities Policy Working Group

Origin: Neighbourhoods Committee, February 2, 1989 (c71nhc89014:257)

Comments: At its meeting on February 2, 1989, the Neighbourhoods Committee adopted the No Vacancy report dated January 11, 1989, from the Toronto Arts Council and made a number of recommendations, among them:

"3. That the Commissioner of Planning and Development, in consultation with the Commissioners of City Property, Finance, Housing and Legal, the Executive Directors of the Toronto Arts Council and of Toronto Artscape Inc., report back to Neighbourhoods Committee at the February 16 meeting on implementing Recommendation 2 contained in the No Vacancy report, as follows:

> "The City should establish a working group, made up of representatives of City funded non-profit Toronto Arts and cultural community, professional artists, Toronto Arts Council and appropriate political and departmental leadership at City Hall, in order to make recommendations to City Council for timely development and implementation of a Cultural Facilities Policy for the City of Toronto."

and further that the Commissioner of Planning and Development and the Executive Directors of the Toronto Arts Council and Toronto Artscape Inc. report on recommended composition, mandate, staffing arrangements and timeframe for implementation of the working group.

4. That representation on the working group also include visual artists, a representative from the Toronto Board of Education, and the Commissioners of City Property, Finance, Housing and the City Solicitor.

The Committee further requested the following reports:

(c) Commissioner of Planning and Development to report in consultation with the Toronto Board of Education and the Parking Authority of Toronto on developing joint venture facilities with the Board of Education and the Parking Authority of Toronto to provide work and/or residential and/or parking facilities on Board of Education land.

The Committee also indicated its desire for the Working Committee to seek general public input and to hold public meetings including those persons not in the arts community, and that the Working Committee examine the issue of combined work/living space for individual artists."

On February 8, 1989 there was a meeting involving the Commissioner of Planning and Development and the Executive Directors of the Toronto Arts Council and Toronto Artscape Inc. Based on that meeting, the following report recommends a process for establishing the Cultural Facilities Policy Working Group and detailed terms of reference, including staffing arrangements and a time frame for the deliberations of the group.

1. Composition

The No-Vacancy report identifies specific concerns within the various artistic disciplines and, thereby, outlines the majority of interests that should be represented on the Working Group. As well, the deputations at the February 2, 1989 Neighbourhoods Committee meeting identified additional interests in more detail, such as the Visual Arts Community and the Toronto Board of Education. In this context it is recommended that the Metropolitan Toronto Separate School Board be represented also.

Following a discussion between planning staff and staff of Toronto Artscape Inc. and the Toronto Arts Council it was suggested that the Working Group also contain representation from the Board of Trade of Metropolitan Toronto and from the business/ real estate community.

A preliminary list of organizations and individuals to be represented on the Cultural Facilities Policy Working Group is outlined in Appendix A to this report. As has been the practice with many other City of Toronto working groups, it is envisaged that the Cultural Facilities Policy Working Group be supported by appropriate staff. It is recommended that continuing staff support for the Group be provided by the Planning and Development Department and the Toronto Arts Council. It is also recommended that the City Clerk's Department supply the necessary secretarial services.

In addition, the Commissioners of City Property, Finance, Housing, Buildings and Inspections and the City Solicitor should be requested to make staff available to the Working Group as required. The Commissioner of Housing has already recommended specific tasks to be addressed by a series of working groups on housing issues which would involve the Commissioners of Planning and Development, City Property, Buildings and Inspections, the City Solicitor, the Toronto Arts Council, Toronto Artscape Inc. and the Toronto Economic Development Corporation. This work will be carried out in consultation with the various arts organizations concerned with housing for artists.

2. Terms of Reference

It is suggested that the Cultural Facilities Policy Working Group establish its own detailed terms of reference based on the recommendations contained in the No Vacancy report. At that time the Commissioners of City Property, Finance, Housing, Buildings and Inspections and the City Solicitor should be asked to comment on these recommendations.

3. Time Frame

It is proposed that the Cultural Facilities Policy Working Group hold its first meeting before the end of March, 1989. To achieve this, public deputations should be heard on the proposed composition of the Working Group at the Neighbourhoods Committee meeting of March 2, 1989. Following this meeting, the organizations listed in Appendix A and any others identified as part of the public discussion should be asked to name formal representatives. Depending on whether and how the scope of the Working Group's deliberations is expanded, it is expected that the Group may be able to complete its tasks by the end of 1989.

4. Operational Procedures

The Cultural Facilities Working Group will, of course, want to determine a set of operational procedures which suit its members. However, experience with other working groups has shown that it is generally most effective to have a City Councillor assume the chair. Regular meetings may be supplemented by meetings of Subcommittees which are charged with completing specific tasks and feeding the results into the Working Group process. From time to time, Working Group members may be asked to check on particular issues with their constituent groups to ensure that lines of communication remain open. As outlined in the No Vacancy report and as requested by the Neighbourhoods Committee, the Working Group should also "seek general public input and.. hold public meetings.."

It is advisable for the Group to attempt to work on a consensus basis.

Recommendations:

1. That the proposed composition of the Cultural Facilities Policy Working Group be adopted in principle as outlined in Appendix A.
2. That the Neighbourhoods Committee hear public deputations on the proposed composition of the Working Group at its meeting on March 2, 1989 and that all of the organizations and individuals listed in Appendix A, as well as all other interested persons, be advised accordingly.

3. That the Commissioner of Planning and Development and the Toronto Arts Council provide continuing staff support for the Group.
4. That the Commissioner of Planning and Development be requested to report on any staff implications.
5. That the City Clerk be requested to report on the staffing necessary to supply secretarial services for the Working Group.
6. That the Commissioners of City Property, Finance, Housing, Buildings and Inspections and the City Solicitor be requested to make staff available to the Working Group as required.

Appendix A

Organizations and Individuals to be Represented On The Cultural Facilities Policy Working Group

(Preliminary)

Theatre: Toronto Theatre Alliance (1)

Literary Community: One of the literary organizations at No. 24 Ryerson Avenue (1)

Dance: Representative of a non-profit dance company (1)

Visual Arts/Film/Video:

Artists Run Centres Toronto (local ANNPAC group) (2) representing production facilities and exhibition facilities

Artists Housing and Work Space Co-alition/Canadian Artists Representation Ontario (CARO) (2) representing concerns re individual artists' work space and individual artists' live/work space

Toronto Artscape Inc.(1)

Toronto Arts Council, Board of Directors (1)

Ontario College of Art (1)

Board of Trade of Metropolitan Toronto (1)

Toronto Board of Education (1)

Metropolitan Toronto Separate School Board (1)

Business/Real Estate Community (1)

2 Members of City Council

(Report (February 6, 1989) addressed to th Neighbourhoods Committee from the Commissioner of Housing)

Subject: Housing and Studio Space for Toronto's Artists

Origin: Neighbourhoods Committee, February 2, 1989 (c38nhc89007:425)

Summary

At its meeting on February 2, 1989, the Neighbourhoods Committee received the report of the Toronto Arts Council entitled No Vacancy: A Cultural Facilities Policy for the City of Toronto and heard deputations from a number of artists and arts organizations. Your Committee recommended that the Commissioner of Planning and Development report on the establishment of a Cultural Facilities Policy Working Group which would include representatives from arts organizations and appropriate political and departmental membership. This report has been prepared in response to your request for further information on options available to the City to ease the housing crisis for artists. It examines planning, building and programmatic responses to the artists live/work dilemma in a number of North American cities and Amsterdam. Further research on European cities is also in progress.

I believe the research establishes that many other cities have succeeded in developing policies which support solutions to the difficulties artists face in finding liveable, affordable working and/or living space.

At your last meeting, the Commissioner of Planning and Development was requested to report on the establishment of a Cultural Facilities Policy Working Group. At that meeting, an additional focus was placed on the "live/work" needs of artists and many deputants emphasized their housing needs. In response, I am proposing that various interdepartmental teams assist the work of the Cultural Facilities Policy Working Group by preparing reports on some of the issues raised by deputants at your February 2nd meeting—issues which have been successfully addressed in other cities.

Recommendations:

1. That this report be received for information and sent to the proposed Cultural Facilities Policy Working Group.
2. That the Housing Department, the Toronto Arts Council and the Planning and Development Department be requested to report on terms of reference, cost, and a consultant to conduct a housing needs assessment of Toronto's artists. This assessment will establish better base data on the incomes, housing, studio space and amenity requirements of Toronto's arts population.
3. That a subcommittee of the proposed Working Group comprised of the Commissioners of Planning and Development, Housing and Buildings and Inspections and the City Solicitor prepare a report on current zoning and building standards which might permit joint live/work occupancies in certain areas of the city and/or in certain buildings. The report should also consider other mechanisms by which private developers may be encouraged to provide studio space for artists, such as inclusion in the Main Streets pilot projects or through new elements in City zoning by-laws.
4. That your committee authorize the Commissioner of Housing to work with the Toronto Economic Development Corporation (TEDCO) and the Commissioner of City Property in consultation with the Commissioner of Planning and Development, to identify locations where artists studios could be developed in proximity to affordable housing.
5. That the Commissioner of Housing report on the potential for creating artists studio space in the St. Lawrence Square redevelopment.
6. That the Commissioner of Housing and the Commissioner of City Property investigate vacant city-owned buildings as a source of studio or joint housing/studio space for artists.
7. That the various reports requested be reviewed by the Cultural Facilities Policy Working Group before submission to Neighbourhoods Committee.

The Problem

Toronto's artists face financial and other hardships as the price of their housing and studio space escalates. For many, especially visual artists, renting combined live/work space is an economic necessity , given the traditionally low incomes earned in this sector. No Vacancy, a recent report by the Toronto Arts Council, highlights the overall space problem faced by the arts community. Affordable and suitable performance, rehearsal, storage and administrative space is getting harder and harder to find. While the report mentions the housing needs of Toronto's artists, in their deputations artists themselves stressed that the lack of affordable housing and in particular the rapidly diminishing stock of affordable live/work space has reached crisis proportions.

In Toronto, artists' studios are permitted in most commercial and many industrial zones. As a result, warehouses in industrial and mixed usedistricts provide havens for artists. Four such locales are the King/Parliament, Queen/Bathurst, Bloor/Landsdowne, and King/Dufferin neighbourhoods. In the past, many artists have established joint studio/living quarters in these buildings. However, under strong market pressure, commercial leases for such space are now being renewed at prices well beyond the reach of artists. According to staff of Toronto Artscape, commercial leases under $8 or $9 per foot per annum are extremely hard to find. Further, such low rates would only apply to spaces 4,000 square feet or larger. Net rents of $12 to $13 per foot are far more typical.

Artists report frequent dislocation as short term leases expire and they are forced to search for cheaper space. This may occur after the artists have invested significant sweat equity in preparing their studio space to suit. One painter reported that when his lease for 3400 square feet of shared studio space at King and John Streets last came up for renewal, the landlord proposed an increase from $1100 per month to $3400 per month (i.e. from $3.88 per foot per annum to $12 per foot per annum). He has since left Toronto. (For perspective, a sculptor or installation artist who requires 800 to 1,000 sq. feet and earns about $15,000 per annum, can afford only $4 to $6 per foot.)

While there are no accurate estimates of the size of the artists population so affected, some indicators are illustrative of the dimensions of the crisis. For example, staff at Canadian Artists Representation Ontario (CARO) and Toronto Artscape refer to significant numbers of Toronto artists who have moved to affordable premises in Flesherton, Paris, London, and Tamworth, near Kingston, where colonies of displaced Toronto artists are forming. Meanwhile, Toronto's two live/work co-ops for artists - Arcadia Co-op at Harbourfront and Beaver Hall Co-op at 29 McCaul Street - have closed their waiting lists. Applicants face a one to three year wait for one of only 134 available units. And in November, 193 artists signed a petition on zoning for live/work which was submitted to City Hall. These names were collected from only eight locations in just two weeks time.

What Toronto's Artists Suggest

On January 26, 1989, Housing Department staff met with a group of visual artists who are organizing around the live/work issue. Although these artists did not claim to represent all visual artists, they identified a number of housing issues which were important to them:

a) The lack of affordable live/work space is a serious problem and one that is getting rapidly worse.

b) Artists in illegal live/work spaces would like them to be legal so that they receive protection under the Landlord/Tenant Act and the Residential Rent Regulation Act of Ontario.

c) Visual and performing artists needs for studio space are extremely varied. Any regulatory accommodations for live/work should recognize this diversity. Flexible design and building code regulations are required so that requirements for natural light, doorway widths, ceiling heights, elevators and partition walls need not be the same in each residence.

d) Many artists belong to families with children and have different space and amenity requirements from single artists.

In addition, they mentioned a number of problems with the industrial spaces which many of them now use illegally as live/work.

a) Genuine health and safety problems exist. Inadequate fire egress, plumbing, heating and ventilation were all mentioned. (For example, many commercial buildings are closed down by the landlord on weekends, leaving resident artists with no heat.)

b) Adjoining uses within industrial buildings are often incompatible; noise from 24-hour operations and fumes were mentioned as two examples.

The Black Creek Foundation is a research group at York University composed of artists and economists. They have been actively pursuing the issue of zoning for live/work space with the City Planning Department and Council for the last year. In a petition to Council submitted on November 18, 1988, they propose that zoning by-laws be amended "so that visual artists may reside as well as work in industrial areas". At the same time, they have been negotiating with the federal Treasury Board and the Toronto Economic Development Corporation over a federal building at 60 Atlantic Avenue. If TEDCO acquires the building, Black Creek would like it to be "partially" rezoned for a non-profit group to use as artists studio or studio/living space.

Current Planning Policy Vis-a-Vis Artists Live/Work

Current zoning permits artists studios in all commercial, commercial/residential, and industrial zones as long as they are not occupied as living space. Residential uses may only be established in such areas through a successful application for rezoning. The Planning and Development Department is presently considering an industrial lands policy review as part of its official plan review. While the study is underway they would not normally recommend approval on an application for site specific residential rezoning in an industrial area.

The current industrial zoning is intended to shield industrial areas from competing uses in order to preserve them for heavy and light industry. Permitting artists residences could open the door for residential qualification. However, Planning and Development have identified some sites of marginal value on the fringes of industrial zones which could be made available for non-profit residential developments.

The Buildings and Inspections Department rarely gets complaints about artists who have set up house in their studios. Unless they receive a complaint, they are unlikely to know of illegal live/work occupancies or act to enforce the zoning by-laws.

Responses in Other Cities

In cities across North American, artists live illegally in converted warehouses and industrial buildings, because they provide suitable working space and lower rents. To meet the unique space needs of artists, a range of planning, building and financial responses have been crafted by public officials in cities from New York to Vancouver. Artists' need for special housing treatment has been recognized by State legislation in New York, Minnesota and California. Planning responses typically include amendments to zoning by-laws which define and legitimize joint live/work occupancies. In addition such occupancies are specifically limited to artists in cities such as San Francisco. Building code responses involve a reduction in amenity requirements, for example by allowing shared bathroom facilities in warehouse studios occupied by artists. They have not implied a reduction in health and safety standards. Financial responses include direct public grants or low interest loans to support the development of artists live/work co-ops or, as in Amsterdam, annual operating grants for artists in publicly-owned studios.

A sample of responses is provided for a number of cities. Further research in consultation with appropriate departments is required to determine the applicability of these approaches in Toronto.

Cities in California

In California, amendments to the Section 17958.11 of the Health and Safety Code, adopted in 1980, give local governments discretion to define geographic areas which may be utilized for joint living and work quarters and to establish standards for such occupancy, consistent with the needs and conditions peculiar to the local environment. The Legislature recognizes that building code regulations applicable to residential housing may have to be relaxed to provide joint living and work quarters in buildings previously used for commercial or industrial purposes (emphasis added).

In this context, the responses in San Francisco and Los Angeles are not surprising.

San Francisco

Like Toronto, San Francisco has a large stock of older warehouse and loft buildings which have traditionally provided inexpensive studio space for artists with modest incomes. A good number of these buildings are located in the South of Market planning area (SOMA, as it is called), a zone in transition on the edge of the Central Business District that is under severe pressure from downtown office development.

Artists in San Francisco began lobbying for protection of their live/work tenancies in the late 1970's and as early as 1978 an amendment to the Planning Code permitted artists living space as an "accessory" use in artists' work space in commercial and industrial districts. However, because of certain discrepancies in planning practice and the building code, artists tenure in such situations was extremely tenuous. To rectify this, a special land use category called "live/work" was introduced to the South of Market area in 1986. In October 1988 "live/work" was extended citywide to permit artists to establish joint live/work occupancies in any commercial or industrially zoned area. This was necessary because earlier policies had done little to slow the encroachment of higher rent activities into the South of Market district and artists were running out of legal spaces for live/work.

In addition, to combat this encroachment, a new use category termed "Arts Activity" now applies in SOMA. It restricts live/work occupancy in this area to people engaged in the visual, sound and performance arts. The code amendment provides an exhaustive list of eligible arts activities. "Office type" arts activities such as writing and architecture are purposely excluded from the classification in an attempt to save these unique warehouse buildings for artists.

Unlike New York, where a special live/work classification led to the "yuppification" of artists domains, other factors prevent this in San Francisco. Because residential dwellings must meet California's seismic safety standards, it is not economic for landlords to convert warehouses into market rate apartments or condominiums. However, live/work is categorically a commercial use, so landlords who rent live/work space to artists are exempt from seismic requirements. In addition, commercial space is exempt from rent control, a further inducement for landlords to provide the space to artists. Reduced parking and density standards also apply to live/work; in fact the lowest commercial parking standard of one space per 2,000 sq. feet of floor area is used. Building Code standards have also been relaxed to accommodate artists. A code ruling in February 1984 created a new category for live/work which allows reduced fire safety standards for the studio portion of live/work units and contains virtually no requirements for heating, security, light, or ventilation. As noted above, it also provides that live/work units need not be brought up to seismic safety standards. Bathroom facilities may be located elsewhere in the building.

Oakland, Berkeley and Emeryville

Three other Bay Area cities have made changes in their planning regulations to accommodate artists live/work. Oakland allows "joint living and work quarters" in all residential districts, subject to conditional use permit. As a concession to artists, this is the only use permit for which no application fee is charged. Berkeley allows live/work occupancies by use permit in nine of the city's commercial and industrial districts. The Building Code permits live/work units to share common bathrooms, but requires that only 20% of the unit may be used as the residence and that it must be fully separate from the workspace. This prohibition may make the space less affordable. In Emeryville, a small city sandwiched between Oakland and Berkeley, live/work is allowed under use permit and the planning and building departments have adopted a flexible approach to regulation. A number of warehouse conversion projects have been privately financed by artists to create live/work condominiums and co-operatives.

Los Angeles

In 1981, the Los Angeles Planning Department estimated that between 600 and 1,000 artists lived in older commercial and industrial buildings in the downtown area. In Los Angeles, where the inner city is in various stages of decay, support for artists is seen as an incentive for economic revitalization. Amendments to the zoning ordinance adopted in 1981 permit live/work a conditional use in commercial or industrial zones, relax parking requirements, and reduce permit filing fees for artists who wish to convert or legalize their studio space. The building department has also made concessions to artists whose conversions would not meet the letter of the building code. In the mid-80's the city was processing about 25 conditional use permits for live/work space each year.

Another tool to attract and keep artists downtown is the implementation of Commercial and Artcraft districts. This zoning classification was designed to create artists enclaves. Similar in concept to enterprise zones, where tax incentives are used to encourage economic activity, Commercial Artcraft districts were planned as incubators of artists and their supporting trades in a city in need of redevelopment. Further research of this concept may be worthwhile.

Seattle

Seattle permits artists live/work space in six out of ten non-residential areas of the city, although regulations explicitly prohibit any residential use in manufacturing, general and heavy industrial zones. As in Toronto, City officials wish to preserve industrial lands for traditional industrial uses. Clear (though stringent) procedures exist which allow artists to establish or legalize live/work dwellings and the city has designated a structural engineer to examine plans submitted by artists. In addition, at least one housing co-op has been developed exclusively for occupancy by artists in the downtown core. It includes retail space on the ground floor and 3 stories of live/work housing above.

Vancouver

In 1986, following the closure of two artists buildings by the Chief of Buildings Inspection, Vancouver's City Council asked staff to investigate amendments to planning and building regulations. In mid-1987 the Council adopted a comprehensive set of building and zoning by-law amendments to accommodate artists in live/work situations. These reduce amenity and seismic safety requirements in buildings used as artists life/work space. For example, collective bathroom facilities are allowed; natural light is not required in all instances. The parking standard has also been relaxed to one space for every four studios (as opposed to the standard of one per unit). Live/work is a permitted use in all commercial, historic and industrial areas.

Staff have made other proposals for increasing the supply of studio and housing space for the Vancouver's artists. The city could purchase warehouses and lease them to artists over a long term, say 99 years. The city might also establish a predevelopment loan or grant fund, to enable artists to investigate their own building acquisition and retrofit.

Michael Gordon, senior planner in charge of artists/live work issues says that private investors are now taking the initiative in acquiring and retrofitting warehouse spaces for artists. Typical monthly rent would be $300 to $400 for 800 square feet. Apparently live/work spaces are located in parts of town were development pressures are not intense; other residential and commercial users do not appear to be competing for the space.

Mr. Gordon will be meeting with City of Toronto Planning and Development and Housing Staff in March to provide further information on Vancouver's approach to zoning for artists.

Minneapolis/St. Paul

For the last 10 years Artspace Projects Inc. has been providing a space referral service for artists and arts organizations. Of the 331 individual artists registered with them for the last fiscal year, ninety percent wish to live and work in the same space. Artspace is currently tabulating the results of a detailed survey of area artists to provide information on their incomes, current living situation, space needs, etc. Results are due to be released in March 1989.

Artspace also takes an active role in the development of live/work projects. Combining many sources of private and public financing, including a $1.7 million low interest loan from the Minnesota Housing Finance Agency, Artspace is presently developing 52 units of live/work housing in St. Paul. Units will be available exclusively to artists earning less than $17,000 a year. Apart from a 29-unit leasehold co-op in St. Paul, this will be the only housing designed and built exclusively for the Twin Cities artists population.

While St. Paul's Building and Planning officials have looked leniently on illegal live/work situations, their Minneapolis counterparts are enforcing the code and will evict artists from illegally converted warehouse space.

Cities in Europe

Staff are aware of other unique and successful projects which have been developed for artists in cities in Western Europe. At the time of writing, we are gathering more information and will present it in a supplementary memo to this report.

Amsterdam

Stichting Woon, a foundation in support of the arts, was founded in Amsterdam in 1960. It receives public funds to provide operating subsidies to the over 700 artists live/work studios spread throughout the city. The foundation's current annual disbursements amount to 800,000 guilders, or approximately $400,000 Canadian, (suggesting a capitalization of about $4,000,000.)

The subsidized studios are part of the public housing stock and are largely located in renovated warehouses, school buildings and factories in the old city. However, new live/work studios are now being added in the suburbs, although staff at the foundation report that artists much prefer the inner city units. Under city law, one percent of all new pubic housing must be developed expressly for artists. At the present time, there are about 1,200 artists on the city's waiting list for the artists studio housing.

Legal Live/Work Space in Toronto

Toronto has only two legal live/work projects for artists. Arcadia Co-op, is a 110 unit project at Harbourfront, completed in 1986. Because it was funded under CMHC's 56.1 loan program various restrictions applied to the design and function of the building that have proved to limit the success of the project. Generally, residents and founders feel that time and resources were wasted because of CMHC's requirement that each unit have separate bedrooms. In almost 50% of the units, partition walls were subsequently removed by the new tenants. Although these were not load bearing walls (an intentional design decision in anticipation of this outcome), electrical circuitry had to be rearranged as a result of this retrofitting. Another shortcoming of CMHC support was that total budget dollars allowed for the project under MUPs did not recognize the legitimate need for greater amenity space. Consequently, units were reduced in size to cover the costs of workshop, rehearsal and performance space.

Beaver Hall, a 24-unit co-op at 29 McCaul St. was deliberately financed without CMHC's assistance to avoid these limitations, (even so, because $200,000 of the total budget came from the provincial Renterprise program, interior walls were still required in some of the units.) Public sponsorship also means that the Metro Toronto Housing Authority must provide family referrals for a portion of the units. It has been difficult to reconcile this requirement with the co-op's "artists only" by-law. However, the financial structure of this deal is an interesting example of what can be achieved with minimal public involvement.

Recommendations

In her report to the San Francisco Arts Commission, Artists' Live/Work Space in San Francisco: Strategies for Preservation and Development, 1985; Natalie Macris concludes:

The evolution of artists' live/work policy in the case-study cities (examined in this report) illustrates a shift of emphasis from live/work as a zoning problem to live/work as an economic problem. Clear, straightforward, and flexible city regulations are still seen as essential in the development of live/work space. However, given the increasing development pressures in most central city areas, artists must be prepared to compete effectively in the marketplace in order to maintain their live/work spaces. This requires not only local government cooperation, but also the active involvement of private sector financial and technical assistance groups.

This conclusion applies equally to the Toronto situation, and also reflects what artists themselves are seeking: a combined approach of zoning and building amendments and active financial support to increase the supply of affordable and suitable live/work space for artists. In this light, the following recommendations are suggested.

1. That this report be received for information and sent to the proposed Cultural Facilities Policy Working Group.
2. That the Housing Department and the Toronto Arts Council and the Planning and Development Department be requested to report on terms of reference, cost, and a consultant to conduct a housing needs assessment of Toronto's artists. This assessment will establish better base data on the incomes, housing, studio space and amenity requirements of Toronto's arts population.

Since good data is not available to enumerate the artists population in need or at risk of permanent displacement, some simple survey research should be conducted. Points of contact with the diverse artists population include local galleries, associations of artists such as CARO, Visual Arts Ontario and Artspace, arts service agencies such as Artists Legal Advice Service (ALAS), and art programs and colleges.

3. That a subcommittee of the proposed Working Group comprised of the Commissioners of Planning and Development, Housing and Buildings and Inspections and the City Solicitor prepare a report on current zoning and building standards which might permit joint live/work occupancies in certain areas of the city and/or in certain buildings. The report should also consider other mechanisms by which private developers may be encouraged to provide studio space for artists, such as inclusion in the Main Streets pilot projects or through new elements in City zoning by-laws.

As the Black Creek Foundation points out in its recent brief to the Arts and Media Committee of the Metro Toronto Labour Council, many cities have found ways of helping visual artists. They propose that site-specific zoning be used to permit artists live/work occupancy in buildings operated by non-profit housing co-operatives. Provincial funding and rent subsidies would could be used to develop such projects for artists.

As described above, other approaches have been used throughout North America and Europe, including conditional use permits, relaxed building standards, special artists districts and operating subsidies for artists studios. In Toronto changes in city policy can probably be made to acknowledge artists live/work studio space as a legitimate type of dwelling occupancy without affecting health and safety standards. Such changes in building standards must be flexible, recognizing that artists needs are quite variable. Requirements for door sizes, ceiling heights, elevators, ventilation, fire safety and natural light are not necessarily the same among visual, performing and sound artists.

The City's Main Streets initiative - for housing intensification along arterial routes - proposes that pilot projects be conducted by the City. Artists housing could be considered as a component of such projects.

4. That your committee authorize the Commissioner of Housing to work with the Toronto Economic Development Corporation (TEDCO) and the Commissioner of City Property in consultation with the Commissioner of Planning and Development. to identify locations where artists studios could be developed in proximity to affordable housing.

While mixed residential/studio uses are currently very difficult to approve (in the context of existing zoning and building standards), adjacent uses in separate buildings are permissible in many locations. Such opportunities should be explored.

5. That the Commissioner of Housing report on the potential for creating artists studio space in the St. Lawrence Square redevelopment.

If separate low cost studio and housing space were developed in St. Lawrence Square with artists in mind, the need for combined live/work space might be reduced. Artists could live in this new community in close proximity to their studios.

6. That the Commissioner of Housing and the Commissioner of City Property investigate vacant city-owned buildings as a source of studio or joint housing/studio space for artists.

Artists are facing displacement pressure today. Since building projects will not appear overnight, particularly in the case of St. Lawrence Square, some interim measures to provide studio or studio/living space could be considered. (This idea was proposed by Natalie Macris in her report to the San Francisco Arts Commission, and has also been investigated by the Fort Point Arts Community in Boston.) This strategy might involve two independent programs:

(a) a program to allow artists' live/work in vacant buildings owned by the city.

(b) a program to encourage office developers to allow artists' live/work as a pre-development interim use in warehouses and other structures.

7. That the various reports requested be reviewed by the Cultural Facilities Policy Working Group before submission to Neighbourhoods Committee.

(Communication (February 14, 1989) addressed to the Neighbourhoods Committee from the Commissioner of Housing)

Origin: Commissioner of Housing (suppneigh:425)

Re: Housing and Studio Space for Toronto's Artists - Amendments

I am providing this letter as a supplement to our report, Housing and Studio Space for Toronto's Artists, which is included in the February 16th agenda of the Neighbourhoods Committee.

Following submission of this report on February 7, we have continued to consult with a number of departments and groups that have an interest in this report and would now like to make and number of specific changes and suggestions.

Changes to the Report

1. The recommendations on pp. 2 and 3 of the report (which are repeated again on pp. 12 to 15) have been modified slightly to make specific references to Toronto Artscape Inc. A complete list of the revised recommedations is shown below. The additions have been underlined.

   "Recommendations:

   1. That this report be received for information and sent to the proposed Cultural Facilities Policy Working Group.

   2. That the Housing Department, the Toronto Arts Council, Toronto Artscape Inc. and the Planning and Development Department be requested to report on terms of reference, cost, and a consultant to conduct a housing needs assessment of Toronto's artists. This assessment will establish better base data on the incomes, housing, studio space and amenity requirements of Toronto's arts population.

   3. That a subcommittee of the proposed Working Group comprised of the Commissioners of Housing, Planning and Development and Buildings and Inspections and the City Solicitor in consultation with Toronto Artscape Inc. prepare a report on current zoning and building standards which might permit joint live/work occupancies in certain areas of the city and/or in certain buildings. The report should also consider other mechanisms by which private developers may be encouraged to provide studio space for artists, such as inclusion in the Main Streets Pilot projects or through new elements in City zoning by-laws.

   4. That your committee authorize the Commissioner of Housing to work with the Toronto Economic Development Corporation (TEDCO) and the Commissioner of City Property to identify locations where artists studios could be developed in proximity to affordable housing.

   5. That the Commissioner of Housing report on the potential for creating artists studio space in the St. Lawrence Square redevelopment.

   6. That the Commissioner of Housing and the Commissioner of City Property in consultation with Toronto Artscape Inc. investigate vacant city-owned buildings as a source of studio or joint housing/studio space for artists.

   7. That the various reports requested be reviewed by the Cultural Facilities Policy Working Group before submission to Neighbourhoods Committee."

2. p. 4, Line 2, add

   " only $4 to $6 per foot, and then only if the artists lives in the studio".

3. p.5, para 2, replace first two sentences with

"The Black Creek Foundation was started by four economists from York University. Since 1985, when artists were added to their Board of Directors, they have been investigating the economic problems faced by visual artists in Toronto. For the last year they have been actively pursuing the issue of zoning for artists studio and live/work space with the City Council and Planning and Development Department.

4. p. 5, para 3, line 6

"considering" should be "conducting"

5. p. 5, para 4, line 4

"residential qualification" should be "residential gentrification"

6. p. 13, para 2, line 6

"Artspace" should be "Toronto Artscape Inc."

Suggestions: The relationship between the efforts of the Cultural Facilities Policy Working Group and the work proposed in our report has also been discussed. In our report we have suggested that a series of working groups be formed to respond to Recommendations 2 through 6. In each case, it is our intention that these working groups will refer their reports to the Cultural Facilities Policy Working Group. They will also conduct their work in close consultation with arts organizations that have a particular interest in housing issues. Initially, we propose that this consultation involve representatives from each of the following groups:

One representative from each Standing Group of:

Arcadia Co-op
Beaver Hall Co-op
The Black Creek Foundation
Canadian Artists Representation Ontario (CARO)
Artists Housing and Work Space Co-alition
Acting Equity
Performing Artists Lodges of Canada, a proposed
    performing arts housing co-operative, currently
    in the pre-incorporation stages
The Studio, a planned retirement home for visual artists

The particular needs of senior artists and artists in retirement has also been identified as an important issue by the Toronto Arts Council. We therefore propose that the scope of our work on housing for artists be extended to address this issue specifically.

(Communication (undated) addressed to the Neighbourhoods Committee from Paul J. Smith, Gallery 12, 1058 Gerrard Street East, Toronto)

As a resident of Toronto for the past 15 years I have directly felt the need for the type of support you are considering for this new funding source.

Ladies and Gentlemen, the need is great. Artists in this city are under tremendous pressure to produce world quality art while barely able to survive at the current wage system in place.

Various levels of government have demanded that we train ourselves, develop our market (locally, nationally and internationally), produce the art, pay taxes, work at a full time job, maintain a studio to produce the art, buy supplies, find a place to live, upgrade skills and entertain (via galleries) the public for free. All of this while generally not being able to get a bank loan or a grant form the Ontario Arts Council or Canada Council.

The published report of this meeting stated that were going to try, in conjunction with the Toronto Arts Council, to relieve some of this pressure through the distribution of $2 million to small and medium size arts organizations.

In this regard I would say that most artists do not belong to arts organizations. They work independently and as such will not benefit from this funding. As well, any organization that has a budget of over $100,000 per year will already have access to funds from other sources.

Artists do not want hand-outs. They want help from the various levels of government to create the climate that will allow them to sell their art to educate and entertain the public while allowing a decent income. They do not need overly large amounts of money to do this. Artists learned long ago how to make their environment interesting and economically vibrant with very little.

One only has to look at Yorkville and Queen Street to see how the local artists help breathe life into economically depressed areas (which in turn draw the business community, upping rents and forcing the artists into another area which in turn ...)

It is not for a letter of this size to suggest how the funding should be allocated though I do hope your group will be able to use it for discussion purposes. I also hope it will introduce myself as I would like to submit my name as a potential member of your working group. To this end I have also included a resume along with information about my gallery.

If possible, I would like to address the meeting for about ten minutes to submit some of the concerns that members of the artistic community may have.

Thank you very much for your time and consideration.

(The promotional material is on file in the City Clerk's office)

(Joint communication (February 16, 1989) addressed to the Neighbourhoods Committee from Ms. Rita Davies, Executive Director, Toronto Arts Council and Judith Stephens-Wells, Executive Director, Toronto Artscape Inc.)

At its meeting on February 2, 1989, the Neighbourhoods Committee adopted No Vacancy and made a number of recommendations and called for reports from:

The Commissioner of Housing
The Commissioner of Planning and Development

It is very appropriate for the Neighbourhoods Committee to consider the reports of the Commissioner of Planning and Development and the Commissioner of Housing simultaneously as the accommodation crisis faced by the arts community is experienced at two levels: the organizational level and the individual level.

There are areas in which the space problems of individuals and organizations are very similar, but there are as well others in which the problems differ substantially. In order to effectively and efficiently address the full arts accommodation crisis and resolution thereof, it is critical that investigation of solutions to both the individual and organizational space problems be conducted simultaneously. The courses of action proposed by the Housing and Planning and Development Departments if pursued simultaneously would provide for such a full and appropriately integrated examination of the arts community's crisis.

In the amendments to his report, the Commissioner of Housing has suggested consultation with representatives of those community-based groups experienced and active in initiation and or operation of artists' housing projects. We fully support the range of representation suggested, recognizing the merits of having one representative from each of the following eight groups;

Arcadia and Beaver Hall representatives can provide the perspective of operating two different models of existing housing

The Black Creek Foundation, The Studio, Performing Artists' Lodges and a representative of one other proposed performing artists' housing project can share the community needs and issues arising in the context of their initiatives to launch new facilities for artists' live work/space, a visual artists' retirement home and a performing artists retirement home, and housing project, respectively.

Canadian Artists' Representation Ontario can effectively represent the space needs of its membership of working visual artists.

The Artists Living and Workspace Coalition can articulate the views of its participants - entities concerned with the resolution of individual artists' living space and workshpace needs.

Recommendations:

1. That the City pursue implementation the Cultural Facilities Policy Working Group as set out in the Commissioner of Planning and Developpment's Report.
2. That the City pursue the course of action proposed in the recommendations set out by the Commissioner of Housing in his report entitled Housing and Studio Space for Artists and the February 14, 1989 amendments thereto.
3. a) That a standing group of community-based advisors, including a representative of each of the eight entities outlined in The Commissioner of Housing's Suggestions (p. 3 of the amendments to his report) and in our notes above be struck, and be identified consistently as the community advisors with whom the Commissioner of Housing and his staff work, in implementation of their recommendations.

   b) That the members of the standing group outlined in 3(a) be asked to select one member from amongst themselves to stand as the representative for artists' live/work space on the Cultural Facilities Policy Working Group.

(Communication (November 17, 1988) addressed to the Neighbourhoods Committee from the Black Creek Foundation)

Congratulations upon your election to a new reform-minded City Council.

One hundred and seventy-one visual artists have signed a petition which was given today to Mayor Eggleton's office and City Council Members. The text is as follows:

"The undersigned are visual artists who work and live in Toronto. Most have work places in parts of the city that are zoned "industrial".

We hereby petition you for a modification of the zoning by-laws so that visual artists may reside as well as work in industrial areas. Documented experience in other cities demonstrates that this can be done without creating precedents for general residential invasion of industrial areas.

Unless a zoning modification is made, visual artists, most of whom must supplement their earnings from art with part-time employment, will live illegally where they work. They cannot afford two rents nor the time that would have to spent travelling between their workplace and a far distant apartment.

Recent rent increases across Toronto are already driving artists to other cities. Unless something is done very soon, Toronto's reputation as a centre for the visual arts will be endangered."

(Communication (February 22, 1989) addressed to the Neighbourhoods Committee from Mr. Ric Amis, Acting Chairm, Artists' Housing and Work Space Coalition, Artists' Housing and Work Space Coalition)

The Artists' Housing and Work Space Coalition (AHWSC) is a coalition of visual artists and artists' representatives that have come together to address the issue of live/work space and housing for artists.

Our objectives are:

1. to find solutions for artists self-determination of housing and work space with the specific focus placed on the individual artists, and

2. To advocate for solutions to the existing housing and work space problems pertaining to artists.

At a recent meeting of the Artists'Housing and Work Space coalition, a number of items were discussed which we feel should be brought to your attention. We would like to make a deputation at the March 2nd meeting of the Neighbourhoods Committee. Gail Geltner, our representative, will be addressing the Committee.

1. Artists Representation on Working Group

That the Cultural Facilities Policy Working Group and any other committees/groups dealing with cultural aspects of the community have, as part of their makeup, a 40% representation from professional artists. This is to mean practicing artists and/or their appointed representatives.

2. Definition of an Artist

That the Neighbourhoods Committee accept the definition of an professional artist that we are presenting (see attached Appendix A - extract from a brief by the Federal Department of Communications - Canadian Advisory Committee on the Status of the Artist);

3. Artists Housing Needs Study

That a needs assessment be done to qualify the current and future live/work needs of artists in the City. The primary focus of the study should be individual visual artists and their production space. Secondary research should also be done for other arts disciplines. The reason for the focus on individual visual artists is the uniqueness of their independent work and as the sole support for their production space (musicians are also in this situation).

That the arts community be consulted on the criteria, appropriateness and credibility of the survey on artists current living situations. This is a rather delicate issue due to the illegalities of a number of artists living in non-residential space.

4. Re-Zoning

Zoning changes should be made to allow artists to legally live and work in spaces that have traditionally been considered as non-residential in use. Artists are unique in their approach to the use of an environment that is conducive to both living and working. Primary consideration should be given to sites that are not conducive to industrial use, on the fringes of industrially zoned areas, and to buildings in areas zoned industrial/residential.

The coalition also recommends that zoning changes conducive to artists living and work space should be made throughout the City. Rather than isolating artists to one specific area. A series artists neighbourhoods would be more beneficial to artists and the broader community. Thereby having an overall effect on the quality of live in the City of Toronto.

5. Building Code

That the City make recommendations to the Province for new/and or revised building standard that more suit the lifestyles and needs of artists. Building standards would have to be flexible, recognizing that artists needs are quite variable.

6. 1991 Central Area Plan

That the Cultural Facilities Policy be included as part of the Official Plan now being developed by the Commissioner of Planning and Development. A policy tht would address, in a consistentd and equitable manner, the need for artists' housing and other cultural support facilities.

Thank you for your consideration on these matters. If you have any questions or require further information, please contact Ric Amis at 869-1275 or Garry Conway at 360-0780.

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Appendix A

Definition of an Artist

Extract from An Act to implement a policy on the Professional Status of the Artists for Canada prepared by the Canadian Advisory Committee on the Status of the Artist.

General

"Artist" means any natural person who practices an art on his or her own account and who offer their professional servces for remuneration, as a creator or performer in any field of artistic endeavour.

"Producer" means a person or company who or which retains the services of artists in view of producing or making accessible to the public an artistic work in a field of endeavour contemplated below.

"performing arts" includes the creation and/or performance of theatre, opera, music, dance and variety entertainment.

"visual arts" includes painting, drawing, sculpture, printmaking, crafts, photography, the illustration of texts, performance and installation art and other experimental art forms;

"literary arts" includes the creation of any literary work, in any medium, including literary translation and script-writing;

"audio-visual arts" includes the creation and/or the presentation of a work of sound or image or sound and image with the use technical, electronic or computer-based means, and includes video, film, radio and television.

"recording" includes recording in audio and visual material in any recorded form and dubbing;

"artistic activity" includes any activity within the cultural sectors defined above and any activity yet to be invented which contributes to Canadian culture and heritage.

Determining who is a professional artist

A combination of four of the following criteria, one of which must be d, e, or g, to determine who may be considered an artist:

(a) the fact that an artist is represented by a dealer, publisher, agent, or similar representative appropriate to the nature of the work;

(c) the fact that an artist devotes a reasonable proportion of his/her professional time as an artist to promoting or marketing his/her work, inlcuding, but not limited to, presenting him/herself for auditions, seeking sponsorship, agents or engagements, or similar activities appropriate to the nature of his/her work;

(d) the fact that an artist receives or has received, adequate compensation from his/her work including, but not limited to, sales, fees, commissions, salaries,royalties, grants and awards, any of which may reasonable be included as professional or business income;

(e) the fact that an artist has a record of income or loss relevant to the exploitation of his/her work and appropriate to the span of his/her artistic career.

(f) the fact that an artist has received professional training either in an educational institution or from a practitioner or teacher recognized within his/her profession;

(g) the fact that an artist ha sreceived public or peer recognition in the form of honours, awards, prorssional prized or by publicly disseminated critical appraisal;

(h) the fact than an artist has membership in a professional association appropriate to his/her artistic activity whose membership or categories of membership, is or are, limited under standards established by the association, or which is a trade union or its equivalent appropriate to his/her artistic activity.

(Communication (February 23, 1989) addressed to the Neighbourhoods Committee from Naomi McCormack, Director for the Board of Directors, Arcadia Housing Co-Operative Inc.)

The Board of Directors of Arcadia Housing Co-operative Inc., (a non-profit housing co-operative for people in the arts) wishes to acknowledge their support for the deputations and letters presented by the following groups and their associates:

- Ann Buttrick for Black Creek Foundation &
- Ric Amis for Artists Housing and Workspace coalition (AHWC), who also represent CARO and Beaver Hall, 29 McCaul Housing Co-operative and ANNPAC.

The following issues we would like to address specifically:

1. That the Working Group to be formed (as per your minutes of February 2, 1989) include substantial representation of the artistic community: namely that at least 7 (seven) of the 16 (sixteen) members be artists.
2. That we support that idea of the "Artist's Need Survey", but must insist that the confidentiality of participants be ensured and that any survey be done in consultation with the AHWC.
3. That we support the review of building codes and zoning by-laws which would allow artists to live and work in the same location.

Please ensure that our Office is on your mailing list for all above related matters.

(Further communication (February 22, 1989) addressed to the Neighbourhoods Committee from the Black Creek Foundation)

In your Report dated February 3, 1989 to the Budget Review and Executive Committee, recommendation 4 contains the phrase "....also include visual artists ..." (emphasis added). A provisional list of members is found in Appendix A. With reference to visual artists, an informal group, Artists Housing and Work Space Coalition, is asked to select two visual artists to sit on the CFPWG.

You will be glad to know that on February 8, at what was the third meeting of this informal coalition, CARO, an organization which provides legal aid and other support services for artists, was instructed to write to you to propose that one visual artist be appointed to the CFPWG by each of the following organizations: Arcadia, Beaver Hall, Black Creek and the Media Committee of the Toronto Labour Council. Representatives of the Studio, the Actor's Equity housing group and of the Toronto Arts Council were also present at this meeting.

We are suprised, therefore, to read a suggestion sent to you by Judith Stephens-Wells on behalf of Toronto Artscape, which could have the effect of eliminating all visual artists from the CFPWG. She proposes that the seven organizations mentioned above collectively select one representative to sit on the CFPWG. She does not specify that this person should be a visual artist and many members of these organizations are not visual artists.

Black Creek trusts that your committee will stand by your recommendation that visual artists be placed on the CFPWG.

We are glad to support the proposal made by the Commissioner of Housing and also supported by Judith Stephens-Wells that the work of the CFPWG be aided by a "working group" containing one representative from each of the organizations mentioned above.

Origin: Housing Action Committee (c03nhc89021:566)

Comments: At its meeting held on February 27, 1989, the Housing Action Committee had before it the following material:

1. Report (February 6, 1989) from the Commissioner of Housing respecting Housing and Studio Space from Toronto's artists.
2. Further report (February 14, 1989) from the Commissioner of Housing re the foregoing.
3. Report (February 14, 1989) from the Commissioner of Planning and Development re Cultural Facilities Policy Working Group.
4. Letter (February 16, 1989) from Rita Davies of Toronto Arts Council and Judith Stephens-Wells, Toronto Artscape Inc.

Ms. Judith Stephens-Wells, Executive Director of Toronto Artscape, Inc., addressed the Housing Action Committee.

Recommendations: The Housing Action Committee endorsed the recommendations set out in the reports (February 6 and 14, 1989) from the Commissioner of Housing and the report (February 14, 1989) from the Commissioner of Planning and Development.

(Communication (March 1, 1989) addressed to the Neighbourhoods Committee from Barrie Faulkner, The League of Canadian Poets)

This is to advise you that I am very interested in representing the views of the writing community in Toronto on the Cultural Facilities Policy Working Group.

I have discussed this with the Executive Director, The Writers' Union of Canada and there is agreement that I am willing to be part of this working group.

Prior to the publication of the No Vacancy report, I attended at least one meeting and had several phone conversations with Judith Stephens-Wells to discuss the problems of space, and the cost of that space, facing arts service organizations. I am very interested in this discussion and welcome the opportunity to assist in bringing some tangible innovation to fruition.

My appreciation to the committee for considering my interest in this urgent and important matter.

(Communication (February 26, 1989) addressed to the Neighbourhoods Committee from Barrie Faulkner, Sculpture)

This morning on CBS's "Sunday Morning" I learned of your Council's fight to provide affordable spaces for members of the Toronto arristic community. While I can somewhat sympathise with this cause to hedge against the growing pains of a world class city such as Toronto, the statement which most caught my attention was that your council was made up by a group of "non whining" artists.

I too am a "non whining" artist, but, my career has just been screwed up. Screwed up not by big business, urgan developers, big government etc., but, by a group within the Toronto Arts Community itself.

A little background. I created my first sculpture in 1982. Since then I have used the income from the sale of my sculptures as the sole means of supporting a family of four (myself, wife and children ages seven and ten). We do not live "super high on the hog", but I am extremely proud of this accomplishment. I am also proud that I have never applied for not received any government subisdy or money. All that I ask is that I may present my work to the public in competition with other artists in an atmosphere where sale of the art is possible.

Early in my career I tried the "gallery route". I have not got a clue how a bronze artist can make a living going that route. Roughly one third of the selling price goes to the foundry and another 40% to 60% goes to the gallery. This leaves the artist with a seven to twenty seven percent "gross" - an impossible working arrangement for real art.

The route I have followed is the open art show such as the Toronto Outdoor Art Exhibition at Nathan Philip Square in July and the "One of a Kind" show in late November.

The T.O.A.E. has proven to be the best show for my work. The sales I make there can be expressed in three possible ways" First, approximately one third of my years gross. Secondly, because the show has few expenses associated with it, approximately one half of my years total after showing expenses have been subtracted. Thirdly, my years net income.

Attached is a copy of my rejection from this years and subsequent shows. The reasons for my rejection do not seem valid. Artists and craftspersons who have been in the show for three times as long as I have are still in. I'm a "new" artist having started in 1982 and as a result rather than the work being "traditional" if anything the changes in work from one year to the next are almost too dramatical. And finally each year there are a lot of new sculptors exhibiting.

This experience has totally floored me. The show co-ordinator never seems to be in when I call, not does she return my calls. I've had no answer to my letter to the Board of Directors.

We all know that making a living in the arts in Canada is not an easy path. Perhaps what is not known is that the main reason for it might just be that when one of the community starts to get ahead their onw community stabs them in the back. This is just plain jealousy and they should do something practical and clean up their own back yard. I'm not crying over needing subsidised studio space. But, give me a chance to support myself.

REPORT NO. 16 OF THE CITY OF TORONTO EXECUTIVE COMMITTEE

Certified correct as adopted by City Council at its meeting held on May 4 and 5, 1989, with the following amendements:

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2	**1989 ESTIMATES AND MILL RATES**	145

During consideration of this Clause, Council also had before it a report (May 2, 1989) from the Commissioner of Finance. (Copy attached - 23)

In addition to adopting the Clause, Council adopted the following motion:

> "Whereas the Municipal Act requires the Council of every municipality in each year to prepare and adopt estimates of all sums required during the year for the purposes of the municipality, including a sum sufficient to pay all debts of the corporation falling due within the year and any amounts required to be raised for sinking funds, and including the sums required by law to be provided by the Council for school purposes and for any board, commission, or other body; and whereas City Council on May 4, 1989, adopted the operating budget for the year 1989 as certified to Council by the Executive Committee; therefore, be it resolved that the Estimates for the year 1989 comprising the said operating budget be so adopted, (including the sums to be levied pursuant to Sections 160 and 161 of the Municipal Act); the sums required to be levied or provided in accordance with the communication from the Clerk of the Municipality of Metropolitan Toronto dated April 28, 1989, the communication from The Board of Education for the City of Toronto dated April 20, 1989, and the communication from the Metropolitan Separate School Board dated April 27, 1989, all as certified to City Council by the Executive Committee, by Report Number 16 of the Committee, be adopted and that the City Clerk, with the co-operation of the City Treasurer, prepare a copy thereof and make any clerical changes and adjustments which may be found necessary to fix the current rates of taxation and levies pursuant to Sections 160 and 161 of the Municipal Act as follows:
>
> For General Purposes
>
> (a) On assessments referred to in Subclauses (i) and (iii) of clause (b) of Subsection (1) of Section 1 of the Ontario Unconditional Grants Act (Commercial Real Property) - 187.26508 mills less the levy of 72.435

mills made under By-law No. 470-67, as amended, resulting in a net rate of 114.83008 mills.

(b) On assessments referred to in Subclause (ii) of clause (b) of Subsection (1) of Section 1 of the said Act (Business) - 187.26508 mills less the levy of 85.217 mills made under By-law No. 471-67, as amended, resulting in a net rate of 102.04808 mills.

(c) On assessments referred to in Paragraph (e) of Subsection (1) of Section 7 of the said Act (Residential) - 159.17681 mills less the levy made under By-law No. 470-67, as amended, of 72.435 mills resulting in a net rate of 86.74181 mills.

(d) 2.40869 percentum of the 1988 gross receipts of Bell Canada levied for the year 1989, less the amount levied in 1989 under By-law No. 55-75 and 2.40869 percentum of the 1988 telegraph gross receipts of the Canadian National Railways levied for the year 1989 less the amount levied in 1989 under By-law No. 55-75 in accordance with the provisions of Section 161 of the Municipal Act.

(e) A levy of a tax on certain universities and colleges, and a levy of an amount upon certain correctional institutions, public hospitals, and Provincial mental health facilities in accordance with the provisions of Section 160 of the Municipal Act.

For Special Purposes

(Welfare Assistance Purposes, Hospital Aid and other special purposes mentioned in Section 162 of the Municipal Act.)

(a) On assessments for all commercial property (but not including business assessments) - 8.48075 mills less the levy of 3.353 mills made under By-law No. 470-67, as amended, resulting in a net rate of 5.12775 mills.

(b) On business assessments - 8.48075 mills less the levy of 3.945 mills made under By-law No. 471-67, as amended, resulting in a net rate of 4.53575 mills.

(c) On assessments for all residential property 7.20864 mills less the levy of 3.353 mills made under By-law

No. 470-67, as amended, resulting in a net rate of 3.85564 mills.

For Public School Elementary Purposes

(a) On commercial assessments (other than business assessments) - 119.10728 mills less the levy of 45.292 mills made under By-law No. 470-67, as amended, resulting in a net rate of 73.81528 mills.

(b) On business assessments - 119.10728 mills less the levy of 53.285 mills made under By-law No. 471-67, as amended, resulting in a net rate of 65.82228 mills.

(c) On residential assessments - 101.24119 mills less the levy of 45.292 mills made under By-law No. 470-67, as amended, resulting in a net rate of 55.94919 mills.

(d) 1.38175 percentum of the 1988 gross receipts of Bell Canada levied for the year 1989 less the amount levied in 1989 under By-law No. 55-75 and 1.38175 percentum of the 1988 telegraph gross receipts of the Canadian National Railways levied for the year 1989 less the amount levied in 1989 under By-law No. 55-75, in accordance with the provisions of Section 161 of the Municipal Act.

For Separate School Elementary Purposes

(a) On commercial assessments (other than business assessments) - 125.810 mills less the levy of 45.292 mills made under By-law No. 470-67, as amended, resulting in a net rate of 80.518 mills.

(b) On business assessments - 125.810 mills less the levy of 53.285 mills made under By-law No. 471-67, as amended, resulting in a net rate of 72.525 mills.

(c) On residential assessments - 106.940 mills less the levy of 45.292 mills made under By-law No. 470-67, as amended, resulting in a net rate of 61.648 mills.

For Public School Secondary Purposes

(a) On commercial assessments (other than business assessments) - 102.75689 mills less the levy of 38.126 mills made under By-law No. 470-67, as amended, resulting in a net rate of 64.63089 mills.

(b) On business assessments - 102.75689 mills less the levy of 44.854 mills made under By-law No. 471-67, as amended, resulting in a net rate of 57.90289 mills.

(c) On residential assessments - 87.34336 mills less the levy of 38.126 mills made under By-law No. 470-67, as amended, resulting in a net rate of 49.21736 mills.

(d) 1.20956 percentum of the 1988 gross receipts of Bell Canada levied for the year 1989 less the amount levied in 1989 under By-law No. 55-75 and 1.20956 percentum of the 1988 telegraph gross receipts of the Canadian National Railways levied for the year 1989 less the amount levied in 1989 under By-law No. 55-75 in accordance with the provisions of Section 161 of the Municipal Act.

For Separate School Secondary Purposes

(a) On commercial assessments (other than business assessments) 98.080 mills less the levy of 38.126 mills made under By-law No. 470-67, as amended, resulting in a net rate of 59.954 mills.

(b) On business assessments - 98.080 mills less the levy of 44.854 mills made under By-law No. 471-67, as amended, resulting in a net rate of 53.226 mills.

(c) On residential assessments - 83.370 mills less the levy of 38.126 mills made under By-law No. 470-67, as amended, resulting in a net rate of 45.244 mills.

and that the same be filed with the City Clerk for future reference and further that the City Treasurer be and he is hereby authorized to proceed forthwith with the preparation of the Collector's Roll based on the above-mentioned rates, taxes and amounts and that the dates in the year 1989 on or before which the taxes and amounts shall be payable, be fixed as follows, regard being had to the collection of instalments 1, 2, 3 and 4, under By-law No. 470-67, as amended, and By-law No. 1-89 (interim realty) and collection of instalment 1 under By-law No. 471-67, as amended, and By-law No. 2-89 (interim business):

Realty Taxes

5th Instalment - June 15, 1989
6th Instalment - July 17, 1989
7th Instalment - August 15, 1989
8th Instalment - September 15, 1989

Business Taxes

2nd Instalment - June 15, 1989

Telephone and Telegraph Tax

5th Instalment - June 15, 1989
6th Instalment - July 17, 1989
7th Instalment - August 15, 1989
8th Instalment - September 15, 1989

Levy on universities, colleges, correctional institutions, public hospitals and Provincial mental health facilities - a facility under the Developmental Services Act:

1st Instalment - July 4, 1989."

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CITY OF TORONTO
FINANCE DEPARTMENT

REFEI
MAY 3 4 41 PM '89

May 3, 1989

RE: Clause 2 of Executive Committee Report No. 16

To: City Council

Subject: Tax Bill - Detailed Information about School Board, Metro and City Taxes

Origin: Commissioner of Finance (c05cncl89013:121)

Background:

The Executive Committee (May 1, 1989) requested that consideration be given to highlighting the taxes for School Board, Metro and City purposes separately on the tax bills, and to highlight this year's increases in mill rate for Metropolitan Toronto and Metropolitan School Board purposes.

Requests from Council in previous years have resulted in the School Board, Metro and City taxes being shown separately on the tax bills. Currently, both realty and business tax bills show the calculation of the total tax bill and the individual amounts of taxes for School Board (both Public and Separate) and for Metro and the City. In addition to this, the education portion is printed in a highlighted section of the bill.

There is an information brochure included with the tax bill which gives a complete breakdown of 1989 mill rates and a comparison of those rates with 1988. Also shown in an area called 'Mill Rate Highlights' is the increased mill rates, 1989 over 1988, expressed as the number of mills and also the percentage increase. Both the residential and commercial rates are shown in this area with the actual increase and percentage increase for School Board, Metro and City rates shown separately.

Comments:

As a direct response to the Executive Committee's request, I propose to take the following further action:

1) Highlight the Metro portion, in addition to the School Board portion, on the tax bill,

2) On the tax information brochure,

    - colour the background of the mill rate increase and the percentage increase columns to make this information stand out;

- reword the example of a typical single-family home in the City of Toronto so that the calculation for 1988 is shown as well as the calculation for 1989 and a comparison made of the two years to show the increased dollar amount for School Board, Metro and City purposes; and

- re-evaluate the pie chart 'Where Each Tax Dollar Goes', to see if a comparison can be made to 1988 to indicate the larger share of the tax bill going to Metro and the School Boards.

In addition to this, and to reflect in a minor way the problem of reduced funding from the Province, a new sentence will be added in the brochure to report Ontario's contribution in 1988 (as well as for 1989) towards reducing the need to impose taxes for school board and municipal rates.

The regular sentence reads as follows: "In 1989 Ontario's contribution is 36 cents for every dollar of realty and business taxes imposed for school board and municipal purposes." The new sentence will point out that the amount of this contribution has decreased from 39 cents in 1988.

This information is provided to indicate the action being taken to respond to the Executive Committee's request for more detailed information on this year's final tax bills.

GHClarke
Commissioner of Finance

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EXECUTIVE COMMITTEE

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ON MAY 4, 1989.

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1989 ESTIMATES AND MILL RATES

The Executive Committee certifies to City Council the Estimates for the year 1989, including the amounts to be levied for the Metropolitan Corporation, the Metropolitan Toronto School Board, and the Toronto Board of Education.

The Executive Committee recommends:

1. **That the variations in School Board and Metropolitan Toronto figures as set out in the report (April 28, 1989) be approved;**
2. **That authority be granted for the introduction of a resolution in Council to adopt the Estimates for the year 1989, the fixing of the rates of taxation and the fixing of dates for the payment of taxes by instalments; and**
3. **That authority be granted for the introduction of the necessary Bills in Council to levy taxes for the year 1989, other than those levied before the adoption of the Estimates, and the levying and collecting of amounts and taxes pursuant to Sections 160 and 161 of The Municipal Act.**

The Executive Committe submits the report (April 28, 1989) from the Commissioner of Finance and the Chair, Budget Review Group:

Origin: Councillor Barbara Hall and Mr. George Clarke, Commissioner of Finance (c05exec89061:054)

Comments: The 1989 Operating Budget will be before City Council for adoption at its meeting on May 4, 1989.

To finalize the Estimates for the year 1989, for the fixing of tax rates, it is necessary to incorporate the requirements of the Metropolitan Toronto Corporation, the Metropolitan Toronto School Board, the Board of Education for the City of Toronto, and the Metropolitan Separate School Board.

Set out below is a report to provide City Council with the necessary information for this purpose, under the following headings:

- Summary
- Estimates
- Assessment
- Mill Rate
- Due Dates
- Recommendations.

Summary:

In summary, these estimates as proposed or adopted call for a tax rate against residentially assessed property for public school supporters of 354.97 mills, an increase of 36.56 mills over 1988. It is to be noted, as shown below, that approximately 4.18 mills of this increase is attributable to outlays under the control of City Council, and the remainder is established by other levying bodies.

Mill Rate Increases:

Year	City General	Metro Special and General	Education	Total
1989	74.53911	91.84634	188.58455	354.97
1988	70.35738	81.21818	166.83444	318.41
Increase	4.18173	10.62816	21.75011	36.56

On a property assessed for $5,000 the increase in taxes will be $182.80 distributed as follows:

	$	%
City purposes	20.91	5.94
Metro purposes	53.14	13.09
Education	108.75	13.04
	182.80	11.48

It should be noted that in accordance with Section 133 (1) of the Education Act, R.S.O. 1980, Chapter 129 the Metropolitan Separate School Board imposes the rate to levied and collected for its purposes in Toronto. The Board does not specify an amount to be collected as do the Metropolitan Council, the Metropolitan Toronto Board of Education and the Board of Education for the City of Toronto but requests a rate. No changes are made by the area municipality to the rate that the Metropolitan Separate School Board requests.

The detail of amounts to be raised by taxation in Toronto for the Metropolitan Toronto School Board, the Metropolitan Separate School Board and the City of Toronto Board of Education are set out elsewhere in this report. Set out below for the information of your Committee and members of Council is the amount to be raised by taxation in the City of Toronto for the Metropolitan Toronto School Board compared to the net expenditure approved by that Board for the City of Toronto Board of Education.

City of Toronto - 1989

Amount Raised by Taxation $	Net Expenditure Approved By Metropolitan Toronto School Board $

Elementary	357,091,038	230,462,472
Secondary	309,188,747	224,375,792
	666,279,785	454,838,264

(Source: Metropolitan Toronto School Board
Report, April 20, 1989)

Estimates:

The amounts to be raised for taxes for City and for Education and Metro general purposes require to be varied from the figures set out in the communications from the Metropolitan Toronto Corporation and the School Boards to the extent indicated hereunder:

City of Toronto, Estimates for 1989, as recommended by the Executive Committee to be adopted by City Council:

Expenditures for City Purposes (including Toronto Public Library Board, Toronto Historical Board, Toronto Harbour Commissioners and Arena Boards but excluding budgets not affecting tax rates)	$499,505,722
Deduct: Grants, Subsidies, Surplus and Other Revenue	216,575,746
Net Levy	$282,929,976
Less: Supplementary Taxes Less Uncollectible Taxes	(184,462)
Amount to be raised through mill rate taxation	$282,745,514

Metropolitan Toronto Board of Education - Elementary	
Amount requested	$357,091,038
Less: 1988 tax overlevy	(1)
Less: share of Ontario Housing Corporation payment in lieu of taxes	(3,084,936)
Less: share of telephone and telegraph taxes	(4,851,183)
Amount to be raised through mill rate taxation	$349,154,918

Metropolitan Toronto Board of Education - Secondary	
Amount requested	$309,188,747
Plus: 1988 tax underlevy	1
Less: share of Ontario Housing Corporation payment in lieu of taxes	(2,670,551)
Less: share of telephone and telegraph taxes	(4,263,652)
Amount to be raised through mill rate taxation	$302,254,545

The Board of Education for the City of Toronto - Elementary	
Amount requested	$ 5,379,733
Less: 1988 tax overlevy	(1)
Less: share of Ontario Housing Corporation payment in lieu of taxes	(46,401)
Less: share of telephone and telegraph taxes	(81,655)

Amount to be raised through mill rate taxation	$ 5,251,676

The Board of Education for the City of Toronto - Secondary

Amount requested	$ 3,586,489
Plus: 1988 tax underlevy	25
Less: share of Ontario Housing Corporation payment in lieu of taxes	(30,933)
Less: share of telephone and telegraph taxes	(54,493)
Amount to be raised through mill rate taxation	$ 3,501,088

In summary, the amounts to be raised by mill rate taxation in 1989 are as follows:

City of Toronto General levy (net after revenue)		$282,745,514
Metropolitan Toronto General levy (net after revenue)		348,625,064
Total General Purposes (net)		$631,370,578
Boards of Education - Elementary		
Metropolitan Toronto (net after revenue and adjustments)	$349,154,918	
City of Toronto (net after revenue and adjustments)	5,251,676	
Metropolitan Separate School (net after revenue)	34,603,436	
		389,010,030
Boards of Education - Secondary		
Metropolitan Toronto (net after revenue and adjustments)	$302,254,545	
City of Toronto (net after revenue and adjustments)	3,501,088	
Metropolitan Separate School (net after revenue)	26,976,624	
		332,732,257.
Grand Total (net)		$1,353,112,865

Assessment:

The Municipal Act requires that municipal taxes shall be levied upon the assessment for real property, business and other assessment made under the Assessment Act. Residential property is taxed on 85% of its assessed value. For the City of Toronto this is varied for general purposes by the provisions of City by-law 14549 which gives a partial graded exemption in certain cases. The assessment upon which taxes will be levied is set out below with 1988 figures for comparison purposes.

	$ 1989	$ 1988
For General Purposes - City and Metropolitan Toronto		
Residential Assessment	1,489,237,883	1,451,247,841
Less: Partial Graded Exemption	31,157,695	31,233,779
	1,458,080,188	1,420,014,062

Less: 15%	218,712,028	213,002,109
	1,239,368,160	1,207,011,953
Commercial Assessment	1,367,669,833	1,327,365,566
Business Assessment	617,264,525	596,656,760
	3,224,302,518	3,131,034,279
For Special Welfare Purposes - Metropolitan Toronto		
Residential Assessment	1,489,237,883	1,451,247,841
Less: 15%	223,385,683	217,687,176
	1,265,852,200	1,233,560,665
Commercial Assessment	1,367,669,833	1,327,365,566
Business Assessment	617,264,525	596,656,760
	3,250,786,558	3,157,582,991
	(Elementary & Secondary)	(Elementary & Secondary)
For Public School Purposes		
Residential Assessment	1,259,414,086	1,222,084,383
Less: 15%	188,912,113	183,312,657
	1,070,501,973	1,038,771,726
Commercial Assessment	1,309,734,361	1,274,148,875
Business Assessment	595,288,034	576,431,307
	2,975,524,368	2,889,351,908
For Separate School Purposes		
Residential Assessment	229,823,797	229,163,458
Less: 15%	34,473,570	34,374,519
	195,350,227	194,788,939
Commercial Assessment	57,935,472	53,216,691
Business Assessment	21,976,491	20,225,453
	275,262,190	268,231,083

Mill Rates:

The mill rates required to raise this money are as follows: (with the rates for 1988 for comparative purposes):

		1989	1988	Increase (Decrease)
Residential				
General	- City portion	74.53911	70.35738	4.18173
	- Metro portion	91.84634	81.21818	10.62816

			166.38545	151.57556	14.80989
Education	- Elementary - Public				
	- Metro		99.74098	89.08362	10.65736
	- City		1.50021	1.49943	.00078
		***	101.24119	90.58305	10.65814
Education	- Secondary				
	- Metro		86.34323	75.25073	11.09250
	- City		1.00013	1.00066	(.00053)
		***	87.34336	76.25139	11.09197
Total		***	354.97	318.41	36.56

*** For Separate School supporters the 1989 figures are respectively, 106.94 mills, 83.37 mills and 356.69545 mills.

Commercial General	- City Portion		87.69132	82.77338	4.91794
	- Metro Portion		108.05451	95.55080	12.50371
			195.74583	178.32418	17.42165
Education	- Elementary - Public				
	- Metro		117.34233	104.80426	12.53807
	- City		1.76495	1.76404	.00091
		***	119.10728	106.56830	12.53898
Education	- Secondary - Public				
	- Metro		101.58027	88.53027	13.05000
	- City		1.17662	1.17725	(.00063)
		***	102.75689	89.70752	13.04937
Total		***	417.61	374.60	43.01

*** For Separate School Supporters the 1989 figures are, respectively, 125.81 mills, 98.08 mills and 419.63583 mills.

Due Dates:

Realty taxes and the telephone and telegraph taxes are collected in eight instalments over the year, four for the interim levy and four for the final levy. Business taxes are collected in two instalments, one for the interim levy and one for the final levy. The statutory levy on institutions is collected in one instalment. The due dates proposed for payment of the 1989 Final levy are set out below:

Realty Taxes 1989

Fifth Instalment	June 15
Sixth Instalment	July 17
Seventh Instalment	August 15

Eighth Instalment	September 15
Business Taxes	
Second Instalment	June 15
Telephone and Telegraph Taxes	
Fifth Instalment	June 15
Sixth Instalment	July 17
Seventh Instalment	August 15
Eighth Instalment	September 15
Levies on Universities, Colleges, Correctional Institutions, Public Hospitals and Provincial Mental Health Facilities	
One Instalment	July 4

Recommendations: It is recommended:

(1) That the variations in School Board and Metropolitan Toronto figures set out above be approved;

(2) That the Executive Committee certify to City Council estimates for the year 1989 including the amounts to be levied for the Metropolitan Corporation, the Metropolitan Toronto School Board, and the Board of Education for the City of Toronto as set out in this report;

(3) That authority be granted for the introduction of a resolution in Council to adopt the Estimates for the year 1989, the fixing of the rates of taxation and the fixing of dates for the payment of taxes by instalments; and

(4) That authority be granted for the introduction of the necessary Bills in Council to levy taxes for the year 1989 and to provide for the collection of taxes for the year 1989 other than those levied before the adoption of the Estimates, and the levying and collecting of amounts and taxes pursuant to sections 160 and 161 of the Municipal Act.

The Executive Committee also submits the communication (April 27, 1989) addressed to the Commissioner of Finance from Mr. A. S. Meneguzzi, Deputy Director of Education, Administrative Services and Treasurer, Metropolitan Separate School Board:

Please be advised that at its meeting held April 27, 1989, the Metropolitan Separate School Board approved the following mill rates to be levied in 1989 on separate school supporters in the City of Toronto for elementary and secondary school purposes.

	Mill Rates	
	Elementary	Secondary
Residential	106.94	83.37
Commercial	125.81	98.08

According to our records which are based on the return of the assessment roll provided by the Ontario Ministry of Revenue, the estimated tax levy on rateable assessment and the grant in lieu of taxes on residential grant assessment applicable to the Metropolitan Separate School Board in 1989 is:

	Elementary	Secondary

Tax Levy on Rateable Assessment	$34,600,601	$26,974,413
Grant in lieu of taxes	1,045,892	815,374
Total	$35,646,493	$27,789,787

Following is a summary of the required information:

		Elementary	Secondary
1.	Residential Mill Rate	106.94	83.37
2.	Commercial Mill Rate	125.81	98.08
3.	Rateable Residential Assessment	$229,864,202	$229,864,202
4.	Rateable Commercial Assessment	$ 79,635,346	$ 79,635,346
5.	Residential Grant Assessment	$ 9,780,179	$ 9,780,179
6.	Requisition	$ 34,600,601	$ 26,974,413
7.	Grant in lieu of Taxes	$ 1,045,892	$ 815,374
8.	Total	$ 35,646,493	$ 27,789,787
9.	Percentage of Total Requisition	26.64	26.64
10.	Estimated Provincial Subsidy City of Toronto	$ 51,663,101	$ 35,775,284
11.	Estimated Other Revenue City of Toronto	$ 1,558,737	$ 1,608,842
12.	Payments received to date	$ 9,810,656	$ 7,648,796
13.	Payment requested in May	$ 4,606,264	$ 3,590,541
14.	Monthly installments June to December inclusive	$ 2,883,383	$ 2,247,868

Please deduct any payment in process from the total requested payment for May of $8,196,805.

The above payment schedule excludes the residential grant in lieu of taxes of $1,861,266 and we would appreciate being advised when this payment will be made.

Your cooperation as always is most appreciated.

The Executive Committee also submits the communication (April 28, 1989) addressed to the City Clerk from the Metropolitan Toronto Clerk:

Re: 1989 Metropolitan Toronto Levies Pursuant to Section 219 of the Municipality of Metropolitan Toronto Act (R.S.O. 1980), I am enclosing herewith certificate respecting the 1989 Metropolitan Toronto levies against the City of Toronto.

A copy of By-law No. 56-89 being a by-law "To levy against the area municipalities the sums of moneys required during the year 1989, for the purposes of The Municipality of Metropolitan Toronto", is enclosed herewith.

Re: 1989 Metropolitan Toronto Levies

This is to certify that the Council of the Municipality of Metropolitan Toronto by By-law No. 56-89 passed at its meeting held on the 26th and 27th days of April, 1989, directed that the following sums of the following purposes of the Municipality be levied for the year 1989, against the City of Toronto, namely:

For public school purposes	$ 357,091,038
For secondary school purposes	309,188,747
For all other purposes	348,625,064

This is to further certify that the said By-law levies the aforesaid sums for the year 1989, against the City of Toronto and provides that the Treasurer of the City of Toronto shall pay such sums to the Treasurer of The Municipality of Metropolitan Toronto in the amounts and at the times following:

- 65 per centum of such sums on or before the 30th day of June, 1989.
- 10 per centum of such sums on or before the 1st day of September, 1989.
- 10 per centum of such sums on or before the 2nd day of October, 1989, and
- 15 per centum of such sums on or before the 1st day of November, 1989;

and that there shall be deducted from the amount payable by the City of Toronto on the 30th day of June, 1989, the specific sum levied against the said City of Toronto by By-law No. 8-89.

Dated at Toronto this 28th day of April, 1989.

A copy of the Municipality of Metropolitan Toronto By-law No. 56-89, "To Levy against the Area Municipalities the Sums of Moneys Required During the year 1989, for the Purposes of The Municipality of Metropolitan Toronto" is on file in the City Clerk's Department.

The Executive Committee also submits the communication (April 20, 1989 from Mr. E. N. McKeown, Director of Education, Toronto Board of Education:

At its meeting on Wednesday, April 19, 1989, the Board of Education for the City of Toronto authorized that, pursuant to the provisions of Section 133 and 133(a) of The Municipality of Metropolitan Toronto Act, application be made to the City Council for a local levy of the portion of the Board's Current Estimates not approved by the Metropolitan Toronto School Board as follows:

	Elementary	Secondary	Total
Total Local Levy	$5,379,733	$3,586,489	$8,966,222
Portion to Metropolitan Toronto School Board	1,684,006	1,031,884	2,715,890
Portion to Toronto Board of Education	$3,695,727	$2,554,605	$6,250,332

Accordingly, it is hereby requested that the above amounts be raised by local levy in 1989.

(A copy of the 1989 Current Account Estimates of the Toronto Board of Education in which revenues to be derived from the Metropolitan Toronto School Board are included in accordance with Sections 133 and 133(a) are on file in the City Clerk's Department.)

The Executive Committee also submits the communication (April 28, 1989) from Mr. C. G. Brown, Director and Secretary-Treasurer, The Metropolitan Toronto School Board:

On Tuesday, April 18, 1989, The Metropolitan Toronto School Board approved a composite current budget for 1989 of $1.74 billion to fund the educational programs for some 265,000 day school pupils and tens of thousands of adult students who attend the public schools in Metropolitan Toronto. On Wednesday, April 26, 1989, the Metropolitan Toronto Council passed the necessary by-law to approve this public school tax levy for 1989.

The Metropolitan Toronto School Board has approved a motion to request the Council of each of the municipalities in Metropolitan Toronto to include in the information inserts accompanying the 1989 tax bills a statement that the entire cost of public education in Metropolitan Toronto will be borne entirely by the public school ratepayers in Metropolitan Toronto without any grant support from the Government of Ontario. In actual fact, there will be a $12 million negative grant by the Provincial Government against the Metropolitan Toronto School Board in 1989.

The Trustees believe it is imperative that the public school ratepayers appreciate and understand the reasons for the significant burden which has been placed upon them without any assistance from the provincial government.

Would you place this matter before your Council so that approval may be given to the inclusion of an appropriate information bulletin with each 1989 tax bill.

PART 11

OPERATING BUDGET
AFFECTING THE PROPERTY TAX RATE

Section A - Tax Rates

Section B - Assessment

Section C - Expenditures/Revenues

Volume

2

2

BUDGET ESTIMATES

1989

The Corporation of
The City of Toronto

[illegible] (A)

SECTION A - TAX RATES

City of Toronto
Finance Department
Taxation & Water Revenue Division
Tax Accounting Branch

GRAND SUMMARY OF CITY OF TORONTO TAX RATE COMPARISON
1988-89 PUBLIC SCHOOL **SUPPORT** - RESIDENTIAL

	City of Toronto	Metropolitan Toronto	Education	Total Rate
Tax Rate in Mills*				
1988	70.35738	81.21818	166.83444	318.41
1989	74.53911	91.84634	188.58455	354.97
Increase 1988-89	4.18173	10.62816	21.75011	36.56
Percent increase 1988-89	5.9%	13.1%	13.0%	11.5%
Percent of total 1989	21.0%	25.9%	53.1%	100.0%
Tax Bill on House Assessed at $5,000				
1988	$352	$406	$834	$1,592
1989	373	459	943	1,775
Increase 1988-89	21	53	109	183

ML
August 16, 1989

City of Toronto
Finance Department
Taxation & Water Revenue Division
Tax Accounting Branch

COMPARISION OF CITY OF TORONTO TAX RATES, 1988-89
PUBLIC SCHOOL SUPPORTERS

(Expressed in Mills, One Mill = $1 per $1,000 Assessment)

Residential	1988	1989	Change
City of Toronto	70.35738	74.53911	4.18173
Metropolitan Toronto			
General Purposes	74.51226	84.63770	10.12544
Special Purposes	6.70592	7.20864	0.50272
	81.21818	91.84634	10.62816
Education			
Local Board of Education			
Public Schools	1.49943	1.50021	0.00078
Secondary Schools	1.00066	1.00013	(0.00053)
Local Board Sub-Total	2.50009	2.50034	0.00025
Metro School Board			
Public Schools	89.08362	99.74098	10.65736
Secondary Schools	75.25073	86.34323	11.09250
Metro Board Sub-Total	164.33435	186.08421	21.74986
Education Sub-Total	166.83444	188.58455	21.75011
Total Rate	318.41000	354.97000	36.56000

ML
Aug 16, 89

City of Toronto
Finance Department
Taxation & Water Revenue Division
Tax Accounting Branch

COMPARISION OF CITY OF TORONTO TAX RATES, 1988-89
PUBLIC SCHOOL SUPPORTERS

(Expressed in Mills, One Mill = $1 per $1,000 Assessment)

Commerical	1988	1989	Change
City of Toronto	82.77338	87.69132	4.91794
Metropolitan Toronto			
General Purposes	87.66148	99.57376	11.91228
Special Purposes	7.88932	8.48075	0.59143
	95.55080	108.05451	12.50371
Education			
Local Board of Education			
Public Schools	1.76404	1.76495	0.00091
Secondary Schools	1.17725	1.17662	(0.00063)
Local Board Sub-Total	2.94129	2.94157	0.00028
Metro School Board			
Public Schools	104.80426	117.34233	12.53807
Secondary Schools	88.53027	101.58027	13.05000
Metro Board Sub-Total	193.33453	218.92260	25.58807
Education Sub-Total	196.27582	221.86417	25.58835
Total Rate	374.60000	417.61000	43.01000

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Aug 16, 89

City of Toronto
Finance Department
Taxation & Water Revenue Division
Tax Accounting Branch

COMPARISION OF CITY OF TORONTO TAX RATES, 1988-89
SEPARATE SCHOOL SUPPORTERS

(Expressed in Mills, One Mill = $1 per $1,000 Assessment)

Residential	1988	1989	Change
City of Toronto	70.35738	74.53911	4.18173
Metropolitan Toronto	81.21818	91.84634	10.62816
Local Board of Education Secondary Schools	N/A	N/A	N/A
Metro School Board Secondary Schools	N/A	N/A	N/A
Metro Separate School Board			
Elementary Schools	93.48000	106.94000	13.46000
Secondary Schools	72.88000	83.37000	10.49000
Education Sub-Total	166.36000	190.31000	23.95000
Total Rate	317.93556	356.69545	38.75989

ML
Aug 16, 89

City of Toronto
Finance Department
Taxation & Water Revenue Division
Tax Accounting Branch

COMPARISION OF CITY OF TORONTO TAX RATES, 1988-89
SEPARATE SCHOOL SUPPORTERS

(Expressed in Mills, One Mill = $1 per $1,000 Assessment)

Commercial	1988	1989	Change
City of Toronto	82.77338	87.69132	4.91794
Metropolitan Toronto	95.55080	108.05451	12.50371
Local Board of Education Secondary Schools	N/A	N/A	N/A
Metro School Board Secondary Schools	N/A	N/A	N/A
Metro Separate School Board			
Elementary Schools	109.97000	125.81000	15.84000
Secondary Schools	85.74000	98.08000	12.34000
Education Sub-Total	195.71000	223.89000	28.18000
Total Rate	374.03418	419.63583	45.60165

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Aug 16, 89

City of Toronto
Finance Department
Taxation & Water Revenue Division
Tax Accounting Branch

COMPARISION OF 1989 TAX RATES IN MILLS
MUNICIPALITIES COMPRISING METROPOLITAN TORONTO
PUBLIC SHOOL SUPPORTERS

	Local Levy	Metro Levy	Education Levy	Total Levy
City of Toronto	74.54	91.85	188.58	354.97
City of North York	60.34	86.30	189.42	336.06
City of Scarborough	74.47	85.44	186.12	346.03
City of Etobicoke	59.65	84 51	186.33	330.49
City of York	102.66	82.05	187.72	372.43
Borough of East York	83.39	83.40	188.34	355.13

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August 16

City of Toronto
Finance Department
Taxation & Water Revenue Division
Tax Accounting Branch

COMPARISION OF PERCENTAGE TAX RATE INCREASES 1988-1989
MUNICIPALITIES COMPRISING METROPOLITAN TORONTO
PUBLIC SHOOL SUPPORTERS - RESIDENTIAL

	Local Levy	Metro Levy	Education Levy	Total
City of Toronto	5.9	13.1	13.0	11.5
City of North York	6.0	13.5	15.3	13.0
City of Scarborough	4.7	11.6	14.8	11.7
City of Etobicoke	7.1	10.1	15.8	12.6
City of York	4.4	11.7	14.7	11.0
Borough of East York	9.5	11.6	14.7	12.7

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August 16

CITY OF TORONTO
FINANCE DEPARTMENT
TAXATION & WATER REVENUE DIVISION
TAX ACCOUNTING BRANCH

HISTORY OF TORONTO RESIDENTIAL TAX RATES COMPARED TO CONSUMER PRICE INDEX
1979 - 1989

(Public School Supporters)
PERCENTAGE INCREASE

	City	Metro	Education	Total Rate	C.P.I.
1979 - 1980	7.0	4.5	2.4	4.1	10.2
1980 - 1981	9.6	9.5	11.8	10.6	12.5
1981 - 1982	9.9	7.3	11.3	10.5	10.8
1982 - 1983	5.1	8.5	8.7	7.8	5.8
1983 - 1984	7.8	7.6	8.9	8.3	4.4
1984 - 1985	3.7	3.4	8.0	5.8	3.9
1985 - 1986	3.4	3.8	8.5	6.1	4.1
1986 - 1987	4.1	5.2	4.8	4.7	4.7
1987 - 1988	3.8	2.6	3.6	3.4	4.1
1988 - 1989	5.9	13.1	13.0	11.5	5.0*
1979 - 1989	79.1	87.6	119.7	101.2	87.9

*May 1989, National C.P.I.

CITY OF TORONTO
FINANCE DEPARTMENT
TAXATION & WATER REVENUE DIVISION
TAX ACCOUNTING BRANCH

HISTORY OF CITY OF TORONTO TAX RATES
TAX BILL ON A HOUSE ASSESSED AT $5,000
1979–1989
(Public School Supporters)

Year	City $	Metro $	Education $	Total $
1979	208.13	244.74	429.23	882.10
1980	222.68	255.65	439.52	917.85
1981	244.04	279.91	491.30	1,015.25
1982	268.20	300.34	553.76	1,122.30
1983	281.84	325.95	601.70	1,209.49
1984	303.74	350.63	654.98	1,309.35
1985	314.93	362.57	707.60	1,385.10
1986	325.66	376.47	767.92	1,470.05
1987	339.00	395.93	804.92	1,539.85
1988	351.79	406.09	834.17	1,592.05
1989	372.70	459.23	942.92	1,774.85

HISTORY OF CITY OF TORONTO TAX RATES
PERCENTAGE SHARE OF TOTAL TAX RATE
1979–1989
(Public School Supporters)

Year	City %	Metro %	Education %	Total %
1979	23.59	27.75	48.66	100
1980	24.26	27.85	47.89	100
1981	24.04	27.57	48.39	100
1982	23.90	26.76	49.34	100
1983	23.30	27.00	49.70	100
1984	23.20	26.78	50.02	100
1985	22.74	26.17	51.09	100
1986	22.15	25.61	52.24	100
1987	22.02	25.71	52.27	100
1988	22.10	25.51	52.39	100
1989	21.00	25.87	53.13	100

August 23, 1989

CITY OF TORONTO
FINANCE DEPARTMENT
TAXATION & WATER REVENUE DIVISION
TAX ACCOUNTING BRANCH

HISTORY OF TOTAL TAX RATE INCREASES
MUNICIPALITIES COMPRISING METROPOLITAN TORONTO
(PUBLIC SCHOOL SUPPORTERS - RESIDENTIAL)
1979 - 1989

PERCENTAGE INCREASE

	Toronto %	North York %	Scarborough %	Etobicoke %	York %	East York %
1979 - 1980	4.1	5.3	5.2	3.9	6.0	5.6
1980 - 1981	10.6	9.1	9.6	8.7	8.9	9.7
1981 - 1982	10.5	11.2	12.1	10.1	11.5	12.2
1982 - 1983	7.8	9.2	8.3	10.2	11.0	10.1
1983 - 1984	8.3	6.3	6.2	6.0	6.3	5.7
1984 - 1985	5.8	6.7	6.7	6.1	6.9	6.8
1985 - 1986	6.1	6.7	6.7	7.4	5.9	7.4
1986 - 1987	4.7	4.5	4.3	4.9	5.7	5.7
1987 - 1988	3.4	4.1	3.8	3.2	3.9	4.4
1988 - 1989	11.5	13.0	11.7	12.6	11.0	12.7
1979 - 1989	**101.2**	**108.6**	**104.6**	**101.54**	**109.7**	**116.1**

SECTION B - ASSESSMENT

City of Toronto
Finance Department
Taxation & Water Revenue Division
Tax Accounting Branch

COMPARISION OF CITY OF TORONTO
GENERAL PURPOSES ASSESSMENT 1988-1989

	Assessment 1988	Assessment 1989	Increase 1988-89	Percent Increase 1988-89
Commercial				
Realty	$1,327,365,566	$1,367,669,833	$40,304,267	3.04%
Business	596,656,760	617,264,525	20,607,765	3.45%
Sub-Total	1,924,022,326	1,984,934,358	60,912,032	3.17%
Residential				
Realty	1,420,014,062	1,458,080,188	38,066,126	2.68%
Total	3,344,036,388	3,443,014,546	98,978,158	2.96%

ML
August 16, 1989

City of Toronto
Finance Department
Taxation & Water Revenue Division
Tax Accounting Branch

COMPARISION OF CITY OF TORONTO
EDUCATION ASSESSMENT 1988-1989

	1988	1989	Change	Percent
Public School Purposes: Elementary				
Commercial				
Realty	$1,274,148,875	$1,309,734,361	$35,585,486	2.79%
Business	576,431,307	595,288,034	18,856,727	3.27%
Sub-Total	$1,850,580,182	$1,905,022,395	$54,442,213	2.94%
Residential				
Realty	1,222,084,383	1,259,414,086	37,329,703	3.05%
Total Public School Purposes	$3,072,664,565	$3,164,436,481	$91,771,916	2.99%
Separate School Purposes: Elementary				
Commercial				
Realty	$53,216,691	$57,935,472	$4,718,781	8.87%
Business	20,225,453	21,976,491	1,751,038	8.66%
Sub-Total	$73,442,144	$79,911,963	$6,469,819	8.81%
Residential				
Realty	229,163,458	229,823,797	660,339	0.29%
Total Separate School Purposes	$302,605,602	$309,735,760	$7,130,158	2.36%
Public School Purposes: Secondary				
Commercial				
Realty	$1,274,148,875	$1,309,734,361	$35,585,486	2.79%
Business	576,431,307	595,288,034	18,856,727	3.27%
Sub-Total	$1,850,580,182	$1,905,022,395	$54,442,213	2.94%
Residential				
Realty	1,222,084,383	1,259,414,086	37,329,703	3.05%
Total Public School Purposes	$3,072,664,565	$3,164,436,481	$91,771,916	2.99%
Separate School Purposes: Secondary				
Commercial				
Realty	$53,216,691	$57,935,472	$4,718,781	8.87%
Business	20,225,453	21,976,491	1,751,038	8.66%
Sub-Total	$73,442,144	$79,911,963	$6,469,819	8.81%
Residential				
Realty	229,163,458	229,823,797	660,339	0.29%
Total Separate School Purposes: Secondary	$302,605,602	$309,735,760	$7,130,158	2.36%
Deduct: Partial Exemption - Residential	31,233,779	31,157,695	(76,084)	-0.24%

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COMPARISON OF EXEMPT PROPERTIES

Class	No. of Properties 1988	No. of Properties 1989	Realty Assessment 1988	Realty Assessment 1989	
FULL TAX EQUIVALENT GRANTS FOR PAYMENTS MADE					
Crown Properties, Canada	52	52	33,190,185	33,190,185	(A)
Federal Agencies	4	4	1,891,200	1,891,200	
Consulates	11	11	1,083,026	1,087,666	
Ontario Hydro-Electirc Power Comm.	46	47	26,267,132	23,667,092	
City Water Works	1	1	63,000	63,000	
Metro Water Works	10	9	6,353,087	6,353,087	
Ferry Docks	1	1	5,575	5,575	
Parking Authority of Toronto	88	88	8,782,060	8,808,218	
Toronto Hydro-Electric System	55	56	6,310,345	6,324,040	
Toronto Transit Commission	48	48	7,818,088	7,967,717	
City of York	1	1	5,025	5,025	
University of Toronto - Revenue Producing Properties	79	79	631,662	631,662	
Ontario Housing Corporation	151	151	40,687,588	40,691,313	
	547	548	133,087,973	130,685,780	
PARTIAL GRANTS OR PAYMENTS MADE					
Crown Properties, Ontario	47	50	66,159,605	72,786,865	(B)
Provincial Agencies	8	8	3,710,970	3,714,440	(B)
	55	58	69,870,575	76,501,305	

COMPARISON OF EXEMPT PROPERTIES

Class	No. of Properties		Realty Assessment		
	1988	1989	1988	1989	
NO GRANTS OR PAYMENTS MADE					
Crown Properties, Canada	16	32	2,999,879	3,310,714	(C)
Federal Agencies	1	6	81,500	1,879,510	
Provincial Agencies	6	7	1,115,475	1,194,975	
Crown Properties, Ontario	6	7	1,358,739	5,346,949	(D)
Provincial Educational Institutions	1	1	2,420,475	2,420,475	
Provincial Hospitals	6	6	19,430,650	19,430,650	(E)
Provincial Institutions	2	3	1,481,500	1,494,350	(F)
Ontario Hydro-Electric Power Co.	-	-	11,663,508	14,222,123	(G)
City of Toronto Properties and	824	834	87,641,931	89,841,394	
Canadian National Exhibition	1	1	17,294,020	17,367,975	
Toronto Library Board	23	23	8,078,841	8,075,856	
Toronto Harbour Commission	108	100	12,038,685	11,888,171	
School Boards	207	206	122,520,782	122,507,932	
Metro Properties and Parkland	268	254	39,629,848	43,047,732	
T.T.C. Rapid Transit	178	182	28,134,257	27,168,360	
Other Municipalities	6	6	19,225	19,225	
Universities and Colleges	186	196	135,940,630	136,849,775	(H)
Independent Educ. Institutions	44	39	14,836,549	14,832,494	
Service and Welfare Agencies	122	129	13,768,062,	13,477,255	
Recreational Agencies	9	10	812,757	812,757	
Cultural Institutions	19	19	18,975,860	19,336,555	
Burial Grounds	15	15	14,124,702	14,124,702	
Hospitals	62	64	110,399,176	110,355,427	(E)
Churches & Other Religious Inst.	565	564	43,944,702	44,364,206	
Sundry and Other Non-Profit Org.	1	1	277,900	277,900	
Ontario Housing Corporation	6	6	173,930	93,050	
	2,682	2,711	709,163,583	723,740,512	
TOTAL:	3,284	3,317	912,122,131	930,927,597	

D. Brown/mm
Tax Billing Branch
August 21/89

COMPARISON OF EXEMPT PROPERTIES - 1988-1989

A) In respect of six properties, some reduction from full taxes is made.

B) The Province of Ontario makes grants equivalent only to general and special taxes. (i.e. no grants equivalent to school taxes.).

C) Includes memorial sites. The Federal Government does not pay grant in respect to vacant lots or parklands.

D) The Province of Ontario does not make grants in respect to vacant lots or parklands.

E) No grants or payments in lieu of realty taxes are received in respect of the assessments shown. The City does, however, receive from certain public hospitals and Provincial mental health facilities designated by the Minister of Health, a payment based on $75.00 per each Provincially-rated bed. In 1988, the assessment equivalent of this payment for public hospitals was $1,960,444 and in 1989 $1,758,951, and for Provincial mental health facilities $193,147 in 1988 and $173,254 in 1989.

F) No grants or payments in lieu of realty taxes are received in respect of the assessments shown. The City does, however, receive from Correctional Institutions designated by the Minister of Correctional Services, a payment based on $75.00 per resident unit. In 1988, the assessment equivalent of this payment was $124,368 and for 1989 $111,559.

G) Under Section 46 of The Power Corporation Act, the Ontario Hydro-Electric Power Commission is required to make a grant in lieu of taxes in respect of transformer buildings and generating stations. While the full land assessment is used in arriving at the amount of the grant, only $8.00 per square foot of inside ground floor area is used as the assessment for the transformer buildings and generating stations and this is a fixed assessment. The amount shown under the heading "No Grants or Payments Made" for O.H.E.P.C. represents the difference between full assessment and the foregoing fixed assessment.

H) No grants or payments in lieu of realty taxes are received in respect of the assessment shown. The City does however, receive from the University and certain Colleges designated by the Provincial Minister of Colleges and Universities, a payment based on $75.00 per full-time student. In 1988, the assessment equivalent of this payment was $6,452,824 and for 1989 $6,060,723.

I) Since 1974, all Ontario Housing Properties are exempt and payments in lieu of taxes are made with the exception of offices occupied by The Ontario Housing Corporation.

D. Brown/mm
Tax Billing Branch
August 21/89

City of Toronto
Finance Department

PROPERTY TAX EXEMPTIONS RECEIVED BY WAY OF PRIVATE LEGISLATION

Annual Tax Revenue Lost to December 31, 1989 for Properties, in City of Toronto, Exempt from Property Tax By Way of Private Legislation Enacted in 1982 and in Succeeding Years.

Applicant	Taxes Forgiven Prior to 1989	1989 Taxes Forgiven	Total Taxes Forgiven
Ukrainian Cultural Centre (since 1982)			
83 Christie Street	$339,149.16	$88,591.63	$427,740.79
City Share:	$ 94,392.29	$18,603.09	$112,995.38
Hungarian Cultural Centre (since 1983)			
836 St. Clair Ave W.	$196,796.85	$61,128.68	$257,925.53
City Share:	$ 55,148.34	$12,774.13	$ 67,922.47
Enoch Turner Schoolhouse (since 1985)			
106 Trinity Street	$ 6,065.08	$ 2,449.29	$ 8,514.37
City Share:	$ 917.22	$ 514.31	$ 1,431.53
Pauline McGibbon Centre (since 1985)			
86 Lombard Street	$ 69,861.99	-	$ 69,861.99
City Share:	$ 20,173.94		$ 20,173.94
Children's Oncology Ronald McDonald House (since 1986)			
356 Dundas Street West	$ 34,433.13	$20,765.74	$ 55,198.87
City Share:	$ 7,776.52	$ 4,360.53	$ 12,137.05
Canadian Opera Company (since 1987)			
227 Front Street East	$127,107.39	$128,390.87	$255,498.26
City Share:	$ 25,495.69	$ 26,960.42	$ 52,456.11
TOTAL	$773,413.60	$301,326.21	$1,074,739.81
CITY SHARE:	$203,904.00	$ 63,212.48	$ 267,116.48

NOTE:

1. Private Legislation passed in 1987 for Pauline McGibbon Cultural Centre provided for retroactive exemption to 1985. Exemption no longer in effect as the centre is no longer in operation.

2. Council directed that this information be included in annual Budget Estimates instead of a separate exemption report, (ECR 13, Clause 23, April 21, 1989).

28-9-89

CITY OF TORONTO
FINANCE DEPARTMENT
TAXATION & WATER REVENUE DIVISION
TAX ACCOUNTING BRANCH

COMPARISON OF GENERAL PURPOSES ASSESSMENT, 1989
MUNICIPALITIES COMPRISING METROPOLITAN TORONTO
IN MILLIONS OF $

	Commercial Realty	Commercial Business	Residential Realty	Total	Per Cent of Total
City of Toronto	1,368	617	1,489	3,474	39.2
City of North York	577	276	1,239	2,092	23.6
City of Scarborough	360	167	873	1,400	15.8
City of Etobicoke	416	200	677	1,293	14.6
City of York	59	27	234	320	3.6
Borough of East York	53	25	208	286	3.2
Total Metropolitan Toronto	2,833	1,312	4,720	8,865	100.00

CITY OF TORONTO
FINANCE DEPARTMENT
TAXATION & WATER REVENUE DIVISION
TAX ACCOUNTING BRANCH

HISTORY OF CITY OF TORONTO
GENERAL PURPOSES ASSESSMENT 1979 - 1989
PERCENTAGE INCREASE

	Commercial Realty	Commercial Business	Residential Realty	Total
1979 - 1980	0.94	1.29	2.87	1.84
1980 - 1981	2.03	3.00	0.06	1.34
1981 - 1982	6.13	7.14	4.36	5.54
1982 - 1983	(0.26)	(0.37)	4.53	1.80
1983 - 1984	4.37	4.13	1.97	3.28
1984 - 1985	2.30	1.51	2.03	2.04
1985 - 1986	2.57	2.18	(0.92)	0.99
1986 - 1987	0.36	(0.11)	2.98	1.39
1987 - 1988	2.98	3.03	0.51	1.92
1988 - 1989	3.04	3.45	2.68	2.96
1979 - 1989	**27.07**	**28.11**	**23.25**	**25.61**

August 24, 1989

CITY OF TORONTO
FINANCE DEPARTMENT
TAXATION & WATER REVENUE DIVISION
TAX ACCOUNTING BRANCH

HISTORY OF GENERAL PURPOSES ASSESSMENT INCREASES MUNICIPALITIES COMPRISING METROPOLITAN TORONTO

PERCENTAGE INCREASES

	Toronto %	North York %	Scarborough %	Etobicoke %	York %	East York %
1979 - 1980	1.8	2.1	5.9	1.5	0.3	0.2
1980 - 1981	1.3	2.2	2.0	2.3	(0.1)	0.2
1981 - 1982	5.5	5.5	3.5	3.5	1.6	-
1982 - 1983	1.8	(0.4)	2.7	1.1	-	-
1983 - 1984	3.3	1.3	3.1	1.0	0.6	0.4
1984 - 1985	2.0	0.6	2.5	1.1	1.9	-
1985 - 1986	1.0	1.1	6.8	2.4	(0.9)	0.7
1986 - 1987	1.4	1.5	(0.8)	2.0	-	0.6
1987 - 1988	1.9	3.3	2.9	0.7	-	(0.4)
1988 - 1989	2.9	2.2	2.8	1.1	0.6	1.1
1979 - 1989	**26.7**	**21.3**	**36.7**	**18.0**	**4.6**	**2.9**

SECTION C - EXPENDITURES / REVENUES

SUMMARY OF 1989 OPERATING BUDGET

AFFECTING TAXATION

	1988 Estimates (Net) $	1989 Estimates (Net) $
Expenditures		
For City of Toronto Purposes	454,315,171	499,505,722
Metropolitan General Levy	299,382,306	348,625,064
Education Levy	635,130,771	738,682,311
Total Expenditures	1,388,828,248	1,586,813,097
Revenues Other Than Taxation	210,597,152	233,515,770
Net Revenue to be Raised from Taxation	1,178,231,096	1,353,297,327

SUMMARY OF EXPENDITURES BY AGENCY

Departments	1988 Estimate $	1988 Actual $	1989 Estimate Before Reapprop's. $	1989 Estimate Incl. Reapprop's. $
City Council	3,385,786	3,441,602	3,211,692	3,218,626
Audit Department	1,589,139	1,528,692	1,602,332	1,602,332
City Clerks Department	12,716,469	13,106,975	13,198,374	13,231,614
Finance Department	10,380,904	10,261,801	10,614,155	10,891,309
Legal Department	7,621,275	7,841,770	8,145,453	8,233,295
Purchasing & Supply Department	1,916,006	1,835,504	1,800,892	1,803,884
Management Services Department	15,167,760	14,260,193	15,959,726	16,334,041
Labour Relations Office	616,242	614,097	611,976	611,976
Toronto Arts Council	2,611,074	2,551,033	3,256,053	3,322,031
Miscellaneous Grants	3,469,258	2,386,588	3,171,622	4,242,109
At Large	35,248,615	27,464,379	64,490,553	65,969,549
Debt Charges	28,665,725	25,189,853	28,714,029	28,714,029
Buildings & Inspections Department	15,074,137	14,946,591	14,894,506	14,988,880
Committee of Adjustment	823,659	877,561	846,294	846,294
City Property Department	32,491,922	31,455,939	34,210,429	34,436,008
Public Health Department	29,978,726	29,196,578	30,389,855	30,652,910
Fire Department	70,157,887	68,322,583	69,316,367	69,366,885
Parks & Recreation Department	44,071,069	43,407,296	45,344,347	45,912,803
Animal Control	1,116,644	1,125,508	1,142,655	1,142,655
Housing Department	6,029,601	6,324,532	7,281,831	7,591,417
Public Works Department	89,326,455	84,423,372	88,736,136	92,114,165
Planning & Development Department	10,823,145	10,191,599	11,335,017	11,849,210
Board of Health	576,764	530,209	670,007	701,407
Toronto Public Library Board	23,469,621	23,489,621	24,359,970	24,359,970
Toronto Historical Board	3,258,886	3,366,697	3,527,515	3,527,515

SUMMARY OF EXPENDITURES BY AGENCY

	1988 Estimate $	1988 Actual $	1989 Estimate Before Reapprop's. $	1989 Estimate Incl. Reapprop's. $
Boards				
St. Lawrence Centre for the Arts	1,345,089	1,439,546	1,418,472	1,418,472
Planning Advisory Committee	39,817	38,087	41,819	41,819
Cecil Street Community Centre	258,628	255,144	266,837	266,837
519 Church St. Community Centre	417,050	413,784	459,502	459,502
Community Centre 55	268,481	253,610	298,010	298,010
Scadding Court Community Centre	290,215	276,017	286,726	286,726
Central Eglinton Community Centre	134,734	142,831	133,611	133,611
Ralph Thornton Community Centre	295,635	301,698	305,775	305,775
Applegrove Community Complex	143,602	171,880	132,112	132,112
Moss Park Arena	253	22,825	4,986	4,986
McCormick Playground Arena	3,704CR	17,519CR	9,581CR	9,581CR
William H. Bolton Arena	56,126	58,560	40,360	40,360
Forest Hill Memorial Arena	5,994CR	15,492CR	6,000CR	6,000CR
George Bell Arena	16,000	28,751	16,000	16,000
Ted Reeve Arena	30,389	31,621	29,135	29,135
North Toronto Memorial Arena	25,953CR	563CR	16,144CR	16,144CR
Allan A. Lamport Stadium	7,534	6,030	27,512CR	27,512CR
Toronto Economic Development Corp.	460,500	310,810	466,700	466,700
Total - Expenditures for City of Toronto Purposes	454,315,171	431,858,193	490,672,594	499,505,722
Metropolitan Toronto General Levy	299,382,306	299,382,306	348,625,064	348,625,064
Total Affecting General Tax Rate	753,697,477	731,240,499	839,297,658	848,130,786

SUMMARY OF EXPENDITURES BY AGENCY

	1988 Estimate $	1988 Actual $	1989 Estimate Before Reapprop's. $	1989 Estimate Incl. Reapprop's. $
Education				
Toronto Board of Education	8,715,293	8,715,293	8,966,246	8,966,246
Metro Toronto School Levy	572,361,884	572,361,884	666,279,785	666,279,785
Metro Separate School Board	54,053,594	54,053,594	63,436,280	63,436,280
	635,130,771	635,130,771	738,682,311	738,682,311
GRAND TOTAL	1,388,828,248	1,366,371,270	1,577,979,969	1,586,813,097

SUMMARY OF 1989 REVENUES

	1 9 8 9 ESTIMATES $	
Revenues Other Than Taxation		
Payments in Lieu of Taxes	73,446,552	
Tax Related	4,397,963	
Taxes on Telegraph and Telephone Co.	17,850,012	
Subsidies/Grants - Canada	130,600	
Subsidies/Grants - Ontario	43,310,301	
Financial Items	20,351,725	
Tax Penalties and Interest	5,400,000	
Licences and Permits	14,692,841	
Service Charges	5,557,535	
Rents, Concessions and Franchises	8,834,380	
Miscellaneous	8,043,861	
Parking Authority of Toronto - Operating Surplus	5,500,000	
Surplus Brought Forward from Prior Year	17,166,872 *	
Reserve for Funding Reappropriations from Previous Year	8,833,128	
	233,515,770	
Taxation	1,353,297,327	
Total	1,586,813,097	
* Surplus Prior to Required Appropriations		43,000,000
Less Required Appropriations:		
Reserve for General Accounts Receiveable	7,000,000	
Reserve for Repayable Advances	600,000	
Reserve for Election Expenses	650,000	
Reserve for Legal Claims	1,650,000	
Reserve for Employees' Cumulative Sick Pay Grant	1,000,000	
Reserve for Insurance	1,500,000	
Reserve for Retroactive Salary Increases	1,600,000	
Reserve for Extended Health Care	1,000,000	
Reserve for St. Lawrence Square Project	2,000,000	
Reserve for Reappropriation from Previous Year	8,833,128	25,833,128
Surplus Brought Forward		17,166,872

DETAIL OF EXPENDITURES

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
701 000	CITY COUNCIL - TOTALS				
	PERSONAL SERV - PERM	1,502,066	1,565,959	1,295,067	1,295,067
	PERSONAL SERV - TEMP	196,362	177,655	229,861	229,861
	FRINGE BENEFITS	196,910	261,616	250,193	250,193
	MATERIALS & SUPPLIES	232,926	217,860	210,368	216,568
	EQUIPMENT	26,781	10,748	5,000	5,734
	PURCHASE OF SERVICES	703,173	669,552	690,820	690,820
	CONTRIBUTIONS ETC.	527,568	538,707	530,383	530,383
	DISTRIBUTION CREDITS	-	495CR	-	-
	TOTAL	3,385,786	3,441,602	3,211,692	3,218,626
701 100	ADMINISTRATION - TOTALS				
	PERSONAL SERV - PERM	1,319,265	1,388,732	1,111,526	1,111,526
	PERSONAL SERV - TEMP	131,640	115,853	168,333	168,333
	FRINGE BENEFITS	159,792	232,835	214,966	214,966
	MATERIALS & SUPPLIES	224,845	205,820	200,665	206,865
	EQUIPMENT	26,781	10,748	5,000	5,734
	PURCHASE OF SERVICES	333,960	310,128	304,352	304,352
	CONTRIBUTIONS ETC.	327,133	326,997	326,219	326,219
	DISTRIBUTION CREDITS	-	495CR	-	-
	TOTAL	2,523,416	2,590,618	2,331,061	2,337,995
701 110	COUNCIL REMUNERATION				
	PERSONAL SERV - PERM	654,265	653,991	652,437	652,437
	FRINGE BENEFITS	79,160	105,637	108,304	108,304
	CONTRIBUTIONS ETC.	327,133	326,997	326,219	326,219
	TOTAL	1,060,558	1,086,625	1,086,960	1,086,960
701 140	COUNCIL OPERATIONS				
	MATERIALS & SUPPLIES	224,845	205,675	200,665	206,865
	EQUIPMENT	26,781	10,748	5,000	5,734
	PURCHASE OF SERVICES	333,700	309,552	304,352	304,352
	DISTRIBUTION CREDITS	-	495CR	-	-
	TOTAL	585,326	525,480	510,017	516,951
701 150	COUNCIL ASSISTANTS				
	PERSONAL SERV - PERM	665,000	734,741	459,089	459,089
	PERSONAL SERV - TEMP	131,640	115,853	168,333	168,333
	FRINGE BENEFITS	80,632	127,198	106,662	106,662
	MATERIALS & SUPPLIES	-	145	-	-
	PURCHASE OF SERVICES	260	576	-	-
	TOTAL	877,532	978,513	734,084	734,084

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
701 200	TRANSPORTATION SERVICES - TOTALS				
	PERSONAL SERV - PERM	182,801	177,227	183,541	183,541
	PERSONAL SERV - TEMP	64,722	61,802	61,528	61,528
	FRINGE BENEFITS	37,118	28,781	35,227	35,227
	MATERIALS & SUPPLIES	8,081	12,040	9,703	9,703
	PURCHASE OF SERVICES	48,808	58,366	53,247	53,247
	CONTRIBUTIONS ETC.	216	230	230	230
	TOTAL	341,746	338,446	343,476	343,476
701 300	PUBLIC RELATIONS AND RECEPTIONS - TOTALS				
	PURCHASE OF SERVICES	320 405	301,058	333,221	333,221
	TOTAL	320,405	301,058	333,221	333,221
701 600	SPECIAL OCCASIONS - TOTALS				
	CONTRIBUTIONS ETC	200,219	211,480	203,934	203,934
	TOTAL	200,219	211,480	203,934	203,934

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
702 000	AUDIT DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	1,511,140	1,411,116	1,466,898	1,466,898
	PERSONAL SERV - TEMP	48,970	95,630	133,883	133,883
	FRINGE BENEFITS	232,005	231,850	246,398	246,398
	MATERIALS & SUPPLIES	4,878	7,670	5,073	5,073
	EQUIPMENT	2,414	2,054	750	750
	PURCHASE OF SERVICES	77,607	70,022	73,130	73,130
	DISTRIBUTION CREDITS	287,875CR	289,650CR	323,800CR	323,800CR
	TOTAL	1,589,139	1,528,692	1,602,332	1,602,332

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS $
703 000	CITY CLERK'S DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	7,614,163	7,429,132	7,710,800	7,710,800
	PERSONAL SERV - TEMP	932,505	1,433,848	895,928	895,928
	FRINGE BENEFITS	1,240,396	1,296,856	1,371,395	1,371,395
	MATERIALS & SUPPLIES	2,166,677	2,347,946	2,417,129	2,419,033
	EQUIPMENT	154,017	121,254	101,634	112,270
	PURCHASE OF SERVICES	865,049	838,232	1,054,384	1,075,084
	CONTRIBUTIONS ETC.	453,971	450,717	459,038	459,038
	DISTRIBUTION CREDITS	710,309CR	811,010CR	811,934CR	811,934CR
	TOTAL	12,716,469	13,106,975	13,198,374	13,231,614
703 100	ADMINISTRATION DIVISION - TOTALS				
	PERSONAL SERV - PERM	2,211,329	1,964,748	2,362,337	2,362,337
	PERSONAL SERV - TEMP	290,871	520,076	211,390	211,390
	FRINGE BENEFITS	332,456	349,224	421,315	421,315
	MATERIALS & SUPPLIES	39,183	42,928	55,324	55,324
	EQUIPMENT	25,759	15,008	4,690	10,701
	PURCHASE OF SERVICES	297,659	315,184	407,375	416,475
	CONTRIBUTIONS ETC.	183,109	183,109	188,433	188,433
	TOTAL	3,380,366	3,390,277	3,650,864	3,665,975
703 110	ADMINISTRATION				
	PERSONAL SERV - PERM	812,466	697,605	966,276	966,276
	PERSONAL SERV - TEMP	122,422	208,700	25,460	25,460
	FRINGE BENEFITS	130,189	127,668	166,865	166,865
	MATERIALS & SUPPLIES	9,345	10,423	26,628	26,628
	EQUIPMENT	16,569	11,238	1,600	7,611
	PURCHASE OF SERVICES	23,899	31,228	124,966	124,966
	CONTRIBUTIONS ETC	183,109	183,109	188,433	188,433
	TOTAL	1,297,999	1,269,971	1,500,228	1,506,239
703 120	SECRETARIAT				
	PERSONAL SERV - PERM	1,146,964	1,036,111	1,172,586	1,172,586
	PERSONAL SERV - TEMP	64,449	180,733	40,490	40,490
	FRINGE BENEFITS	165,196	176,567	208,907	208,907
	MATERIALS & SUPPLIES	17,743	17,918	16,904	16,904
	EQUIPMENT	5,091	396	2,090	2,090
	PURCHASE OF SERVICES	22,572	39,713	28,797	28,797
	TOTAL	1,422,015	1,451,438	1,469,774	1,469,774
703 130	MAYOR'S OFFICE				
	PERSONAL SERV - PERM	251,899	231,032	223,475	223,475
	PERSONAL SERV - TEMP	104,000	130,643	145,440	145,440
	FRINGE BENEFITS	37,071	44,989	45,543	45,543
	MATERIALS & SUPPLIES	12,095	14,587	11,792	11,792
	EQUIPMENT	4,099	3,374	1,000	1,000
	PURCHASE OF SERVICES	251,188	244,243	253,612	262,712
	TOTAL	660,352	668,868	680,862	689,962

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
703 200	LEGISLATIVE SERVICES - TOTALS				
	PERSONAL SERV - PERM	824,440	848,236	889,002	889,002
	PERSONAL SERV - TEMP	5,424	72,168	15,984	15,984
	FRINGE BENEFITS	137,352	136,846	149,614	149,614
	MATERIALS & SUPPLIES	29,519	40,628	28,326	28,326
	EQUIPMENT	8,214	4,812	1,811	2,496
	PURCHASE OF SERVICES	52,595	50,971	54,557	54,557
	CONTRIBUTIONS ETC.	270,754	267,476	270,490	270,490
	DISTRIBUTION CREDITS	-	208CR	-	-
	TOTAL	1,328,298	1,420,929	1,409,784	1,410,469
703 300	RECORDS AND ARCHIVES - TOTALS				
	PERSONAL SERV - PERM	1,294,268	1,300,621	1,288,345	1,288,345
	PERSONAL SERV - TEMP	126,052	174,849	152,062	152,062
	FRINGE BENEFITS	216,932	229,355	217,993	217,993
	MATERIALS & SUPPLIES	147,049	105,913	139,654	141,558
	EQUIPMENT	83,574	72,028	77,828	78,208
	PURCHASE OF SERVICES	272,016	255,059	337,964	349,564
	CONTRIBUTIONS ETC.	-	17	-	-
	DISTRIBUTION CREDITS	35,800CR	53,668CR	38,231CR	38,231CR
	TOTAL	2,104,091	2,084,174	2,175,615	2,189,499
703 310	ADMINISTRATION AND LEGISLATION SECTION				
	PERSONAL SERV - PERM	228,269	234,110	228,269	228,269
	PERSONAL SERV - TEMP	67,198	62,261	34,503	34,503
	FRINGE BENEFITS	41,143	42,633	41,143	41,143
	MATERIALS & SUPPLIES	7,485	15,460	7,510	7,510
	EQUIPMENT	1,157	995	1,400	1,400
	PURCHASE OF SERVICES	54,605	65,225	123,933	125,533
	TOTAL	399,857	420,684	436,758	438,358
703 320	RECORDS MANAGEMENT SECTION				
	PERSONAL SERV - PERM	285,254	297,573	285,254	285,254
	PERSONAL SERV - TEMP	9,053	21,119	29,741	29,741
	FRINGE BENEFITS	46,445	50,737	46,804	46,804
	MATERIALS & SUPPLIES	25,979	9,444	14,635	16,080
	EQUIPMENT	1,005	1,806	653	653
	PURCHASE OF SERVICES	28,317	35,393	29,900	29,900
	DISTRIBUTION CREDITS	22,800CR	34,125CR	23,711CR	23,711CR
	TOTAL	373,253	381,947	383,276	384,721
703 330	TECHNICAL SERVICES SECTION				
	PERSONAL SERV - PERM	398,285	374,268	392,362	392,362
	PERSONAL SERV - TEMP	-	14,707	10,363	10,363
	FRINGE BENEFITS	64,030	63,178	63,058	63,058
	MATERIALS & SUPPLIES	51,752	28,936	53,822	53,822
	EQUIPMENT	7,790	6,576	7,590	7,970
	PURCHASE OF SERVICES	104,245	64,606	106,288	116,288
	DISTRIBUTION CREDITS	-	3,853CR	1,000CR	1,000CR
	TOTAL	626,102	548,418	632,483	642,863

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
703 340	ARCHIVES AND HERITAGE SECTION				
	PERSONAL SERV - PERM	382,460	394,670	382,460	382,460
	PERSONAL SERV - TEMP	49,801	76,762	77,455	77,455
	FRINGE BENEFITS	65,314	72,807	66,988	66,988
	MATERIALS & SUPPLIES	61,833	49,773	63,687	64,146
	EQUIPMENT	9,350	9,491	3,913	3,913
	PURCHASE OF SERVICES	59,972	60,550	51,971	51,971
	CONTRIBUTIONS ETC.	-	17	-	-
	DISTRIBUTION CREDITS	13,000CR	15,690CR	13,520CR	13,520CR
	TOTAL	615,730	648,380	632,954	633,413
703 350	ARCHIVAL ACQUISITION AND RESTORATION				
	MATERIALS & SUPPLIES	-	2,300	-	-
	EQUIPMENT	64,272	53,160	64,272	64,272
	PURCHASE OF SERVICES	24,877	29,285	25,872	25,872
	TOTAL	89,149	84,745	90,144	90,144
703 400	PUBLIC INFO. & COMMUNICATIONS - TOTALS				
	PERSONAL SERV - PERM	1,570,446	1,598,174	1,608,193	1,608,193
	PERSONAL SERV - TEMP	141,524	201,088	129,892	129,892
	FRINGE BENEFITS	255,338	278,014	280,927	280,927
	MATERIALS & SUPPLIES	212,559	230,706	172,776	172,776
	EQUIPMENT	11,003	9,016	7,805	7,805
	PURCHASE OF SERVICES	131,849	109,870	128,582	128,582
	DISTRIBUTION CREDITS	8,710CR	11,469CR	4,725CR	4,725CR
	TOTAL	2,314,009	2,415,399	2,323,450	2,323,450
703 410	COMMUNICATION SERVICES SECTION				
	PERSONAL SERV - PERM	943,030	977,397	982,953	982,953
	PERSONAL SERV - TEMP	57,121	75,438	35,345	35,345
	FRINGE BENEFITS	144,538	165,234	159,853	159,853
	MATERIALS & SUPPLIES	78,952	76,552	82,701	82,701
	EQUIPMENT	6,587	4,647	5,490	5,490
	PURCHASE OF SERVICES	99,345	85,306	102,403	102,403
	DISTRIBUTION CREDITS	-	32CR	-	-
	TOTAL	1,329,573	1,384,542	1,368,745	1,368,745
703 420	INFORMATION SERVICES SECTION				
	PERSONAL SERV - PERM	627,416	620,777	625,240	625,240
	PERSONAL SERV - TEMP	84,403	125,650	94,547	94,547
	FRINGE BENEFITS	110,800	112,780	121,074	121,074
	MATERIALS & SUPPLIES	133,607	154,154	90,075	90,075
	EQUIPMENT	4,416	4,369	2,315	2,315
	PURCHASE OF SERVICES	32,504	24,564	26,179	26,179
	DISTRIBUTION CREDITS	8,710CR	11,437CR	4,725CR	4,725CR
	TOTAL	984,436	1,030,857	954,705	954,705

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
703 500	GENERAL SERVICES - TOTALS				
	PERSONAL SERV - PERM	1,713,680	1,717,353	1,562,923	1,562,923
	PERSONAL SERV - TEMP	368,634	436,340	386,600	386,600
	FRINGE BENEFITS	298,318	301,576	301,546	301,546
	MATERIALS & SUPPLIES	1,738,367	1,927,771	2,021,049	2,021,049
	EQUIPMENT	25,467	20,390	9,500	13,060
	PURCHASE OF SERVICES	110,930	107,148	125,906	125,906
	CONTRIBUTIONS ETC.	108	115	115	115
	DISTRIBUTION CREDITS	665,799CR	714,498CR	768,978CR	768,978CR
	TOTAL	3,589,705	3,796,195	3,638,661	3,642,221
703 510	BUDGET, CLERICAL AND ACCOUNTING				
	PERSONAL SERV - PERM	386,429	398,130	392,765	392,765
	PERSONAL SERV - TEMP	101,529	130,683	113,943	113,943
	FRINGE BENEFITS	63,577	70,326	72,604	72,604
	MATERIALS & SUPPLIES	30,688	34,022	31,714	31,714
	EQUIPMENT	5,499	1,167	950	4,510
	PURCHASE OF SERVICES	5,083	7,196	7,981	7,981
	TOTAL	592,805	641,524	619,957	623,517
703 520	CENTRAL MAILING				
	PERSONAL SERV - PERM	108,611	98,745	106,639	106,639
	PERSONAL SERV - TEMP	22,823	19,587	21,104	21,104
	FRINGE BENEFITS	18,821	17,396	22,942	22,942
	MATERIALS & SUPPLIES	1,378,480	1,508,401	1,518,882	1,518,882
	EQUIPMENT	3,000	2,243	5,700	5,700
	PURCHASE OF SERVICES	19,424	23,173	24,157	24,157
	DISTRIBUTION CREDITS	528,929CR	515,954CR	554,957CR	554,957CR
	TOTAL	1,022,230	1,153,591	1,144,467	1,144,467
703 530	REPRODUCTION CENTRE				
	PERSONAL SERV - PERM	275,526	298,842	280,396	280,396
	PERSONAL SERV - TEMP	126,935	135,888	187,595	187,595
	FRINGE BENEFITS	54,360	54,182	63,104	63,104
	MATERIALS & SUPPLIES	325,854	382,450	466,367	466,367
	EQUIPMENT	13,108	13,416	-	-
	PURCHASE OF SERVICES	71,473	60,214	76,221	76,221
	DISTRIBUTION CREDITS	136,870CR	198,544CR	214,021CR	214,021CR
	TOTAL	730,386	746,448	859,662	859,662
703 540	COUNCIL STENOGRAPHIC SECTION				
	PERSONAL SERV - PERM	845,279	825,308	685,624	685,624
	PERSONAL SERV - TEMP	113,050	145,885	59,661	59,661
	FRINGE BENEFITS	143,907	142,274	125,909	125,909
	MATERIALS & SUPPLIES	104	95	104	104
	EQUIPMENT	3,860	3,564	2,850	2,850
	PURCHASE OF SERVICES	2,104	2,402	2,428	2,428
	TOTAL	1,108,304	1,119,528	876,576	876,576

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
703 550	TRANSPORTATION SERVICES				
	PERSONAL SERV - PERM	97,835	96,328	97,499	97,499
	PERSONAL SERV - TEMP	4,297	4,297	4,297	4,297
	FRINGE BENEFITS	17,653	17,398	16,987	16,987
	MATERIALS & SUPPLIES	3,241	2,803	3,982	3,982
	PURCHASE OF SERVICES	12,846	14,163	15,119	15,119
	CONTRIBUTIONS ETC.	108	115	115	115
	TOTAL	135,980	135,104	137,999	137,999
703 900	SPECIAL ITEMS - TOTALS				
	PERSONAL SERV - TEMP	-	29,327	-	-
	FRINGE BENEFITS	-	1,841	-	-
	DISTRIBUTION CREDITS	-	31,167CR	-	-
	TOTAL	-	1	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
705 000	FINANCE DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	7,134,217	6,955,296	7,553,882	7,553,882
	PERSONAL SERV - TEMP	1,637,798	1,965,637	1,599,969	1,599,969
	FRINGE BENEFITS	1,258,473	1,250,608	1,388,292	1,388,292
	MATERIALS & SUPPLIES	202,047	212,440	248,482	248,482
	EQUIPMENT	184,144	130,476	66,150	131,010
	PURCHASE OF SERVICES	847,545	628,187	834,897	1,047,191
	CONTRIBUTIONS ETC.	4,000	4,000	4,500	4,500
	DISTRIBUTION CREDITS	887,320CR	884,843CR	1,082,017CR	1,082,017CR
	TOTAL	10,380,904	10,261,801	10,614,155	10,891,309
705 100	ADMINISTRATION - TOTALS				
	PERSONAL SERV - PERM	623,983	815,409	1,003,084	1,003,084
	PERSONAL SERV - TEMP	33,962	73,765	221,072	221,072
	FRINGE BENEFITS	94,507	138,640	181,120	181,120
	MATERIALS & SUPPLIES	12,941	15,246	15,540	15,540
	EQUIPMENT	27,393	21,903	4,996	10,734
	PURCHASE OF SERVICES	45,875	48,809	52,201	56,201
	DISTRIBUTION CREDITS	49,000CR	49,010CR	80,218CR	80,218CR
	TOTAL	789,661	1,064,762	1,397,795	1,407,533
705 200	TAX & WATER DIVISION - TOTALS				
	PERSONAL SERV - PERM	2,259,691	2,155,520	2,400,220	2,400,220
	PERSONAL SERV - TEMP	477,219	508,956	408,153	408,153
	FRINGE BENEFITS	412,872	385,799	447,397	447,397
	MATERIALS & SUPPLIES	97,500	84,448	92,816	92,816
	EQUIPMENT	41,352	12,555	15,106	44,106
	PURCHASE OF SERVICES	37,404	37,127	41,355	41,355
	DISTRIBUTION CREDITS	298,000CR	299,841CR	240,825CR	240,825CR
	TOTAL	3,028,038	2,884,564	3,164,222	3,193,222
705 211	TAX ADMINISTRATION & INFORMATION SERVICES				
	PERSONAL SERV - PERM	498,704	510,121	583,503	583,503
	PERSONAL SERV - TEMP	165,202	127,242	99,020	99,020
	FRINGE BENEFITS	96,572	92,061	117,653	117,653
	MATERIALS & SUPPLIES	7,300	6,958	6,900	6,900
	EQUIPMENT	2,090	2,556	6,599	6,599
	PURCHASE OF SERVICES	6,120	9,500	9,475	9,475
	DISTRIBUTION CREDITS	186,000CR	187,841CR	181,325CR	181,325CR
	TOTAL	589,988	560,597	641,825	641,825
705 221	TAX BILLING BRANCH				
	PERSONAL SERV - PERM	408,359	413,892	455,935	455,935
	PERSONAL SERV - TEMP	49,750	62,525	11,189	11,189
	FRINGE BENEFITS	71,639	71,247	77,394	77,394
	MATERIALS & SUPPLIES	66,515	58,912	66,515	66,515
	EQUIPMENT	1,349	1,235	1,600	1,600
	PURCHASE OF SERVICES	17,304	13,979	17,300	17,300
	TOTAL	614,916	621,790	629,933	629,933

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
705 222	TAX ACCOUNTING BRANCH				
	PERSONAL SERV - PERM	797,784	673,697	785,180	785,180
	PERSONAL SERV - TEMP	212,025	268,843	253,151	253,151
	FRINGE BENEFITS	149,773	127,146	151,137	151,137
	MATERIALS & SUPPLIES	17,519	14,735	14,384	14,384
	EQUIPMENT	34,637	5,477	4,535	33,535
	PURCHASE OF SERVICES	12,280	11,770	12,740	12,740
	DISTRIBUTION CREDITS	56,000CR	56,000CR	23,500CR	23,500CR
	TOTAL	1,168,018	1,045,668	1,197,627	1,226,627
705 223	TAX ARREARS COLLECTION BRANCH				
	PERSONAL SERV - PERM	554,844	557,810	575,602	575,602
	PERSONAL SERV - TEMP	50,242	50,346	44,793	44,793
	FRINGE BENEFITS	94,888	95,345	101,213	101,213
	MATERIALS & SUPPLIES	6,166	3,843	5,017	5,017
	EQUIPMENT	3,276	3,287	2,372	2,372
	PURCHASE OF SERVICES	1,700	1,878	1,840	1,840
	DISTRIBUTION CREDITS	56,000CR	56,000CR	36,000CR	36,000CR
	TOTAL	655,116	656,509	694,837	694,837
705 300	ACCOUNTING - TOTALS				
	PERSONAL SERV - PERM	2,383,745	2,205,986	2,500,030	2,500,030
	PERSONAL SERV - TEMP	662,870	890,920	706,236	706,236
	FRINGE BENEFITS	416,016	405,766	462,011	462,011
	MATERIALS & SUPPLIES	44,448	60,069	54,224	54,224
	EQUIPMENT	10,680	10,653	24,447	24,44.
	PURCHASE OF SERVICES	83,522	33,318	31,604	31,604
	DISTRIBUTION CREDITS	47,200CR	50,265CR	153,819CR	153,819CR
	TOTAL	3,504,081	3,556,447	3,624,733	3,624,733
705 310	ACCOUNTING OPERATIONS				
	PERSONAL SERV - PERM	942,748	760,197	1,008,011	1,008,011
	PERSONAL SERV - TEMP	175,862	228,214	126,101	126,101
	FRINGE BENEFITS	152,051	139,691	175,361	175,361
	MATERIALS & SUPPLIES	5,246	5,978	5,456	5,456
	EQUIPMENT	2,487	2,471	11,281	11,281
	PURCHASE OF SERVICES	16,152	15,684	16,040	16,040
	DISTRIBUTION CREDITS	5,500CR	2,430CR	38,016CR	38,016CR
	TOTAL	1,289,046	1,149,805	1,304,234	1,304,234
705 320	FINANCIAL REPORTING				
	PERSONAL SERV - PERM	262,055	217,833	316,712	316,712
	PERSONAL SERV - TEMP	7,227	5,418	8,910	8,910
	FRINGE BENEFITS	42,191	34,602	53,217	53,217
	MATERIALS & SUPPLIES	5,824	7,171	6,056	6,056
	EQUIPMENT	1,367	1,411	2,055	2,055
	PURCHASE OF SERVICES	14,403	12,286	7,515	7,515
	DISTRIBUTION CREDITS	39,000CR	45,097CR	40,560CR	40,560CR
	TOTAL	294,067	233,624	353,905	353,905

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
705 330	ACCOUNTS PAYABLE				
	PERSONAL SERV - PERM	425,977	505,400	566,820	566,820
	PERSONAL SERV - TEMP	181,278	252,940	119,046	119,046
	FRINGE BENEFITS	76,241	93,710	101,138	101,138
	MATERIALS & SUPPLIES	7,767	8,750	9,077	9,077
	EQUIPMENT	1,814	1,790	4,094	4,094
	PURCHASE OF SERVICES	300	1,503	4,512	4,512
	DISTRIBUTION CREDITS	-	-	41,554CR	41,554CR
	TOTAL	693,377	864,093	763,133	763,133
705 340	PAYROLL				
	PERSONAL SERV - PERM	368,437	454,155	463,426	463,426
	PERSONAL SERV - TEMP	197,033	213,205	379,464	379,464
	FRINGE BENEFITS	72,392	82,417	102,571	102,571
	MATERIALS & SUPPLIES	12,440	21,049	20,495	20,495
	EQUIPMENT	2,916	2,910	4,420	4,420
	PURCHASE OF SERVICES	2,559	3,558	3,325	3,325
	DISTRIBUTION CREDITS	2,700CR	2,738CR	17,628CR	17,628CR
	TOTAL	653,077	774,556	956,073	956,073
705 350	PAYROLL - PERMANENT PART-TIME				
	PERSONAL SERV - PERM	184,353	134,068	-	-
	PERSONAL SERV - TEMP	60,925	98,938	-	-
	FRINGE BENEFITS	34,972	27,764	-	-
	MATERIALS & SUPPLIES	536	776	-	-
	EQUIPMENT	250	201	-	-
	PURCHASE OF SERVICES	-	3	-	-
	TOTAL	281,036	261,750	-	-
705 360	DISBURSEMENT SECTION				
	PERSONAL SERV - PERM	200,175	134,333	145,061	145,061
	PERSONAL SERV - TEMP	40,545	92,205	72,715	72,715
	FRINGE BENEFITS	38,169	27,582	29,724	29,724
	MATERIALS & SUPPLIES	12,635	16,345	13,140	13,140
	EQUIPMENT	1,846	1,870	2,597	2,597
	PURCHASE OF SERVICES	108	284	212	212
	DISTRIBUTION CREDITS	-	-	16,061CR	16,061CR
	TOTAL	293,478	272,619	247,388	247,388
705 400	TREASURY DIVISION - TOTALS				
	PERSONAL SERV - PERM	1,507,040	1,498,009	1,650,548	1,650,548
	PERSONAL SERV - TEMP	290,002	343,208	216,947	216,947
	FRINGE BENEFITS	263,031	265,162	294,435	294,435
	MATERIALS & SUPPLIES	44,158	49,039	50,902	50,90[illegible]
	EQUIPMENT	44,747	23,451	21,601	40,474
	PURCHASE OF SERVICES	329,430	320,047	459,737	459,737
	CONTRIBUTIONS ETC.	4,000	4,000	4,500	4,500
	DISTRIBUTION CREDITS	493,120CR	485,727CR	607,155CR	607,155CR
	TOTAL	1,989,288	2,017,189	2,091,515	2,110,388

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
705 411	TREASURY ADMINISTRATION				
	PERSONAL SERV - PERM	190,247	209,328	208,278	208,278
	PERSONAL SERV - TEMP	35,489	28,969	-	-
	FRINGE BENEFITS	30,723	36,324	35,544	35,544
	MATERIALS & SUPPLIES	2,080	7,381	4,662	4,662
	EQUIPMENT	5,428	4,278	1,035	2,081
	PURCHASE OF SERVICES	3,272	1,166	3,361	3,361
	TOTAL	267,239	287,446	252,880	253,926
705 412	CASHIER'S BRANCH				
	PERSONAL SERV - PERM	459,769	426,375	580,044	580,044
	PERSONAL SERV - TEMP	197,087	218,940	99,886	99,886
	FRINGE BENEFITS	90,253	82,230	105,135	105,135
	MATERIALS & SUPPLIES	23,445	22,740	25,407	25,407
	EQUIPMENT	14,990	10,079	12,044	14,997
	PURCHASE OF SERVICES	16,618	17,111	21,110	21,110
	DISTRIBUTION CREDITS	493,120CR	485,727CR	533,467CR	533,467CR
	TOTAL	309,042	291,748	310,159	313,112
705 413	FUNDED DEBT BRANCH				
	PERSONAL SERV - PERM	113,969	120,826	108,842	108,842
	FRINGE BENEFITS	19,693	19,778	19,711	19,711
	MATERIALS & SUPPLIES	624	584	649	649
	EQUIPMENT	1,860	1,072	887	1,574
	TOTAL	136,146	142,260	130,089	130,776
705 414	CASH MANAGEMENT BRANCH				
	PERSONAL SERV - PERM	143,548	155,317	143,429	143,429
	PERSONAL SERV - TEMP	-	23,584	-	-
	FRINGE BENEFITS	24,307	26,347	21,498	21,498
	MATERIALS & SUPPLIES	1,402	1,547	1,458	1,458
	EQUIPMENT	15,400	1,427	1,400	15,400
	PURCHASE OF SERVICES	28,278	30,649	171,400	171,400
	DISTRIBUTION CREDITS	-	-	20,846CR	20,846CR
	TOTAL	212,935	238,871	318,339	332,339
705 421	PENSION BENEFITS & ADMINISTRATION BRANCH				
	PERSONAL SERV - PERM	340,595	353,149	323,020	323,020
	PERSONAL SERV - TEMP	44,648	59,933	117,061	117,061
	FRINGE BENEFITS	56,319	61,466	63,108	63,108
	MATERIALS & SUPPLIES	14,761	14,621	16,785	16,785
	EQUIPMENT	3,920	3,698	2,505	2,505
	PURCHASE OF SERVICES	238,185	241,758	230,200	230,200
	CONTRIBUTIONS ETC.	4,000	4,000	4,500	4,500
	DISTRIBUTION CREDITS	-	-	39,935CR	39,935CR
	TOTAL	702,428	738,625	717,244	717,244

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
705 422	INVESTMENT BRANCH				
	PERSONAL SERV - PERM	91,677	61,405	90,829	90,829
	FRINGE BENEFITS	14,905	9,951	15,101	15,101
	MATERIALS & SUPPLIES	749	1,141	800	800
	EQUIPMENT	955	671	1,270	1,457
	PURCHASE OF SERVICES	11,856	11,721	12,490	12,490
	TOTAL	120,142	84,889	120,490	120,677
705 431	RISK MANAGEMENT & EMPLOYEE BENEFITS SECTION				
	PERSONAL SERV - PERM	167,235	171,609	196,106	196,106
	PERSONAL SERV - TEMP	12,778	11,782	-	-
	FRINGE BENEFITS	26,831	29,066	34,338	34,338
	MATERIALS & SUPPLIES	1,097	1,025	1,141	1,141
	EQUIPMENT	2,194	2,226	2,460	2,460
	PURCHASE OF SERVICES	31,221	17,642	21,176	21,176
	DISTRIBUTION CREDITS	-	-	12,907CR	12,907CR
	TOTAL	241,356	233,350	242,314	242,314
705 900	SPECIAL ITEMS - TOTALS				
	PERSONAL SERV - PERM	359,758	280,372	-	-
	PERSONAL SERV - TEMP	173,745	148,788	47,561	47,561
	FRINGE BENEFITS	72,047	55,241	3,329	3,329
	MATERIALS & SUPPLIES	3,000	3,638	35,000	35,000
	EQUIPMENT	59,972	61,914	-	11,249
	PURCHASE OF SERVICES	401,314	188,886	250,000	458,294
	TOTAL	1,069,836	738,839	335,890	555,433
705 901	SPACE REORGANIZATION				
	EQUIPMENT	59,972	48,722	-	11,249
	PURCHASE OF SERVICES	33,133	3,620	-	29,513
	TOTAL	93,105	52,342	-	40,762
705 911	NEW PAYROLL SYSTEM				
	PERSONAL SERV - PERM	171,988	124,628	-	-
	PERSONAL SERV - TEMP	69,050	-	-	-
	FRINGE BENEFITS	30,566	20,753	-	-
	MATERIALS & SUPPLIES	-	482	35,000	35,000
	PURCHASE OF SERVICES	103,700	128,163	215,000	219,979
	TOTAL	375,304	274,026	250,000	254,979
705 912	COMPUTER STAFF/CURRENT PAYROLL SYSTEM				
	PERSONAL SERV - PERM	38,715	13,714	-	-
	FRINGE BENEFITS	6,580	2,308	-	-
	TOTAL	45,295	16,022	-	-
705 913	DEVELOPMENT OF NEW TAX SYSTEM				
	PURCHASE OF SERVICES	93,681	-	-	93,681
	TOTAL	93,681	-	-	93,681

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
705 914	DEVELOPMENT OF ACCOUNTING SYSTEMS				
	EQUIPMENT	-	13,192	-	-
	PURCHASE OF SERVICES	50,000	1,604	-	35,245
	TOTAL	50,000	14,796	-	35,245
705 915	DEPARTMENTAL SYSTEMS SUPPORT				
	PERSONAL SERV - PERM	149,055	142,030	-	-
	PERSONAL SERV - TEMP	-	57,663	-	-
	FRINGE BENEFITS	26,831	26,640	-	-
	MATERIALS & SUPPLIES	3,000	3,156	-	-
	PURCHASE OF SERVICES	20,800	375	-	-
	TOTAL	199,686	229,864	-	-
705 916	TEMPORARY PAYROLL PROJECT				
	PERSONAL SERV - TEMP	60,480	49,842	47,561	47,561
	FRINGE BENEFITS	4,754	2,983	3,329	3,329
	TOTAL	65,234	52,825	50,890	50,890
705 917	COMPUTER STAFF/TAX SYSTEM MAINTENANCE				
	PERSONAL SERV - TEMP	44,215	41,283	-	-
	FRINGE BENEFITS	3,316	2,557	-	-
	TOTAL	47,531	43,840	-	-
705 918	COLLECTION AGENCY FEES				
	PURCHASE OF SERVICES	100,000	55,124	35,000	79,876
	TOTAL	100,000	55,124	35,000	79,876

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
706 000	LEGAL DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	3,854,428	3,841,388	4,136,981	4,136,981
	PERSONAL SERV - TEMP	732,990	708,356	862,760	862,760
	FRINGE BENEFITS	626,176	667,764	685,860	685,860
	MATERIALS & SUPPLIES	112,680	143,103	131,489	131,489
	EQUIPMENT	69,790	53,783	41,614	48,614
	PURCHASE OF SERVICES	1,550,211	1,676,353	1,535,499	1,616,341
	CONTRIBUTIONS ETC.	675,000	751,023	751,250	751,250
	TOTAL	7,621,275	7,841,770	8,145,453	8,233,295
706 100	ADMINISTRATION - TOTALS				
	PERSONAL SERV - PERM	3,854,428	3,841,388	4,136,981	4,136,981
	PERSONAL SERV - TEMP	732,990	708,356	862,760	862,760
	FRINGE BENEFITS	626,176	667,764	685,860	685,860
	MATERIALS & SUPPLIES	112,680	143,103	131,489	131,489
	EQUIPMENT	69,790	53,783	41,614	48,614
	PURCHASE OF SERVICES	966,108	1,127,973	1,036,499	1,036,499
	CONTRIBUTIONS ETC.	675,000	751,023	751,250	751,250
	TOTAL	7,037,172	7,293,390	7,646,453	7,653,453
706 900	SPECIAL ITEMS - TOTALS				
	PURCHASE OF SERVICES	584,103	548,380	499,000	579,842
	TOTAL	584,103	548,380	499,000	579,842

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
709 000	PURCHASING AND SUPPLY DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	3,030,798	2,966,738	2,978,011	2,978,011
	PERSONAL SERV - TEMP	139,960	146,161	142,710	142,710
	FRINGE BENEFITS	676,352	666,460	686,923	686,923
	MATERIALS & SUPPLIES	128,295	143,324	142,773	142,773
	EQUIPMENT	10,735	5,564	5,024	7,789
	PURCHASE OF SERVICES	124,629	111,772	138,752	138,979
	DISTRIBUTION CREDITS	2,194,763CR	2,204,515CR	2,293,301CR	2,293,301CR
	TOTAL	1,916,006	1,835,504	1,800,892	1,803,884
709 100	ADMINISTRATION - TOTALS				
	PERSONAL SERV - PERM	311,247	339,645	313,531	313,531
	FRINGE BENEFITS	59,477	74,354	61,421	61,421
	MATERIALS & SUPPLIES	340	251	364	364
	EQUIPMENT	-	-	-	2,208
	PURCHASE OF SERVICES	13,325	11,992	17,718	17,718
	DISTRIBUTION CREDITS	145,398CR	164,096CR	146,120CR	146,120CR
	TOTAL	238,991	262,146	246,914	249,122
709 200	PURCHASING - TOTALS				
	PERSONAL SERV - PERM	1,405,797	1,299,834	1,338,131	1,338,131
	PERSONAL SERV - TEMP	101,445	107,631	104,195	104,195
	FRINGE BENEFITS	312,506	294,292	311,558	311,558
	MATERIALS & SUPPLIES	108,485	122,321	122,299	122,299
	EQUIPMENT	8,823	3,080	3,052	3,609
	PURCHASE OF SERVICES	39,316	39,833	49,116	49,343
	DISTRIBUTION CREDITS	1,335,038CR	1,295,781CR	1,388,027CR	1,388,027CR
	TOTAL	641,334	571,210	540,324	541,108
709 300	FAIR WAGE OFFICE - TOTALS				
	PERSONAL SERV - PERM	83,086	66,496	79,538	79,538
	FRINGE BENEFITS	17,881	13,998	16,460	16,460
	MATERIALS & SUPPLIES	1,415	1,110	1,400	1,400
	EQUIPMENT	-	-	1,272	1,272
	PURCHASE OF SERVICES	6,285	6,297	6,647	6,647
	DISTRIBUTION CREDITS	68,118CR	61,220CR	76,206CR	76,206CR
	TOTAL	40,549	26,681	29,111	29,111
709 400	MATERIAL SUPPLY - TOTALS				
	PERSONAL SERV - PERM	1,191,808	1,220,382	1,206,834	1,206,834
	PERSONAL SERV - TEMP	38,515	38,530	38,515	38,515
	FRINGE BENEFITS	277,889	274,843	288,384	288,384
	MATERIALS & SUPPLIES	17,885	19,345	18,400	18,400
	EQUIPMENT	1,912	2,484	700	700
	PURCHASE OF SERVICES	59,987	48,008	59,362	59,362
	DISTRIBUTION CREDITS	610,673CR	644,194CR	637,148CR	637,148CR
	TOTAL	977,323	959,398	975,047	975,047

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
708 700	CASTING INSPECTOR - TOTALS				
	PERSONAL SERV - PERM	38,860	40,381	39,977	39,977
	FRINGE BENEFITS	8,599	8,973	9,100	9,100
	MATERIALS & SUPPLIES	170	297	310	310
	PURCHASE OF SERVICES	5,716	5,642	5,909	5,909
	DISTRIBUTION CREDITS	35,536CR	39,224CR	45,800CR	45,800CR
	TOTAL	17,809	16,069	9,496	9,496

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
710 000	MANAGEMENT SERVICES DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	8,768,425	8,140,498	8,688,426	8,688,426
	PERSONAL SERV - TEMP	1,470,331	1,857,529	2,128,221	2,128,221
	FRINGE BENEFITS	1,388,316	1,418,246	1,568,844	1,568,844
	MATERIALS & SUPPLIES	599,055	587,365	626,266	658,411
	EQUIPMENT	303,888	104,958	106,658	291,983
	PURCHASE OF SERVICES	6,466,540	5,851,846	7,161,906	7,318,751
	CONTRIBUTIONS ETC.	-	20	-	-
	DISTRIBUTION CREDITS	3,828,795CR	3,700,269CR	4,320,595CR	4,320,595CR
	TOTAL	15,167,760	14,260,193	15,959,726	16,334,041
710 100	ADMINISTRATION - TOTALS				
	PERSONAL SERV - PERM	335,140	320,559	324,538	324,538
	PERSONAL SERV - TEMP	30,733	44,745	46,556	46,556
	FRINGE BENEFITS	49,590	56,010	52,969	52,969
	MATERIALS & SUPPLIES	11,205	10,720	16,536	16,536
	EQUIPMENT	26,628	11,556	2,192	17,264
	PURCHASE OF SERVICES	38,424	33,817	44,245	44,245
	TOTAL	491,720	477,407	487,036	502,108
710 200	PLANNING AND BUDGETING - TOTALS				
	PERSONAL SERV - PERM	516,124	526,417	543,267	543,267
	PERSONAL SERV - TEMP	10,512	27,546	42,184	42,184
	FRINGE BENEFITS	73,663	86,076	84,146	84,146
	MATERIALS & SUPPLIES	11,519	8,062	13,000	13,000
	EQUIPMENT	2,915	2,778	1,110	1,110
	PURCHASE OF SERVICES	22,575	12,354	13,807	23,807
	TOTAL	637,308	663,233	697,514	707,514
710 300	PERSONNEL SERVICES - TOTALS				
	PERSONAL SERV - PERM	1,686,518	1,599,914	1,609,528	1,609,528
	PERSONAL SERV - TEMP	220,196	404,699	350,656	350,656
	FRINGE BENEFITS	275,261	280,660	292,675	292,675
	MATERIALS & SUPPLIES	108,262	102,589	118,284	118,284
	EQUIPMENT	116,755	20,991	22,845	116,075
	PURCHASE OF SERVICES	572,789	832,708	813,893	813,893
	DISTRIBUTION CREDITS	11,500CR	11,500CR	-	-
	TOTAL	2,968,281	3,230,061	3,207,881	3,301,111
710 310	OFFICE OF THE DIRECTOR				
	PERSONAL SERV - PERM	443,314	462,745	425,361	425,361
	PERSONAL SERV - TEMP	23,981	21,534	16,034	16,034
	FRINGE BENEFITS	64,238	76,415	69,057	69,057
	MATERIALS & SUPPLIES	7,508	9,869	7,808	7,808
	EQUIPMENT	1,717	1,056	1,379	1,379
	PURCHASE OF SERVICES	13,569	12,164	10,421	10,421
	TOTAL	554,327	583,783	530,060	530,060

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
710 320	TRAINING AND DEVELOPMENT				
	PERSONAL SERV - PERM	303,099	309,996	284,896	284,896
	PERSONAL SERV - TEMP	10,300	35,578	76,363	76,363
	FRINGE BENEFITS	48,225	51,901	53,354	53,354
	MATERIALS & SUPPLIES	14,843	19,429	55,804	55,804
	EQUIPMENT	104,780	11,937	16,500	107,496
	PURCHASE OF SERVICES	361,921	354,411	407,038	407,038
	DISTRIBUTION CREDITS	11,500CR	11,500CR	-	-
	TOTAL	831,668	771,752	893,955	984,951
710 330	PLACEMENT AND ADMINISTRATION				
	PERSONAL SERV - PERM	653,577	528,139	602,029	602,029
	PERSONAL SERV - TEMP	165,828	324,450	222,170	222,170
	FRINGE BENEFITS	115,868	102,126	120,719	120,719
	MATERIALS & SUPPLIES	75,435	65,156	30,228	30,228
	EQUIPMENT	7,029	5,191	1,792	4,026
	PURCHASE OF SERVICES	192,084	456,420	389,293	389,293
	TOTAL	1,209,821	1,481,482	1,366,231	1,368,465
710 340	HUMAN RESOURCE PROGRAMS & SERVICES				
	PERSONAL SERV - PERM	286,528	299,034	297,242	297,242
	PERSONAL SERV - TEMP	20,087	23,137	36,089	36,089
	FRINGE BENEFITS	46,930	50,218	49,545	49,545
	MATERIALS & SUPPLIES	10,476	8,135	24,444	24,444
	EQUIPMENT	3,229	2,807	3,174	3,174
	PURCHASE OF SERVICES	5,215	9,713	7,141	7,141
	TOTAL	372,465	393,044	417,635	417,635
710 400	COMPUTER AND INFORMATION SYSTEMS - TOTALS				
	PERSONAL SERV - PERM	3,867,371	3,523,433	3,891,332	3,891,332
	PERSONAL SERV - TEMP	784,924	871,048	987,850	987,850
	FRINGE BENEFITS	612,597	614,984	698,926	698,926
	MATERIALS & SUPPLIES	294,271	335,387	304,200	325,645
	EQUIPMENT	116,787	44,879	38,387	111,804
	PURCHASE OF SERVICES	5,396,879	4,673,284	5,813,934	5,928,624
	CONTRIBUTIONS ETC.	-	20	-	-
	DISTRIBUTION CREDITS	3,639,200CR	3,584,902CR	3,951,500CR	3,951,500CR
	TOTAL	7,433,629	6,478,133	7,783,129	7,992,681
710 410	ADMINISTRATION				
	PERSONAL SERV - PERM	366,266	367,381	279,822	279,822
	PERSONAL SERV - TEMP	90,983	91,288	92,464	92,464
	FRINGE BENEFITS	61,825	63,478	53,214	53,214
	MATERIALS & SUPPLIES	23,600	29,301	17,300	17,300
	EQUIPMENT	25,198	19,654	2,056	8,455
	PURCHASE OF SERVICES	247,600	302,179	97,630	99,656
	CONTRIBUTIONS ETC.	-	20	-	-
	TOTAL	815,472	873,301	542,486	550,911

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
710 420	COMPUTING SERVICES SECTION				
	PERSONAL SERV - PERM	1,408,417	1,505,487	1,449,398	1,449,398
	PERSONAL SERV - TEMP	70,156	126,571	212,176	212,176
	FRINGE BENEFITS	205,654	248,566	247,963	247,963
	MATERIALS & SUPPLIES	236,600	274,715	249,000	270,445
	EQUIPMENT	83,589	19,701	21,264	86,897
	PURCHASE OF SERVICES	4,837,473	3,782,232	4,724,394	4,724,394
	DISTRIBUTION CREDITS	3,549,200CR	3,492,915CR	3,876,500CR	3,876,500CR
	TOTAL	3,292,689	2,464,357	3,027,695	3,114,773
710 430	SYSTEMS SUPPORT SECTION				
	PERSONAL SERV - PERM	1,546,884	1,258,489	1,542,003	1,542,003
	PERSONAL SERV - TEMP	537,469	497,037	597,390	597,390
	FRINGE BENEFITS	261,897	230,213	290,815	290,815
	MATERIALS & SUPPLIES	10,521	16,983	16,400	16,400
	EQUIPMENT	8,000	4,214	10,563	11,948
	PURCHASE OF SERVICES	291,842	573,745	957,210	1,067,210
	DISTRIBUTION CREDITS	75,000CR	77,295CR	60,000CR	60,000CR
	TOTAL	2,581,613	2,503,386	3,354,381	3,465,766
710 440	INFORMATION CENTRE				
	PERSONAL SERV - PERM	545,804	392,076	620,109	620,109
	PERSONAL SERV - TEMP	86,316	156,152	85,820	85,820
	FRINGE BENEFITS	83,221	72,727	106,934	106,934
	MATERIALS & SUPPLIES	23,550	14,388	21,500	21,500
	EQUIPMENT	-	1,310	4,504	4,504
	PURCHASE OF SERVICES	19,964	15,128	34,700	37,364
	DISTRIBUTION CREDITS	15,000CR	14,692CR	15,000CR	15,000CR
	TOTAL	743,855	637,089	858,567	861,231
710 500	MANAGEMENT CONSULTING SERVICES - TOTALS				
	PERSONAL SERV - PERM	692,948	683,863	641,476	641,476
	PERSONAL SERV - TEMP	132,965	111,954	127,063	127,063
	FRINGE BENEFITS	106,605	116,757	109,050	109,050
	MATERIALS & SUPPLIES	7,344	6,949	7,728	7,728
	EQUIPMENT	6,609	2,675	7,650	11,256
	PURCHASE OF SERVICES	55,947	49,708	46,071	46,071
	DISTRIBUTION CREDITS	77,095CR	77,095CR	77,095CR	77,095CR
	TOTAL	925,323	894,811	861,943	865,549
710 600	EQUAL OPPORTUNITY DIVISION - TOTALS				
	PERSONAL SERV - PERM	248,812	225,388	269,189	269,189
	PERSONAL SERV - TEMP	102,127	113,217	163,860	163,860
	FRINGE BENEFITS	42,839	42,647	57,110	57,110
	MATERIALS & SUPPLIES	23,207	25,422	32,950	37,650
	EQUIPMENT	7,045	10,843	3,429	3,429
	PURCHASE OF SERVICES	92,894	93,721	89,755	94,755
	DISTRIBUTION CREDITS	2,000CR	5,772CR	11,000CR	11,000CR
	TOTAL	514,924	505,466	605,293	614,99

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
710 700	JOB EVALUATION UNIT - TOTALS				
	PERSONAL SERV - PERM	312,811	299,458	344,620	344,620
	PERSONAL SERV - TEMP	24,568	42,953	72,758	72,758
	FRINGE BENEFITS	42,812	51,471	62,814	62,814
	MATERIALS & SUPPLIES	2,930	3,408	3,047	3,047
	EQUIPMENT	2,231	2,891	1,800	1,800
	PURCHASE OF SERVICES	13,095	6,165	16,380	16,380
	TOTAL	398,447	406,346	501,419	501,419
710 800	REHABILITATION AND SAFETY - TOTALS				
	PERSONAL SERV - PERM	1,020,103	892,821	1,021,763	1,021,763
	PERSONAL SERV - TEMP	131,900	241,367	219,494	219,494
	FRINGE BENEFITS	168,471	157,666	196,075	196,075
	MATERIALS & SUPPLIES	92,700	89,721	116,671	122,671
	EQUIPMENT	12,848	8,345	22,045	22,045
	PURCHASE OF SERVICES	152,774	133,830	141,113	152,268
	TOTAL	1,578,796	1,523,750	1,717,161	1,734,316
710 810	ADMINISTRATION				
	PERSONAL SERV - PERM	261,153	175,895	227,615	227,615
	PERSONAL SERV - TEMP	57,000	68,446	45,074	45,074
	FRINGE BENEFITS	46,628	31,362	44,274	44,274
	MATERIALS & SUPPLIES	15,000	16,666	42,426	42,426
	EQUIPMENT	1,143	1,309	1,498	1,498
	PURCHASE OF SERVICES	28,458	28,520	29,659	29,659
	TOTAL	409,382	322,198	390,546	390,546
710 830	REHABILITATION SERVICES				
	PERSONAL SERV - PERM	248,722	292,431	264,578	264,578
	PERSONAL SERV - TEMP	3,300	24,187	46,543	46,543
	FRINGE BENEFITS	37,058	50,100	48,834	48,834
	MATERIALS & SUPPLIES	7,400	7,881	6,025	6,025
	EQUIPMENT	-	-	1,660	1,660
	PURCHASE OF SERVICES	32,410	25,374	32,451	32,451
	TOTAL	328,890	399,973	400,091	400,091
710 850	OCCUPATIONAL HEALTH, SAFETY AND WORKERS' COMP				
	PERSONAL SERV - PERM	404,708	322,892	422,367	422,367
	PERSONAL SERV - TEMP	46,000	109,818	92,218	92,218
	FRINGE BENEFITS	68,451	57,550	81,036	81,036
	MATERIALS & SUPPLIES	37,800	47,653	42,320	42,320
	EQUIPMENT	1,376	2,066	17,670	17,670
	PURCHASE OF SERVICES	54,726	59,179	52,721	52,721
	TOTAL	613,061	599,158	708,332	708,332

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
710 860	EMPLOYEE HEALTH SERVICES				
	PERSONAL SERV - PERM	105,520	101,603	107,203	107,203
	PERSONAL SERV - TEMP	25,600	38,916	35,659	35,659
	FRINGE BENEFITS	16,334	18,654	21,931	21,931
	MATERIALS & SUPPLIES	32,500	17,521	25,900	31,900
	EQUIPMENT	10,329	4,970	1,217	1,217
	PURCHASE OF SERVICES	37,180	20,757	26,282	37,437
	TOTAL	227,463	202,421	218,192	235,347
710 900	SPECIAL ITEMS - TOTALS				
	PERSONAL SERV - PERM	88,598	68,645	42,713	42,713
	PERSONAL SERV - TEMP	32,406	-	117,800	117,800
	FRINGE BENEFITS	16,478	11,975	15,079	15,079
	MATERIALS & SUPPLIES	47,617	5,107	13,850	13,850
	EQUIPMENT	12,070	-	7,200	7,200
	PURCHASE OF SERVICES	121,163	16,259	182,708	198,708
	DISTRIBUTION CREDITS	99,000CR	21,000CR	281,000CR	281,000CR
	TOTAL	219,332	80,986	98,350	114,350
710 902	PERMANENT PART-TIME PILOT PROJECT				
	PERSONAL SERV - PERM	44,098	68,645	42,713	42,713
	PERSONAL SERV - TEMP	23,756	-	-	-
	FRINGE BENEFITS	8,278	11,975	7,159	7,159
	MATERIALS & SUPPLIES	3,450	120	850	850
	PURCHASE OF SERVICES	200	-	208	208
	TOTAL	79,782	80,740	50,930	50,930
710 903	BRIDGES PROGRAM				
	PERSONAL SERV - PERM	44,500	-	-	-
	PERSONAL SERV - TEMP	-	-	51,800	51,800
	FRINGE BENEFITS	7,500	-	3,960	3,960
	MATERIALS & SUPPLIES	27,000	4,880	3,000	3,000
	PURCHASE OF SERVICES	57,000	10,856	138,000	154,000
	DISTRIBUTION CREDITS	99,000CR	21,000CR	181,000CR	181,000CR
	TOTAL	37,000	5,264CR	15,760	31,760
710 904	MULTICULTURAL ACCESS PROGRAM				
	PERSONAL SERV - TEMP	8,650	-	66,000	66,000
	FRINGE BENEFITS	700	-	3,960	3,960
	MATERIALS & SUPPLIES	17,167	107	10,000	10,000
	EQUIPMENT	12,070	-	7,200	7,200
	PURCHASE OF SERVICES	63,963	5,403	44,500	44,500
	DISTRIBUTION CREDITS	-	-	100,000CR	100,000CR
	TOTAL	102,550	5,510	31,660	31,660

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
711 000	OFFICE OF LABOUR RELATIONS - TOTALS				
	PERSONAL SERV - PERM	359,981	351,285	363,505	363,505
	PERSONAL SERV - TEMP	-	30,646	-	-
	FRINGE BENEFITS	54,349	58,293	55,264	55,264
	MATERIALS & SUPPLIES	11,456	5,683	11,282	11,282
	EQUIPMENT	2,779	2,447	110	110
	PURCHASE OF SERVICES	187,677	165,743	181,815	181,815
	TOTAL	616,242	614,097	611,976	611,976

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $	Subsequent Approved * Reallocation $
720 000	TORONTO ARTS COUNCIL - TOTALS					
	CONTRIBUTIONS ETC.	2,611,074	2,551,033	3,256,053	3,322,031	3,332,031
	TOTAL	2,611,074	2,551,033	3,256,053	3,322,031	
720 100	ADMINISTRATION - TOTALS					
	CONTRIBUTIONS ETC.	249,428	249,428	302,407	312,344	312,344
	TOTAL	249,428	249,428	302,407	312,344	
720 200	GENERAL CULTURAL GRANTS - TOTALS					
	CONTRIBUTIONS ETC.	916,655	912,655	1,150,861	1,150,861	1,201,476
	TOTAL	916,655	912,655	1,150,861	1,150,861	
720 300	COMMUNITY & NEIGHBOURHOOD CULTURAL GRANTS - TOTALS					
	CONTRIBUTIONS ETC.	341,000	341,000	403,450	403,450	423,420
	TOTAL	341,000	341,000	403,450	403,450	
720 400	SENIOR ART ORGANIZATIONS - TOTALS					
	CONTRIBUTIONS ETC.	149,500	149,500	213,785	213,785	195,500
	TOTAL	149,500	149,500	213,785	213,785	
720 5[illegible]	MAJOR THEATRE COMPANIES - TOTALS					
	CONTRIBUTIONS ETC.	723,000	723,000	810,000	810,000	853,000 **
	TOTAL	723,000	723,000	810,000	810,000	
720 600	FESTIVAL & SPECIAL CULTURAL GRANTS - TOTALS					
	CONTRIBUTIONS ETC.	59,700	59,700	187,550	187,550	82,000
	TOTAL	59,700	59,700	187,550	187,550	
720 700	RESERVE FOR POST-BUDGET ACTION - TOTALS					
	CONTRIBUTIONS ETC.	164,791	108,750	88,000	144,041	138,041
	TOTAL	164,791	108,750	88,000	144,041	
720 800	INDIVIDUAL ARTISTS - TOTALS					
	CONTRIBUTIONS ETC.	7,000	7,000	100,000	100,000	216,250
	TOTAL	7,000	7,000	100,000	100,000	

* City Council subsequently approved a reallocation of funds within the Toronto Arts Council's overal 1989 approved appropriation.
(E.C.R. #21, N.C.R. #11(12), June 15, 1989)

** Of this amount $100,000 equals an emergency advance on Canadian Stage Company's 1990 funding.
(E.C.R. #1, Additional Matter #30 - December 14, 1989)

	1988 Expenditure $	1989 Expenditure $
Cultural Grants - Toronto Arts Council (720-100)		
Administration	249,428	312,344
TOTAL	249,428	312,344

Cultural Grants - General (720-200)	1988 Expenditure $	1989 Expenditure $
A Space	18,000	22,500
Acting Company	5,000	-
Actor's Lab Theatre	3,000	-
Aldeburgh Connections	2,750	3,500
Alliance for Canadian New Music Projects	1,200	2,000
Amadeus Ensemble	2,500	3,000
Amici Chamber Ensemble	-	5,000
Ancient Mariner, The	-	1,500
Anna Livia Productions	2,000	2,500
ANNPAC/RACA	1,800	4,400
Armadillo Theatre Company	-	2,000
ARRAYMUSIC	8,000	10,000
Art Metropole	10,000	12,500
Artist Run Centres Toronto	4,000	-
Arts Inter-Media	-	5,000
Ballet Jorgen	-	2,000
Baroque Music Beside the Grange	450	900
Buddies in Bad Times	18,000	20,000
Cabaret Musical Theatre Alliance	2,500	-
Cahoots Theatre Projects	2,404	-
CAMTA	-	500
Canadian Contemporary Music Workshop	2,000	3,000
Canadian Electronic Ensemble	1,750	2,500
Canadian Filmmakers Dist. Centre	10,000	16,000
Canadian Music Centre	15,000	17,000
Canadian Music Competition	2,400	-
Canadian Opera Company (Ensemble)	5,000	5,000
C.A.R.O.	9,000	14,000
C.C.M.C. Music Gallery	14,000	20,000
Chamber Concerts Canada	6,000	10,000
Chamber Players of Toronto	8,000	11,000
Charles Street Video	9,000	20,000

Cultural Grants - General (720-200) (Cont'd)	1988 Expenditure $	1989 Expenditure $
CKLN-FM Radio Inc.	6,000	5,600
Classical Cabaret	1,500	1,500
Clichettes, The	3,000	-
Cold City Gallery	5,000	1,030
Concert Singers, The	500	750
ConfiDanse	-	1,000
Contemporary Music Projects	-	4,000
Continuum	500	700
Crow's Theatre	7,700	10,000
Crow's Theatre - Poor Alex Group	-	8,334
Cultural Desire Projects	2,500	3,000
Da Da Kamera	-	5,000
Dance in Canada	3,000	3,500
Dance Ontario	4,500	4,500
Dance Umbrella of Ontario	-	4,000
Dancemakers	22,000	27,000
Dancemakers - Special	3,000	-
Dancepool	4,000 (1)	-
DanceWorks	17,000	18,000
Danny Grossman Dance Company	25,000	35,000
DEC Films	1,300	5,000
Desrosiers Dance Theatre	30,000	35,000
D.N.A. Theatre	7,000	7,000
Elmer Iseler Singers	-	10,000
Encyclopedia of Music in Canada	-	5,000
Equity Showcase Theatre	7,000	9,800
Esprit Orchestra, The	16,000	18,000
Ex Tenebris	1,250	700
Flexible Pkg. Plant Theatre Productions	3,000	5,000
Gallery 44	10,000	20,000
Gents, The	1,250	1,250
Gilbert & Sullivan Society	2,000	2,000

Cultural Grants - General (720-200) (Cont'd)	1988 Expenditure $	1989 Expenditure $
Glass Orchestra	2,250	1,250
Guitar Society of Toronto	5,000	5,000
Harbourfront Film	4,000	4,000
Harbourfront Dance/Workshops	-	3,000
Innis Film Society	1,585	2,240
Interference Hologram Gallery	4,500	5,500
International Readings (formerly: Harbourfront Reading Series & International Festival of Authors)	20,000	50,000
Inter-Access	7,500	7,500
Jazz at the AGO	-	2,000
Le Theatre Francais de Toronto	25,000	33,000
League of Canadian Poets	4,000	5,000
Lyra Borealis	-	2,000
L.I.F.T.	5,500	10,000
Masterclass Theatre	5,000	-
Mercer Union	17,000	25,000
Mercury Theatre	2,000	-
Mime Company Unlimited, The	5,500	3,000
Mixed Company	8,500	3,000
Music Toronto - Operating	75,000	75,000
National Tap Dance Company	12,000	15,000
Native Earth Performing Arts Inc.	8,500	20,000
Necessary Angel Theatre	11,000	20,000
Nightwood Theatre	11,000	14,000
Northern Visions	-	10,000
Ontario Crafts Council	-	4,000
Open Studio	15,000	21,000
Opera Atelier	6,000	8,000
Opera in Concert	9,000	12,000
P.A.D.F.O.I. - Operating	6,000	-
Performing Arts Info Service (formerly: Toronto Theatre Alliance - PAIS)	7,290	7,700

Cultural Grants - General (720-200) (Cont'd)	1988 Expenditure $	1989 Expenditure $
Photon League	-	4,000
Phyzikal Theatre Co.	2,000	-
Platform Nine	3,000	4,500
Playwrights Union of Canada	5,500	6,000
Power Plant	15,000	15,000
Preview Concerts	1,750	1,750
Public Access	1,000	2,300
Q Art Productions	1,000	-
Randy Glynn Dance Project	3,000	3,000
Roundup 89	-	1,000
Society for the Preservation of Wild Culture	8,230	15,000
Sound Pressure	2,250	-
Stonz Theatre	4,000	-
Sword Theatre Productions	2,000	-
Syrinx Concerts Toronto	3,000	4,000
Tafelmusik Baroque Orchestra	34,000	40,000
Tapestry Music Theatre	6,000	7,000
Theatre Autumn Leaf	2,000	-
Theatre Centre	8,000	16,000
Theatre Columbus	7,300	10,000
Theatre Columbus - Poor Alex Group	-	8,333
Theatre Fountainhead	7,000	8,500
Theatre Resource Centre	5,000	6,000
Theatre Smith Gilmour	6,500	7,500
Theatre Smith Gilmour - Poor Alex Group	-	8,333
T.I.D.E.	10,000	-
Toronto Arts Awards Foundation	-	7,500
Toronto Arts Council - Creator's Fund	63,396	42,450
Toronto Arts Council - Loan Fund	5,000	33,236
Toronto Artscape	5,000	-
Toronto Bach Society	500	500
Toronto Chamber Society	1,600	2,000

Cultural Grants - General (720-200) (Cont'd)	1988 Expenditure	1989 Expenditure
	$	$
Toronto Chamber Society - Special	400	-
Toronto Consort	4,000	6,000
Toronto Early Music Concert	350	700
Toronto Photographers Workshop	13,000	22,000
Toronto Pops Orchestra	-	2,000
Toronto Symphony	5,000	-
Toronto Theatre Alliance	9,000	9,720
V/Tape	7,500	12,500
Videocabaret International	12,500	20,000
Visual Arts Ontario	5,000	5,000
Women's Art Resource Centre	5,000	10,000
Y.Y.Z. Artist's Outlet	16,000	20,000
Ziggurat Theatre	-	4,000
TOTAL	912,655	1,201,476

(1) Grant was subsequently rescinded - E.C.R. #3, N.C.R. #1(36) - January 12, 1989.

Cultural Grants - Community & Neighbourhoods (720-300)	1988 Expenditure $	1989 Expenditure $
Academy of Canadian Cinema	1,250	-
Arts TV Centre	4,000	-
Beach Arts Centre	1,000	1,200
Cabbagetown Community Arts Centre	7,000	20,000
Canadian Children's Dance Theatre	5,000	8,000
Canadian Children's Opera Chorus	6,000	7,000
Canadian Museum of Textile & Carpet	5,000	5,000
Canadian Stage Company - Forum	95,000	97,500
Changing Places Theatre	3,000	1,500
Chinese Canadian Music Society Ontario (formerly: Toronto Chinese Chamber Orchestra)	1,800	1,420
Community Folk Art Council	2,500	13,500
Company of Sirens	2,000	5,000
Cosmopolitan Opera Association	1,000	-
Crankee Consort, The	-	750
Deer Park Concerts	1,200	1,200
Dixon Hall Music School	7,500	9,000
Emerald City Productions	2,000	-
Five Star Parades Orchestra	-	1,500
Ground Zero Productions	2,000	2,750
Hannaford Street Silver Band, The	2,500	4,000
Inner City Angels	9,000	12,000
Inner Stage, The	5,000	5,000
Kensington Carnival Arts Society	6,000	7,500
Lampoon Puppet Theatre	2,850	-
Le Theatre Francais De Toronto	5,000	-
Mandala Trio, The	1,000	1,200
Mariposa Folk Foundation	5,500	6,000
Mariposa in the Schools	1,000	1,000
Mithra Art & Culture Organization	-	2,500
Mooredale Youth Orchestra	1,500	2,000
Multicultural Womyn in Concert	-	3,500

Cultural Grants - Community & Neighbourhoods (720-300) (Cont'd)	1988 Expenditure $	1989 Expenditure $	
National Shevchenko Musical Ensemble	5,000	5,500	
National Youth Orchestra	6,650	7,500	
Northern Lights Dance Theatre	-	1,500	
Old Cabbagetown Cultural Festival	-	4,500	
Ontario Ballet Theatre	5,500	6,500	
Ontario Multicultural Theatre Association	5,000	5,000	
Oriana Singers, The	1,400	1,600	
Orpheus Choir of Toronto	1,600	1,900	
Paula Moreno Spanish Dance Company	7,000	7,000	
Polish Canadian Society of Music	1,000	1,500	
Portable Theatre	1,000	-	
Pro Arte Orchestra Society	1,200	2,000	
School of the Toronto Dance Theatre	6,500	10,500	
Second Look Community Arts Resource	2,300	4,000	
Shadowland Repertory Company	5,000	6,000	
Show of Hands Theatre	-	3,000	
Smile Theatre Company	11,000	12,000	
Storytellers School of Toronto	4,000	5,000	
St. Cecilia Chorale	500	500	(1)
St. Christopher House	7,000	10,000	
St. Christopher House - Neighbourhood	1,500	500	
St. Vladimir Institute Theatre	1,000	1,500	(2)
Theatre Direct of Canada	15,000	24,000	
Theatre of Change	-	3,250	
Theatre Plant	-	900	
Toronto Boy's Choir	3,000	3,500	
Toronto Children's Chorus	6,500	9,000	
Toronto Jewish Folk Choir	2,000	2,000	
Toronto Operetta Theatre	5,500	8,000	
Toronto Outdoor Art Exhibition	1,000	1,500	
Toronto School of Arts	4,000	-	

Cultural Grants - Community & Neighbourhoods (720-300) (Cont'd)	1988 Expenditure $	1989 Expenditure $
Tinity Square Video	20,000	27,000
Ukrainian Music Festival	2,000	2,000
University Settle Music School	7,500	9,500
Whole Loaf Theatre	3,000	4,000
Women's Musical Club of Toronto	1,000	1,000
Womynly Way Productions	2,750	2,750
Youth and Music Canada	7,000	7,500
TOTAL	341,000	423,420

(1) Grant was subsequently rescinded - E.C.R. #6, N.C.R. #2(42) - January 29, 1990.

(2) Grant was subsequently rescinded - E.C.R. #35, N.C.R. #15(14) - October 5, 1989.

Cultural Grants - Senior Art Organizations (720-400)	1988 Expenditure $	1989 Expenditure $
Factory Theatre	31,000	44,000
New Music Concerts	21,000	23,000
Tarragon Theatre	40,000	49,500
Theatre Passe Muraille	27,500	39,000
Toronto Dance Theatre	30,000	40,000
TOTAL	149,500	195,500

Cultural Grants - Major Theatre Companies (720-500)	1988 Expenditure $	1989 Expenditure $
Canadian Stage Company	452,000	575,000 (1)
Theatre Plus	172,000	172,000
Young People's Theatre	99,000	106,000
TOTAL	723,000	853,000

(1) Of this amount $100,000 equals an emergency advance on this organizations 1990 funding. E.C.R. #1 - Additional Matter # 30 - December 14, 1989.

Cultural Grants - Festivals (720-600)	1988 Expenditure $	1989 Expenditure $
Caribbean Cultural Committee	12,500	20,000
Festival of Festivals	40,000	50,000
Harbourfront Corp-Milk Int'l Child. Fest.	2,000	2,000
Mayworks	5,200	10,000
TOTAL	59,700	82,000

Reserve for Post Budget Action (720-700)

	1988 Expenditure $	1989 Expenditure $
A Map of the World	5,000	-
A Show of Hands Theatre	-	2,500
A Space	-	2,500
Acting Comany	2,000	-
Alumnae Theatre	-	1,500
Amici Chamber Ensemble of Toronto	-	1,600
Armadillo Theatre Company	1,000	-
Artist's Film Exhibition Group	-	5,000
Arts and the Cities Inc.	5,000	-
Arts Inter-Media	3,000	-
Barber, Griffiths & Rosenberg	-	2,500
Buddies in Bad Times	-	2,000
Cahoots Theatre Projects	1,000	-
Calypso Association of Canada	-	2,000
Canadian Actor's Equity Association	-	1,500
Canadian Centre International PEN	-	3,000
Canadian Children's Dance Theatre	2,500	-
Carlos Bulosan Cultural Workshop	-	2,500
Chamber Concerts Canada	-	3,500
Cinema Canada Outlaws	600	-
ConfiDanse	-	3,000
Contemporary Music Projects	-	1,500
Dance Allegro	-	1,250
Dance Umbrella	-	2,000
Dancemakers	2,000	-
Danceworks	2,000	-
Diasporic African Women's Art (DAWA)	2,000	-
Dixon Hall Neighbourhood & Family Services	4,350	-
Elmer Iseler Singers	-	9,000
Evergreen Club Gamelan Ensemble	-	1,000

Reserve for Post Budget Action (720-700) (Cont'd)	1988 Expenditure $	1989 Expenditure $
Fringe of Toronto, The	-	5,000
Gallery 44	3,600	-
Grierson Documentary Seminar	-	5,000
Harbinger Theatre, The	-	1,500
Heritage Singers	3,000	-
Hour Company, The	-	3,000
Inter-Access	-	2,500
Izalco Cultural Group	2,100	-
Jazz at the AGO	-	1,750
Jerker Productions	-	2,500
Journal of Wild Culture	5,000	-
Kasemets and Kompanions	2,500	-
League of Canadian Poets	3,000	-
Lithuanian Canadian Community	3,000	-
Lyra Borealis	-	1,500
McGilligan Group	-	2,500
Mimesis Group	-	5,000
Mixed Company	-	3,000
Modern Times Theatre	-	1,500
Moebius	1,000	-
N.A.C.F.O.	-	1,000
Northern Lights Dance Theatre	2,000	-
Northern Visions	4,000	2,000
Ontario Association of Art Galleries	1,500	-
Opera Ora*Now	3,000	-
Optic Heart Theatre	-	2,000
Orange Dog Theatre	-	1,000
Orford String Quartet	-	2,500
Panda Dance Theatre	5,000	-

Reserve for Post Budget Action (720-700) (Cont'd)	1988 Expenditure $	1989 Expenditure $
Periodical Writer's Association of Canada	-	1,200
Photon League	3,800	-
Project Swansong	5,000	-
Randy Glynn Dance Company	-	3,750
Reck Room	-	1,000
Repro-ductions	-	2,250
Roundup/88	2,000	-
Scadding Court Community Centre	800	-
Science Fiction Project	-	3,500
Spontaneous Combustion Cooperative	-	2,500
St. Vladimir Institute Theatre	-	1,000 (1)
The Fringe of Toronto	-	5,000
Theatre Centre - Special	8,000	-
Theatre Direct Canada	2,000	-
Theatre in Exile	-	1,000
Theatre Outreach Programme	-	5,000
Theatre Tatoo	-	2,500
Toronto Boy's Choir	-	3,500
Toronto Latvian Concert Assoc.	1,500	-
Toronto Mendelssohn Youth Choir	1,500	-
Toronto Women in Film & Video	500	-
Treefort	-	2,000
Tribute Committee to Honour Floyd and Jean Chalmers	5,000	-
Trinity Square Video	-	3,000
Twirling Thespians, The	-	2,500
United Media Arts Studies	-	2,500
We Are One Theatre Productions	-	2,500
Writer's Workshop Toronto	1,500	-
Young People's Theatre	-	3,000

Reserve for Post Budget Action (720-700) (Cont'd)	1988 Expenditure	1989 Expenditure
	$	$
YYZ	5,000	-
Ziggurat Theatre Company	3,000	-
TOTAL	108,750	133,800 *

(1) Grant was subsequently rescinded - E.C.R. #6, N.C.R. #2(42) - January 29, 1990.

* At the time of this compilation (January 1990), an undistributed balance of $5,741 remained in the account.

Cultural Grants - Consistency Adjustment (720-800)	1988 Expenditure $	1989 Expenditure $
Cabbagetown Community Arts Centre	7,000	NOT APPLICABLE IN 1989
TOTAL	7,000	

	1988 Expenditure At-Large Account $	1989 Expenditure $
Support for Individual Artists (720-800)		
Grant Awards	94,063	216,250
TOTAL	94,063	216,250

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $	Year-End Approved Budget $
721 000	MISCELLANEOUS GRANTS - TOTALS					4,242,109
	CONTRIBUTIONS ETC.	3,469,258	2,386,588	3,171,622	4,242,109	
	TOTAL	3,469,258	2,386,588	3,171,622	4,242,109	
721 100	GENERAL GRANTS - TOTALS					657,029
	CONTRIBUTIONS ETC.	587,891	561,897	663,708	689,702	
	TOTAL	587,891	561,897	663,708	689,702	
721 200	TORONTO HEALTH CARE FUND GRANTS - TOTALS					2,000,000
	CONTRIBUTIONS ETC.	1,000,000	999,900	2,000,000	2,000,000	
	TOTAL	1,000,000	999,900	2,000,000	2,000,000	
721 300	COMMERCIAL RESEARCH PROGRAMME - TOTALS					35,000
	CONTRIBUTIONS ETC.	30,250	30,250	35,000	35,000	
	TOTAL	30,250	30,250	35,000	35,000	
721 400	HOUSING - TOTALS					2,000
	CONTRIBUTIONS ETC.	11,180	11,180	2,000	2,000	
	TOTAL	11,180	11,180	2,000	2,000	
721 500	MINOR RECREATIONAL GRANTS - TOTALS					258,707
	CONTRIBUTIONS ETC.	202,109	202,109	221,534	221,534	
	TOTAL	202,109	202,109	221,534	221,534	
721 600	COMMUNITY ECONOMIC DEVELOPMENT - TOTALS					118,111
	CONTRIBUTIONS ETC.	138,568	138,568	118,111	118,111	
	TOTAL	138,568	138,568	118,111	118,111	
721 611	GRANT PAYMENTS					--
	CONTRIBUTIONS ETC.	15,000	15,000	-	-	
	TOTAL	15,000	15,000	-	-	
721 618	C.E.D. PROGRAM ENHANCEMENT					--
	CONTRIBUTIONS ETC.	10,000	10,000	-	-	
	TOTAL	10,000	10,000	-	-	
721 659	EMPLOYER OUTREACH					118,111
	CONTRIBUTIONS ETC.	113,568	113,568	118,111	118,111	
	TOTAL	113,568	113,568	118,111	118,111	
721 700	VETERANS' CLUB HOUSES - TOTALS					151,278
	CONTRIBUTIONS ETC.	131,080	123,297	131,269	131,269	
	TOTAL	131,080	123,297	131,269	131,269	
721 800	GRANTS IN LIEU OF RENT - TOTALS					--
	CONTRIBUTIONS ETC.	203,931	199,631	-	-	
	TOTAL	203,931	199,631	-	-	

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $	Year-End Approved Budget $
721 900	DAY CARE CENTRES - TOTALS					1,852,944
	CONTRIBUTIONS ETC.	1,164,249	119,756	-	1,044,493	
	TOTAL	1,164,249	119,756	-	1,044,493	

General Grants - (721-100)	1988 Expenditure $	1989 Expenditure $
A Woman's Place	1,350	-
Action Research Centre (of the Toronto Christrian Resource Centre	-	5,000
African Experience Resources & Communication Centre	3,000	-
Aftermath	1,000	2,500
Aid for New Mothers Incorporated	260	275
Alexandra Park Learning Centre - Youth Share Project	-	4,000
A.P.I.O. Inc. (Ontario Association of Pensioners & Injured Workmen)	6,000	4,679
Associazione Nazionale Famiglie Emigrati (A.N.F.E.)	4,000	4,000
Barbra Schlifer Commemorative Clinic	10,400	10,816
BASIC Poverty Action Group	-	4,000
Bereaved Families of Ontario - Toronto	1,123	1,168
Big Sisters of Toronto	-	1,500
Bloor Bathurst Interchurch Gathering Spot	-	2,000
Bloor Information Centre & Legal Services	8,826	9,179
Camino De Vida	-	2,500
Canadian African Newcomer Aid Centre of Toronto (CANACT)	-	3,500
Canadian Centre for Torture Vicitms	1,040	1,081
Candian Rett Syndrome Association (CRSA) - Administration	3,500	3,640
Catholic Immigration Bureau of Toronto	2,421	2,517
Central Eglinton Community Centre - Parent/Child Resource Centre/Toy Library	-	3,000
Central Neighbourhood House Association	-	2,000
Centre for Equality Rights in Accomodation (C.E.R.A.)	3,120	3,245
Centre for Spanish-Speaking Peoples	7,592	7,895
Children's International Summer Villages	3,500	-
Children's Storefront	10,625	11,050
Chinese-Canadian Intercultural Association (C.C.I.)	2,249	2,339
Chinese Information and Community Services (formerly: Chinese Interpreter and Information Services)	10,400	10,816
Circolo dell'Anziano "Le Caravelle"	675	-
Citizens for a Safe Environment	3,000	3,000

General Grants - (721-100) (Cont'd)

	1988 Expenditure	1989 Expenditure
	$	$
Coalition of Cityhome Tenants	-	1,500
Coalition of Visible Minority Women	-	2,500
COFTM/Centre Francophone	5,999	6,238
College-Montrose Children's Place	5,108	4,272
Common Ground Women's Centre	3,120	3,245
Connect Information Post	8,320	11,000
Costi-Iias Immigrant Services	8,772	9,123
Council Fire Native Cultural Centre	1,560	-
Creating Together - Parkdale	3,000	2,080
Cross Cultural Communication Centre	2,142	2,227
Davenport-Perth Neighbourhood Centre - Administration	12,000	4,160
Davenport-Perth Neighbourhood Centre - Family Services Programme	-	4,160
Disabled Persons Working Together Metro Toronto and Peel (D.P.W.T.)	2,678	2,785
Distress Centre Incorporated	2,355	12,449
Dixon Hall - Community Development	9,500	9,880
Dovercourt Park Centennial Festival Committee (Dovercourt Boys & Girls Club)	2,000	-
Downtown Employment Services	8,320	9,000
East End Children's Centre	4,400	4,400
Ecology House (Pollution Probe)	3,214	-
Elderly Vietnamese Association of Toronto	2,000	3,000
Energy Probe Research Foundation	5,554	5,776
Epilepsy Association of Metropolitan Toronto	3,224	3,353
Eritrean Canadian Community in Metropolitan Toronto	-	3,000
Evergreen Senior Citizens' Association	9,600	9,600
Famous People Players	-	1,000
Federation of Metro Tenants' Associations - Community Housing Development Worker	-	4,000
Friends of Clinton Street Public School	-	2,000
Friends of Shopping Bag Ladies (416 Drop-In Centre)	4,160	4,326
Friends of Spadina	1,000	-

General Grants - (721-100) (Cont'd)	1988 Expenditure $	1989 Expenditure $
Great Lakes Pow Wow Committee	-	3,000
Greek Community of Metropolitan Toronto Inc. - Social Service Centre	3,487	3,626
Kababayan Community Service Centre	3,000	4,000
Landlord's Self Help Centre	15,000	5,200
Las Flores Charitable Foundation	5,200	5,408
Learning Disabilities Assocition of Toronto (formerly: Toronto Association for Children and Adults with Learning Disabilities)	3,000	3,700
Manic-Depressive Association of Metropolitan Toronto	1,040	1,100
Meals Here and There Inc.	3,151	3,277
Melita Soccer Club	2,000	-
Metro Parent-Child Meeting Place	1,000	-
Metropolitan United Church - Community Services Program	3,000	-
Mid Toronto Community Services Inc.	5,632	8,000
More Than Child's Play	2,142	2,227
National Congress of Italian Canadians - Toronto District	3,600	3,744
Neighbourhood Information Post	7,820	8,132
New Directions	2,678	2,785
N.E.W. (New Experiences for Refugee Women)	1,620	1,685
Open Door Centre and Rooms Registry Service Inc.	9,898	10,294
Open Door Centre and Rooms Registry Service Inc. - Volunteer Self-Help Project	-	4,000
Operation Economic Concern	2,813	2,925
Opportunity for Advancement	3,713	3,861
Parents Network (of the Globe Rangers Youth Club)	5,000	2,000
Parkdale Community Information Centre	7,595	7,898
Parkdale Community Legal Services	-	300
Parkdale Golden Age Foundation	3,000	3,120
Parkdale Intercultural (Council) Association	1,000	1,040
Parkdale Project Read Inc.	3,000	3,120
Phoenix Rising	-	10,000
P.O.I.N.T. Inc.	6,749	7,018

General Grants - (721-100) (Cont'd)

	1988 Expenditure	1989 Expenditure
	$	$
Polish Canadian Community Services Toronto	10,000	4,618
Portuguese Bereaved Families	1,000	1,500
Portuguese Interagency Network	4,000	6,000
Portuguese Social Service Centre of Toronto	2,423	2,520
Problem Central Incorporated	5,570	5,000
Provincial Council of Women	-	504 (1)
Public Focus on the Great Lakes	1,000	1,040
Regent Park - Sole Support Mothers Group	-	1,000
Research Organization on Childhood Sexual Abuse (ROCSA)	2,080	2,163
Resident's Action Group Against Drugs	-	2,000
Riverdale Immigrant Women's Centre	4,389	4,564
Second Harvest	4,000	4,160
Silent Voice Canada Inc.	1,695	1,763
Sistering - A Drop-In Centre for Transient Women	2,356	2,450
Skills for Change	-	1,500
South Asian Action Centre (Toronto)	-	13,200
South East Asian Services Centre	-	1,610
South Riverdale Child-Parent Centre	6,515	7,000
S.P.R.I.N.T. (Senior People's Resources in North Toronto Inc.)	-	6,000
St. Christopher House - Older Adult Centre	8,772	9,123
St. Christopher House - Outreach	1,000	-
St. Christopher House - Youth Employment Counselling Centre	6,240	6,489
St. Clair West Meals on Wheels, Inc.	1,250	1,300
St. George's Adult Literacy Group	1,000	1,040
St. Jamestown Neighbourhood Office	2,600	-
St. Stephen's Community House - Conflict Resolution	1,000	3,000
St. Stephen's Community House - The Corner	8,034	8,355
St. Stephen's Community House - KYTES	8,112	8,436
St. Stephen's Community House - Youth Employment Counselling Centre	11,024	11,465
St. Vladimir Ukranian Institute	3,000	-
STOP 103 Inc.	10,400	10,816

General Grants - (721-100) (Cont'd)	1988 Expenditure $	1989 Expenditure $
Streetlink Centre Inc.	-	2,000
Times Change Women's Employment Service	4,498	4,678
Toronto Adult Literacy for Action (ALFA)	5,356	5,500
Toronto Association of Neighbourhood Services - Multicultural Development Programme	-	4,000
Toronto Chinese Community Services Association	3,655	3,801
Toronto Christian Resource Centre - Roomers Project	9,360	9,734
Toronto Citizen Advocacy	3,375	3,510
Toronto Counselling Centre for Lesbians and Gays	4,160	4,326
Toronto Disarmament Network	-	3,000
Toronto East End Literacy	2,474	2,572
Toronto Intergenerational Project	1,071	1,114
Toronto Organization for Domestic Workers Rights (INTERCEDE)	5,200	6,000
Toronto Rape Crisis Centre	17,856	5,570
Toronto Studio Players (TSP)	3,500	-
Travellers Aid Society	1,872	1,947
Ukrainian Canadian Welfare Services Incorporated	4,724	4,913
Umbrella Central Day Care Services Incorporated	8,570	8,912
Union of Injured Workers	6,240	9,500
United Steelworkers of America	-	2,500
Urban Alliance on Race Relations	7,030	7,311
Vietnamese Youth & Women's Centre	8,996	-
Volunteer Centre of Metropolitan Toronto	2,808	2,920
Wanepuhnud Corporation	2,500	2,600
Ward Nine Senior Link	4,000	4,160
West Toronto Handling Unemployment Group (H.U.G.) Network	3,000	3,120
West Toronto Junction Historical Society	-	1,500
West Toronto Support Services for Senior Citizens and the Disabled Inc.	4,000	4,160
Whyy Mee Program	-	750
Women Plan Toronto	4,160	4,326
Women Working with Immigrant Women of Metropolitan Toronto	1,799	1,870
Women's Counselling Referral and Education Centre	5,500	5,720

General Grants - (721-100) (Cont'd)	1988 Expenditure $	1989 Expenditure $	
Woodgreen Chinese Older Adults' Centre	-	4,000	
Woodgreen Employment Counselling Centre	8,996	9,358	
Working Skills Centre of Ontario	1,128	1,173	
Working Women Community Centre	9,396	9,772	
Wychwood Ministerial Association (W.M.A.)	-	2,000	(2)
Wychwood Open Door	4,160	4,326	
Youth Communication/Toronto - Administration	4,000	4,160	
Y.W.C.A. of Metropolitan Toronto - Take-A-Break Programme	-	4,846	
Y.W.C.A. of Metropolitan Toronto - Women's Resource Directory	2,808	2,920	
TOTAL	561,897	634,915	*

(1) Grant is contingent upon receiving matching funding from the Province.

(2) Funds were subsequently returned; program was cancelled.

* At the time of this compilation (January 1990), an undistributed balance of $21,610 remained in the account.

Toronto Health Care Fund (721-200)	1988 Expenditure $	1989 Expenditure $
Access Alliance	-	5,000
Action Research Centre	-	9,000
Anishnawbe Health Toronto	-	237,500
Belmont House	-	235,000
Blake/Boultbee Tenants' Association	-	5,000
C.M. Hincks Institute	85,000	65,000
Casey House Hospice	150,000	25,000
Central Hospital Foundation	100,000	80,000
Davenport-Perth Neighbourhood Centre	26,500	-
Doctors Hospital	76,000	90,000
East End Health Services	9,800	-
FoodShare Toronto	-	10,000
Friends of Shopping Bag Ladies	-	1,300
Hassle Free Clinic	5,800	-
Hospital for Sick Children	100,000	75,000
Jessie's Centre for Teenagers	-	175,000
John Howard Society of Metropolitan Toronto	-	75,000
Low Income Families Together	-	12,000
Parkdale Community Health Centre	20,000	
Phoenix Rising	-	10,000
Point Health Centre	-	200,000
Portuguese Interagency Network	-	18,000
Queen Elizabeth Hospital	-	50,000
Riverdale Hospital	-	25,000
Runnymede Hospital	250,000	175,000
St. Joseph's Health Centre	43,300	100,000
St. Michaels Hospital	-	280,000
Toronto Birth Centre Inc.	-	15,000
Toronto Christian Resource Centre	-	2,000
Toronto Hosptial	100,000	-
Toronto Rape Crisis Centre	3,000	-

	1988 Expenditure	1989 Expenditure
Toronto Health Care Fund (721-200)	$	$
Women's College Hospital	30,500	-
TOTAL	999,900	1,974,800

* At the time of this compilation (January 1990), an undistributed balance of $25,200 remained in the account.

Commercial Research Programme (721-300)	1988 Expenditure $	1989 Expenditure $
Bloor By The Park B.I.A.	3,000	4,000
Bloorcourt Village B.I.A.	750	-
Bloor-Yorkville B.I.A.	-	7,500
Church Street Business Assoc.	-	1,500
Corso Italia B.I.A.	7,000	4,000
Eglinton Way B.I.A.	7,500	-
Junction Gardens B.I.A.	-	7,000
Parkdale Village B.I.A.	7,000	-
Portugal Village B.I.A.	5,000	-
Queen Boradview Village B.I.A.	-	5,000
St. Clair Gardens B.I.A.	-	6,000
TOTAL	30,250	35,000

	1988 Expenditure $	1989 Expenditure $
Housing Pre-Startup & Management Grants (721-400) *		
Harbourside Co-Op Homes	4,000	-
Hugh Garner Housing Co-Op	3,180	-
Mid-Toronto Community Centre	-	2,000
Primrose Housing Co-Operative	1,000	-
South St. Jamestown Tenants' Association	3,000	-
TOTAL	11,180	2,000 *

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* This program has been subsequently terminated by City Council.

Recreational Grants (721-500)	1988 Expenditure $	1989 Expenditure $
Adventure Education Concept Incorporated	10,000	10,400
Afro Canadian Caribbean Club (AFROCAN)	1,638	1,703
Afropan Community Cultural Association	-	2,000
Alexandra Park Community Centre	9,641	10,026
Alexandra Park Community Centre - Youth Lacrosse Team	-	2,000
Algonquin Island Association	-	3,500
Bathurst Quay Neighbourhood Development Project	-	7,000
Boys and Girls Club of Downtown Toronto	11,000	11,440
Cabbagetown Youth Centre	12,000	-
Central Eglinton Community Centre - Summer Camp	-	5,200
519 Church Street Community Centre	11,135	11,580
519 Church Street Community Centre - Summer Day Camp	-	5,479
Circolo, Marconi Anziani & Penzionati	1,040	-
Circolo dell'Anziano "Le Caravelle"	-	705
Circolo Italiano Degli Anziani (I Pionieri)	-	2,250
City Chess Club	-	1,000
Creative & Natural Outdoor Experience Inc. - SEE: Project Canoe		
Davenport-Dufferin Community Centre	1,071	1,114
Davenport-Perth Neighbourhood Centre - Seniors Resources Programme	-	4,160
Davenport-Perth Neighbourhood Centre - Youth Resources Programme	-	4,160
Dovercourt Boys' and Girls' Club	9,308	9,680
Dundas/Sherbourne Community House Association	4,607	4,791
East Toronto Seniors Centre	3,375	5,510
Ethiopian Association in Toronto	2,000	3,000
First Portuguese Canadian Community Centre - Senior's Centre	6,133	6,378
Glebe Manor Lawn Bowling Club	2,050	2,150
Globe Rangers Youth Club	3,375	3,510
Gray Tigers Senior Citizens Club	4,836	5,029
Green Summer Camp Inc.	-	7,800

Recreational Grants (721-500) (Cont'd)	1988 Expenditure	1989 Expenditure
	$	$
Harriet Tubman Organization	5,000	5,000
Houselink Community Homes	1,000	1,040
Independence Afloat Sailing School	3,000	3,120
John Howard Society of Toronto	4,000	4,160
Kiwanis Boys and Girls Club - Gerrard "K" Club	7,368	7,662
Kiwanis Boys and Girls Club - Midtown "K" Club	5,850	6,142
Metropolitan United Church	3,000	-
Metropolitan United Church - Summer in the Park	-	6,240
Mooredale House	2,000	-
Ontario Native Alliance	7,500	-
Open Door Centre and Room Registry Service - Health and Fitness	-	2,000
Parkdale Summer P.L.A.Y. School	5,200	5,408
Project C.A.N.O.E. (Creative & Natural Outdoor Experience Inc.)	2,374	1,974
Ralph Thornton Centre - Summer Day Camp	-	4,000
R.E.A.C.H. for the Rainbow, Ontario	-	1,000
Runnymede Hospital	1,000	-
Sea Hawks	3,375	8,000
Second Mile Club of Toronto	3,712	3,860
Senior Adult Services	6,000	6,000
St. Clair Community Youth Council (Oakwood Youth Centre)	11,232	11,681
St. Francis Summer Youth Program	5,000	5,200
St. Matthew's United Church Summer Day Camp	2,813	2,925
Sully's Youth Athletic Club	3,224	5,000
Sunnyview Youth Involvement Association	2,283	2,374
Tap Shoes and Tutus	1,000	1,040
Toronto Association of the Deaf	-	2,000
Toronto Beaches Lacrosse Club	2,678	2,785
Toronto Boys' Home	1,500	1,560
Toronto Chilean Society	2,000	-

Recreational Grants (721-500) (Cont'd)	1988 Expenditure $	1989 Expenditure $
Toronto Christian Resource Centre - Summer Camp	4,051	4,213
Ukraina Sport Association	4,000	4,160
Ukraine-Canada Baseball/Softball Exchange	-	2,500
University of Toronto Gymnastics Club	-	2,500
Vietnamese Canadian Student Association (formerly: Canadian Vietnamese Student Association)	2,000	2,080
Vietnamese Youth and Women's Centre	-	9,355
Y.M.C.A. of Metropolitan Toronto - Ki-Y Seniors Centre	2,080	2,163
Y.W.C.A. of Metropolitan Toronto - Take-A-Break	4,660	-
TOTAL	202,109	258,707

	1988 Expenditure $	1989 Expenditure $
Community Economic Development - Original Programme (721-610)		
(a) C.E.D. Program Enhancement	10,000	
(b) C.E.D. Grants Program		NOT APPLICABLE **
Good Riddance Pest Control (Parkdale Partners for Employment -	15,000	
TOTAL	25,000 *	

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* Although no budget provision had been made in 1988 pending a programme evaluation, funding was later provided towards a consultant's report ($10,000) and the making of a grant ($15,000).

** No grants were provided in 1989 pending new initiatives by the City of Toronto in this area.

Community Economic Development - Employer Outreach (721-650)	1988 Expenditure $	1989 Expenditure $
John Howard Society Y.E.C.C.	16,224	16,873
Operation Springboard	16,224	16,873
Parachute Youth Employment Counselling Centre	16,224	16,873
St. Christopher House Youth Employment Centre	16,224	16,873
St. Stephen's Youth Employment Centre	16,224	16,873
Woodgreen Employment Counselling Centre	16,224	16,873
Youth Employment Service (YES)	16,224	16,873
TOTAL	113,568	118,111

Day Care Centres (721-900)	1988 Expenditure $	1989 Expenditure $
Allenby Daycare Incorporate	-	3,750
Alternative Primary School	-	3,750
Ascot Avenue Community Daycare	-	29,905
Bain Avenue Daycare	11,464	3,334
Balmy Beach Community Daycare	1,396	6,773
Beatty Buddies Daycare	904	9,129
Bowmore Road Community Daycare	5,068	6,000
Brant Street Daycare	-	3,750
Broadview Community Daycare	-	7,350
Brock Daycare Centre	-	14,537
Campus Community Co-operative Daycare	-	8,100
Carmelite Sisters	-	39,200
Catholic Settlement House	-	19,057
Central Eglinton Children's Centre	-	6,300
Central Neighbourhood House	-	12,250
Centro-Clinton Day Care	-	14,526
Children's Circle Daycare Centre	2,716	54,877
Childspace Daycare	-	8,550
Christian Community Centre	2,836	27,192
Church of the Messiah Daycare	-	12,972
Church Street Daycare Centre	16,558	9,186
Clinton School Age Daycare Centre	-	11,425
Close Avenue Daycare Centre	-	33,450
Cottingham School Daycare Program	4,420	852
Damascus Daycare Centre	4,704	51,410
Dandylion Daycare	-	24,982
Davisville Care Programme	-	6,189
Deer Park Extended Program	-	1,500
Duke of Connaugh Daycare Centre	5,306	10,000
Dunloe Daycare Centre	-	6,450
Earl Haig Public School	-	38,962
East Toronto Village Children's Centre	-	26,044

Day Care Centres (721-900) (Cont'd)	1988 Expenditure $	1989 Expenditure $
Emmanuel Howard Park Day Nursery	-	14,700
Felician Sisters	-	22,035
Ferncliffe Daycare After School	5,088	23,038
Ferndale Auxilliary Care	6,566	4,000
Frankland Daycare	32	3,703
Fraser School Community Daycare	2,204	20,718
Garrison Creek Community Daycare	-	22,924
George Brown College of Arts	-	15,000
Gibralter Point Day Nursery	-	4,900
Givins/Shaw School Community Day Care	-	11,220
Harmony Day Nursery	3,602	8,425
Hawthorne on Essex Daycare	-	36,997
Heath Street Co-op Daycare Centre	-	8,810
Hester How Daycare	-	9,000
Howard Park Children's Centre	-	6,126
Hughes Daycare	5,016	15,841
Huron Superfiends	-	10,233
Hydrokids Daycare	-	24,036
Immaculata Day Nursery & Kindergarden	-	8,000
Jackman Daycare	3,880	5,645
John Ross Robertson Daycare	-	938
John Wanless Daycare Program	768	30,352
Junction Daycare Centre	-	29,323
Keelemount Daycare	-	8,800
Kensington Daycare Centre	-	33,325
Kew Beach Daycare Co-op Inc	-	46,796
Kid's Korner	8,676	13,712
Kidspace Inc. Daycare	-	8,822
La Centre De La Jeunesse	-	6,000
La Farandole	1,768	1,125
La Pinata Daycare Centre	-	12,134
Le Petit Chaperon Rouge	-	32,476

Day Care Centres (721-900) (Cont'd)	1988 Expenditure $	1989 Expenditure $
Les Bouts D'choux	5,356	21,236
Lord Dufferin Community Daycare	1,772	6,483
Main Square Daycare Centre	-	24,110
Margaret Fletcher Daycare	-	28,647
Matthew John	-	19,600
Maurice Cody After School Program	-	6,562
Maurice Cody Child Centre	-	12,642
McMurrich Sprouts	-	21,641
Montrose Infant Care	-	22,619
Mooredale Pre-School Program	-	9,075
Oakwood Children's House	-	2,625
Ogden Daycare Centre	588	12,846
Orde Daycare Centre	-	25,500
Ossington Day Care Centre	4,272	-
Our Lady of Perpetual Help	-	21,588
Palmerston Community Daycare Centre	-	5,400
Pape Children's House	-	7,112
Perth School Day Care	-	7,631
Pinocchio Child Care Centre	-	2,250
Queen's Park Daycare	-	31,851
Ranleigh Rascals Daycare Centre	3,880	5,001
Rose Avenue Day Care Incorporated	3,080	4,000
Runneymede Hooters	-	9,350
Sadochok Preschool Centre	-	28,571
Salvation Army Daycare Centre	7,460	-
Snowflake Parent/Child Centre	-	7,350
South Drive Children's Circle	-	6,126
St. Alphonsus Daycare	-	38,039
St. Chad's Day Nursery Inc.	-	36,393
St. Lawrence Co-operative Daycare	-	26,213
St. Michaels and All Angels Daycare Centre	-	61,797
St. Monica's Community Daycare Centre	-	34,806

Day Care Centres (721-900) (Cont'd)	1988 Expenditure $	1989 Expenditure $
St. Stephen's-King Edward	-	51,854
Sunnyside Garden Daycare	-	14,349
Swansea Kids' Place	-	563
Swansea Nursery School Inc.	-	12,239
Toronto Island Montessori Children's Centre	-	3,750
Treetop Day Nursery	-	10,026
University Settlement	-	26,950
Upper Yonge Village	-	24,611
Victoria Daycare Services	-	5,850
Walmer Road Day Nursery	-	10,750
Ward 9 Co-op Play School	-	7,350
West End Parents Daycare Centre	-	24,950
West Prep Children's Centre	-	8,080
Whitney Child Centre	-	30,327
Williamson Road Daycare	376	1,095
Woodgreen Community Centre	-	48,000
Wychwood Tigers Daycare Centre	-	14,230
TOTAL	119,756	1,852,944

At-Large - Festivals, Special Initiatives & Cultural Opportunities (722-313) *	1988 Expenditure $	1989 Expenditure $
African Experience Resources & Communication Centre	3,000	-
Arts and the Cities	-	15,000
Beachfork Festival	250	-
Black Artists in Action (Toronto)	-	9,086
Book & Periodical Development Council	-	8,100
Calypso Association of Canada	500	-
Canada/Mexico Exchange Exhibition Project	5,000	-
Canadian Centre International P.E.N.	25,000	25,000
Canadian Native Arts Foundation	-	5,000
Canadian Stage Company	5,000	150,000
Chamber Concerts Canada	-	2,000
Classical Cabaret	-	1,000
Community Folk Art Council	11,000	-
Crow's Theatre - Poor Alex Group	9,895	-
Development Education Centre	60,000	-
DNA Theatre - Special	-	5,000
Elmer Iseler Singers	5,000	-
From the Ground Up	-	10,000
Gallery 44	-	10,000
Glass Orchestra	-	4,000
Grierson Documentary Seminar	-	5,000
Guitar Society of Toronto - Special	-	3,000
Harbourfront Corp. - DuMaurier World Stage (formerly: World Stage Theatre Festival)	8,000	-
Harbourfront Int'l Fest. of Authors	20,000	-
Inde 90	-	5,000
Inner City Angels - Special	-	2,000
International Choral Festival 1989	50,000	66,000
International Experimental Film Congress	20,000	-
Lakes 2000	-	25,000

At-Large - Festivals, Special Initiatives & Cultural Opportunities (722-313) *	1988 Expenditure $	1989 Expenditure $
Liaison of Independent Filmmakers of Toronto (L.I.F.T.)	-	5,000
Mayworks	5,200	-
Mercer Union - Special	-	5,000
Music Toronto	25,000	20,000
National Ballet School	10,000	-
Native Earth Performing Arts Inc.	5,000	-
Nightwood Theatre	-	10,000
Northern Visions	5,000	-
Old Cabbagetown Cultural Festival	4,000	-
Ontario Black History Society	10,500	-
Open Studio - Special	5,000	5,000
Panda Dance Theatre - China Tour	5,000	-
Performing Arts Info Service - Special	-	1,000
Primadonna Project	-	10,000
Serinette	-	5,000
Sound Pressure	-	10,000
Tango Lugano Project	-	3,000
Theatre Centre - Special	-	4,000
Theatre Columbus - Poor Alex Group	9,895	-
Theatre Francais	-	25,000
Theatre Smith-Gilmour - Poor Alex Group	9,895	-
Theatre Plus	-	25,000
Toronto Arts Awards	5,000	-
Toronto Artscape Inc.	-	30,000
Toronto Children's Chorus	5,000	-
Toronto Dance Theatre	15,000	-
Toronto Dragon Boat Race Festival	-	15,000
Toronto Independent Dance Enterprise	5,000	-
Toronto International Festival	25,000	31,000
Toronto Theatre Alliance	10,000	-

At-Large - Festivals, Special Initiatives & Cultural Opportunities (722-313) *	1988 Expenditure	1989 Expenditure
	$	$
Toronto Symphony	-	20,000
Toronto Workshop Productions	10,000	-
TTA Tourism Project	-	10,000
Whole Loaf Theatre	-	5,000
Womyn Rising	-	5,000
Youth and Music Canada - Special	-	2,000
YYZ Artists' Outlet - Special	-	5,000
TOTAL	$392,135	$601,187

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* This category of grants did not exist prior to 1988.

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
722 000	AT LARGE - TOTALS				
	PERSONAL SERV - PERM	2,309,922	2,178,405	2,622,095	2,622,095
	PERSONAL SERV - TEMP	767,852	665,741	791,403	852,055
	FRINGE BENEFITS	13,357,287	12,617,626	221,989	300,851
	MATERIALS & SUPPLIES	604,078	552,222	218,012	259,927
	EQUIPMENT	1,142,903	777,772	1,258,926	1,601,262
	PURCHASE OF SERVICES	5,865,360	5,695,181	6,103,867	6,716,222
	CONTRIBUTIONS ETC.	13,795,178	8,671,463	57,835,137	58,178,013
	DISTRIBUTION CREDITS	2,593,965CR	3,694,031CR	4,560,876CR	4,560,876CR
	TOTAL	35,248,615	27,464,379	64,490,553	65,969,549
722 100	EMPLOYEE BENEFITS - TOTALS				
	FRINGE BENEFITS	13,036,835	12,425,749	-	-
	CONTRIBUTIONS ETC.	-	-	13,049,349	13,049,349
	DISTRIBUTION CREDITS	483,700CR	203,700CR	483,700CR	483,700CR
	TOTAL	12,553,135	12,222,049	12,565,649	12,565,649
722 111	CIVIC EMPLOY PENSION FUND CONTRIB-CUR & PAST				
	FRINGE BENEFITS	5,784,154	5,784,154	-	-
	CONTRIBUTIONS ETC.	-	-	5,781,080	5,781,080
	DISTRIBUTION CREDITS	203,700CR	203,700CR	203,700CR	203,700CR
	TOTAL	5,580,454	5,580,454	5,577,380	5,577,380
722 113	RETIREMENT ALLOWANCES				
	FRINGE BENEFITS	74,736	69,592	-	-
	CONTRIBUTIONS ETC.	-	-	65,686	65,686
	TOTAL	74,736	69,592	65,686	65,686
722 114	FIREMENS BENEFIT FUND CONTRIB BYLAW #10649				
	FRINGE BENEFITS	2,852,922	2,852,922	-	-
	CONTRIBUTIONS ETC.	-	-	2,814,373	2,814,373
	TOTAL	2,852,922	2,852,922	2,814,373	2,814,373
722 116	WAR SERVICE - EMPLOYEES SHARE OF COST				
	FRINGE BENEFITS	210,000	210,000	-	-
	CONTRIBUTIONS ETC.	-	-	210,000	210,000
	TOTAL	210,000	210,000	210,000	210,000
722 117	DEATH BENEFITS TO WIDOWS & ORPHANS FIRE & POL				
	FRINGE BENEFITS	321,500	325,558	-	-
	CONTRIBUTIONS ETC.	-	-	346,187	346,187
	TOTAL	321,500	325,558	346,187	346,187
722 120	OPTIONAL SERVICE CONTRIBUTION				
	FRINGE BENEFITS	610,000	-	-	-
	CONTRIBUTIONS ETC.	-	-	610,000	610,000
	DISTRIBUTION CREDITS	280,000CR	-	280,000CR	280,000CR
	TOTAL	330,000	-	330,000	330,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
722 123	MEDICAL BENEFITS FOR PENSIONERS				
	FRINGE BENEFITS	2,927,300	2,927,300	-	-
	CONTRIBUTIONS ETC.	-	-	2,927,300	2,927,300
	TOTAL	2,927,300	2,927,300	2,927,300	2,927,300
722 130	PAST SERVICE CONTR. METRO RE TOR HARBOUR COMM				
	FRINGE BENEFITS	256,223	256,223	-	-
	CONTRIBUTIONS ETC.	-	-	256,223	256,223
	TOTAL	256,223	256,223	256,223	256,223
722 151	OMERS PAST SERVICE CONTRIB.-ELECTED OFFICIALS				
	CONTRIBUTIONS ETC.	-	-	29,500	29,500
	TOTAL	-	-	29,500	29,500
722 152	RETIREMENT ALLOWANCES-ELECTED OFFICIALS				
	CONTRIBUTIONS ETC.	-	-	9,000	9,000
	TOTAL	-	-	9,000	9,000
722 200	FINANCIAL ITEMS - TOTALS				
	PURCHASE OF SERVICES	2,597,161	2,682,513	1,171,088	1,171,088
	CONTRIBUTIONS ETC.	738,560	739,596	938,753	938,753
	DISTRIBUTION CREDITS	964,901CR	2,040,285CR	465,271CR	465,271CR
	TOTAL	2,370,820	1,381,824	1,644,570	1,644,570
722 202	FOREIGN EXCHANGE ON DEBT REDEMPTION				
	PURCHASE OF SERVICES	1,325,561	1,868,986	559,088	559,088
	DISTRIBUTION CREDITS	11,201CR	1,411,327CR	6,271CR	6,271CR
	TOTAL	1,314,360	457,659	552,817	552,817
722 204	TAX PREPAYMENT DISCOUNTS				
	CONTRIBUTIONS ETC.	738,560	739,596	938,753	938,753
	TOTAL	738,560	739,596	938,753	938,753
722 205	INTEREST ON TAX OVERPAYMENTS				
	PURCHASE OF SERVICES	1,271,600	813,527	612,000	612,000
	DISTRIBUTION CREDITS	953,700CR	628,958CR	459,000CR	459,000CR
	TOTAL	317,900	184,569	153,000	153,000
722 300	MISCELLANEOUS ITEMS - TOTALS				
	PERSONAL SERV - PERM	2,309,922	2,178,405	2,622,095	2,622,095
	PERSONAL SERV - TEMP	767,852	665,741	791,403	852,055
	FRINGE BENEFITS	320,452	191,877	221,989	300,851
	MATERIALS & SUPPLIES	604,078	548,479	218,012	259,927
	EQUIPMENT	115,231	71,160	249,326	274,345
	PURCHASE OF SERVICES	3,268,199	3,012,668	4,932,779	5,545,134
	CONTRIBUTIONS ETC.	7,526,610	6,810,774	5,545,425	5,888,301
	DISTRIBUTION CREDITS	1,145,364CR	1,450,046CR	3,611,905CR	3,611,905CR
	TOTAL	13,766,980	12,029,058	10,969,124	12,130,803

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
722 301	SENIOR MANAGEMENT DEVELOPMENT				
	PURCHASE OF SERVICES	25,000	40,200	25,000	25,000
	TOTAL	25,000	40,200	25,000	25,000
722 302	GRANT - DIXON HALL OUTREACH WORKER				
	CONTRIBUTIONS ETC.	10,166	10,166	-	-
	TOTAL	10,166	10,166	-	-
722 303	TORONTO ASSOC. OF NEIGHBOURHOOD SERVICES				
	CONTRIBUTIONS ETC.	3,213	3,213	-	-
	TOTAL	3,213	3,213	-	-
722 304	ROBERTA SMITH MEMORIAL PROGRAM				
	PERSONAL SERV - TEMP	25,000	29,364	30,000	30,000
	FRINGE BENEFITS	2,000	1,505	2,000	2,000
	MATERIALS & SUPPLIES	250	122	200	200
	PURCHASE OF SERVICES	750	726	1,000	1,000
	TOTAL	28,000	31,717	33,200	33,200
722 305	GRANT - ANGLICAN ARCHDIOCESE OF TORONTO				
	CONTRIBUTIONS ETC.	2,000	-	-	2,000
	TOTAL	2,000	-	-	2,000
722 306	ECONOMIC SUMMIT				
	PURCHASE OF SERVICES	200,000	-	-	-
	CONTRIBUTIONS ETC.	104,000	304,000	-	-
	TOTAL	304,000	304,000	-	-
722 307	JUNCTION TRIANGLE ENVIRONMENTAL LIAISON CMTE.				
	MATERIALS & SUPPLIES	6,183	4,095	-	-
	TOTAL	6,183	4,095	-	-
722 308	SIGN LANGUAGE INTERPRETATION-COUNCIL MEETINGS				
	EQUIPMENT	26,000	-	-	-
	PURCHASE OF SERVICES	2,930	-	-	-
	TOTAL	28,930	-	-	-
722 309	CONTRACT COMPLIANCE				
	PERSONAL SERV - PERM	129,064	112,515	129,593	129,593
	PERSONAL SERV - TEMP	118,502	87,998	119,423	119,423
	FRINGE BENEFITS	32,940	23,463	33,204	33,204
	MATERIALS & SUPPLIES	21,500	24,015	26,000	26,000
	EQUIPMENT	7,435	7,865	1,870	1,870
	PURCHASE OF SERVICES	36,850	58,058	123,950	123,950
	TOTAL	346,291	313,914	434,040	434,040
722 310	COMMUNITY CENTRES - JOB EVALUATION REVIEW				
	CONTRIBUTIONS ETC.	4,438	4,438	-	-
	TOTAL	4,438	4,438	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
722 311	GRANT - SOUTH ASIAN ACTION CENTRE				
	CONTRIBUTIONS ETC.	11,000	11,000	-	-
	TOTAL	11,000	11,000	-	-
722 312	GRANT - A.N.F.E.				
	CONTRIBUTIONS ETC.	7,000	7,000	-	-
	TOTAL	7,000	7,000	-	-
722 313	GRANTS - FESTIVALS AND CULTURAL OPPORTUNITIES				
	CONTRIBUTIONS ETC.	382,135	382,135	249,087	249,087
	TOTAL	382,135	382,135	249,087	249,087
722 314	STUDY - DANGEROUS GOODS				
	PURCHASE OF SERVICES	4,650	4,650	-	-
	TOTAL	4 650	4,650	-	-
722 315	GRANT - DESROSIERS DANCE THEATRE				
	CONTRIBUTIONS ETC.	-	-	130,000	130,000
	TOTAL	-	-	130,000	130,000
722 316	GRANT - REALTY TAXES - STRACHAN HOUSE				
	CONTRIBUTIONS ETC.	3,526	3,525	-	-
	TOTAL	3,526	3,525	-	-
722 317	GRANT - SCIENCE FOR PEACE				
	CONTRIBUTIONS ETC.	25,000	25,000	-	-
	TOTAL	25,000	25,000	-	-
722 318	GRANT - 20 MARLBOROUGH AVENUE				
	CONTRIBUTIONS ETC.	13,792	13,791	-	-
	TOTAL	13,792	13,791	-	-
722 319	STREET VENDING COMMITTEE - HONORARIUM				
	PURCHASE OF SERVICES	1,000	2,800	1,000	1,000
	CONTRIBUTIONS ETC.	2,000	-	2,000	2,000
	TOTAL	3,000	2,800	3,000	3,000
722 320	GRANT-REALTY TAXES-CABBAGETOWN YOUTH CENTRE				
	CONTRIBUTIONS ETC.	2,745	1,795	-	950
	TOTAL	2,745	1,795	-	950
722 321	GRANT - TENANTS SHERWOOD AVENUE				
	CONTRIBUTIONS ETC.	950	-	-	-
	TOTAL	950	-	-	-
722 322	GRANT - 181 CRANBROOKE AVENUE				
	CONTRIBUTIONS ETC.	5,620	5,619	-	-
	TOTAL	5,620	5,619	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
722 323	SOUTH RIVERDALE SOIL REPLACEMENT				
	MATERIALS & SUPPLIES	-	260	-	-
	PURCHASE OF SERVICES	-	297,318	2,594,000	2,622,960
	CONTRIBUTIONS ETC.	800,000	473,462	-	-
	DISTRIBUTION CREDITS	-	-	1,794,000CR	1,794,000CR
	TOTAL	800,000	771,040	800,000	828,960
722 324	GRANT - VARIETY CLUB				
	CONTRIBUTIONS ETC.	5,000	5,000	-	-
	TOTAL	5,000	5,000	-	-
722 325	GRANT - VILLAGERS/VILLAGE AID				
	CONTRIBUTIONS ETC.	50,000	50,000	-	-
	TOTAL	50,000	50,000	-	-
722 326	GRANT - ARMENIA EARTHQUAKE RELIEF FUND				
	CONTRIBUTIONS ETC.	25,000	25,000	-	-
	TOTAL	25,000	25,000	-	-
722 327	HEALTHY CITIES WORKGROUP REPORT				
	PURCHASE OF SERVICES	-	-	110,000	110,000
	TOTAL	-	-	110,000	110,000
722 328	GRANT - FACTORY THEATRE				
	CONTRIBUTIONS ETC.	-	-	70,000	70,000
	TOTAL	-	-	70,000	70,000
722 330	CHILDREN'S NETWORK				
	MATERIALS & SUPPLIES	-	-	10,600	10,600
	PURCHASE OF SERVICES	5,000	-	-	-
	TOTAL	5,000	-	10,600	10,600
722 331	REORG STAFF AVAIL FOR REASSIGNMENT				
	PERSONAL SERV - PERM	422,777	177,668	127,500	127,500
	FRINGE BENEFITS	65,650	28,668	22,500	22,500
	TOTAL	488,427	206,336	150,000	150,000
722 332	GRANT - TORONTO DIST. HEATING BRD.				
	CONTRIBUTIONS ETC.	307,135	305,500	319,420	319,420
	TOTAL	307,135	305,500	319,420	319,420
722 333	GARDINER EXPRESSWAY TASK FORCE				
	MATERIALS & SUPPLIES	-	3,145	-	-
	PURCHASE OF SERVICES	76,961	77,167	50,000	50,000
	TOTAL	76,961	80,312	50,000	50,000
722 334	GRANT - CABBAGETOWN COMMUNITY ARTS CENTRE				
	CONTRIBUTIONS ETC.	-	-	100,000	100,000
	TOTAL	-	-	100,000	100,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
722 335	RAILWAY LANDS DEVELOPMENT FUNDS				
	PURCHASE OF SERVICES	626,000	232,718	400,000	793,282
	TOTAL	626,000	232,718	400,000	793,282
722 336	GRANT - RED CROSS JAMAICAN RELIEF FUND				
	CONTRIBUTIONS ETC.	10,000	10,000	-	-
	TOTAL	10,000	10,000	-	-
722 338	DISASTER RELIEF - EL SALVADOR				
	PURCHASE OF SERVICES	4,750	-	-	-
	TOTAL	4,750	-	-	-
722 340	LAMPORT STADIUM STUDY				
	PURCHASE OF SERVICES	4,497	4,497	-	-
	TOTAL	4,497	4,497	-	-
722 341	GRANT - METRO RE: TRAFFIC CONTROL SIGNALS				
	CONTRIBUTIONS ETC.	25,000	25,000	-	-
	TOTAL	25,000	25,000	-	-
722 342	ACTION COMMITTEE FOR PEOPLE WITH DISABILITIES				
	PURCHASE OF SERVICES	13,500	1,515	-	-
	TOTAL	13,500	1,515	-	-
722 343	GRANT - YOUNG AMBASSADOR PROGRAM				
	CONTRIBUTIONS ETC.	100,000	-	-	100,000
	TOTAL	100,000	-	-	100,000
722 344	REHABILITATION ADMINISTRATION				
	PERSONAL SERV - TEMP	18,000	16,135	20,000	20,000
	FRINGE BENEFITS	1,800	823	2,000	2,000
	MATERIALS & SUPPLIES	600	-	600	600
	PURCHASE OF SERVICES	10,000	-	-	-
	TOTAL	30,400	16,958	22,600	22,600
722 345	SAFETY INCENTIVE PROGRAM				
	MATERIALS & SUPPLIES	-	872	-	-
	PURCHASE OF SERVICES	8,000	3,208	4,000	4,000
	TOTAL	8,000	4,080	4,000	4,000
722 347	GRANT - DEER PARK SCHOOL				
	CONTRIBUTIONS ETC.	1,500	1,500	-	-
	TOTAL	1,500	1,500	-	-
722 350	GRANT - NATIONAL BALLET				
	CONTRIBUTIONS ETC.	496,816	496,815	-	-
	TOTAL	496,816	496,815	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
722 351	CODE OF CONDUCT COMMITTEE				
	CONTRIBUTIONS ETC.	5,000	3,850	-	-
	TOTAL	5,000	3,850	-	-
722 352	PRESENTATION GIFTS - TORONTO'S TORONTO				
	MATERIALS & SUPPLIES	37,500	37,500	-	-
	TOTAL	37,500	37,500	-	-
722 353	GRANT - FRIENDS OF SHOPPING BAG LADIES				
	CONTRIBUTIONS ETC.	1,241	1,223	-	-
	TOTAL	1,241	1,223	-	-
722 354	GRANT - THE THEATRE CENTRE				
	CONTRIBUTIONS ETC.	-	-	75,000	75,000
	TOTAL	-	-	75,000	75,000
722 355	ADDITIONAL BENEFIT COVERAGE-ELECTED OFFICIALS				
	PERSONAL SERV - TEMP	1	-	-	1
	FRINGE BENEFITS	68,500	-	-	68,500
	TOTAL	68,501	-	-	68,501
722 359	RESIDENTS LIAISON COMM. ON ASSESSMENT REFORM				
	MATERIALS & SUPPLIES	-	120	-	-
	PURCHASE OF SERVICES	7,000	3,488	-	-
	TOTAL	7,000	3,608	-	-
722 360	GRANT - CARIBBEAN CULTURAL COMMITTEE				
	CONTRIBUTIONS ETC.	22,500	22,500	-	-
	TOTAL	22,500	22,500	-	-
722 361	UNITED NATIONS ASSOC. IN CANADA-TORONTO				
	CONTRIBUTIONS ETC.	3,375	3,375	-	-
	TOTAL	3,375	3,375	-	-
722 362	GRANT - PEACE CHILD/TORONTO				
	CONTRIBUTIONS ETC.	-	-	10,000	10,000
	TOTAL	-	-	10,000	10,000
722 363	'EMPLOYEES SUGGESTION PROGRAM				
	PERSONAL SERV - TEMP	-	5,241	11,650	11,650
	FRINGE BENEFITS	-	278	620	620
	MATERIALS & SUPPLIES	14,000	6,389	19,140	21,232
	EQUIPMENT	4,500	272	-	4,228
	PURCHASE OF SERVICES	20,000	16,578	17,030	20,452
	TOTAL	38,500	28,758	48,440	58,182
722 364	ADVERTISING - RENTAL HOUSING PROTECTION ACT				
	PURCHASE OF SERVICES	10,000	4,452	10,000	10,000
	TOTAL	10,000	4,452	10,000	10,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS $
722 365	FASHION INDUSTRY STUDY				
	EQUIPMENT	10,587	9,016	-	-
	DISTRIBUTION CREDITS	1,587CR	-	-	-
	TOTAL	9,000	9,016	-	-
722 366	GRANT - TORONTO ARTSCAPE				
	CONTRIBUTIONS ETC	30,000	30,000	-	-
	TOTAL	30,000	30,000	-	-
722 367	CAREER INFO AND PLACEMENT CENTRE				
	CONTRIBUTIONS ETC	73,256	73,255	73,256	73,256
	TOTAL	73,256	73,255	73,256	73,256
722 368	TORONTO BOOK AWARDS				
	CONTRIBUTIONS ETC	15,000	10,000	15,000	15,000
	TOTAL	15,000	10,000	15,000	15,000
722 369	GRANT - CENTRE STAGE PRODUCTIONS-LEGAL COSTS				
	CONTRIBUTIONS ETC	7,500	-	-	7,500
	TOTAL	7,500	-	-	7,500
722 370	GRANT - TOWN OF YORK HISTORICAL SOCIETY				
	CONTRIBUTIONS ETC	15,000	15,000	-	-
	TOTAL	15,000	15,000	-	-
722 373	GRANT - STREET HEALTH				
	PURCHASE OF SERVICES	42,000	55,000	-	9,000
	CONTRIBUTIONS ETC	22,000	-	-	-
	TOTAL	64,000	55,000	-	9,000
722 374	RECRUITMENT - SENIOR MANAGERS				
	PURCHASE OF SERVICES	23,297	23,518	-	-
	TOTAL	23,297	23,518	-	-
722 375	GRANT - NIAGARA CLASSIC				
	CONTRIBUTIONS ETC	6,666	6,666	-	-
	TOTAL	6,666	6,666	-	-
722 376	GRANT - CANADIAN ENVIRONMENTAL LAW ASSOC				
	CONTRIBUTIONS ETC	15,000	15,000	-	-
	TOTAL	15,000	15,000	-	-
722 377	GRANT - NIAGARA NEIGHBOURHOOD ASSOCIATION				
	CONTRIBUTIONS ETC	-	-	40,000	40,000
	TOTAL	-	-	40,000	40,000
722 378	GRANT - DAILY BREAD FOOD BANK				
	CONTRIBUTIONS ETC	30,000	30,000	-	-
	TOTAL	30,000	30,000	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
722 380	INTERNATIONAL YEAR OF THE HOMELESS				
	PERSONAL SERV - TEMP	18,246	17,074	-	-
	FRINGE BENEFITS	1,744	909	-	-
	MATERIALS & SUPPLIES	10,000	-	-	-
	PURCHASE OF SERVICES	3,563	-	-	-
	TOTAL	33,553	17,983	-	-
722 381	GRANT - COALITION AGAINST SUNDAY SHOPPING				
	CONTRIBUTIONS ETC.	2,500	2,500	-	-
	TOTAL	2,500	2,500	-	-
722 383	GRANT - PADFOT				
	CONTRIBUTIONS ETC.	15,000	15,000	-	-
	TOTAL	15,000	15,000	-	-
722 384	GRANT - ONT MUNIC MANAGE DEV BOARD				
	CONTRIBUTIONS ETC.	2,500	-	-	-
	TOTAL	2,500	-	-	-
722 386	HOUSING STANDARDS APPEALS COMMITTEE				
	PERSONAL SERV - PERM	20,000	19,837	20,000	20,000
	FRINGE BENEFITS	125	85	125	125
	TOTAL	20,125	19,922	20,125	20,125
722 387	GRANT - TAFELMUSIK BAROQUE ORCHESTRA				
	CONTRIBUTIONS ETC.	20,000	20,000	125,000	125,000
	TOTAL	20,000	20,000	125,000	125,000
722 390	DELEGATION-FED. TASK FORCE ON DANGEROUS GOODS				
	PURCHASE OF SERVICES	3,000	1,850	-	-
	TOTAL	3,000	1,850	-	-
722 392	GRANT - ENERGY PROBE-NUCLEAR LIABILITY ACT				
	PURCHASE OF SERVICES	-	20,000	-	-
	CONTRIBUTIONS ETC.	25,000	-	-	5,000
	TOTAL	25,000	20,000	-	5,000
722 394	INNOVATIONS PROGRAM				
	MATERIALS & SUPPLIES	-	244	-	-
	PURCHASE OF SERVICES	-	15,104	-	-
	CONTRIBUTIONS ETC.	100,000	-	10,000	94,652
	TOTAL	100,000	15,348	10,000	94,652
722 395	GRANT - CANADIAN INFRASTRUCTURE STUDY				
	CONTRIBUTIONS ETC.	5,000	6,000	-	-
	TOTAL	5,000	6,000	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
722 396	FUND FOR PEOPLE WITH DISABILITY				
	EQUIPMENT	-	3,824	5,000	5,000
	PURCHASE OF SERVICES	10,000	3,405	8,000	8,000
	TOTAL	10,000	7,229	13,000	13,000
722 397	ADULT CAREER AND PLACEMENT CENTRE				
	CONTRIBUTIONS ETC	42,830	42,831	42,830	42,830
	TOTAL	42,830	42,831	42,830	42,830
722 399	COMMUNITY CENTRE OFFICE AUTOMATION				
	MATERIALS & SUPPLIES	-	-	13,650	13,650
	EQUIPMENT	48,792	28,001	34,300	55,091
	PURCHASE OF SERVICES	29,755	4,283	27,550	53,022
	CONTRIBUTIONS ETC	44,035	4,172	-	39,863
	DISTRIBUTION CREDITS	70,976CR	69,112CR	30,900CR	30,900CR
	TOTAL	51,606	32,656CR	44,600	130,726
722 401	TRAVEL INSURANCE				
	PURCHASE OF SERVICES	1,900	1,900	1,900	1,900
	TOTAL	1,900	1,900	1,900	1,900
722 403	GRANT - CITY HALL MISSION				
	CONTRIBUTIONS ETC	2,500	-	-	2,500
	TOTAL	2,500	-	-	2,500
722 404	EXTERNAL SURVEY - MANAGEMENT SALARIES				
	PURCHASE OF SERVICES	30,000	17,419	-	12,581
	TOTAL	30,000	17,419	-	12,581
722 405	PROPERTY DATA RECORDING - TEELA				
	PURCHASE OF SERVICES	18,000	10,477	15,000	15,000
	TOTAL	18,000	10,477	15,000	15,000
722 407	BALLET SCHOLARSHIP				
	CONTRIBUTIONS ETC	2,000	-	2,000	2,000
	TOTAL	2,000	-	2,000	2,000
722 408	GRANT - ARTS AND THE CITIES				
	CONTRIBUTIONS ETC	5,000	5,000	-	-
	TOTAL	5,000	5,000	-	
722 409	PRIOR YEARS DEFICIT - BOARDS OF MANAGEMENT				
	CONTRIBUTIONS ETC	91,009	89,432	-	-
	TOTAL	91,009	89,432	-	-
722 410	UNITED APPEAL CONTRIBUTIONS				
	MATERIALS & SUPPLIES	5,000	2,485	5,000	5,000
	PURCHASE OF SERVICES	-	543	3,000	3,000
	CONTRIBUTIONS ETC	3,000	4,629	-	-
	TOTAL	8,000	7,657	8,000	8,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
722 411	COUNCIL AUTOMATION SUPPORT				
	PERSONAL SERV TEMP	-	-	51,000	51,000
	FRINGE BENEFITS	-	-	5,100	5,100
	EQUIPMENT	-	-	10,000	10,000
	PURCHASE OF SERVICES	-	-	135,500	135,500
	DISTRIBUTION CREDITS	-	-	28,209CR	28,209CR
	TOTAL	-	-	173,391	173,391
722 412	GRANT - FOODSHARE TORONTO				
	CONTRIBUTIONS ETC.	10,000	10,000	-	-
	TOTAL	10,000	10,000	-	-
722 413	OLYMPIC TASK FORCE				
	PERSONAL SERV - PERM	-	-	14,000	14,000
	FRINGE BENEFITS	-	-	2,800	2,800
	MATERIALS & SUPPLIES	-	-	1,000	1,000
	PURCHASE OF SERVICES	-	-	36,200	36,200
	TOTAL	-	-	54,000	54,000
722 414	GRANT - HODGSON SCHOOL ENRICHMENT PROGRAM				
	CONTRIBUTIONS ETC.	2,500	2,443	-	-
	TOTAL	2,500	2,443	-	-
722 415	GRANT - NATIONAL FILM BOARD				
	CONTRIBUTIONS ETC.	-	-	5,000	5,000
	TOTAL	-	-	5,000	5,000
722 416	GRANT - SUPPORT TO INDIVIDUAL ARTISTS				
	CONTRIBUTIONS ETC.	100,000	94,063	-	-
	TOTAL	100,000	94,063	-	-
722 417	GRANT - 48 RUSSELL				
	CONTRIBUTIONS ETC.	46,750	46,750	-	-
	TOTAL	46,750	46,750	-	-
722 418	TAX CREDIT RE OLD AGE PENSIONERS				
	CONTRIBUTIONS ETC.	540,000	516,500	510,000	510,000
	TOTAL	540,000	516,500	510,000	510,000
722 419	MEDIA CAMPAIGN - SIDEWALK SNOW REMOVAL				
	MATERIALS & SUPPLIES	-	92	-	-
	PURCHASE OF SERVICES	382,982	191,488	-	100,000
	TOTAL	382,982	191,580	-	100,000
722 420	LEGAL FEES - REIMBURSEMENT FOR EMPLOYEES				
	PURCHASE OF SERVICES	5,000	1,310	5,000	5,000
	TOTAL	5,000	1,310	5,000	5,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS $
722 421	CITY STAFF RE CITY/UNION BUSINESS				
	PERSONAL SERV - PERM	160,000	111,106	165,000	165,000
	PERSONAL SERV - TEMP	-	51,886	-	-
	FRINGE BENEFITS	22,000	21,037	23,000	23,000
	TOTAL	182,000	184,029	188,000	188,000
722 422	OCCUPATIONAL HEALTH & SAFETY COORDINATING COM				
	PERSONAL SERV - PERM	36,000	34,526	38,231	38,231
	FRINGE BENEFITS	5,853	4,227	13,772	13,772
	TOTAL	41,853	38,753	52,003	52,003
722 423	GRANT - M T R A C				
	CONTRIBUTIONS ETC	10,400	10,400	-	-
	TOTAL	10,400	10,400	-	-
722 424	CONTRIBUTION - OCONNELL TRUST FUND				
	CONTRIBUTIONS ETC.	2,000	338	500	500
	TOTAL	2,000	338	500	500
722 425	GRANT - 316-320 LONSDALE TENANTS ASSOCIATION				
	CONTRIBUTIONS ETC	5,000	-	-	5,000
	TOTAL	5,000	-	-	5,000
722 426	KINGSWOOD TRAINING MODEL				
	MATERIALS & SUPPLIES	-	112	-	-
	PURCHASE OF SERVICES	17,000	-	-	16,888
	TOTAL	17,000	112	-	16,888
722 427	GRANT - AID TO NICARAGUA				
	CONTRIBUTIONS ETC.	-	-	10,000	10,000
	TOTAL	-	-	10,000	10,000
722 428	TORONTO ISLAND RENTAL				
	PURCHASE OF SERVICES	750,300	750,303	750,300	750,300
	TOTAL	750,300	750,303	750,300	750,300
722 429	URBAN INSTITUTE				
	PURCHASE OF SERVICES	5,914	6,000	100,000	100,000
	CONTRIBUTIONS ETC.	100,000	25,000	-	74,914
	TOTAL	105,914	31,000	100,000	174,914
722 430	QUARTER CENTURY ASSOCIATION				
	CONTRIBUTIONS ETC	4,500	4,500	5,500	5,500
	TOTAL	4,500	4,500	5,500	5,500
722 431	CORPORATE MEMBERSHIP - BOARD OF TRADE				
	PURCHASE OF SERVICES	3,750	3,640	3,750	3,750
	TOTAL	3,750	3,640	3,750	3,750

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
722 432	GRANT-ASSOC.OF CHINESE COMMUN. SERV. WORKERS				
	CONTRIBUTIONS ETC.	7,350	7,350	-	-
	TOTAL	7,350	7,350	-	-
722 433	MAYOR'S COMMITTEE ON AGING				
	PERSONAL SERV - TEMP	27,500	29,578	26,210	26,210
	FRINGE BENEFITS	2,500	1,824	2,600	2,600
	MATERIALS & SUPPLIES	40,800	20,741	25,775	25,775
	PURCHASE OF SERVICES	24,250	30,654	43,775	43,775
	CONTRIBUTIONS ETC.	-	17	-	-
	DISTRIBUTION CREDITS	30,000CR	12,205CR	18,000CR	18,000CR
	TOTAL	65,050	70,609	80,360	80,360
722 434	GRANT - CAMPBELL HOUSE				
	CONTRIBUTIONS ETC.	30,200	30,200	-	-
	TOTAL	30,200	30,200	-	-
722 435	WORKSTATION FURNITURE				
	EQUIPMENT	-	-	197,316	197,316
	TOTAL	-	-	197,316	197,316
722 436	BICYCLE SAFETY ADVERTISING CAMPAIGN				
	PURCHASE OF SERVICES	-	-	307,700	307,700
	TOTAL	-	-	307,700	307,700
722 438	INTERNATIONAL BANKING CENTRES STUDY				
	PURCHASE OF SERVICES	2,500	-	-	-
	TOTAL	2,500	-	-	-
722 439	GRANT - AID RE: COLOMBIAN VOLCANO				
	CONTRIBUTIONS ETC.	25,000	-	-	-
	TOTAL	25,000	-	-	-
722 440	TORONTO RECYCLING ACTION COMMITTEE				
	PERSONAL SERV - TEMP	20,590	2,471	52,614	52,614
	FRINGE BENEFITS	-	261	-	-
	MATERIALS & SUPPLIES	-	12,013	-	-
	EQUIPMENT	7,790	10,664	-	-
	PURCHASE OF SERVICES	-	88,884	-	-
	CONTRIBUTIONS ETC.	99,410	-	71,362	84,859
	TOTAL	127,790	114,293	123,976	137,473
722 441	GRANT - ARCHITECTURAL CONSERVANCY				
	CONTRIBUTIONS ETC.	2,000	-	-	2,000
	TOTAL	2,000	-	-	2,000
722 442	GRANT - TORONTO MENDELSSOHN YOUTH CHOIR				
	CONTRIBUTIONS ETC.	10,000	-	-	-
	TOTAL	10,000	-	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
722 444	ALBERT FRANCK FUND				
	PURCHASE OF SERVICES	-	13,317	-	-
	CONTRIBUTIONS ETC.	16,000	2,103	15,000	15,000
	TOTAL	16,000	15,420	15,000	15,000
722 445	GRANT - OAKWOOD COLLEGIATE				
	CONTRIBUTIONS ETC.	-	-	5,000	5,000
	TOTAL	-	-	5,000	5,000
722 446	DAY CARE CENTRE - CITY HALL				
	CONTRIBUTIONS ETC	34,200	34,200	41,500	41,500
	TOTAL	34,200	34,200	41,500	41,500
722 447	ZAMBONI ICE RESURFACERS				
	CONTRIBUTIONS ETC	32,205	32,205	31,910	31,910
	TOTAL	32,205	32,205	31,910	31,910
722 448	GRANT - BANGLADESH FLOODS				
	CONTRIBUTIONS ETC.	15,000	-	-	-
	TOTAL	15,000	-	-	-
722 449	GRANT - ST. LUCY SEPARATE SCHOOL				
	CONTRIBUTIONS ETC.	-	-	66,200	66,200
	TOTAL	-	-	66,200	66,200
722 450	SALARY REVIEW - HEADS AND DEPUTIES				
	PURCHASE OF SERVICES	24,000	24,000	-	-
	TOTAL	24,000	24,000	-	-
722 452	GRANT - HERITAGE TRUST				
	CONTRIBUTIONS ETC.	-	-	10,000	10,000
	TOTAL	-	-	10,000	10,000
722 453	GRANT-ROYAL ARCHITECTURAL INST. OF CANADA				
	CONTRIBUTIONS ETC.	5,000	-	-	5,000
	TOTAL	5,000	-	-	5,000
722 454	GRANT - TORONTO SOCIETY OF ARCHITECTS				
	CONTRIBUTIONS ETC.	7,500	7,500	-	-
	TOTAL	7,500	7,500	-	-
722 455	ANNUAL REPORT				
	MATERIALS & SUPPLIES	125,000	82,062	-	-
	PURCHASE OF SERVICES	-	40,391	-	-
	TOTAL	125,000	122,453	-	-
722 456	BOLTON ARENA - SUBSIDY RE RESTRICTED HOURS				
	CONTRIBUTIONS ETC	40,260	40,260	42,840	42,840
	TOTAL	40,260	40,260	42,840	42,840

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
722 457	NATHAN PHILLIPS SQUARE - EVENTS				
	PERSONAL SERV - PERM	-	37,947	-	-
	PERSONAL SERV - TEMP	51,000	21,027	-	-
	FRINGE BENEFITS	5,928	7,344	-	-
	MATERIALS & SUPPLIES	25,000	14,835	-	-
	PURCHASE OF SERVICES	69,024	66,009	-	-
	TOTAL	150,952	147,162	-	-
722 458	ELECTION EXPENSES				
	PERSONAL SERV - PERM	67,316	-	-	-
	PERSONAL SERV - TEMP	33,184	57,517	-	-
	FRINGE BENEFITS	1,660	3,183	-	-
	MATERIALS & SUPPLIES	256,314	313,078	-	-
	PURCHASE OF SERVICES	539,623	757,781	-	-
	DISTRIBUTION CREDITS	-	1,292CR	-	-
	TOTAL	898,097	1,130,267	-	-
722 459	FIDUCIARY LIABILITY INSURANCE				
	PURCHASE OF SERVICES	17,000	14,500	-	-
	TOTAL	17,000	14,500	-	-
722 460	SPECIAL CURR. CONT. TO CAPITAL BUDGET				
	CONTRIBUTIONS ETC.	2,608,912	2,608,912	2,750,000	2,750,000
	TOTAL	2,608,912	2,608,912	2,750,000	2,750,000
722 461	GRANT - TORONTO ARTS AWARDS				
	CONTRIBUTIONS ETC.	8,500	8,500	7,500	7,500
	TOTAL	8,500	8,500	7,500	7,500
722 462	SMOKING CONTROL PROGRAM				
	PERSONAL SERV - PERM	-	358	-	-
	PERSONAL SERV - TEMP	5,120	-	-	-
	FRINGE BENEFITS	512	78	-	-
	MATERIALS & SUPPLIES	3,000	4,398	4,000	4,000
	PURCHASE OF SERVICES	41,000	3,563	200	15,200
	TOTAL	49,632	8,397	4,200	19,200
722 463	REHABILITATION TRAINING				
	PERSONAL SERV - PERM	305,000	258,474	350,000	350,000
	FRINGE BENEFITS	51,350	52,954	59,500	59,500
	MATERIALS & SUPPLIES	500	198	500	500
	PURCHASE OF SERVICES	10,000	4,512	20,000	20,000
	DISTRIBUTION CREDITS	-	400CR	-	-
	TOTAL	366,850	315,738	430,000	430,000
722 464	EMPLOYMENT PROGRAMMES				
	PERSONAL SERV - TEMP	28,000	24,503	-	-
	FRINGE BENEFITS	1,972	1,454	-	-
	DISTRIBUTION CREDITS	19,098CR	13,186CR	-	-
	TOTAL	10,874	12,771	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS $	1989 ESTIMATE INCL. REAPPROPS $
722 465	MUNICIPAL ENTERPRISE TRAINING PROGRAM				
	PERSONAL SERV - TEMP	181,000	132,349	205,349	254,000
	FRINGE BENEFITS	17,000	7,638	16,038	25,400
	MATERIALS & SUPPLIES	500	377	3,877	4,000
	PURCHASE OF SERVICES	6,500	2,737	5,237	9,000
	DISTRIBUTION CREDITS	-	112,235CR	20,675CR	20,675CR
	TOTAL	205,000	30,866	209,826	271,725
722 466	GRANT - ARTS AND TOURISM TASK FORCE				
	PURCHASE OF SERVICES	19,850	16,431	-	
	DISTRIBUTION CREDITS	10,000CR	-	-	
	TOTAL	9,850	16,431	-	
722 467	GRANT - MRS B BISHOP-54 GAINSBOROUGH ROAD				
	CONTRIBUTIONS ETC	850	850	-	-
	TOTAL	850	850	-	-
722 468	N P H C HONORARIUM				
	PERSONAL SERV - PERM	27,000	27,837	27,000	27,000
	FRINGE BENEFITS	200	180	200	200
	TOTAL	27,200	28,017	27,200	27,200
722 469	CITY FUNDED COMMUN CENTRES DAY CAMP				
	CONTRIBUTIONS ETC	35,525	35,525	-	-
	TOTAL	35,525	35,525	-	-
722 470	ONTARIO MUNICIPAL TRAINING PROGRAM				
	PERSONAL SERV - PERM	-	35,217	-	-
	PERSONAL SERV - TEMP	55,550	11,524	55,550	55,550
	FRINGE BENEFITS	5,250	6,036	5,250	5,250
	DISTRIBUTION CREDITS	3,750CR	12,500CR	12,500CR	12,500CR
	TOTAL	57,050	40,277	48,300	48,300
722 471	TORONTO HARBOUR POLICE				
	CONTRIBUTIONS ETC	1,600	1,779	1,600	1,600
	TOTAL	1,600	1,779	1,600	1,600
722 472	FEDERATION OF METRO TENANTS ASSOCIATION				
	CONTRIBUTIONS ETC	33,000	33,000	-	-
	TOTAL	33,000	33,000	-	-
722 474	GRANT - TORONTO DANCE THEATRE SCHOOL				
	CONTRIBUTIONS ETC	10,000	10,000	-	-
	TOTAL	10,000	10,000	-	-
722 477	TORONTO HARBOUR COMMISSION RE DRIFTWOOD CLEAN				
	MATERIALS & SUPPLIES	-	230	-	-
	CONTRIBUTIONS ETC	62,000	72,977	74,500	74,500
	TOTAL	62,000	73,207	74,500	74,500

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
722 478	RETROACTIVE PAY				
	PERSONAL SERV - PERM	1,116,800	1,285,205	1,665,048	1,665,048
	PERSONAL SERV - TEMP	79,204	133,228	15,000	15,000
	FRINGE BENEFITS	22,949	19,683	19,000	19,000
	DISTRIBUTION CREDITS	1,009,953CR	1,229,116CR	1,490,048CR	1,490,048CR
	TOTAL	209,000	209,000	209,000	209,000
722 479	INSTITUTE - WOMEN AND WORK				
	PERSONAL SERV - TEMP	8,000	3,800	8,449	8,449
	FRINGE BENEFITS	750	191	795	795
	MATERIALS & SUPPLIES	13,000	4,587	13,000	19,400
	PURCHASE OF SERVICES	47,236	34,500	64,000	64,000
	TOTAL	68,986	43,078	86,244	92,644
722 480	NOMINATING COMMITTEE				
	PERSONAL SERV - PERM	-	106	-	-
	FRINGE BENEFITS	-	18	-	-
	PURCHASE OF SERVICES	25,000	16,512	25,000	25,000
	TOTAL	25,000	16,636	25,000	25,000
722 483	FRENCH LANGUAGE SERVICES				
	PERSONAL SERV - TEMP	12,000	-	24,000	36,000
	FRINGE BENEFITS	1,000	-	2,000	3,000
	MATERIALS & SUPPLIES	33,300	-	66,600	99,900
	PURCHASE OF SERVICES	3,987	-	7,973	11,960
	DISTRIBUTION CREDITS	-	-	100,573CR	100,573CR
	TOTAL	50,287	-	-	50,287
722 484	REASSESSMENT IMPACT SURVEY				
	PURCHASE OF SERVICES	13,012	12,748	-	-
	TOTAL	13,012	12,748	-	-
722 486	REMUNERATION RE: PARKING AUTHORITY				
	PERSONAL SERV - PERM	25,965	33,949	33,950	33,950
	FRINGE BENEFITS	372	462	463	463
	TOTAL	26,337	34,411	34,413	34,413
722 488	CLEAN WATER ONTARIO				
	CONTRIBUTIONS ETC.	5,000	-	-	-
	TOTAL	5,000	-	-	-
722 491	SEM./CONFER.-CIVIC & FIRE PENSION COMM. MEMBS				
	PURCHASE OF SERVICES	5,000	5,449	5,000	5,000
	TOTAL	5,000	5,449	5,000	5,000
722 493	ASSESSMENT APPEAL SEMINARS				
	PURCHASE OF SERVICES	2,618	-	-	-
	TOTAL	2,618	-	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
722 494	GRANT TO LE COMITE FRANCAIS DE L'HOTEL DE VIL				
	CONTRIBUTIONS ETC.	35,000	35,000	56,920	56,920
	TOTAL	35,000	35,000	56,920	56,920
722 498	MAYOR'S CMTE. ON COMMUNITY & RACE RELATIONS				
	PERSONAL SERV - PERM	-	43,660	51,773	51,773
	PERSONAL SERV - TEMP	86,955	42,046	172,158	172,158
	FRINGE BENEFITS	8,397	9,576	11,022	11,022
	MATERIALS & SUPPLIES	11,631	16,509	28,070	28,070
	EQUIPMENT	10,127	11,518	840	840
	PURCHASE OF SERVICES	34,250	27,065	31,714	31,714
	CONTRIBUTIONS ETC	-	10	500	500
	DISTRIBUTION CREDITS	-	-	117,000CR	117,000CR
	TOTAL	151,360	150,384	179,077	179,077
722 499	CONTRIBUTION - ANIMAL CONTROL				
	CONTRIBUTIONS ETC	576,000	576,000	576,000	576,000
	TOTAL	576,000	576,000	576,000	576,000
722 600	CONTINGENCIES - TOTALS				
	CONTRIBUTIONS ETC.	5,530,008	1,121,093	38,301,610	38,301,610
	TOTAL	5,530,008	1,121,093	38,301,610	38,301,610
722 610	SNOWSTORMS				
	CONTRIBUTIONS ETC.	3,000,000	1,121,093	3,000,000	3,000,000
	TOTAL	3,000,000	1,121,093	3,000,000	3,000,000
722 620	S.P.O.D.S.				
	CONTRIBUTIONS ETC	28,543	-	196,076	196,076
	TOTAL	28,543	-	196,076	196,076
722 630	ORGANIZATIONAL CHANGES				
	CONTRIBUTIONS ETC.	409,215	-	2,162,587	2,162,587
	TOTAL	409,215	-	2,162,587	2,162,587
722 640	GENERAL CONTINGENCY				
	CONTRIBUTIONS ETC	2,092,250	-	32,942,947	32,942,947
	TOTAL	2,092,250	-	32,942,947	32,942,947
722 800	ADDITIONAL AUTOMOTIVE EQUIPMENT - TOTALS				
	MATERIALS & SUPPLIES	-	3,743	-	-
	EQUIPMENT	1,027,672	706,612	1,009,600	1,326,917
	TOTAL	1,027,672	710,355	1,009,600	1,326,917
722 808	ADDITIONAL FLEET VEHICLES - PARKS DPT				
	MATERIALS & SUPPLIES	-	3,743	-	-
	EQUIPMENT	392,435	241,165	199,300	346,827
	TOTAL	392,435	244,908	199,300	346,827

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
722 809	ADDITIONAL FLEET VEHICLES - CITY PROPERTY DPT				
	EQUIPMENT	23,750	-	55,800	79,550
	TOTAL	23,750	-	55,800	79,550
722 835	ADDITIONAL FLEET VEHICLES - FIRE DPT.				
	EQUIPMENT	124,000	36,061	-	87,939
	TOTAL	124,000	36,061	-	87,939
722 839	ADDITIONAL FLEET VEHICLES - PUBLIC WORKS DPT.				
	EQUIPMENT	487,487	429,386	715,500	773,601
	TOTAL	487,487	429,386	715,500	773,601
722 899	ADDITIONAL FLEET VEHICLES - OTHER CITY DPTS.				
	EQUIPMENT	-	-	39,000	39,000
	TOTAL	-	-	39,000	39,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
723 000	DEBT CHARGES - TOTALS				
	DEBT SERVICE	28,967,238	25,496,592	28,999,143	28,999,143
	DISTRIBUTION CREDITS	301,513CR	306,739CR	285,114CR	285,114CR
	TOTAL	28,665,725	25,189,853	28,714,029	28,714,029

DEBT CHARGES

		1987	1988		1989
		Actual	Estimates	Actual	Estimates
		$	$	$	$
Levied in City's General Purposes Tax Rate					
Environmental Services					
Sanitary Sewer System - Other	- Metro Instalment	0	0	0	0
	- Metro Sinking Fund	898	0	0	0
Total - Sanitary Sewer System		898	0	0	0
Storm Sewer System - Other	- Metro Instalment	277,563	281,392	281,392	144,371
	- Metro Sinking Fund	6,390,146	4,043,944	4,216,807	3,761,042
Total - Storm Sewer System - Other		6,667,709	4,325,336	4,498,199	3,905,413
TOTAL - ENVIRONMENTAL SERVICES		6,668,607	4,325,336	4,498,199	3,905,413
RECREATION AND CULTURAL SERVICES					
Parks and Recreation	- Metro Instalment	1,025,100	556,887	556,887	554,367
	- Metro Sinking Fund	3,309,134	3,317,577	3,293,766	2,856,816
Total - Parks and Recreation		4,334,234	3,874,464	3,850,653	3,411,183
Libraries	- Metro Instalment	711,948	433,437	433,437	284,139
	- Metro Sinking Fund	1,074,102	888,810	875,179	639,449
Total - Libraries		1,786,050	1,322,247	1,308,616	923,588

Section 1 (cont'd)

DEBT CHARGES

		1987	1988		1989
		Actual	Estimates	Actual	Estimates
		$	$	$	$
Levied in City's General Purposes Tax Rate (Contd)					
Recreational and Cultural Services (cont'd)					
Other Cultural Facilities	- Metro Instalment	119,304	90,857	90,857	90,331
	- Metro Sinking Fund	483,709	446,115	532,325	843,303
Total - Other Cultural Services		603,013	536,972	623,182	933,634
TOTAL - RECREATIONAL AND CULTURAL SERVICES		6,723,297	5,733,683	5,782,451	5,268,405
PLANNING AND DEVELOPMENT					
Commercial and Industrial Development	- Metro instalment	103,928	103,827	103,827	12,716
	- Metro Sinking Fund	23,621	33,118	32,567	33,021
Total - Commercial & Industrial Development		127,549	136,945	136,394	45,737
Residential Development - (Urban Renewal)	- Metro Instalment	223,456	161,081	161,081	78,397
	- Metro Sinking Fund	805,252	402,355	560,778	1,031,501
Total - Residential Development - (Urban Renewal)		1,028,708	563,436	721,859	1,109,898
Residential development - (Miscel. & L.D.H)	- Metro Sinking Fund	3,667	2,247	2,247	2,247
Total - Residential Development		1,032,375	565,683	724,106	1,112,145

Section I (cont'd)

DEBT CHARGES

		1987	1988		1989
		Actual	Estimates	Actual	Estimates
		$	$	$	$
Levied in City's General Purposes Tax Rate (Cont'd)					
PLANNING AND DEVELOPMENT					
Unclassified	- Metro Instalment	62,713	62,368	67,911	0
	- Metro Sinking Fund	0	0	0	24,828
Total - Unclassified		62,713	62,368	67,911	24,828
TOTAL - PLANNING AND DEVELOPMENT		1,222,637	764,996	928,411	1,182,710
MUNICIPAL ENTERPRISE					
Parking Authority of Toronto					
Benefitting Property Owners' Share	- Metro Instalment	63,260	62,708	0	0
TOTAL - Parking Authority		63,260	62,708	0	0
SUB-TOTAL - GENERAL		26,278,327	25,449,049	25,721,716	23,714,029
ADD - Interest Re sale during the year		0	738,119	0	5,000,000
TOTAL: LEVIED IN CITY'S GENERAL RATE		26,278,327	26,187,168	25,721,716	28,714,029

DEBT CHARGES

		1987	1988		1989
		Actual	Estimates	Actual	Estimates
		$	$	$	$
Section 2					
Other Recoverable Charges (See Revenue Contra)					
GENERAL GOVERNMENT - General Administration					
Reserve Account	- Metro Sinking Fund	58,969	58,187	58,187	57,676
ENVIRONMENTAL SERVICES - Storm Sewers					
Reserve Account	- Metro Sinking Fund	5,014	4,973	4,973	4,938
RECREATION AND CULTURAL SERVICES					
Parks And Recreation					
Reserve Account	- Metro Instalment	3,072	0	0	0
	- Metro Sinking Fund	0	0	0	0
Total - Parks & Recreation - Reserve Account		3,072	0	0	0
Libraries					
Reserve Account	- Metro Instalment	0	0	0	0
	- Metro sinking Fund	0	0	0	0
Total - Libraries - Reserve Account		0	0	0	0
TOTAL - RECREATION AND CULTURAL SERVICES		3,072	0	0	0

Section 2 (Cont'd)

Other Recoverable Charges (see Revenue Contra)(Cont'd)

		1987	1988		1989
		Actual	Estimates	Actual	Estimates
		$	$	$	$
PLANNING AND DEVELOPMENT					
Urban Renewal					
Reserve Account	- Metro Instalment	41,620	0	0	0
	- Metro Sinking Fund	2,383	1,988	1,988	1,699
Total - Urban Renewal - Reserve Accounts		44,003	1,988	1,988	1,699
Limited Dividend Housing					
Reserve Account	- Metro Sinking Fund	7,723	0	0	0
Ontario Housing Corporation					
Re:Housing Debt Repaybble by Metro	-Metro Sinking Fund	115,348	115,348	115,347	101,765
TOTAL - PLANNING AND DEVELOPMENT		167,074	117,336	117,335	103,464
TOTAL - OTHER RECOVERABLE CHARGES		234,129	180,496	180,495	166,078

DEBT CHARGES

Section 3

MUNICIPAL ENTERPRIESE (SELF-SUSTAINING)

		1987	1988		1989
		Actual	Estimates	Actual	Estimates
		$	$	$	$
Waterworks	- Metro Instalment	712	43,029	42,916	43,021
Parking Authority of Toronto (excluding Reserves	- Metro Instalment	0	0	62,708	62,954
	- Metro Sinking Fund	26,639	15,281	15,138	13,061
Total - Parking Authority of Toronto (Excl.Res.Accs.)		26,639	15,281	77,846	76,015
TOTAL MUNICIPAL ENTERPRIESE (SELF-SUSTAINING)		27,351	58,310	120,762	119,036

City of Toronto
Finance Department
Treasury Division

DEBT CHARGES

	1987	1988		1989
	Actual	Estimates	Actual	Estimates
	$	$	$	$
Section (1) Levied in City's General Rate (including L.I.R.S.)	26,278,327	26,187,168	25,721,716	28,714,029
Section (2) Other Recoverable Charges (See Revenue Contra)	234,129	180,496	180,495	166,078
Section (3) Municipal Enterprises (Self Sustaining)	27,351	58,310	120,762	119,036
TOTAL - Recoveries	261,480	238,806	301,257	285,114
GRAND TOTAL	26,539,807	26,425,974	26,022,973	28,999,143

DETAILS

Section 1

Levied in City's General Purposes Tax Rate

		1987 Actual	1988 Estimates	1988 Actual	1989 Estimates
GENERAL GOVERNMENT - General Administration	- Metro Instalment	437,016	982,184	982,184	923,542
	- Metro Sinking Fund	6,574,410	8,176,489	8,147,317	7,603,321
TOTAL - GENERAL GOVERNMENT		7,011,426	9,158,673	9,129,501	8,526,863
PROTECTION TO PERSONS AND PROPERTY					
Fire Protection	- Metro Instalment	36,624	0	0	0
	- Metro Sinking Fund	449,621	477,265	475,400	430,521
TOTAL - PROTECTION TO PERSONS AND PROPERTY		486,245	477,265	475,400	430,521

Section 1 (cont'd)

DEBT CHARGES

		1987	1988		1989
		Actual	Estimates	Actual	Estimates
		$	$	$	$
Levied in City's General Purposes Tax Rate					
TRANSPORTATION SERVICES					
Roadways					
Sidewalks - Other	**- Metro Instalment**	671,268	1,418,572	1,408,834	1,294,160
	- Metro Sinking Fund	0	0	0	0
- L.I.R.S. (assumed by City 1/1/76)	**- Metro Instalment**	2,700	2,525	2,525	2,350
Total - Sidewalks		673,968	1,421,097	1,411,359	1,296,510
Roads - Other	**- Metro Instalment**	182,491	181,705	181,705	82,806
	- Metro Sinking Fund	2,978,924	3,030,831	3,013,000	2,700,135
- L.I.C.S.	**- Metro Instalment**	972	260	260	27
- L.I.R.S. (assumed by City 1/1/76)	**- Metro Instalment**	7,071	5,881	5,881	4,768
Total - Roads		3,169,458	3,218,677	3,200,846	2,787,736
Total - Roadways		3,843,426	4,639,774	4,612,205	4,084,246
Traffic Control	**- Metro Sinking Fund**	48,154	48,154	48,154	47,837
Street Lighting - Other	**- Metro Instalment**	9,251	9,227	9,227	9,201
	- Metro Sinking Fund	202,024	229,233	238,168	258,833
Total - Street Lighting		211,275	238,460	247,395	268,034
TOTAL - TRANSPORTATION SERVICES		4,102,855	4,926,388	4,907,754	4,400,117

Section 1 (cont'd)

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
731 000	BUILDINGS & INSPECTIONS DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	11,528,740	11,510,530	11,393,025	11,393,025
	PERSONAL SERV - TEMP	659,285	697,191	785,531	785,531
	FRINGE BENEFITS	1,923,720	1,926,679	1,960,239	1,960,239
	MATERIALS & SUPPLIES	237,174	183,241	200,385	224,485
	EQUIPMENT	104,484	53,114	35,310	72,645
	PURCHASE OF SERVICES	545,008	516,885	520,016	552,955
	CONTRIBUTIONS ETC.	119,976	114,554	-	-
	DISTRIBUTION CREDITS	44,250CR	55,603CR	-	-
	TOTAL	15,074,137	14,946,591	14,894,506	14,988,880
731 100	ADMINISTRATION DIVISION - TOTALS				
	PERSONAL SERV - PERM	1,422,391	1,3[illegible],249	1,355,193	1,355,193
	PERSONAL SERV - TEMP	169,111	171,602	187,615	187,615
	FRINGE BENEFITS	245,566	238,726	235,336	235,336
	MATERIALS & SUPPLIES	115,558	71,604	95,942	112,042
	EQUIPMENT	32,089	14,299	11,780	38,315
	PURCHASE OF SERVICES	79,272	77,396	97,889	110,248
	TOTAL	2,063,987	1,969,876	1,983,755	2,038,749
731 110	HEAD OFFICE AND ACCOUNTING SECTION				
	PERSONAL SERV - PERM	611,093	611,595	643,756	643,756
	PERSONAL SERV - TEMP	80,565	70,543	85,972	85,972
	FRINGE BENEFITS	99 882	102,975	104,166	104,166
	MATERIALS & SUPPLIES	59,501	25,121	40,255	46,005
	EQUIPMENT	23,139	13,394	5,310	29,460
	PURCHASE OF SERVICES	45,668	48,097	52,873	59,262
	TOTAL	919,848	871,725	932,332	968,621
731 120	PROPERTY INFORMATION SECTION				
	PERSONAL SERV - PERM	453,208	445,747	461,786	461,786
	PERSONAL SERV - TEMP	7,840	3,738	76,846	76,846
	FRINGE BENEFITS	78,094	74,043	87,121	87,121
	MATERIALS & SUPPLIES	3,193	2,355	8,267	8,267
	EQUIPMENT	3,100	621	350	673
	PURCHASE OF SERVICES	827	1,141	4,389	4,389
	TOTAL	546,262	527,645	638,759	639,082
731 130	STATISTICS AND RECORDS SECTION				
	PERSONAL SERV - PERM	358,090	338,907	249,651	249,651
	PERSONAL SERV - TEMP	80,706	97,321	24,797	24,797
	FRINGE BENEFITS	67,590	61,708	44,049	44,049
	MATERIALS & SUPPLIES	52,864	44,128	47,420	57,770
	EQUIPMENT	5,850	284	6,120	8,182
	PURCHASE OF SERVICES	32,777	28,158	40,627	46,597
	TOTAL	597,877	570,506	412,664	431,046

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS $	1989 ESTIMATE INCL. REAPPROPS $
731 200	INSPECTIONS DIVISION - TOTALS				
	PERSONAL SERV - PERM	6,989,340	6,910,235	6,708,172	6,708,172
	PERSONAL SERV - TEMP	296,347	393,995	390,820	390,820
	FRINGE BENEFITS	1,170,872	1,163,892	1,173,374	1,173,374
	MATERIALS & SUPPLIES	70,984	79,139	75,631	75,631
	EQUIPMENT	42,790	32,520	13,970	20,226
	PURCHASE OF SERVICES	396,810	385,481	383,698	393,278
	CONTRIBUTIONS ETC.	119,976	114,554	-	-
	TOTAL	9,087,119	9,079,816	8,745,665	8,761,501
731 210	CLERICAL SERVICES SECTION				
	PERSONAL SERV - PERM	1,026,132	987,925	896,969	896,969
	PERSONAL SERV - TEMP	106,983	179,117	112,238	112,238
	FRINGE BENEFITS	180,216	173,977	161,020	161,020
	MATERIALS & SUPPLIES	5,732	3,317	4,840	4,840
	EQUIPMENT	21,855	20,628	2,000	3,051
	PURCHASE OF SERVICES	8,180	5,133	3,153	3,153
	TOTAL	1,349,098	1,370,097	1,180,220	1,181,271
731 220	BUILDINGS INSPECTION SECTION				
	PERSONAL SERV - PERM	5,340,510	5,323,974	5,326,667	5,326,667
	PERSONAL SERV - TEMP	189,364	214,878	278,582	278,582
	FRINGE BENEFITS	891,810	890,997	925,704	925,704
	MATERIALS & SUPPLIES	57,522	69,217	69,051	69,051
	EQUIPMENT	15,825	8,596	11,970	17,175
	PURCHASE OF SERVICES	381,566	373,534	378,918	388,498
	TOTAL	6,876,597	6,881,196	6,990,892	7,005,677
731 230	SUMMONS AND ENFORCEMENT SECTION				
	PERSONAL SERV - PERM	328,555	373,653	484,536	484,536
	FRINGE BENEFITS	53,104	61,418	86,650	86,650
	MATERIALS & SUPPLIES	934	2,291	1,740	1,740
	EQUIPMENT	1,122	651	-	-
	PURCHASE OF SERVICES	1,288	1,122	1,627	1,627
	TOTAL	385,003	439,135	574,553	574,553
731 260	PROGRAMMES SECTION				
	PERSONAL SERV - PERM	294,143	224,683	-	-
	FRINGE BENEFITS	45,742	37,500	-	-
	MATERIALS & SUPPLIES	6,796	4,314	-	-
	EQUIPMENT	3,988	2,645	-	-
	PURCHASE OF SERVICES	5,776	5,692	-	-
	CONTRIBUTIONS ETC.	119,976	114,554	-	-
	TOTAL	476,421	389,388	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
731 300	PLAN EXAMINATION DIVISION - TOTALS				
	PERSONAL SERV - PERM	3,117,009	3,204,046	3,329,660	3,329,660
	PERSONAL SERV - TEMP	152,383	101,383	207,096	207,096
	FRINGE BENEFITS	499,785	522,868	551,529	551,529
	MATERIALS & SUPPLIES	24,092	23,207	28,812	36,812
	EQUIPMENT	29,605	6,215	9,560	14,104
	PURCHASE OF SERVICES	35,667	32,574	38,429	49,429
	DISTRIBUTION CREDITS	-	32,326CR	-	-
	TOTAL	3,858,541	3,857,967	4,165,086	4,188,630
731 310	CLERICAL SERVICES SECTION				
	PERSONAL SERV - PERM	191,092	172,227	229,925	229,925
	PERSONAL SERV - TEMP	36,831	53,171	24,732	24,732
	FRINGE BENEFITS	34,636	31,929	39,525	39,525
	MATERIALS & SUPPLIES	738	187	662	662
	EQUIPMENT	1,629	1,516	3,300	3,300
	PURCHASE OF SERVICES	850	325	520	520
	TOTAL	265,776	259,355	298,664	298,664
731 320	PLAN EXAMINATION SECTION				
	PERSONAL SERV - PERM	2,473,570	2,487,711	2,488,312	2,488,312
	PERSONAL SERV - TEMP	105,210	42,640	173,249	173,249
	FRINGE BENEFITS	388,151	404,796	405,781	405,781
	MATERIALS & SUPPLIES	16,566	19,147	18,217	18,217
	EQUIPMENT	3,931	3,596	5,600	5,600
	PURCHASE OF SERVICES	25,112	27,553	30,385	30,385
	DISTRIBUTION CREDITS	-	32,326CR	-	-
	TOTAL	3,012,540	2,953,117	3,121,544	3,121,544
731 340	PERMIT SERVICES SECTION				
	PERSONAL SERV - PERM	452,347	544,108	611,423	611,423
	PERSONAL SERV - TEMP	10,342	5,572	9,115	9,115
	FRINGE BENEFITS	76,998	86,143	106,223	106,223
	MATERIALS & SUPPLIES	6,788	3,873	9,933	17,933
	EQUIPMENT	24,045	1,103	660	5,204
	PURCHASE OF SERVICES	9,705	4,696	7,524	18,524
	TOTAL	580,225	645,495	744,878	768,422
731 900	SPECIAL ITEMS - TOTALS				
	PERSONAL SERV - TEMP	41,444	30,211	-	-
	FRINGE BENEFITS	7,497	1,193	-	-
	MATERIALS & SUPPLIES	26,540	9,291	-	-
	EQUIPMENT	-	80	-	-
	PURCHASE OF SERVICES	33,259	21,434	-	-
	DISTRIBUTION CREDITS	44,250CR	23,277CR	-	-
	TOTAL	64,490	38,932	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS $	1989 ESTIMATE INCL. REAPPROPS $
731 902	OPERATION DRAFTSTOP 4 - 1987 PROGRAM				
	PERSONAL SERV - TEMP	26,312	11,124	-	-
	FRINGE BENEFITS	5,984	458	-	-
	MATERIALS & SUPPLIES	18,540	398	-	-
	PURCHASE OF SERVICES	5,904	266	-	-
	DISTRIBUTION CREDITS	44,250CR	23,277CR	-	-
	TOTAL	12,490	11,031CR	-	-
731 903	ECONOMIC SUMMIT				
	PERSONAL SERV - TEMP	15,132	19,087	-	-
	FRINGE BENEFITS	1,513	735	-	-
	MATERIALS & SUPPLIES	8,000	8,893	-	-
	EQUIPMENT	-	80	-	-
	PURCHASE OF SERVICES	27,355	21,168	-	-
	TOTAL	52,000	49,963	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
732 000	COMMITTEE OF ADJUSTMENT - TOTALS				
	PERSONAL SERV - PERM	656,157	606,682	685,042	685,042
	PERSONAL SERV - TEMP	22,522	114,355	-	-
	FRINGE BENEFITS	85,076	89,662	97,329	97,329
	MATERIALS & SUPPLIES	40,063	47,614	43,857	43,857
	EQUIPMENT	1,366	1,200	1,767	1,767
	PURCHASE OF SERVICES	18,475	18,048	18,299	18,299
	TOTAL	823,659	877,561	846,294	846,294

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
733 000	CITY PROPERTY DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	9,867,711	9,506,391	9,502,654	9,502,654
	PERSONAL SERV - TEMP	4,472,575	4,809,847	5,534,991	5,534,991
	FRINGE BENEFITS	2,696,361	2,683,720	2,831,178	2,831,178
	MATERIALS & SUPPLIES	1,034,217	1,075,920	1,098,852	1,112,976
	EQUIPMENT	203,664	201,464	322,190	367,101
	PURCHASE OF SERVICES	13,898,931	13,020,195	14,650,125	14,816,669
	CONTRIBUTIONS ETC.	703,980	576,233	697,986	697,986
	DISTRIBUTION CREDITS	385,517CR	417,831CR	427,547CR	427,547CR
	TOTAL	32,491,922	31,455,939	34,210,429	34,436,008
733 100	ADMINISTRATION - TOTALS				
	PERSONAL SERV - PERM	777,438	696,555	895,356	895,356
	PERSONAL SERV - TEMP	80,137	113,107	85,029	85,029
	FRINGE BENEFITS	154,280	161,792	191,848	191,848
	MATERIALS & SUPPLIES	17,821	20,535	20,370	20,370
	EQUIPMENT	10,024	2,283	10,298	18,530
	PURCHASE OF SERVICES	36,501	37,189	56,155	56,155
	TOTAL	1,076,201	1,031,461	1,259,056	1,267,288
733 200	PROPERTY OPERATIONS - TOTALS				
	PERSONAL SERV - PERM	6,739,579	6,617,823	6,434,363	6,434,363
	PERSONAL SERV - TEMP	3,589,019	3,706,000	4,223,913	4,223,913
	FRINGE BENEFITS	1,980,226	1,948,548	2,052,777	2,052,777
	MATERIALS & SUPPLIES	837,367	881,288	899,338	903,462
	EQUIPMENT	129,240	117,683	139,223	141,321
	PURCHASE OF SERVICES	7,211,085	7,195,029	7,525,064	7,525,064
	CONTRIBUTIONS ETC.	449,936	328,430	441,338	441,338
	DISTRIBUTION CREDITS	359,028CR	397,136CR	396,262CR	396,262CR
	TOTAL	20,577,424	20,397,665	21,319,754	21,325,976
733 211	149 RIVER STREET				
	PERSONAL SERV - PERM	750,009	741,329	753,357	753,357
	PERSONAL SERV - TEMP	66,674	96,102	77,303	77,303
	FRINGE BENEFITS	158,667	174,498	163,100	163,100
	MATERIALS & SUPPLIES	10,521	10,518	10,832	10,832
	EQUIPMENT	300	656	1,731	1,731
	PURCHASE OF SERVICES	42,861	40,192	43,391	43,391
	TOTAL	1,029,032	1,063,295	1,049,714	1,049,714
733 212	CITY HALL				
	PERSONAL SERV - PERM	212,994	236,426	207,241	207,241
	PERSONAL SERV - TEMP	33,378	21,513	24,326	24,326
	FRINGE BENEFITS	44,373	53,268	44,391	44,391
	MATERIALS & SUPPLIES	8,963	12,055	8,963	8,963
	EQUIPMENT	2,976	2,244	-	-
	PURCHASE OF SERVICES	6,339	10,161	10,127	10,127
	TOTAL	309,023	335,667	295,048	295,048

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
733 221	CLEANING SUPERVISION				
	PERSONAL SERV - PERM	361,727	374,022	360,282	360,282
	PERSONAL SERV - TEMP	348	590	365	365
	FRINGE BENEFITS	73,499	78,225	72,137	72,137
	MATERIALS & SUPPLIES	1,454	267	1,339	1,339
	EQUIPMENT	800	911	-	-
	PURCHASE OF SERVICES	2,733	1,485	1,500	1,500
	DISTRIBUTION CREDITS	43,879CR	52,632CR	52,632CR	52,632CR
	TOTAL	396,682	402,868	382,991	382,991
733 222	GENERAL CLEANING				
	PERSONAL SERV - PERM	2,682,754	2,519,546	2,413,124	2,413,124
	PERSONAL SERV - TEMP	1,186,186	1,168,439	1,511,306	1,511,306
	FRINGE BENEFITS	706,979	649,379	700,476	700,476
	MATERIALS & SUPPLIES	160,551	155,363	156,710	156,710
	EQUIPMENT	47,430	31,797	27,069	29,167
	PURCHASE OF SERVICES	369,212	385,433	416,225	416,225
	DISTRIBUTION CREDITS	284,016CR	307,194CR	307,194CR	307,194CR
	TOTAL	4,869,096	4,602,763	4,917,716	4,919,814
733 223	SPECIAL SERVICES				
	PERSONAL SERV - PERM	327,470	290,278	264,460	264,460
	PERSONAL SERV - TEMP	41,749	78,966	92,315	92,315
	FRINGE BENEFITS	76,563	69,672	71,812	71,812
	MATERIALS & SUPPLIES	12,346	14,222	10,776	10,776
	EQUIPMENT	-	452	-	-
	PURCHASE OF SERVICES	4,868	13,027	2,828	2,828
	DISTRIBUTION CREDITS	-	874CR	-	-
	TOTAL	462,996	465,743	442,191	442,191
733 230	MAINTENANCE				
	PERSONAL SERV - PERM	1,846,775	1,849,440	1,854,885	1,854,885
	PERSONAL SERV - TEMP	1,986,100	2,085,825	2,232,711	2,232,711
	FRINGE BENEFITS	772,920	777,455	843,370	843,370
	MATERIALS & SUPPLIES	530,164	587,181	591,225	591,225
	EQUIPMENT	15,019	31,658	29,473	29,473
	PURCHASE OF SERVICES	1,338,017	1,204,999	1,375,842	1,375,842
	CONTRIBUTIONS ETC.	6,237	6,567	7,171	7,171
	DISTRIBUTION CREDITS	31,133CR	36,436CR	36,436CR	36,436CR
	TOTAL	6,464,099	6,506,689	6,898,241	6,898,241
733 240	UTILITIES, TAXES AND INSURANCE				
	MATERIALS & SUPPLIES	68,038	40,236	50,396	50,396
	PURCHASE OF SERVICES	5,254,894	5,278,652	5,452,278	5,452,278
	CONTRIBUTIONS ETC.	443,463	321,597	433,931	433,931
	TOTAL	5,766,395	5,640,485	5,936,605	5,936,605

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS $	1989 ESTIMATE INCL REAPPROPS $
733 250	SECURITY				
	PERSONAL SERV - PERM	544,824	523,249	532,488	532,488
	PERSONAL SERV - TEMP	98,988	129,382	107,825	107,825
	FRINGE BENEFITS	122,869	120,231	125,012	125,012
	MATERIALS & SUPPLIES	11,631	17,313	23,491	23,491
	EQUIPMENT	16,375	10,396	-	-
	PURCHASE OF SERVICES	134,676	203,235	162,151	162,151
	CONTRIBUTIONS ETC	236	236	236	236
	TOTAL	929,599	1,004,042	951,203	951,203
733 261	SPECIAL EVENTS - CITY HALL				
	PERSONAL SERV - PERM	13,026	21,806	48,526	48,526
	PERSONAL SERV - TEMP	1,792	11,507	1,792	1,792
	FRINGE BENEFITS	2,190	4,545	11,123	11,123
	MATERIALS & SUPPLIES	4,561	14,872	15,945	15,945
	EQUIPMENT	18,100	13,690	49,954	49,954
	PURCHASE OF SERVICES	12,019	16,746	16,282	16,282
	CONTRIBUTIONS ETC	-	30	-	-
	TOTAL	51,688	83,196	143,622	143,622
733 270	WEED CUTTING				
	PERSONAL SERV - PERM	-	61,727	-	-
	PERSONAL SERV - TEMP	172,644	113,022	174,749	174,749
	FRINGE BENEFITS	21,963	21,145	21,145	21,145
	MATERIALS & SUPPLIES	3,543	4,857	4,840	4,840
	EQUIPMENT	1,980	2,050	-	-
	PURCHASE OF SERVICES	39,303	36,301	38,877	38,877
	TOTAL	239,433	239,102	239,611	239,611
733 280	PLANT TOOLS AND EQUIPMENT				
	PERSONAL SERV - TEMP	1,160	654	1,221	1,221
	FRINGE BENEFITS	203	130	211	211
	MATERIALS & SUPPLIES	25,595	24,404	24,821	28,945
	EQUIPMENT	26,260	23,829	30,996	30,996
	PURCHASE OF SERVICES	6,163	4,798	5,563	5,563
	TOTAL	59,381	53,815	62,812	66,936
733 300	FACILITIES MANAGEMENT DIVISION - TOTALS				
	PERSONAL SERV - PERM	777,152	738,418	878,786	878,786
	PERSONAL SERV - TEMP	174,850	278,633	380,077	380,077
	FRINGE BENEFITS	165,709	185,722	217,705	217,705
	MATERIALS & SUPPLIES	32,520	26,277	36,969	36,969
	EQUIPMENT	18,130	14,637	114,377	130,700
	PURCHASE OF SERVICES	1,903,667	1,569,282	1,788,394	1,814,106
	CONTRIBUTIONS ETC	110	-	220	220
	DISTRIBUTION CREDITS	-	8,287	-	-
	TOTAL	3,072,138	2,821,256	3,416,528	3,458,563

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
733 310	ARCHITECTURAL SECTION				
	PERSONAL SERV - PERM	605,090	568,477	709,411	709,411
	PERSONAL SERV - TEMP	174,850	276,147	380,077	380,077
	FRINGE BENEFITS	131,406	148,804	182,362	182,362
	MATERIALS & SUPPLIES	32,190	24,000	34,374	34,374
	EQUIPMENT	8,500	47	4,237	14,237
	PURCHASE OF SERVICES	50,820	36,596	58,060	58,060
	TOTAL	1,002,856	1,054,071	1,368,521	1,378,521
733 320	SPACE PLANNING SECTION				
	PERSONAL SERV - PERM	172,062	169,941	169,375	169,375
	PERSONAL SERV - TEMP	-	2,486	-	-
	FRINGE BENEFITS	34,303	36,918	35,343	35,343
	MATERIALS & SUPPLIES	330	329	395	395
	PURCHASE OF SERVICES	2,304	927	2,008	2,008
	TOTAL	208,999	210,601	207,121	207,121
733 330	TELEPHONES AND COMMUNICATIONS				
	MATERIALS & SUPPLIES	-	366	-	-
	EQUIPMENT	9,630	14,590	110,140	116,463
	PURCHASE OF SERVICES	1,832,465	1,519,720	1,710,248	1,735,960
	CONTRIBUTIONS ETC.	110	-	220	220
	DISTRIBUTION CREDITS	-	8,287	-	-
	TOTAL	1,842,205	1,542,963	1,820,608	1,852,643
733 340	OFFICE FURNITURE AND EQUIPMENT				
	MATERIALS & SUPPLIES	-	1,582	2,200	2,200
	PURCHASE OF SERVICES	18,078	12,039	18,078	18,078
	TOTAL	18,078	13,621	20,278	20,278
733 400	ST. LAWRENCE MARKET COMPLEX - TOTALS				
	PERSONAL SERV - PERM	650,740	659,193	534,300	534,300
	PERSONAL SERV - TEMP	604,252	642,142	728,657	728,657
	FRINGE BENEFITS	212,745	204,540	202,863	202,863
	MATERIALS & SUPPLIES	122,569	105,399	118,581	118,581
	EQUIPMENT	28,170	16,070	46,992	53,385
	PURCHASE OF SERVICES	876,078	859,710	939,455	939,455
	CONTRIBUTIONS ETC.	253,234	245,803	255,728	255,728
	TOTAL	2,747,788	2,732,857	2,826,576	2,832,969
733 411	ADMINISTRATION				
	PERSONAL SERV - PERM	66,899	45,928	13,849	13,849
	PERSONAL SERV - TEMP	17,181	23,588	27,119	27,119
	FRINGE BENEFITS	14,439	11,812	5,244	5,244
	MATERIALS & SUPPLIES	1,886	2,371	1,964	1,964
	EQUIPMENT	-	1,323	938	938
	PURCHASE OF SERVICES	79,682	68,983	145,495	145,495
	TOTAL	180,087	154,005	194,609	194,609

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS $	1989 ESTIMATE INCL REAPPROPS $
733 412	CLEANING SUPERVISOR				
	PERSONAL SERV - PERM	40,991	53,482	42,865	42,865
	PERSONAL SERV - TEMP	145	-	-	-
	FRINGE BENEFITS	8,391	11,318	8,964	8,964
	MATERIALS & SUPPLIES	1,953	2,755	1,537	1,537
	EQUIPMENT	-	2,809	-	-
	PURCHASE OF SERVICES	60	60	60	60
	TOTAL	51,540	70,424	53,426	53,426
733 413	CLEANING - GENERAL				
	PERSONAL SERV - PERM	82,772	95,526	99,666	99,666
	PERSONAL SERV - TEMP	94,891	111,770	105,389	105,389
	FRINGE BENEFITS	29,658	30,707	32,916	32,916
	MATERIALS & SUPPLIES	14,426	14,992	15,089	15,089
	EQUIPMENT	-	-	6,073	6,073
	PURCHASE OF SERVICES	65,806	67,396	79,469	79,469
	TOTAL	297,553	320,391	338,602	338,602
733 414	UTILITIES, TAXES & INSURANCE				
	PURCHASE OF SERVICES	229,602	280,908	265,183	265,183
	CONTRIBUTIONS ETC.	131,014	131,811	137,085	137,085
	TOTAL	360,616	412,719	402,268	402,268
733 415	SECURITY				
	PERSONAL SERV - PERM	37,769	34,694	32,163	32,163
	PERSONAL SERV - TEMP	862	5,611	7,468	7,468
	FRINGE BENEFITS	8,372	7,891	8,357	8,357
	MATERIALS & SUPPLIES	457	115	452	452
	EQUIPMENT	6,370	-	120	120
	PURCHASE OF SERVICES	15,500	20,246	20,095	20,095
	TOTAL	69,330	68,557	68,655	68,655
733 416	PUBLIC EVENTS				
	PERSONAL SERV - TEMP	1,284	212	-	-
	FRINGE BENEFITS	128	17	-	-
	TOTAL	1,412	229	-	-
733 421	ANNUAL SERVICING				
	PERSONAL SERV - PERM	-	8,238	-	-
	PERSONAL SERV - TEMP	9,005	1,191	9,363	9,363
	FRINGE BENEFITS	1,932	1,942	2,008	2,008
	MATERIALS & SUPPLIES	738	266	1,262	1,262
	PURCHASE OF SERVICES	588	503	611	611
	TOTAL	12,263	12,140	13,244	13,244

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
733 422	SCHEDULED MAINTENANCE				
	PERSONAL SERV - PERM	-	43	-	-
	PERSONAL SERV - TEMP	16,850	18,709	18,708	18,708
	FRINGE BENEFITS	3,310	3,424	3,424	3,424
	MATERIALS & SUPPLIES	1,970	1,445	1,970	1,970
	PURCHASE OF SERVICES	8,820	9,809	10,056	10,056
	CONTRIBUTIONS ETC.	-	10	-	-
	TOTAL	30,950	33,440	34,158	34,158
733 423	REQUESTED MAINTENANCE				
	PERSONAL SERV - PERM	-	4,034	-	-
	PERSONAL SERV - TEMP	23,070	13,095	23,070	23,070
	FRINGE BENEFITS	4,276	3,137	4,276	4,276
	MATERIALS & SUPPLIES	10,117	6,144	5,760	5,760
	EQUIPMENT	7,000	-	-	6,393
	PURCHASE OF SERVICES	18,848	25,302	26,431	26,431
	CONTRIBUTIONS ETC.	146	75	150	150
	TOTAL	63,457	51,787	59,687	66,080
733 424	HVAC SUPERVISION				
	PERSONAL SERV - TEMP	1,643	-	-	-
	FRINGE BENEFITS	308	-	-	-
	MATERIALS & SUPPLIES	-	3	-	-
	TOTAL	1.951	3	-	-
733 425	HVAC MAINTENANCE				
	PERSONAL SERV - PERM	-	45,370	-	-
	PERSONAL SERV - TEMP	58,021	2,942	57,736	57,736
	FRINGE BENEFITS	12,382	10,492	12,400	12,400
	MATERIALS & SUPPLIES	7,258	5,297	6,933	6,933
	PURCHASE OF SERVICES	13,783	8,497	14,520	14,520
	TOTAL	91,444	72,598	91,589	91,589
733 431	ADMINISTRATION				
	PERSONAL SERV - PERM	38,954	29,911	16,709	16,709
	PERSONAL SERV - TEMP	22,775	24,115	28,420	28,420
	FRINGE BENEFITS	9,438	8,314	7,404	7,404
	MATERIALS & SUPPLIES	1,611	2,082	2,170	2,170
	EQUIPMENT	-	1,079	1,675	1,675
	PURCHASE OF SERVICES	47,607	75,883	56,091	56,091
	TOTAL	120,385	141,384	112,469	112,469
733 432	CLEANING SUPERVISOR				
	PERSONAL SERV - PERM	13,630	17,827	14,289	14,289
	FRINGE BENEFITS	2,885	3,773	3,055	3,055
	MATERIALS & SUPPLIES	507	719	747	747
	EQUIPMENT	-	1,873	-	-
	TOTAL	17,022	24,192	18,091	18,091

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
733 433	CLEANING - GENERAL				
	PERSONAL SERV - PERM	94,462	68,449	64,680	64,680
	PERSONAL SERV - TEMP	29,142	8,849	11,091	11,091
	FRINGE BENEFITS	23,876	16,369	16,106	16,106
	MATERIALS & SUPPLIES	6,542	6,907	6,750	6,750
	EQUIPMENT	6,250	3,838	6,300	6,300
	PURCHASE OF SERVICES	9,843	10,437	16,041	16,041
	TOTAL	170,115	114,849	120,968	120,968
733 434	UTILITIES, TAXES & INSURANCE				
	PURCHASE OF SERVICES	175,408	92,527	101,615	101,615
	CONTRIBUTIONS ETC	101,431	95,828	98,010	98,010
	TOTAL	276,839	188,355	199,625	199,625
733 435	SECURITY				
	PERSONAL SERV - PERM	48,713	52,691	56,943	56,943
	PERSONAL SERV - TEMP	53,820	58,430	58,003	58,003
	FRINGE BENEFITS	15,310	16,187	19,284	19,284
	MATERIALS & SUPPLIES	1,580	453	471	471
	PURCHASE OF SERVICES	878	518	534	534
	TOTAL	120,301	128,279	135,235	135,235
733 436	PUBLIC EVENTS				
	PERSONAL SERV - PERM	71,116	103,651	105,034	105,034
	PERSONAL SERV - TEMP	88,616	165,967	165,523	165,523
	FRINGE BENEFITS	22,229	36,297	38,433	38,433
	MATERIALS & SUPPLIES	40,133	20,884	29,547	29,547
	EQUIPMENT	-	-	12,750	12,750
	PURCHASE OF SERVICES	24,453	34,404	35,530	35,530
	CONTRIBUTIONS ETC.	50	-	-	-
	TOTAL	246,597	361,203	386,817	386,817
733 441	ANNUAL SERVICING				
	PERSONAL SERV - PERM	-	93	-	-
	PERSONAL SERV - TEMP	2,136	735	2,259	2,259
	FRINGE BENEFITS	450	162	484	484
	MATERIALS & SUPPLIES	554	104	575	575
	PURCHASE OF SERVICES	200	115	206	206
	TOTAL	3,340	1,209	3,524	3,524
733 442	SCHEDULED MAINTENANCE				
	PERSONAL SERV - TEMP	4,165	3,685	3,829	3,829
	FRINGE BENEFITS	795	718	718	718
	MATERIALS & SUPPLIES	900	547	801	801
	PURCHASE OF SERVICES	13,590	6,329	6,573	6,573
	CONTRIBUTIONS ETC.	-	50	-	-
	TOTAL	19,450	11,329	11,921	11,921

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
733 443	REQUESTED MAINTENANCE				
	PERSONAL SERV - PERM	-	640	-	-
	PERSONAL SERV - TEMP	16,841	8,935	9,825	9,825
	FRINGE BENEFITS	3,199	1,773	1,828	1,828
	MATERIALS & SUPPLIES	6,149	3,531	6,092	6,092
	EQUIPMENT	2,500	2,189	1,450	1,450
	PURCHASE OF SERVICES	12,044	10,114	11,269	11,269
	CONTRIBUTIONS ETC.	75	-	80	80
	TOTAL	40,808	27,182	30,544	30,544
733 444	HVAC SUPERVISION				
	PERSONAL SERV - TEMP	1,186	-	-	-
	FRINGE BENEFITS	216	-	-	-
	TOTAL	1,402	-	-	-
733 445	HVAC MAINTENANCE				
	PERSONAL SERV - PERM	-	886	-	
	PERSONAL SERV - TEMP	7,892	1,793	3,513	3,513
	FRINGE BENEFITS	1,746	524	678	678
	MATERIALS & SUPPLIES	825	1,422	427	427
	PURCHASE OF SERVICES	10,074	3,489	1,294	1,294
	TOTAL	20,537	8,114	5,912	5,912
733 451	ADMINISTRATION				
	PERSONAL SERV - PERM	68,401	42,018	18,720	18,720
	PERSONAL SERV - TEMP	7,579	25,373	29,643	29,643
	FRINGE BENEFITS	15,569	11,111	4,411	4,411
	MATERIALS & SUPPLIES	3,636	4,901	4,628	4,628
	EQUIPMENT	-	567	7,236	7,236
	PURCHASE OF SERVICES	58,266	40,287	53,272	53,272
	TOTAL	153,451	124,257	117,910	117,910
733 452	CLEANING SUPERVISOR				
	PERSONAL SERV - PERM	13,629	17,827	14,287	14,287
	PERSONAL SERV - TEMP	2,127	40CR	55	55
	FRINGE BENEFITS	3,101	3,769	2,993	2,993
	MATERIALS & SUPPLIES	347	901	865	865
	EQUIPMENT	-	826	-	-
	PURCHASE OF SERVICES	120	180	120	120
	TOTAL	19,324	23,463	18,320	18,320
733 453	CLEANING -GENERAL				
	PERSONAL SERV - PERM	14,258	5,894	22,680	22,680
	PERSONAL SERV - TEMP	44,108	62,093	61,905	61,905
	FRINGE BENEFITS	7,285	6,202	10,639	10,639
	MATERIALS & SUPPLIES	3,288	3,214	3,337	3,337
	EQUIPMENT	2,500	1,566	-	-
	PURCHASE OF SERVICES	11,735	5,426	5,138	5,138
	TOTAL	83,174	84,395	103,699	103,699

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
733 454	UTILITIES, TAXES & INSURANCE				
	PURCHASE OF SERVICES	46,862	58,193	50,613	50,613
	CONTRIBUTIONS ETC	20,468	18,029	20,403	20,403
	TOTAL	67,330	76,222	71,016	71,016
733 455	SECURITY				
	PERSONAL SERV - PERM	21,780	18,008	17,323	17,323
	PERSONAL SERV - TEMP	703	5,247	4,665	4,665
	FRINGE BENEFITS	4,839	4,333	4,448	4,448
	MATERIALS & SUPPLIES	145	362	362	362
	EQUIPMENT	2,370	-	-	-
	PURCHASE OF SERVICES	12,727	17,373	16,830	16,830
	TOTAL	42,564	45,323	43,628	43,628
733 456	PUBLIC EVENTS				
	PERSONAL SERV - PERM	27,366	10,460	15,092	15,092
	PERSONAL SERV - TEMP	68,044	81,061	80,001	80,001
	FRINGE BENEFITS	11,992	9,958	10,466	10,466
	MATERIALS & SUPPLIES	8,077	13,348	13,016	13,016
	PURCHASE OF SERVICES	5,236	8,421	6,721	6,721
	CONTRIBUTIONS ETC	50	-	-	-
	TOTAL	120,765	123,248	125,296	125,296
733 461	ANNUAL SERVICING				
	PERSONAL SERV - PERM	-	327	-	-
	PERSONAL SERV - TEMP	4,674	681	1,009	1,009
	FRINGE BENEFITS	1,016	193	266	266
	MATERIALS & SUPPLIES	1,588	1,664	1,731	1,731
	PURCHASE OF SERVICES	343	87	267	267
	TOTAL	7,621	2,952	3,273	3,273
733 462	SCHEDULED MAINTENANCE				
	PERSONAL SERV - TEMP	6,300	4,313	4,386	4,386
	FRINGE BENEFITS	1,210	845	846	846
	MATERIALS & SUPPLIES	1,290	2,056	1,738	1,738
	PURCHASE OF SERVICES	2,200	389	943	943
	TOTAL	11,000	7,603	7,913	7,913
733 463	REQUESTED MAINTENANCE				
	PERSONAL SERV - PERM	-	1,430	-	-
	PERSONAL SERV - TEMP	12,418	10,569	11,425	11,425
	FRINGE BENEFITS	2,702	2,229	2,424	2,424
	MATERIALS & SUPPLIES	5,054	8,629	8,759	8,759
	EQUIPMENT	1,180	-	10,450	10,450
	PURCHASE OF SERVICES	3,463	5,631	5,638	5,638
	TOTAL	24,817	28,488	38,696	38,696

TABLE 5

DETAIL OF EXPENDITURES

ODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
33 464	HVAC SUPERVISION				
	PERSONAL SERV - TEMP	1,539	-	-	-
	FRINGE BENEFITS	308	-	-	-
	TOTAL	1,847	-	-	-
33 465	HVAC MAINTENANCE				
	PERSONAL SERV - PERM	-	1,766	-	-
	PERSONAL SERV - TEMP	7,235	3,218	4,252	4,252
	FRINGE BENEFITS	1,383	1,043	791	791
	MATERIALS & SUPPLIES	1,538	287	1,598	1,598
	PURCHASE OF SERVICES	8,340	8,203	8,840	8,840
	TOTAL	18,496	14,517	15,481	15,481
33 800	REAL ESTATE DIVISION - TOTALS				
	PERSONAL SERV - PERM	922,802	791,587	759,849	759,849
	PERSONAL SERV - TEMP	16,517	49,703	116,315	116,315
	FRINGE BENEFITS	181,801	179,018	165,585	165,585
	MATERIALS & SUPPLIES	15,550	21,453	23,194	23,194
	EQUIPMENT	-	7,873	1,300	1,300
	PURCHASE OF SERVICES	3,578,127	3,250,147	4,345,857	4,456,357
	CONTRIBUTIONS ETC.	700	2,000	700	700
	DISTRIBUTION CREDITS	11,489CR	28,982CR	31,285CR	31,285CR
	TOTAL	4,704,008	4,272,799	5,381,515	5,492,015
33 810	RENT PAYMENTS				
	MATERIALS & SUPPLIES	670	713	704	704
	EQUIPMENT	-	193	-	-
	PURCHASE OF SERVICES	3,449,673	3,120,950	4,194,647	4,305,147
	CONTRIBUTIONS ETC.	700	2,000	700	700
	DISTRIBUTION CREDITS	11,489CR	28,982CR	31,285CR	31,285CR
	TOTAL	3,439,554	3,094,874	4,164,766	4,275,266
3 820	REAL ESTATE				
	PERSONAL SERV - PERM	922,802	791,587	759,849	759,849
	PERSONAL SERV - TEMP	16,517	49,703	116,315	116,315
	FRINGE BENEFITS	181,801	179,018	165,585	165,585
	MATERIALS & SUPPLIES	14,880	20,740	22,490	22,490
	EQUIPMENT	-	7,680	1,300	1,300
	PURCHASE OF SERVICES	128,454	129,197	151,210	151,210
	TOTAL	1,264,454	1,177,925	1,216,749	1,216,749
3 900	SPECIAL ITEMS - TOTALS				
	PERSONAL SERV - PERM	-	2,815	-	-
	PERSONAL SERV - TEMP	7,800	20,262	1,000	1,000
	FRINGE BENEFITS	1,600	4,100	400	400
	MATERIALS & SUPPLIES	8,390	20,968	400	10,400
	EQUIPMENT	18,100	42,918	10,000	21,865
	PURCHASE OF SERVICES	293,473	108,838	4,800CR	25,532
	DISTRIBUTION CREDITS	15,000CR	-	-	-
	TOTAL	314,363	199,901	7,000	59,197

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS $
733 902	ARBITRATOR - UNION STATION LEASE				
	PURCHASE OF SERVICES	68,272	13,870	-	-
	TOTAL	68,272	13,870	-	-
733 921	RECEPTION AREA FURNITURE - 2ND FLOOR				
	MATERIALS & SUPPLIES	-	7,646	-	-
	EQUIPMENT	-	33,418	-	-
	PURCHASE OF SERVICES	67,948	16,112	-	-
	TOTAL	67,948	57,176	-	-
733 933	HIGH PARK & ALLAN GDNS - REPLACE STEAM PIPING				
	PERSONAL SERV - TEMP	7,400	-	-	-
	FRINGE BENEFITS	1,500	-	-	-
	MATERIALS & SUPPLIES	5,400	-	-	10,000
	PURCHASE OF SERVICES	5,700	-	-	10,000
	TOTAL	20,000	-	-	20,000
733 953	PARKDALE PUBLIC LIBRARY-MINI POLICE STATION				
	PERSONAL SERV - TEMP	400	914	1,000	1,000
	FRINGE BENEFITS	100	179	400	400
	MATERIALS & SUPPLIES	400	359	400	400
	PURCHASE OF SERVICES	5,100	5,066	5,200	5,200
	TOTAL	6,000	6,518	7,000	7,000
733 956	ST LAWRENCE COMPLEX - UPGRADE FACILITIES				
	PERSONAL SERV - TEMP	-	416	-	-
	FRINGE BENEFITS	-	82	-	-
	MATERIALS & SUPPLIES	2,590	3,817	-	-
	EQUIPMENT	18,100	8,207	-	11,865
	PURCHASE OF SERVICES	8,500	4,803	-	-
	TOTAL . .	29,190	17,325	-	11,865
733 959	SECOND MILE CLUB - RENOVATIONS				
	PERSONAL SERV - PERM	-	332	-	-
	PERSONAL SERV - TEMP	-	7,509	-	-
	FRINGE BENEFITS	-	1,441	-	-
	MATERIALS & SUPPLIES	-	1,630	-	-
	PURCHASE OF SERVICES	14,953	4,042	-	-
	TOTAL	14,953	14,954	-	-
733 969	LOMBARD ST. MASONRY RESTORATION				
	PURCHASE OF SERVICES	45,000	30,000	-	-
	DISTRIBUTION CREDITS	15,000CR	-	-	-
	TOTAL	30,000	30,000	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
733 971	ECONOMIC SUMMIT				
	PERSONAL SERV - PERM	-	2,173	-	-
	PERSONAL SERV - TEMP	-	1,792	-	-
	FRINGE BENEFITS	-	517	-	-
	MATERIALS & SUPPLIES	-	2,169	-	-
	PURCHASE OF SERVICES	22,000	17,658	-	-
	TOTAL	22,000	24,309	-	-
733 972	197-201 YONGE STREET				
	PURCHASE OF SERVICES	25,000	10,180	-	14,820
	TOTAL	25,000	10,180	-	14,820
733 973	CONSULTANTS - SEPARATE VENT AREAS				
	PURCHASE OF SERVICES	7,500	1,988	-	5,512
	TOTAL	7 500	1,988	-	5.512
733 974	RENOVATIONS TO 635 MT. PLEASANT				
	PERSONAL SERV - PERM	-	310	-	-
	PERSONAL SERV - TEMP	-	9,631	-	-
	FRINGE BENEFITS	-	1,881	-	-
	MATERIALS & SUPPLIES	-	5,347	-	-
	EQUIPMENT	-	1,293	-	-
	PURCHASE OF SERVICES	23,500	5,119	-	-
	TOTAL	23,500	23,581	-	-
733 999	NEW SPECIAL ITEMS				
	EQUIPMENT	-	-	10,000	10,000
	PURCHASE OF SERVICES	-	-	10,000CR	10,000CR
	TOTAL	-	-	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
734 000	DEPT. OF PUBLIC HEALTH - TOTALS				
	PERSONAL SERV - PERM	20,123,700	20,079,191	19,968,549	19,968,549
	PERSONAL SERV - TEMP	4,303,435	4,189,744	5,218,783	5,230,530
	FRINGE BENEFITS	3,563,792	3,607,668	3,776,965	3,779,216
	MATERIALS & SUPPLIES	961,000	819,635	978,638	988,771
	EQUIPMENT	424,875	237,678	169,857	331,190
	PURCHASE OF SERVICES	3,620,898	2,991,597	3,588,784	3,686,534
	CONTRIBUTIONS ETC	-	47	55	55
	DISTRIBUTION CREDITS	3,018,974CR	2,728,982CR	3,311,776CR	3,331,935CR
	TOTAL . . .	29,978,726	29,196,578	30,389,855	30,652,910
734 100	CENTRAL RESOURCES - TOTALS				
	PERSONAL SERV - PERM	2,679,426	2,375,335	2,452,303	2,452,303
	PERSONAL SERV - TEMP	296,922	394,595	470,126	470,126
	FRINGE BENEFITS	439,762	409,091	422,078	422,078
	MATERIALS & SUPPLIES	215,369	143,002	198,579	198,579
	EQUIPMENT	102,593	98,524	19,394	24,415
	PURCHASE OF SERVICES	343,204	245,562	362,369	428,887
	DISTRIBUTION CREDITS	-	4,269CR	-	-
	TOTAL	4,077,276	3,661,840	3,924,849	3,996,388
734 110	HEALTH INFORMATION				
	PERSONAL SERV - PERM	349,495	297,630	317,802	317,802
	PERSONAL SERV - TEMP	113,884	68,270	87,291	87,291
	FRINGE BENEFITS	62,288	52,612	54,802	54,802
	MATERIALS & SUPPLIES	32,997	11,507	12,980	12,980
	EQUIPMENT	89,159	84,857	2,753	7,444
	PURCHASE OF SERVICES	70,251	48,553	32,106	51,918
	DISTRIBUTION CREDITS	-	1,245CR	-	-
	TOTAL	718,074	562,184	507,734	532,237
734 120	HEALTH PROMOTION				
	PERSONAL SERV - PERM	285,233	249,869	233,593	233,593
	PERSONAL SERV - TEMP	18,000	67,296	106,733	106,733
	FRINGE BENEFITS	46,178	45,032	46,041	46,041
	MATERIALS & SUPPLIES	60,946	55,576	58,938	58,938
	EQUIPMENT	4,184	3,914	648	744
	PURCHASE OF SERVICES	43,742	40,780	68,153	72,653
	DISTRIBUTION CREDITS	-	2,964CR	-	-
	TOTAL	458,283	459,503	514,106	518,702
734 135	ENVIRONMENTAL PROTECTION OFFICE				
	PERSONAL SERV - PERM	432,726	422,086	405,478	405,478
	PERSONAL SERV - TEMP	-	19,413	88,355	88,355
	FRINGE BENEFITS	62,421	69,927	65,767	65,767
	MATERIALS & SUPPLIES	46,757	18,480	50,502	50,502
	EQUIPMENT	3,200	4,262	1,160	1,394
	PURCHASE OF SERVICES	104,698	57,395	149,527	186,883
	TOTAL	649,802	591,563	760,789	798,379

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
734 140	PREVENTIVE HEALTH				
	PERSONAL SERV - PERM	471,249	402,062	403,746	403,746
	PERSONAL SERV - TEMP	109,818	55,819	59,945	59,945
	FRINGE BENEFITS	76,767	69,339	61,398	61,398
	MATERIALS & SUPPLIES	34,080	28,040	34,399	34,399
	EQUIPMENT	-	70	3,553	3,553
	PURCHASE OF SERVICES	72,184	53,469	61,220	66,070
	DISTRIBUTION CREDITS	-	60CR	-	-
	TOTAL	764,098	608,739	624,261	629,111
734 150	OFFICE OF - MEDICAL OFFICER OF HLTH.				
	PERSONAL SERV - PERM	1,140,723	1,003,688	1,091,684	1,091,684
	PERSONAL SERV - TEMP	55,220	183,797	127,802	127,802
	FRINGE BENEFITS	192,108	172,181	194,070	194,070
	MATERIALS & SUPPLIES	40,589	29,399	41,760	41,760
	EQUIPMENT	6,050	5,421	11,280	11,280
	PURCHASE OF SERVICES	52,329	45,365	51,363	51,363
	TOTAL	1,487,019	1,439,851	1,517,959	1,517,959
734 300	EASTERN HEALTH AREA - TOTALS				
	PERSONAL SERV - PERM	3,870,621	3,660,400	3,820,293	3,820,293
	PERSONAL SERV - TEMP	371,013	565,528	453,660	453,660
	FRINGE BENEFITS	647,475	653,346	724,764	724,764
	MATERIALS & SUPPLIES	108,953	100,562	117,186	117,186
	EQUIPMENT	45,256	7,312	10,034	10,034
	PURCHASE OF SERVICES	129,145	123,705	122,667	122,667
	DISTRIBUTION CREDITS	88,296CR	85,867CR	89,127CR	89,127CR
	TOTAL	5,084,167	5,024,986	5,159,477	5,159,477
734 310	PREVENTIVE CLINICAL SERVICES				
	PERSONAL SERV - PERM	226,814	169,743	216,712	216,712
	PERSONAL SERV - TEMP	61,107	27,237	61,778	61,778
	FRINGE BENEFITS	37,757	30,634	31,794	31,794
	MATERIALS & SUPPLIES	15,900	8,150	14,496	14,496
	EQUIPMENT	500	606	230	230
	PURCHASE OF SERVICES	31,025	29,564	33,656	33,656
	TOTAL	373,103	265,934	358,666	358,666
734 311	DENTAL SERVICES				
	PERSONAL SERV - PERM	305,366	353,556	352,242	352,242
	PERSONAL SERV - TEMP	149,970	151,548	89,904	89,904
	FRINGE BENEFITS	60,328	67,183	76,919	76,919
	MATERIALS & SUPPLIES	37,466	41,572	43,835	43,835
	EQUIPMENT	38,346	-	2,625	2,625
	PURCHASE OF SERVICES	16,515	15,457	10,000	10,000
	TOTAL	607,991	629,316	575,525	575,525

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
734 320	PERSONAL HEALTH SERVICES				
	PERSONAL SERV - PERM	1,988,799	1,843,764	1,910,219	1,910,219
	PERSONAL SERV - TEMP	102,888	288,698	231,967	231,967
	FRINGE BENEFITS	318,805	336,814	363;420	363,420
	MATERIALS & SUPPLIES	25,486	26,405	26,505	26,505
	EQUIPMENT	575	393	1,131	1,131
	PURCHASE OF SERVICES	29,960	24,446	27,630	27,630
	DISTRIBUTION CREDITS	-	921CR	-	-
	TOTAL	2,466,513	2,519,599	2,560,872	2,560,872
734 321	FAMILY PLANNING SERVICES				
	PERSONAL SERV - PERM	71,191	68,892	70,920	70,920
	FRINGE BENEFITS	10,637	11,304	11,586	11,586
	MATERIALS & SUPPLIES	3,857	2,321	4,010	4,010
	PURCHASE OF SERVICES	2,611	1,856	2,611	2,611
	DISTRIBUTION CREDITS	88,296CR	84,423CR	89,127CR	89,127CR
	TOTAL	-	50CR	-	-
734 322	HEALTHIEST BABIES POSSIBLE				
	PERSONAL SERV - PERM	38,471	36,038	38,324	38,324
	PERSONAL SERV - TEMP	-	2,182	-	-
	FRINGE BENEFITS	5,700	6,188	6,113	6,113
	DISTRIBUTION CREDITS	-	187CR	-	-
	TOTAL	44,171	44,221	44,437	44,437
734 323	TUBERCULOSIS CONTROL AMONGST THE HOMELESS				
	TOTAL	-	-	-	-
734 330	ENVIRONMENTAL HEALTH & INSPECTION				
	PERSONAL SERV - PERM	608,874	589,422	597,208	597,208
	PERSONAL SERV - TEMP	11,755	21,150	11,755	11,755
	FRINGE BENEFITS	105,089	98,037	107,666	107,666
	MATERIALS & SUPPLIES	5,640	4,014	5,040	5,040
	PURCHASE OF SERVICES	18,426	25,529	20,035	20,035
	TOTAL	749,784	738,152	741,704	741,704
734 340	SUPPORT SERVICES				
	PERSONAL SERV - PERM	631,106	598,985	634,668	634,668
	PERSONAL SERV - TEMP	45,293	74,713	58,256	58,256
	FRINGE BENEFITS	109,159	103,186	127,266	127,266
	MATERIALS & SUPPLIES	20,604	18,100	23,300	23,300
	EQUIPMENT	5,835	6,313	6,048	6,048
	PURCHASE OF SERVICES	30,608	26,853	28,735	28,735
	DISTRIBUTION CREDITS	-	336CR	-	-
	TOTAL	842,605	827,814	878,273	878,273

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
734 400	NORTHERN HEALTH AREA - TOTALS				
	PERSONAL SERV - PERM	4,190,765	4,095,605	4,344,056	4,344,056
	PERSONAL SERV - TEMP	547,318	751,913	491,588	503,335
	FRINGE BENEFITS	702,863	730,650	766,259	768,510
	MATERIALS & SUPPLIES	138,583	126,560	157,261	165,783
	EQUIPMENT	47,914	16,270	52,418	82,793
	PURCHASE OF SERVICES	182,957	107,613	129,521	138,769
	CONTRIBUTIONS ETC.	-	47	55	55
	DISTRIBUTION CREDITS	145,533CR	133,083CR	92,235CR	111,478CR
	TOTAL	5,664,867	5,695,575	5,848,923	5,891,823
734 410	PREVENTIVE CLINICAL SERVICES				
	PERSONAL SERV - PERM	312,624	299,252	315,175	315,175
	PERSONAL SERV - TEMP	83,492	83,509	83,308	83,308
	FRINGE BENEFITS	49,827	53,886	54,885	54,885
	MATERIALS & SUPPLIES	7,512	4,859	7,812	7,812
	EQUIPMENT	20,162	345	920	20,676
	PURCHASE OF SERVICES	7,211	5,689	7,499	7,499
	TOTAL	480,828	447,540	469,599	489,355
734 411	DENTAL SERVICES				
	PERSONAL SERV - PERM	388,290	392,892	387,668	387,668
	PERSONAL SERV - TEMP	147,205	158,187	91,021	91,021
	FRINGE BENEFITS	73,277	74,258	75,597	75,597
	MATERIALS & SUPPLIES	37,310	40,839	44,177	46,134
	EQUIPMENT	10,000	5,523	2,625	7,101
	PURCHASE OF SERVICES	15,179	14,038	11,999	11,999
	TOTAL	671,261	685,737	613,087	619,520
734 420	PERSONAL HEALTH SERVICES				
	PERSONAL SERV - PERM	1,934,095	1,803,883	2,072,670	2,072,670
	PERSONAL SERV - TEMP	207,407	363,437	199,950	199,950
	FRINGE BENEFITS	314,789	332,374	351,776	351,776
	MATERIALS & SUPPLIES	32,955	29,629	34,236	34,300
	EQUIPMENT	2,640	584	2,995	4,371
	PURCHASE OF SERVICES	30,455	29,494	35,460	35,460
	DISTRIBUTION CREDITS	-	914CR	-	-
	TOTAL	2,522,341	2,558,487	2,697,087	2,698,527
734 421	FAMILY PLANNING				
	PERSONAL SERV - PERM	68,109	57,719	71,817	71,817
	PERSONAL SERV - TEMP	-	13,975	-	-
	FRINGE BENEFITS	9,464	10,354	12,619	12,619
	MATERIALS & SUPPLIES	4,572	4,494	4,755	4,755
	PURCHASE OF SERVICES	2,927	2,589	3,044	3,044
	DISTRIBUTION CREDITS	85,072CR	89,205CR	92,235CR	92,235CR
	TOTAL	-	74CR	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
734 422	HEALTHIEST BABIES POSSIBLE				
	PERSONAL SERV - PERM	36,444	37,682	37,735	37,735
	FRINGE BENEFITS	4,423	6,203	5,915	5,915
	MATERIALS & SUPPLIES	19,989	19,750	20,789	20,789
	TOTAL	60,856	63,635	64,439	64,439
734 430	ENVIRONMENTAL HEALTH & INSPECTION				
	PERSONAL SERV - PERM	689,749	793,136	719,182	719,182
	PERSONAL SERV - TEMP	55,546	40,942	21,536	21,536
	FRINGE BENEFITS	117,937	131,154	123,397	123,397
	MATERIALS & SUPPLIES	11,038	9,060	25,480	25,710
	EQUIPMENT	3,261	1,110	36,549	39,426
	PURCHASE OF SERVICES	73,715	29,013	36,609	36,609
	CONTRIBUTIONS ETC	-	47	55	55
	TOTAL	951,246	1,004,462	962,808	965,915
734 440	SUPPORT SERVICES				
	PERSONAL SERV - PERM	761,454	711,041	739,809	739,809
	PERSONAL SERV - TEMP	8,740	56,793	95,773	95,773
	FRINGE BENEFITS	128,718	120,264	142,070	142,070
	MATERIALS & SUPPLIES	18,762	17,509	20,012	22,038
	EQUIPMENT	10,151	8,363	9,329	11,219
	PURCHASE OF SERVICES	50,510	26,328	34,910	43,158
	DISTRIBUTION CREDITS	-	66CR	-	-
	TOTAL	978,335	940,232	1,041,903	1,054,067
734 450	STUDY OF HUMAN IMMUNODEFICIENCY VIRUS INFECT.				
	PERSONAL SERV - TEMP	27,663	29,552	-	-
	FRINGE BENEFITS	1,838	1,818	-	-
	MATERIALS & SUPPLIES	2,200	420	-	-
	EQUIPMENT	1,700	345	-	-
	PURCHASE OF SERVICES	1,960	462	-	-
	DISTRIBUTION CREDITS	35,361CR	37,041CR	-	-
	TOTAL	-	4,444CR	-	-
734 490	NO SMOKING - DRAMA PRODUCTION				
	PERSONAL SERV - TEMP	17,265	5,518	-	11,747
	FRINGE BENEFITS	2,590	339	-	2,251
	MATERIALS & SUPPLIES	4,245	-	-	4,245
	PURCHASE OF SERVICES	1,000	-	-	1,000
	DISTRIBUTION CREDITS	25,100CR	5,857CR	-	19,243CR
	TOTAL	-	-	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
734 500	WESTERN HEALTH AREA - TOTALS				
	PERSONAL SERV - PERM	4,692,793	4,447,613	4,243,571	4,243,571
	PERSONAL SERV - TEMP	191,276	519,228	680,355	680,355
	FRINGE BENEFITS	777,234	782,946	772,828	772,828
	MATERIALS & SUPPLIES	105,878	86,656	111,266	112,116
	EQUIPMENT	14,785	6,837	7,111	14,582
	PURCHASE OF SERVICES	129,692	123,664	169,994	184,734
	DISTRIBUTION CREDITS	127,031CR	130,292CR	135,760CR	135,760CR
	TOTAL	5,784,627	5,836,652	5,849,365	5,872,426
734 510	PREVENTIVE CLINICAL				
	PERSONAL SERV - PERM	250,161	164,998	249,565	249,565
	PERSONAL SERV - TEMP	59,455	9,604	31,399	31,399
	FRINGE BENEFITS	38,980	29,782	35,929	35,929
	MATERIALS & SUPPLIES	7,428	3,085	5,048	5,048
	PURCHASE OF SERVICES	5,510	2,767	35,725	35,962
	TOTAL	361,534	210,236	357,666	357,903
734 511	DENTAL SERVICES				
	PERSONAL SERV - PERM	461,935	527,134	476,508	476,508
	PERSONAL SERV - TEMP	75,107	85,298	30,255	30,255
	FRINGE BENEFITS	83,218	92,099	83,747	83,747
	MATERIALS & SUPPLIES	37,351	34,993	40,301	40,301
	EQUIPMENT	-	-	2,625	2,625
	PURCHASE OF SERVICES	15,206	13,457	14,361	15,520
	TOTAL	672,817	752,981	647,797	648,956
734 520	PERSONAL HEALTH SERVICES				
	PERSONAL SERV - PERM	2,411,473	2,258,777	2,155,006	2,155,006
	PERSONAL SERV - TEMP	16,599	279,418	395,483	395,483
	FRINGE BENEFITS	383,610	407,901	382,336	382,336
	MATERIALS & SUPPLIES	31,157	28,347	29,229	29,939
	EQUIPMENT	1,938	1,187	192	838
	PURCHASE OF SERVICES	38,087	29,379	41,698	45,042
	DISTRIBUTION CREDITS	-	187CR	-	-
	TOTAL	2,882,864	3,004,822	3,003,944	3,008,644
734 521	FAMILY PLANNING				
	PERSONAL SERV - PERM	69,402	76,770	69,898	69,898
	FRINGE BENEFITS	10,446	12,592	12,229	12,229
	MATERIALS & SUPPLIES	4,430	2,763	4,528	4,528
	PURCHASE OF SERVICES	1,927	1,536	2,002	2,002
	DISTRIBUTION CREDITS	86,132CR	93,815CR	88,657CR	88,657CR
	TOTAL	73	154CR	-	-
734 522	HEALTHIEST BABIES POSSIBLE				
	PERSONAL SERV - PERM	38,471	15,184	17,487	17,487
	PERSONAL SERV - TEMP	-	21,134	19,441	19,441
	FRINGE BENEFITS	4,958	3,769	4,321	4,321
	TOTAL	43,429	40,087	41,249	41,249

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
734 530	ENVIRONMENTAL HEALTH & INSPECTION				
	PERSONAL SERV - PERM	671,862	666,451	584,772	584,772
	PERSONAL SERV - TEMP	40,115	70,817	120,140	120,140
	FRINGE BENEFITS	113,406	112,033	112,690	112,690
	MATERIALS & SUPPLIES	7,596	4,166	7,412	7,412
	EQUIPMENT	2,489	1,585	725	1,496
	PURCHASE OF SERVICES	30,061	28,646	33,733	43,733
	DISTRIBUTION CREDITS	-	1,290CR	2,500CR	2,500CR
	TOTAL	865,529	882,408	856,972	867,743
734 540	SUPPORT SERVICES				
	PERSONAL SERV - PERM	755,304	708,333	656,281	656,281
	PERSONAL SERV - TEMP	-	52,957	83,637	83,637
	FRINGE BENEFITS	137,438	119,330	135,735	135,735
	MATERIALS & SUPPLIES	17,794	13,299	24,621	24,761
	EQUIPMENT	10,358	4,065	3,569	9,623
	PURCHASE OF SERVICES	37,487	47,048	41,006	41,006
	TOTAL	958,381	945,032	944,849	951,043
734 580	ADULT PROTECT. SERVICES WORK. PROG.				
	PERSONAL SERV - PERM	34,185	29,966	34,054	34,054
	FRINGE BENEFITS	5,178	5,440	5,841	5,841
	MATERIALS & SUPPLIES	122	3	127	127
	PURCHASE OF SERVICES	1,414	831	1,469	1,469
	DISTRIBUTION CREDITS	40,899CR	35,000CR	44,603CR	44,603CR
	TOTAL	-	1,240	3,112CR	3,112CR
734 600	DOWNTOWN HEALTH AREA - TOTALS				
	PERSONAL SERV - PERM	4,595,718	4,431,560	4,877,848	4,877,848
	PERSONAL SERV - TEMP	706,604	916,512	672,390	672,390
	FRINGE BENEFITS	778,503	801,250	870,008	870,008
	MATERIALS & SUPPLIES	118,838	136,316	132,073	132,073
	EQUIPMENT	33,042	8,784	30,900	54,547
	PURCHASE OF SERVICES	131,520	116,106	129,138	129,138
	DISTRIBUTION CREDITS	88,924CR	98,552CR	92,049CR	92,049CR
	TOTAL	6,275,301	6,311,976	6,620,308	6,643,955
734 610	PREVENTIVE CLINICAL SERVICES				
	PERSONAL SERV - PERM	257,377	234,050	237,597	237,597
	PERSONAL SERV - TEMP	36,584	20,736	57,591	57,591
	FRINGE BENEFITS	39,817	42,140	39,459	39,459
	MATERIALS & SUPPLIES	4;360	7,970	7,534	7,534
	EQUIPMENT	1,545	594	1,610	2,673
	PURCHASE OF SERVICES	11,110	5,316	8,554	8,554
	DISTRIBUTION CREDITS	-	30CR	-	-
	TOTAL	350,793	310,776	352,345	353,408

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS $	1989 ESTIMATE INCL. REAPPROPS. $
734 611	DENTAL SERVICES				
	PERSONAL SERV - PERM	440,597	536,420	525,975	525,975
	PERSONAL SERV - TEMP	236,243	153,773	122,435	122,435
	FRINGE BENEFITS	81,693	97,264	96,596	96,596
	MATERIALS & SUPPLIES	44,213	56,894	50,833	50,833
	EQUIPMENT	20,000	280	25,000	44,720
	PURCHASE OF SERVICES	21,470	17,505	19,929	19,929
	TOTAL	844,216	862,136	840,768	860,488
734 620	PERSONAL HEALTH				
	PERSONAL SERV - PERM	2,295,826	2,195,800	2,532,790	2,532,790
	PERSONAL SERV - TEMP	266,575	343,592	189,085	189,085
	FRINGE BENEFITS	376,612	397,112	420,281	420,281
	MATERIALS & SUPPLIES	35,977	37,448	37,780	37,780
	EQUIPMENT	2,480	357	1,500	3,020
	PURCHASE OF SERVICES	33,733	31,830	37,082	37,082
	DISTRIBUTION CREDITS	-	7,881CR	-	-
	TOTAL	3,011,203	2,998,258	3,218,518	3,220,038
734 621	FAMILY PLANNING				
	PERSONAL SERV - PERM	70,579	70,039	70,920	70,920
	FRINGE BENEFITS	10,884	11,470	13,412	13,412
	MATERIALS & SUPPLIES	5,130	4,101	4,717	4,717
	PURCHASE OF SERVICES	2,925	1,846	3,000	3,000
	DISTRIBUTION CREDITS	88,924CR	87,949CR	92,049CR	92,049CR
	TOTAL	594	493CR	-	-
734 622	HEALTHIEST BABIES POSSIBLE				
	PERSONAL SERV - PERM	36,107	39,106	38,324	38,324
	FRINGE BENEFITS	5,469	6,448	7,448	7,448
	TOTAL	41,576	45,554	45,772	45,772
734 630	ENVIRONMENTAL HEALTH & INSPECTION				
	PERSONAL SERV - PERM	787,000	734,813	732,834	732,834
	PERSONAL SERV - TEMP	46,280	181,428	156,076	156,076
	FRINGE BENEFITS	126,602	131,044	137,869	137,869
	MATERIALS & SUPPLIES	6,355	6,807	7,109	7,109
	EQUIPMENT	1,295	851	2,620	3,254
	PURCHASE OF SERVICES	33,170	34,844	34,497	34,497
	DISTRIBUTION CREDITS	-	1,817CR	-	-
	TOTAL	1,000,702	1,087,970	1,071,005	1,071,639

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
734 640	SUPPORT SERVICES				
	PERSONAL SERV - PERM	708,232	621,332	739,408	739,408
	PERSONAL SERV - TEMP	120,922	216,983	147,203	147,203
	FRINGE BENEFITS	137,426	115,772	154,943	154,943
	MATERIALS & SUPPLIES	22,803	23,096	24,100	24,100
	EQUIPMENT	7,722	6,702	170	880
	PURCHASE OF SERVICES	29,112	24,765	26,076	26,076
	DISTRIBUTION CREDITS	-	875CR	-	-
	TOTAL	1,026,217	1,007,775	1,091,900	1,092,610
734 700	FAMILY PLANNING SERVICES - TOTALS				
	PERSONAL SERV - PERM	94,377	99,669	5,578	5,578
	PERSONAL SERV - TEMP	52,696	76,353	148,299	148,299
	FRINGE BENEFITS	16,689	19,903	14,821	14,821
	MATERIALS & SUPPLIES	29,910	32,547	34,452	34,452
	EQUIPMENT	-	1,162	-	-
	PURCHASE OF SERVICES	1,249,912	1,142,474	1,297,912	1,297,912
	DISTRIBUTION CREDITS	1,407,241CR	1,292,379CR	1,385,831CR	1,385,831CR
	TOTAL	36,343	79,729	115,231	115,231
734 712	DOCTOR'S HOSPITAL				
	PURCHASE OF SERVICES	13,488	26,039	28,677	28,677
	DISTRIBUTION CREDITS	13,488CR	26,039CR	14,177CR	14,177CR
	TOTAL	-	-	14,500	14,500
734 713	WESTERN FAMILY PLANNING CLINIC				
	PERSONAL SERV - PERM	-	6,701	-	-
	PERSONAL SERV - TEMP	34,659	29,624	40,629	40,629
	FRINGE BENEFITS	2,773	2,629	3,251	3,251
	MATERIALS & SUPPLIES	8,089	12,665	11,860	11,860
	PURCHASE OF SERVICES	800	637	3,065	3,065
	DISTRIBUTION CREDITS	46,321CR	52,257CR	58,805CR	58,805CR
	TOTAL	-	1CR	-	-
734 714	HASSLE FREE CLINIC				
	PURCHASE OF SERVICES	208,587	207,714	218,438	218,438
	DISTRIBUTION CREDITS	208,587CR	207,714CR	218,438CR	218,438CR
	TOTAL	-	-	-	-
734 715	WOMEN'S COLLEGE HOSPITAL				
	PURCHASE OF SERVICES	335,647	335,647	350,001	350,001
	DISTRIBUTION CREDITS	335,647CR	335,647CR	350,001CR	350,001CR
	TOTAL	-	-	-	-
734 716	PLANNED PARENTHOOD OF TORONTO				
	PURCHASE OF SERVICES	101,140	101,140	104,172	104,172
	DISTRIBUTION CREDITS	101,140CR	101,140CR	104,172CR	104,172CR
	TOTAL	-	-	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
734 717	IMMIGRANT WOMEN'S CENTRE				
	PURCHASE OF SERVICES	325,941	261,166	303,917	303,917
	DISTRIBUTION CREDITS	325,941CR	319,501CR	265,924CR	265,924CR
	TOTAL	-	58,335CR	37,993	37,993
734 718	CENTRAL FAMILY PLANNING SERVICES				
	PERSONAL SERV - PERM	94,377	23,211	5,578	5,578
	PERSONAL SERV - TEMP	-	44,383	91,658	91,658
	FRINGE BENEFITS	12,538	6,490	9,969	9,969
	MATERIALS & SUPPLIES	21,821	19,882	22,592	22,592
	EQUIPMENT	-	1,162	-	-
	PURCHASE OF SERVICES	26,396	18,773	21,423	21,423
	DISTRIBUTION CREDITS	155,132CR	114,809CR	151,220CR	151,220CR
	TOTAL	-	908CR	-	-
734 719	S. E. RIVERDALE FAMILY PLAN. CLINIC				
	PERSONAL SERV - PERM	-	11,565	-	-
	PERSONAL SERV - TEMP	18,037	2,346	16,012	16,012
	FRINGE BENEFITS	1,378	1,473	1,601	1,601
	PURCHASE OF SERVICES	29,288	18,600	19,213	19,213
	DISTRIBUTION CREDITS	39,103CR	24,384CR	25,025CR	25,025CR
	TOTAL	9,600	9,600	11,801	11,801
734 720	ADMIN. OVERHEAD				
	PERSONAL SERV - PERM	-	58,192	-	-
	FRINGE BENEFITS	-	9,311	-	-
	PURCHASE OF SERVICES	64,075	-	67,503	67,503
	DISTRIBUTION CREDITS	64,075CR	-	67,503CR	67,503CR
	TOTAL	-	67,503	-	-
734 730	HASSLE FREE CLINIC - VD PROGRAM				
	PURCHASE OF SERVICES	106,965	112,851	123,918	123,918
	DISTRIBUTION CREDITS	80,222CR	80,222CR	92,981CR	92,981CR
	TOTAL	26,743	32,629	30,937	30,937
734 731	HASSLE FREE CLINIC - NON OHIP				
	PURCHASE OF SERVICES	37,585	59,907	37,585	37,585
	DISTRIBUTION CREDITS	37.585CR	30,666CR	37,585CR	37,585CR
	TOTAL	-	29,241	-	-
734 735	MOBILE HEALTH CLINIC PROJECT				
	PURCHASE OF SERVICES	-	-	20,000	20,000
	TOTAL	-	-	20,000	20,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
734 900	SPECIAL ITEMS - TOTALS				
	PERSONAL SERV - PERM	-	969,009	224,900	224,900
	PERSONAL SERV - TEMP	2,137,606	965,615	2,302,365	2,302,365
	FRINGE BENEFITS	201,266	210,482	206,207	206,207
	MATERIALS & SUPPLIES	243,469	193,992	227,821	228,582
	EQUIPMENT	181,285	98,789	50,000	144,819
	PURCHASE OF SERVICES	1,454,468	1,132,473	1,377,183	1,384,427
	DISTRIBUTION CREDITS	1,161,949CR	984,540CR	1,516,774CR	1,517,690CR
	TOTAL	3,056,145	2,585,820	2,871,702	2,973,610
734 901	PUBLIC HEALTH - TRAINING & EDUCATION				
	PERSONAL SERV - TEMP	-	145	-	-
	FRINGE BENEFITS	-	9	-	-
	MATERIALS & SUPPLIES	1,200	79	1,200	1,200
	PURCHASE OF SERVICES	31,916	21,314	38,213	38,213
	TOTAL	33,116	21,547	39,413	39,413
734 902	PRENAT. & PARENTHOOD EDUC.SERV.-METRO TORONTO				
	PERSONAL SERV - PERM	-	1,801	-	-
	PERSONAL SERV - TEMP	68,116	47,409	73,701	73,701
	FRINGE BENEFITS	5,450	2,814	7,370	7,370
	MATERIALS & SUPPLIES	36,320	24,033	20,720	20,720
	EQUIPMENT	1,000	11,769	-	-
	PURCHASE OF SERVICES	55,984	29,237	45,000	45,000
	TOTAL	166,870	117,063	146,791	146,791
734 903	DENTAL REORGANIZATION				
	MATERIALS & SUPPLIES	-	131	-	-
	EQUIPMENT	110,879	23,994	-	92,590
	PURCHASE OF SERVICES	20,197	13,325	-	-
	TOTAL	131,076	37,450	-	92,590
734 904	COM. BASED CARDIO DISEASE PREVENTION PGMS				
	PERSONAL SERV - TEMP	-	-	53,147	53,147
	FRINGE BENEFITS	-	-	12,000	12,000
	MATERIALS & SUPPLIES	-	-	5,000	5,000
	PURCHASE OF SERVICES	-	-	5,000	5,000
	DISTRIBUTION CREDITS	-	-	75,147CR	75,147CR
	TOTAL	-	-	-	-
734 906	AIDS OPERATIONAL PLAN				
	PERSONAL SERV - PERM	-	618,180	-	-
	PERSONAL SERV - TEMP	1,078,841	381,898	1,009,041	1,009,041
	FRINGE BENEFITS	110,864	126,529	53,864	53,864
	MATERIALS & SUPPLIES	149,104	135,642	141,731	142,356
	EQUIPMENT	53,451	49,553	-	2,229
	PURCHASE OF SERVICES	883,828	691,090	890,000	896,464
	TOTAL	2,276,088	2,002,892	2,094,636	2,103,954

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL REAPPROPS. $
734 919	SMOKING EDUCATION/CESSATION PROGRAMME				
	PERSONAL SERV - TEMP	55,061	44,849	57,856	57,856
	FRINGE BENEFITS	4,381	2,687	4,548	4,548
	MATERIALS & SUPPLIES	9,391	8,652	9,766	9,766
	PURCHASE OF SERVICES	10,882	9,937	11,590	12,370
	DISTRIBUTION CREDITS	79,715CR	66,490CR	83,760CR	84,540CR
	TOTAL	-	365CR	-	-
734 924	UNIVERSITY OF TORONTO DENTAL PROGRAM				
	PURCHASE OF SERVICES	38,695	37,612	29,062	29,062
	TOTAL	38,695	37,612	29,062	29,062
734 935	ENVIRONMENTAL HEALTH SERVICES-REORGANIZATION				
	TOTAL	-	-	-	-
734 937	HEALTHY TORONTO 2000				
	MATERIALS & SUPPLIES	4,004	721	4,004	4,004
	PURCHASE OF SERVICES	16,796	1,765	16,796	16,796
	TOTAL	20,800	2,486	20,800	20,800
734 938	PILOT GERIATRIC DENTAL PROGRAM				
	PERSONAL SERV - PERM	-	-	224,900	224,900
	FRINGE BENEFITS	-	-	33,000	33,000
	MATERIALS & SUPPLIES	-	-	30,000	30,000
	EQUIPMENT	-	-	50,000	50,000
	PURCHASE OF SERVICES	-	-	162,100	162,100
	TOTAL	-	-	500,000	500,000
734 939	SMOKING IN THE WORKPLACE				
	PERSONAL SERV - PERM	-	90,173	-	-
	PERSONAL SERV - TEMP	167,660	25,677	168,375	168,375
	FRINGE BENEFITS	16,765	16,818	20,205	20,205
	MATERIALS & SUPPLIES	34,600	22,563	5,000	5,136
	EQUIPMENT	12,000	12,226	-	-
	PURCHASE OF SERVICES	290,475	286,908	10,000	10,000
	DISTRIBUTION CREDITS	132,000CR	-	203,580CR	203,716CR
	TOTAL	389,500	454,365	-	-
734 940	AIDS HOTLINE				
	PERSONAL SERV - PERM	-	258,855	-	-
	PERSONAL SERV - TEMP	767,928	465,637	940,245	940,245
	FRINGE BENEFITS	63,806	61,625	75,220	75,220
	MATERIALS & SUPPLIES	8,850	2,171	10,400	10,400
	EQUIPMENT	3,955	1,247	-	-
	PURCHASE OF SERVICES	105,695	41,285	48,422	48,422
	DISTRIBUTION CREDITS	950,234CR	918,050CR	1,074,287CR	1,074,287CR
	TOTAL	-	87,230CR	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
734 941	KNOWLEDGE & ATTITUDES PROGRAM SURVEY - AIDS				
	PURCHASE OF SERVICES	-	-	50,000	50,000
	DISTRIBUTION CREDITS	-	-	50,000CR	50,000CR
	TOTAL	-	-	-	-
734 943	AIDS SPECIAL PROJECTS - METRO FUNDED				
	PURCHASE OF SERVICES	-	-	30,000	30,000
	DISTRIBUTION CREDITS	-	-	30,000CR	30,000CR
	TOTAL	-	-	-	-
734 945	STREET HEALTH				
	PURCHASE OF SERVICES	-	-	41,000	41,000
	TOTAL	-	-	41,000	41,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
735 000	FIRE DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	54,831,975	53,591,026	53,558,044	53,558,044
	PERSONAL SERV - TEMP	21,199	59,933	21,199	21,199
	FRINGE BENEFITS	9,360,855	8,883,880	9,112,108	9,112,108
	MATERIALS & SUPPLIES	1,218,124	1,192,605	1,401,529	1,401,529
	EQUIPMENT	407,519	365,234	536,672	567,190
	PURCHASE OF SERVICES	3,321,950	3,134,807	3,375,578	3,395,578
	CONTRIBUTIONS ETC.	1,004,265	1,116,522	1,323,237	1,323,237
	DISTRIBUTION CREDITS	8,000CR	21,424CR	12,000CR	12,000CR
	TOTAL	70,157,887	68,322,583	69,316,367	69,366,885
735 100	ADMINISTRATION - TOTALS				
	PERSONAL SERV - PERM	480,072	436,899	488,354	488,354
	PERSONAL SERV - TEMP	21,199	59,914	21,199	21,199
	FRINGE BENEFITS	78,522	74,259	75,856	75,856
	MATERIALS & SUPPLIES	27,875	37,363	25,625	25,625
	EQUIPMENT	13,882	13,150	6,550	6,550
	PURCHASE OF SERVICES	32,326	46,201	27,450	27,450
	TOTAL	653,876	667,786	645,034	645,034
735 200	FIRE PREVENTION - TOTALS				
	PERSONAL SERV - PERM	1,595,174	1,461,353	1,601,445	1,601,445
	FRINGE BENEFITS	281,409	243,795	273,292	273,292
	MATERIALS & SUPPLIES	153,336	88,063	87,450	87,450
	EQUIPMENT	43,285	17,003	4,750	11,928
	PURCHASE OF SERVICES	46,430	56,961	27,600CR	7,600CR
	DISTRIBUTION CREDITS	-	227CR	-	-
	TOTAL	2,119,634	1,866,948	1,939,337	1,966,515
735 300	TRAINING - TOTALS				
	PERSONAL SERV - PERM	257,062	156,696	264,513	264,513
	FRINGE BENEFITS	39,700	25,800	42,589	42,589
	MATERIALS & SUPPLIES	62,574	56,601	64,360	64,360
	EQUIPMENT	39,775	46,650	11,385	11,385
	PURCHASE OF SERVICES	30,899	18,248	24,625	24,625
	CONTRIBUTIONS ETC.	700	1,560	2,000	2,000
	TOTAL	430,710	305,555	409,472	409,472
735 400	OPERATIONS DIVISION - TOTALS				
	PERSONAL SERV - PERM	52,306,716	51,423,414	51,047,080	51,047,080
	PERSONAL SERV - TEMP	-	19	-	-
	FRINGE BENEFITS	8,930,289	8,520,611	8,693,740	8,693,740
	MATERIALS & SUPPLIES	936,904	945,624	1,157,284	1,157,284
	EQUIPMENT	235,471	214,204	476,637	499,977
	PURCHASE OF SERVICES	1,393,799	1,172,714	1,364,364	1,364,364
	CONTRIBUTIONS ETC.	1,003,565	1,114,962	1,325,137	1,325,137
	DISTRIBUTION CREDITS	8,000CR	21,197CR	12,000CR	12,000CR
	TOTAL	64,798,744	63,370,351	64,052,242	64,075,582

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
735 410	FIRE FIGHTING PLATOONS				
	PERSONAL SERV - PERM	49,939,523	49,054,563	48,668,966	48,668,966
	PERSONAL SERV - TEMP	-	19	-	-
	FRINGE BENEFITS	8,524,018	8,128,733	8,288,021	8,288,021
	MATERIALS & SUPPLIES	381,182	318,894	524,200	524,200
	EQUIPMENT	89,600	58,303	62,875	86,215
	PURCHASE OF SERVICES	258,150	242,929	209,600	209,600
	DISTRIBUTION CREDITS	8,000CR	21,197CR	-	-
	TOTAL	59,184,473	57,782,244	57,753,662	57,777,002
735 420	COMMUNICATIONS				
	PERSONAL SERV - PERM	855,012	827,833	820,271	820,271
	FRINGE BENEFITS	144,326	136,705	139,543	139,543
	MATERIALS & SUPPLIES	28,763	13,108	19,585	19,585
	EQUIPMENT	1,850	2,274	46,073	46,073
	PURCHASE OF SERVICES	558,327	402,983	594,652	594,652
	CONTRIBUTIONS ETC.	258	236	275	275
	TOTAL	1,588,536	1,383,139	1,620,399	1,620,399
735 430	APPARATUS MAINTENANCE				
	PERSONAL SERV - PERM	701,784	702,692	705,192	705,192
	FRINGE BENEFITS	125,567	117,365	119,879	119,879
	MATERIALS & SUPPLIES	395,465	434,576	418,275	418,275
	EQUIPMENT	896	13,229	32,464	32,464
	PURCHASE OF SERVICES	502,853	449,355	481,325	481,325
	CONTRIBUTIONS ETC.	1,001,750	1,113,761	1,291,362	1,291,362
	TOTAL	2,728,315	2,830,978	3,048,497	3,048,497
735 440	TECHNICAL SERVICES				
	PERSONAL SERV - PERM	198,346	187,032	199,036	199,036
	FRINGE BENEFITS	32,192	29,931	34,000	34,000
	MATERIALS & SUPPLIES	85,899	144,724	108,120	108,120
	EQUIPMENT	129,330	127,571	97,500	97,500
	PURCHASE OF SERVICES	14,547	34,021	14,687	14,687
	TOTAL	460,314	523,279	453,343	453,343
735 450	FIREBOAT				
	PERSONAL SERV - PERM	456,155	495,037	497,293	497,293
	FRINGE BENEFITS	78,672	82,023	86,783	86,783
	MATERIALS & SUPPLIES	27,074	21,623	25,404	25,404
	EQUIPMENT	9,040	8,747	226,000	226,000
	PURCHASE OF SERVICES	36,092	32,850	34,100	34,100
	CONTRIBUTIONS ETC.	1,557	965	33,500	33,500
	TOTAL	608,590	641,245	903,080	903,080

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
735 460	FIRE PLANNING & OPERATIONS RESEARCH				
	PERSONAL SERV - PERM	155,896	156,257	156,322	156,322
	FRINGE BENEFITS	25,514	25,854	25,514	25,514
	MATERIALS & SUPPLIES	18,521	12,699	19,200	19,200
	EQUIPMENT	4,755	4,080	3,575	3,575
	PURCHASE OF SERVICES	23 830	10,576	22,900	22,900
	TOTAL	228,516	209,466	227,511	227,511
735 470	HAZARDOUS MATERIALS PROGRAM				
	MATERIALS & SUPPLIES	-	-	42,500	42,500
	EQUIPMENT	-	-	8,150	8,150
	PURCHASE OF SERVICES	-	-	7,100	7,100
	DISTRIBUTION CREDITS	-	-	12,000CR	12,000CR
	TOTAL	-	-	45,750	45,750
735 500	WATER SUPPLY - TOTALS				
	PURCHASE OF SERVICES	1,771,356	1,824,179	1,928,899	1,928,899
	TOTAL	1,771,356	1,824,179	1,928,899	1,928,899
735 510	WATER SUPPLY FOR FIRE PROTECTION				
	PURCHASE OF SERVICES	1,642,204	1,716,103	1,784,747	1,784,747
	TOTAL	1,642,204	1,716,103	1,784,747	1,784,747
735 520	HIGH VOLUME SYSTEM OPER. & MAINT.				
	PURCHASE OF SERVICES	129,152	108,076	144,152	144,152
	TOTAL	129,152	108,076	144,152	144,152
735 600	MEDICAL DIVISION - TOTALS				
	PERSONAL SERV - PERM	192,951	112,664	156,652	156,652
	FRINGE BENEFITS	30,935	19,415	26,631	26,631
	MATERIALS & SUPPLIES	37,435	64,954	66,810	66,810
	EQUIPMENT	75,106	74,227	37,350	37,350
	PURCHASE OF SERVICES	47;140	16,504	57,840	57,840
	CONTRIBUTIONS ETC.	-	-	3,900CR	3,900CR
	TOTAL	383,567	287,764	341,383	341,383

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
736 000	PARKS AND RECREATION DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	18,591,851	17,750,763	17,914,174	17,922,643
	PERSONAL SERV - TEMP	9,595,835	10,649,692	11,403,837	11,430,831
	FRINGE BENEFITS	4,999,269	4,850,420	5,277,185	5,281,022
	MATERIALS & SUPPLIES	2,631,151	2,590,838	2,715,292	2,779,166
	EQUIPMENT	150,871	146,846	133,549	151,135
	PURCHASE OF SERVICES	7,764,621	6,950,972	7,525,614	7,973,310
	CONTRIBUTIONS ETC.	938,961	841,600	992,727	992,727
	DISTRIBUTION CREDITS	601,490CR	373,835CR	618,031CR	618,031CR
	TOTAL	44,071,069	43,407,296	45,344,347	45,912,803
736 100	ADMINISTRATIVE SERVICES DIVISION - TOTALS				
	PERSONAL SERV - PERM	1,637,614	1,580,562	1,642,199	1,642,199
	PERSONAL SERV - TEMP	83,900	201,965	143,387	143,387
	FRINGE BENEFITS	342,935	361,578	401,482	401,482
	MATERIALS & SUPPLIES	57,470	73,221	71,792	71,927
	EQUIPMENT	7,618	6,839	5,119	5,119
	PURCHASE OF SERVICES	144,651	139,615	147,430	165,264
	DISTRIBUTION CREDITS	-	9,933CR	123CR	123CR
	TOTAL	2,274,188	2,353,847	2,411,286	2,429,255
736 110	CENTRAL				
	PERSONAL SERV - PERM	1,114,147	1,119,508	1,100,068	1,100,068
	PERSONAL SERV - TEMP	28,520	99,061	83,975	83,975
	FRINGE BENEFITS	226,429	252,187	261,190	261,190
	MATERIALS & SUPPLIES	37,874	46,342	43,782	43,917
	EQUIPMENT	7,618	6,678	5,119	5,119
	PURCHASE OF SERVICES	135,705	126,693	133,292	151,126
	DISTRIBUTION CREDITS	-	9,933CR	123CR	123CR
	TOTAL	1,550,293	1,640,536	1,627,303	1,645,272
736 120	EAST				
	PERSONAL SERV - PERM	284,936	245,075	277,069	277,069
	PERSONAL SERV - TEMP	19,120	49,634	28,288	28,288
	FRINGE BENEFITS	61,805	56,820	72,853	72,853
	MATERIALS & SUPPLIES	9,789	15,280	15,998	15,998
	EQUIPMENT	-	161	-	-
	PURCHASE OF SERVICES	4,843	7,440	8,113	8,113
	TOTAL	380,493	374,410	402,321	402,321
736 130	WEST				
	PERSONAL SERV - PERM	238,531	215,979	265,062	265,062
	PERSONAL SERV - TEMP	36,260	53,270	31,124	31,124
	FRINGE BENEFITS	54,701	52,571	67,439	67,439
	MATERIALS & SUPPLIES	9,807	11,599	12,012	12,012
	PURCHASE OF SERVICES	4,103	5,482	6,025	6,025
	TOTAL	343,402	338,901	381,662	381,662

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
736 200	PARKS DIVISION - TOTALS				
	PERSONAL SERV - PERM	9,662,684	9,268,297	9,237,426	9,237,426
	PERSONAL SERV - TEMP	2,441,970	2,805,208	3,224,377	3,224,377
	FRINGE BENEFITS	2,362,062	2,249,776	2,431,973	2,431,973
	MATERIALS & SUPPLIES	1,196,835	1,137,236	1,237,218	1,260,581
	EQUIPMENT	38,975	30,500	25,585	32,063
	PURCHASE OF SERVICES	4,583,541	4,141,267	4,401,467	4,432,567
	CONTRIBUTIONS ETC.	94,719	48,196	104,169	104,169
	DISTRIBUTION CREDITS	449,799CR	112,797CR	480,666CR	480,666CR
	TOTAL	19,930,987	19,567,683	20,181,549	20,242,490
736 210	PARKS SERVICES				
	PERSONAL SERV - PERM	6,926,577	6,652,449	6,618,960	6,618,960
	PERSONAL SERV - TEMP	2,044,604	2,312,712	2,679,856	2,679,856
	FRINGE BENEFITS	1,715,700	1,637,596	1,769,909	1,769,909
	MATERIALS & SUPPLIES	854,947	854,419	909,879	910,298
	EQUIPMENT	35,975	29,679	23,955	30,433
	PURCHASE OF SERVICES	3,123,013	2,898,175	3,033,322	3,045,822
	CONTRIBUTIONS ETC.	44,576	47,949	49,795	49,795
	DISTRIBUTION CREDITS	45,957CR	23,421CR	22,157CR	22,157CR
	TOTAL	14,699,435	14,409,558	15,063,519	15,082,916
736 220	FORESTRY SERVICES				
	PERSONAL SERV - PERM	2,736,107	2,615,848	2,618,466	2,618,466
	PERSONAL SERV - TEMP	397,366	492,496	544,521	544,521
	FRINGE BENEFITS	646,362	612,180	662,064	662,064
	MATERIALS & SUPPLIES	341,888	282,817	327,339	350,283
	EQUIPMENT	3,000	821	1,630	1,630
	PURCHASE OF SERVICES	1,460,528	1,243,092	1,368,145	1,386,745
	CONTRIBUTIONS ETC.	50,143	247	54,374	54,374
	DISTRIBUTION CREDITS	403,842CR	89,376CR	458,509CR	458,509CR
	TOTAL	5,231,552	5,158,125	5,118,030	5,159,574
736 300	RECREATION DIVISION - TOTALS				
	PERSONAL SERV - PERM	4,518,693	4,530,677	4,602,743	4,602,743
	PERSONAL SERV - TEMP	6,119,223	6,415,661	6,658,193	6,658,193
	FRINGE BENEFITS	1,495,083	1,530,726	1,659,304	1,659,304
	MATERIALS & SUPPLIES	796,608	784,437	810,624	827,339
	EQUIPMENT	35,805	32,476	36,569	38,692
	PURCHASE OF SERVICES	1,731,101	1,646,289	1,823,716	1,853,155
	CONTRIBUTIONS ETC.	354	1,167	929	929
	DISTRIBUTION CREDITS	101,216CR	131,435CR	133,846CR	133,846CR
	TOTAL	14,595,651	14,809,998	15,458,232	15,506,509

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS $	1989 ESTIMATE INCL REAPPROPS $
736 310	AREA ONE				
	PERSONAL SERV - PERM	441,939	441,492	441,443	441,443
	PERSONAL SERV - TEMP	492,271	582,493	596,895	596,895
	FRINGE BENEFITS	135,431	145,949	154,037	154,037
	MATERIALS & SUPPLIES	69,434	67,231	71,983	71,983
	PURCHASE OF SERVICES	147,604	150,850	158,856	158,856
	CONTRIBUTIONS ETC.	15	15	-	-
	DISTRIBUTION CREDITS	720CR	659CR	461CR	461CR
	TOTAL	1,285,974	1,387,371	1,422,753	1,422,753
736 320	AREA TWO				
	PERSONAL SERV - PERM	545,218	455,846	514,840	514,840
	PERSONAL SERV - TEMP	716,281	836,978	859,041	859,041
	FRINGE BENEFITS	173,229	170,901	192,063	192,063
	MATERIALS & SUPPLIES	94,627	92,288	98,910	98,910
	EQUIPMENT	-	9CR	-	-
	PURCHASE OF SERVICES	63,294	57,232	80,018	80,018
	CONTRIBUTIONS ETC.	-	35	35	35
	DISTRIBUTION CREDITS	-	2,953CR	2,953CR	2,953CR
	TOTAL	1,592,649	1,610,318	1,741,954	1,741,954
736 330	AREA THREE				
	PERSONAL SERV - PERM	656,503	557,319	554,260	554,260
	PERSONAL SERV - TEMP	724,315	788,285	815,487	815,487
	FRINGE BENEFITS	203,354	188,384	208,222	208,222
	MATERIALS & SUPPLIES	86,814	78,723	90,362	90,663
	PURCHASE OF SERVICES	79,714	58,697	68,073	68,224
	CONTRIBUTIONS ETC.	-	14	-	-
	DISTRIBUTION CREDITS	-	1,216CR	-	-
	TOTAL	1,750,700	1,670,206	1,736,404	1,736,856
736 340	AREA FOUR				
	PERSONAL SERV - PERM	478,788	488,465	525,123	525,123
	PERSONAL SERV - TEMP	839,800	983,515	1,013,401	1,013,401
	FRINGE BENEFITS	176,424	189,696	205,055	205,055
	MATERIALS & SUPPLIES	79,783	87,019	82,645	82,645
	PURCHASE OF SERVICES	85,461	66,143	83,454	83,454
	CONTRIBUTIONS ETC.	35	66	66	66
	TOTAL	1,660,291	1,814,904	1,909,744	1,909,744
736 350	AREA FIVE				
	PERSONAL SERV - PERM	244,550	364,835	367,525	367,525
	PERSONAL SERV - TEMP	637,342	693,331	718,218	718,218
	FRINGE BENEFITS	105,385	136,800	144,783	144,783
	MATERIALS & SUPPLIES	68,162	80,104	68,791	70,041
	PURCHASE OF SERVICES	235,213	198,624	204,180	205,430
	CONTRIBUTIONS ETC.	-	24	15	15
	DISTRIBUTION CREDITS	-	140CR	140CR	140CR
	TOTAL	1,290,652	1,473,578	1,503,372	1,505,872

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
736 360	AREA SIX				
	PERSONAL SERV - PERM	434,783	472,991	460,525	460,525
	PERSONAL SERV - TEMP	879,583	926,339	977,095	977,095
	FRINGE BENEFITS	166,567	181,311	192,327	192,327
	MATERIALS & SUPPLIES	100,160	102,068	101,536	101,536
	PURCHASE OF SERVICES	246,797	215,074	263,431	263,971
	CONTRIBUTIONS ETC.	42	10	10	10
	DISTRIBUTION CREDITS	529CR	158CR	158CR	158CR
	TOTAL	1,827,403	1,897,635	1,994,766	1,995,306
736 370	AREA SEVEN				
	PERSONAL SERV - PERM	592,278	668,171	597,387	597,387
	PERSONAL SERV - TEMP	825,099	769,785	788,506	788,506
	FRINGE BENEFITS	197,125	210,458	217,065	217,065
	MATERIALS & SUPPLIES	91,152	106,641	97,421	97,421
	PURCHASE OF SERVICES	110,406	110,617	132,102	132,102
	CONTRIBUTIONS ETC.	30	15	15	15
	DISTRIBUTION CREDITS	318CR	524CR	524CR	524CR
	TOTAL	1,815,772	1,865,163	1,831,972	1,831,972
736 380	AREA EIGHT				
	PERSONAL SERV - PERM	550,011	437,567	496,400	496,400
	PERSONAL SERV - TEMP	748,005	649,048	682,340	682,340
	FRINGE BENEFITS	186,132	151,599	181,760	181,760
	MATERIALS & SUPPLIES	85,020	73,260	79,292	79,292
	PURCHASE OF SERVICES	106,610	90,073	99,350	99,350
	CONTRIBUTIONS ETC.	30	700	700	700
	DISTRIBUTION CREDITS	67,010CR	92,791CR	97,420CR	97,420CR
	TOTAL	1,608,798	1,309,456	1,442,422	1,442,422
736 390	ADMINISTRATION				
	PERSONAL SERV - PERM	574,623	643,991	645,240	645,240
	PERSONAL SERV - TEMP	256,527	185,887	207,210	207,210
	FRINGE BENEFITS	151,436	155,628	163,992	163,992
	MATERIALS & SUPPLIES	121,456	97,103	119,684	134,848
	EQUIPMENT	35,805	32,485	36,569	38,692
	PURCHASE OF SERVICES	656,002	698,979	734,252	761,750
	CONTRIBUTIONS ETC.	202	288	88	88
	DISTRIBUTION CREDITS	32,639CR	32,994CR	32,190CR	32,190CR
	TOTAL	1,763,412	1,781,367	1,874,845	1,919,630

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS $	1989 ESTIMATE INCL. REAPPROPS $
736 400	DESIGN, DEVELOPMENT AND MAINTENANCE DIVIS - TOTALS				
	PERSONAL SERV - PERM	2,191,882	1,962,610	1,936,717	1,936,717
	PERSONAL SERV - TEMP	812,775	1,014,478	1,172,597	1,172,597
	FRINGE BENEFITS	675,419	602,493	651,465	651,465
	MATERIALS & SUPPLIES	505,752	546,848	569,934	578,133
	EQUIPMENT	9,092	9,336	8,276	8,276
	PURCHASE OF SERVICES	1,030,698	893,369	979,121	986,542
	CONTRIBUTIONS ETC.	2,590	2,149	3,149	3,149
	DISTRIBUTION CREDITS	50,475CR	16,767CR	3,396CR	3,396CR
	TOTAL	5,177,733	5,014,516	5,317,863	5,333,483
736 410	DESIGN SECTION				
	PERSONAL SERV - PERM	309,087	272,312	259,613	259,613
	PERSONAL SERV - TEMP	74,295	20,525	106,501	106,501
	FRINGE BENEFITS	69,157	61,326	70,877	70,877
	MATERIALS & SUPPLIES	7,386	10,861	10,710	10,710
	EQUIPMENT	1,560	1,551	1,560	1,560
	PURCHASE OF SERVICES	19,835	16,040	17,162	17,162
	TOTAL	481,320	382,615	466,423	466,423
736 420	DEVELOPMENT AND MAINTENANCE SECTION				
	PERSONAL SERV - PERM	1,882,795	1,690,298	1,677,104	1,677,104
	PERSONAL SERV - TEMP	738,480	993,953	1,066,096	1,066,096
	FRINGE BENEFITS	606,262	541,167	580,588	580,588
	MATERIALS & SUPPLIES	498,366	535,987	559,224	567,423
	EQUIPMENT	7,532	7,785	6,716	6,716
	PURCHASE OF SERVICES	1,010,863	877,329	961,959	969,380
	CONTRIBUTIONS ETC.	2,590	2,149	3,149	3,149
	DISTRIBUTION CREDITS	50,475CR	16,767CR	3,396CR	3,396CR
	TOTAL	4,696,413	4,631,901	4,851,440	4,867,060
736 500	GRANTS - TOTALS				
	CONTRIBUTIONS ETC.	636 455	627,511	698,870	698,870
	TOTAL	636,455	627,511	698,870	698,870
736 501	HUMBERSIDE LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC	2,050	-	2,050	2,050
	TOTAL	2,050	-	2,050	2,050
736 502	KEW BEACH LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC.	4,100	4,100	4,100	4,100
	TOTAL	4,100	4,100	4,100	4,100
736 503	LANDSDOWNE LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC	832	800	900	900
	TOTAL	832	800	900	900
736 504	LAWRENCE PARK LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC	4,100	-	4,100	4,100
	TOTAL	4,100	-	4,100	4,100

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL REAPPROPS. $
736 505	MOORE PARK LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC.	2,050	1,705	2,050	2,050
	TOTAL	2,050	1,705	2,050	2,050
736 506	NORTH TORONTO LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC.	3,640	4,100	4,100	4,100
	TOTAL	3,640	4,100	4,100	4,100
736 507	NORWOOD LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC.	2,750	2,793	3,000	3,000
	TOTAL	2,750	2,793	3,000	3,000
736 508	PARKSIDE LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC.	1,602	1,825	2,050	2,050
	TOTAL	1,602	1,825	2,050	2,050
736 509	ST. MATHEWS' LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC.	2,080	1,481	2,100	2,100
	TOTAL	2,080	1,481	2,100	2,100
736 510	WELLS HILL LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC	2,050	2,050	2,050	2,050
	TOTAL	2,050	2,050	2,050	2,050
736 511	WEST TORONTO LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC.	3,744	3,200	3,500	3,500
	TOTAL	3,744	3,200	3,500	3,500
736 531	COMMUNITY CENTRE 55				
	CONTRIBUTIONS ETC.	10,000	10,000	-	-
	TOTAL	10,000	10,000	-	-
736 532	A DREAM IN HIGH PARK				
	CONTRIBUTIONS ETC.	47,424	47,424	49,511	49,511
	TOTAL	47,424	47,424	49,511	49,511
736 538	SCADDING COURT				
	CONTRIBUTIONS ETC.	45,531	45,531	51,534	51,534
	TOTAL	45,531	45,531	51,534	51,534
736 547	DIXON HALL				
	CONTRIBUTIONS ETC.	28,119	28,119	34,056	34,056
	TOTAL	28,119	28,119	34,056	34,056
736 556	UNIVERSITY SETTLEMENT HOUSE				
	CONTRIBUTIONS ETC.	63,230	63,230	69,212	69,212
	TOTAL	63,230	63,230	69,212	69,212

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS $
736 558	WOODGREEN COMMUNITY CENTRE				
	CONTRIBUTIONS ETC.	53,994	53,994	56,370	56,370
	TOTAL	53,994	53,994	56,370	56,370
736 568	YOUTH CENTRE - BLOOR COLLEGIATE INSTITUTE				
	CONTRIBUTIONS ETC.	9,360	9,360	9,771	9,771
	TOTAL	9,360	9,360	9,771	9,771
736 569	YOUTH CENTRE - GENERAL MERCER/OSLER				
	CONTRIBUTIONS ETC.	20,219	20,219	21,107	21,107
	TOTAL	20,219	20,219	21,107	21,107
736 572	YOUTH CENTRE - PARKDALE COLLEGIATE INSTITUTE				
	CONTRIBUTIONS ETC.	17,210	17,210	17,970	17,970
	TOTAL	17,210	17,210	17,970	17,970
736 573	YOUTH CENTRE - RIVERDALE COLLEGIATE INSTITUTE				
	CONTRIBUTIONS ETC.	16,294	16,294	17,011	17,011
	TOTAL	16,294	16,294	17,011	17,011
736 575	CENTRAL NEIGHBOURHOOD HOUSE				
	CONTRIBUTIONS ETC.	37,906	37,906	44,774	44,774
	TOTAL	37,906	37,906	44,774	44,774
736 580	EASTVIEW NEIGHBOURHOOD ASSOCIATION				
	CONTRIBUTIONS ETC.	101,484	101,484	65,222	65,222
	TOTAL	101,484	101,484	65,222	65,222
736 587	ST. ALBAN'S BOYS AND GIRLS CLUB				
	CONTRIBUTIONS ETC.	33,867	33,867	36,857	36,857
	TOTAL	33,867	33,867	36,857	36,857
736 588	ST. CHRISTOPHER HOUSE				
	CONTRIBUTIONS ETC.	54,894	54,894	62,509	62,509
	TOTAL	54,894	54,894	62,509	62,509
736 590	ST. STEPHEN'S COMMUNITY HOUSE				
	CONTRIBUTIONS ETC	65,925	65,925	72,826	72,826
	TOTAL	65,925	65,925	72,826	72,826
736 599	BALANCE PENDING AUTHORIZATION				
	CONTRIBUTIONS ETC	2,000	-	60,140	60,140
	TOTAL	2,000	-	60,140	60,140
736 600	SHARED USE - TOTALS				
	CONTRIBUTIONS ETC	204,744	162,536	185,610	185,610
	TOTAL	204,744	162,536	185,610	185,610

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL REAPPROPS. $
'36 700	SYSTEMS. PLANNING AND FINANCE DIVISION - TOTALS				
	PERSONAL SERV - PERM	476,194	374,651	490,104	490,104
	PERSONAL SERV - TEMP	129,005	161,285	135,763	135,763
	FRINGE BENEFITS	104,873	93,386	116,596	116,596
	MATERIALS & SUPPLIES	4,296	4,098	4,918	5,928
	PURCHASE OF SERVICES	3,228	2,726	2,708	2,708
	TOTAL	717,596	636,146	750,089	751,099
'36 710	BUDGETS AND FINANCE SECTION				
	PERSONAL SERV - PERM	224,922	210,149	224,206	224,206
	PERSONAL SERV - TEMP	-	13,383	3,393	3,393
	FRINGE BENEFITS	43,512	43,448	46,792	46,792
	MATERIALS & SUPPLIES	3,369	2,309	3,001	4,011
	PURCHASE OF SERVICES	46	46	45	45
	TOTAL	271,849	269,335	277,437	278,447
'36 720	SYSTEMS DEVELOPMENT AND ANALYSIS SECTION				
	PERSONAL SERV - PERM	118,828	103,286	138,639	138,639
	PERSONAL SERV - TEMP	23,769	40,943	42,614	42,614
	FRINGE BENEFITS	25,272	26,552	34,128	34,128
	MATERIALS & SUPPLIES	556	878	931	931
	PURCHASE OF SERVICES	2,401	2,472	2,445	2,445
	TOTAL	170,826	174,131	218,757	218,757
'36 730	PARKS PLANNING SECTION				
	PERSONAL SERV - PERM	132,444	61,216	127,259	127,259
	PERSONAL SERV - TEMP	105,236	106,959	89,756	89,756
	FRINGE BENEFITS	36,089	23,386	35,676	35,676
	MATERIALS & SUPPLIES	371	911	986	986
	PURCHASE OF SERVICES	781	208	218	218
	TOTAL	274,921	192,680	253,895	253,895
'6 900	SPECIAL ITEMS - TOTALS				
	PERSONAL SERV - PERM	104,784	33,966	4,985	13,454
	PERSONAL SERV - TEMP	8,962	51,095	69,520	96,514
	FRINGE BENEFITS	18,897	12,461	16,365	20,202
	MATERIALS & SUPPLIES	70,190	44,998	20,806	35,258
	EQUIPMENT	59,381	67,695	58,000	66,985
	PURCHASE OF SERVICES	271,402	127,706	171,172	533,074
	CONTRIBUTIONS ETC.	99	41	-	-
	DISTRIBUTION CREDITS	-	102,903CR	-	-
	TOTAL	533,715	235,059	340,848	765,487
'6 910	ADMINISTRATIVE SERVICES DIVISION				
	EQUIPMENT	23,165	21,235	10,500	12,965
	PURCHASE OF SERVICES	-	875	-	-
	TOTAL	23,165	22,110	10,500	12,965

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
736 920	PARKS				
	PERSONAL SERV - PERM	37,284	4,360	-	8,202
	PERSONAL SERV - TEMP	2,939	2,197	61,350	87,444
	FRINGE BENEFITS	4,546	1,190	13,400	16,948
	MATERIALS & SUPPLIES	13,617	5,583	-	1,300
	EQUIPMENT	5,700	9,692	-	700
	PURCHASE OF SERVICES	118,376	45,642	84,600	312,012
	TOTAL	182,462	68,664	159,350	426,606
736 930	RECREATION				
	PERSONAL SERV - PERM	-	651	-	-
	PERSONAL SERV - TEMP	6,023	22,920	-	-
	FRINGE BENEFITS	576	2,259	-	-
	MATERIALS & SUPPLIES	4,800	8,067	7,920	8,074
	EQUIPMENT	16,327	18,769	47,500	47,500
	PURCHASE OF SERVICES	32,928	15,005	580	15,700
	CONTRIBUTIONS ETC.	-	12	-	-
	DISTRIBUTION CREDITS	-	9,297CR	-	-
	TOTAL	60,654	58,386	56,000	71,274
736 940	DESIGN, DEVELOPMENT AND MAINTENANCE DIVISION				
	PERSONAL SERV - PERM	31,922	8,497	4,985	5,252
	PERSONAL SERV - TEMP	-	7,357	8,170	8,170
	FRINGE BENEFITS	5,555	3,025	2,965	3,216
	MATERIALS & SUPPLIES	26,095	4,934	12,886	16,991
	EQUIPMENT	1,097	1,870	-	-
	PURCHASE OF SERVICES	10,947	2,685	85,992	117,173
	CONTRIBUTIONS ETC.	99	29	-	-
	TOTAL	75,715	28,397	114,998	150,802
736 950	CONTRIBUTIONS & SUBSIDIES				
	PERSONAL SERV - PERM	159	-	-	-
	PERSONAL SERV - TEMP	-	2,384	-	900
	FRINGE BENEFITS	39	228	-	38
	MATERIALS & SUPPLIES	10,430	6,301	-	8,893
	EQUIPMENT	341	3,336	-	5,820
	PURCHASE OF SERVICES	102,751	57,591	-	88,189
	DISTRIBUTION CREDITS	-	93,606CR	-	-
	TOTAL	113,720	23,766CR	-	103,840
736 860	ECONOMIC SUMMIT				
	PERSONAL SERV - PERM	35,419	20,458	-	-
	PERSONAL SERV - TEMP	-	16,237	-	-
	FRINGE BENEFITS	8,181	5,759	-	-
	MATERIALS & SUPPLIES	15,248	20,113	-	-
	EQUIPMENT	11,552	11,587	-	-
	PURCHASE OF SERVICES	6,400	5,908	-	-
	TOTAL	76,800	80,062	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
736 970	SYSTEMS. PLANNING AND FINANCE DIVISION				
	EQUIPMENT	1.199	1.206	-	-
	TOTAL	1.199	1.206	-	-

ADDITIONAL SUPPORTING DETAIL FOR SHARED USE

	1988 Expenditure $	1989 Anticipated Expenditure $
Cabbagetown Boxing and Youth Centre	2,269	-
Catholic Youth Organization	249	-
German Language School	2,587	-
Kalev Estienne	5,643	-
Latvian Saturday School	3,557	-
Ontario Badminton Association	466	-
Polish Sea Scouts	4,861	-
School After-Four Programmes	23,625	-
Scottish Country Dancing Society	761	-
Toronto Japanese Language School	3,004	-
Ukranian National Federation	913	-
Youth Centre - North Toronto Collegiate Institute	550	-
Youth Centre - Oakwood Collegiate Institute	3,614	-
Youth Centre - Parkdale Collegiate Institute	3,286	-
Summer Swim Programme	83,528	-
St. Christopher House	1,916	-
Canada Hindu Organization	5,648	-
St. Stephen's Community House	1,315	-
Toronto Interchurch Badminton League	706	-
Bangya Parishad	627	-
Masaryk Memorial Institute	783	-
Prabasi Association	784	-
Kiwanis Music Festival Association	376	-
Toronto Jets Football Team	2,188	-
Globe Rangers Youth Club	1,409	-
Energy - Programmes	7,882	-
TOTAL	162,547	185,610

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS $	1989 ESTIMATE INCL. REAPPROPS $
737 000	ANIMAL CONTROL - TOTALS				
	PERSONAL SERV - PERM	637,595	533.599	739.531	739.531
	PERSONAL SERV - TEMP	135.233	284,171	62.738	62.738
	FRINGE BENEFITS	114,102	106,723	135,365	135,365
	MATERIALS & SUPPLIES	67,406	52,972	61,262	61,262
	EQUIPMENT	24,078	23,339	-	-
	PURCHASE OF SERVICES	138,230	124,618	143,759	143,759
	CONTRIBUTIONS ETC.	-	236	-	-
	DISTRIBUTION CREDITS	-	150CR	-	-
	TOTAL	1,116,644	1,125,508	1,142,655	1,142,655
737 100	ANIMAL CONTROL - TOTALS				
	PERSONAL SERV - PERM	637,595	533,599	739,531	739,531
	PERSONAL SERV - TEMP	135,233	284,171	62,738	62,738
	FRINGE BENEFITS	114,102	106,723	135,365	135,365
	MATERIALS & SUPPLIES	58,906	52,972	61,262	61,262
	EQUIPMENT	4,700	3,961	-	-
	PURCHASE OF SERVICES	138,230	124,618	143,759	143,759
	CONTRIBUTIONS ETC.	-	236	-	-
	DISTRIBUTION CREDITS	-	150CR	-	-
	TOTAL	1,088,766	1,106,130	1,142,655	1,142,655
737 900	ANIMAL CONTROL PROGRAM IMPLEMENTATION - E - TOTALS				
	MATERIALS & SUPPLIES	8,500	-	-	-
	EQUIPMENT	19,378	19,378	-	-
	TOTAL	27,878	19,378	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
738 000	HOUSING DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	3,446,563	3,583,820	4,342,147	4,342,147
	PERSONAL SERV - TEMP	494,249	801,684	578,846	578,846
	FRINGE BENEFITS	572,237	627,045	767,588	767,588
	MATERIALS & SUPPLIES	108,900	134,290	150,138	150,138
	EQUIPMENT	67,475	48,290	46,997	46,997
	PURCHASE OF SERVICES	509,091	595,189	708,169	708,169
	CONTRIBUTIONS ETC.	831,086	572,685	757,946	1,067,532
	DISTRIBUTION CREDITS	-	38,471CR	70,000CR	70,000CR
	TOTAL	6,029,601	6,324,532	7,281,831	7,591,417
738 100	ADMINISTRATION - TOTALS				
	PERSONAL SERV - PERM	391,112	418,732	588,509	588,509
	FRINGE BENEFITS	53,174	62,484	88,973	88,973
	MATERIALS & SUPPLIES	-	162	-	-
	EQUIPMENT	-	17	-	-
	PURCHASE OF SERVICES	10,000	19,848	16,800	16,800
	TOTAL	454,286	501,243	694,282	694,282
738 200	HOUSING DEVELOPMENT - TOTALS				
	PERSONAL SERV - PERM	722,445	749,204	926,732	926,732
	PERSONAL SERV - TEMP	112,682	161,306	69,324	69,324
	FRINGE BENEFITS	114,898	136,258	151,937	151,937
	MATERIALS & SUPPLIES	49,500	64,419	84,694	84,694
	EQUIPMENT	18,925	6,465	1,800	1,800
	PURCHASE OF SERVICES	47,400	39,274	148,410	148,410
	CONTRIBUTIONS ETC.	-	17	123,760	124,131
	DISTRIBUTION CREDITS	-	30,000CR	70,000CR	70,000CR
	TOTAL	1,065,850	1,126,943	1,436,657	1,437,028
738 210	HOUSING PROJECT MANAGEMENT				
	PERSONAL SERV - PERM	471,838	478,753	479,573	479,573
	PERSONAL SERV - TEMP	-	36,351	-	-
	FRINGE BENEFITS	65,294	84,381	72,239	72,239
	MATERIALS & SUPPLIES	30,500	52,175	19,600	19,600
	EQUIPMENT	18,925	6,465	-	-
	PURCHASE OF SERVICES	18,000	19,614	15,500	15,500
	CONTRIBUTIONS ETC.	-	17	-	-
	TOTAL	604,557	677,756	586,912	586,912
738 220	REAL ESTATE				
	PERSONAL SERV - PERM	58,719	57,867	-	-
	FRINGE BENEFITS	8,707	9,566	-	-
	TOTAL	67,426	67,433	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
738 230	RESEARCH & MARKETING				
	PERSONAL SERV - PERM	191,888	212,584	157,137	157,137
	PERSONAL SERV - TEMP	112,682	124,955	69,324	69,324
	FRINGE BENEFITS	40,897	42,311	30,470	30,470
	MATERIALS & SUPPLIES	19,000	12,244	59,000	59,000
	PURCHASE OF SERVICES	29,400	19,660	113,400	113,400
	DISTRIBUTION CREDITS	-	30,000CR	70,000CR	70,000CR
	TOTAL	393,867	381,754	359,331	359,331
738 240	HOUSING REHABILITATION PROGRAMS				
	PERSONAL SERV - PERM	-	-	290,022	290,022
	FRINGE BENEFITS	-	-	49,228	49,228
	MATERIALS & SUPPLIES	-	-	6,094	6,094
	EQUIPMENT	-	-	1,800	1,800
	PURCHASE OF SERVICES	-	-	19,510	19,510
	CONTRIBUTIONS ETC.	-	-	123,760	124,131
	TOTAL	-	-	490,414	490,785
738 300	LAND DEVELOPMENT DIVISION - TOTALS				
	PERSONAL SERV - PERM	-	-	199,235	199,235
	FRINGE BENEFITS	-	-	32,105	32,105
	TOTAL	-	-	231,340	231,340
738 400	PROPERTY MANAGEMENT - TOTALS				
	PERSONAL SERV - PERM	1,218,614	1,249,467	1,372,324	1,372,324
	PERSONAL SERV - TEMP	110,680	263,558	117,078	117,078
	FRINGE BENEFITS	199,030	216,045	252,584	252,584
	MATERIALS & SUPPLIES	600	1,188	624	624
	PURCHASE OF SERVICES	12,600	7,003	3,700	3,700
	DISTRIBUTION CREDITS	-	8,471CR	-	-
	TOTAL	1,541,524	1,728,790	1,746,310	1,746,310
738 410	TENANT PLACEMENT				
	PERSONAL SERV - PERM	60,810	53,509	60,778	60,778
	PERSONAL SERV - TEMP	-	-	46,988	46,988
	FRINGE BENEFITS	10,344	8,929	14,857	14,857
	PURCHASE OF SERVICES	-	420	-	-
	TOTAL	71,154	62,858	122,623	122,623
738 460	PROPERTY MANAGEMENT				
	PERSONAL SERV - PERM	772,293	845,928	863,453	863,453
	PERSONAL SERV - TEMP	40,017	205,827	70,090	70,090
	FRINGE BENEFITS	120,841	147,248	156,901	156,901
	MATERIALS & SUPPLIES	600	1,188	624	624
	PURCHASE OF SERVICES	12,600	6,583	3,700	3,700
	DISTRIBUTION CREDITS	-	8,471CR	-	-
	TOTAL	946,351	1,198,303	1,094,768	1,094,768

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
738 470	MAINTENANCE UNIT				
	PERSONAL SERV - PERM	385,511	350,030	448,093	448,093
	PERSONAL SERV - TEMP	70,663	57,731	-	-
	FRINGE BENEFITS	67,845	59,868	80,826	80,826
	TOTAL	524,019	467,629	528,919	528,919
738 600	GENERAL SERVICES - TOTALS				
	PERSONAL SERV - PERM	1,114 392	1,166,417	1,255,347	1,255,347
	PERSONAL SERV - TEMP	163,690	296,639	286,154	286,154
	FRINGE BENEFITS	194,079	203,752	230,449	230,449
	MATERIALS & SUPPLIES	36,900	55,286	53,000	53,000
	EQUIPMENT	33,300	37,449	39,197	39,197
	PURCHASE OF SERVICES	72,748	83,979	127,300	127,300
	TOTAL	1,615,109	1,843,522	1,991,447	1,991,447
738 610	ADMINISTRATION UNIT				
	MATERIALS & SUPPLIES	36,900	55,286	53,000	53,000
	EQUIPMENT	33,300	37,449	39,197	39,197
	PURCHASE OF SERVICES	72,748	83,808	127,300	127,300
	TOTAL	142,948	176,543	219,49,	219,497
738 611	PERSONNEL				
	PERSONAL SERV - PERM	76,695	75,868	72,986	72,986
	PERSONAL SERV - TEMP	-	28,306	-	-
	FRINGE BENEFITS	11,652	13,582	12,811	12,811
	TOTAL	88,347	117,756	85,797	85,797
738 612	TENANT RELATIONS				
	PERSONAL SERV - PERM	133,201	115,459	138,374	138,374
	FRINGE BENEFITS	20,376	18,937	23,532	23,532
	TOTAL	153,577	134,396	161,906	161,906
738 613	CLERICAL SUPPORT				
	PERSONAL SERV - PERM	184,914	258,561	301,481	301,481
	PERSONAL SERV - TEMP	113,986	181,783	223,042	223,042
	FRINGE BENEFITS	40,043	51,476	65,822	65,822
	PURCHASE OF SERVICES	-	171	-	-
	TOTAL	338,943	491,991	590,345	590,345
738 614	RENT RECOVERY AND CLAIMS				
	PERSONAL SERV - PERM	68,697	64,454	68,360	68,360
	PERSONAL SERV - TEMP	-	585	-	-
	FRINGE BENEFITS	12,419	10,678	11,549	11,549
	TOTAL	81,116	75,717	79,909	79,909
738 621	ACCOUNTS PAYABLE				
	PERSONAL SERV - PERM	161,607	152,653	170,494	170,494
	PERSONAL SERV - TEMP	12,972	-	-	-
	FRINGE BENEFITS	30,332	24,827	28,263	28,263
	TOTAL	204,911	177,480	198,757	198,757

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS $
738 622	ACCOUNTS RECEIVABLE				
	PERSONAL SERV - PERM	299,326	328,943	309,426	309,426
	PERSONAL SERV - TEMP	28,812	62,652	63,112	63,112
	FRINGE BENEFITS	48,837	55,817	54,569	54,569
	TOTAL	376,975	447,412	427,107	427,107
738 623	SUPPORT AND BUDGET ACCOUNTING				
	PERSONAL SERV - PERM	189,952	170,479	194,226	194,226
	PERSONAL SERV - TEMP	7,920	23,313	-	-
	FRINGE BENEFITS	30,420	28,435	33,903	33,903
	TOTAL	228,292	222,227	228,129	228,129
738 700	PROPERTIES MANAGED - TOTALS				
	PERSONAL SERV - TEMP	19,585	22,021	23,070	23,070
	FRINGE BENEFITS	3,330	4,369	4,580	4,580
	MATERIALS & SUPPLIES	20,000	8,069	8,700	8,700
	EQUIPMENT	9,750	2,214	5,000	5,000
	PURCHASE OF SERVICES	154,615	208,834	170,900	170,900
	CONTRIBUTIONS ETC	182,656	237,182	251,066	251,066
	TOTAL	389,936	482,689	463,316	463,316
738 800	EMERGENCY SHELTERS - TOTALS				
	PERSONAL SERV - TEMP	55,350	58,160	57,410	57,410
	FRINGE BENEFITS	4,500	4,137	4,090	4,090
	MATERIALS & SUPPLIES	1,900	5,166	3,120	3,120
	EQUIPMENT	5,500	2,145	1,000	1,000
	PURCHASE OF SERVICES	215,456	236,251	225,510	225,510
	TOTAL	282,706	305,859	291,130	291,130
738 831	349 GEORGE STREET				
	PERSONAL SERV - TEMP	55,350	58,160	57,410	57,410
	FRINGE BENEFITS	4,500	4,137	4,090	4,090
	MATERIALS & SUPPLIES	1,900	4,354	2,220	2,220
	EQUIPMENT	500	2,145	1,000	1,000
	PURCHASE OF SERVICES	29,000	43,229	26,590	26,590
	TOTAL	91,250	112,025	91,310	91,310
738 832	30 ST. LAWRENCE STREET				
	MATERIALS & SUPPLIES	-	812	900	900
	EQUIPMENT	5,000	-	-	-
	PURCHASE OF SERVICES	186,456	193,022	198,920	198,920
	TOTAL	191,456	193,834	199,820	199,820
738 900	SPECIAL ITEMS - TOTALS				
	PERSONAL SERV - TEMP	32,262	-	25,810	25,810
	FRINGE BENEFITS	3,226	-	2,870	2,870
	PURCHASE OF SERVICES	3,728CR	-	15,549	15,549
	CONTRIBUTIONS ETC	648,430	335,486	383,120	692,335
	TOTAL	680,190	335,486	427,349	736,564

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
738 901	ROOMING HOUSE SUBSIDY				
	PURCHASE OF SERVICES	3,728CR	-	-	-
	CONTRIBUTIONS ETC.	648,430	335,486	383,120	692,335
	TOTAL	644,702	335,486	383,120	692,335
738 907	COMMUNITY MENTAL HEALTH HOUSING				
	PERSONAL SERV - TEMP	32,262	-	25,810	25,810
	FRINGE BENEFITS	3,226	-	2,870	2,870
	TOTAL	35,488	-	28,680	28,680
738 908	TELEPHONE SYSTEM CHANGES				
	PURCHASE OF SERVICES	-	-	15,549	15,549
	TOTAL	-	-	15,549	15,549

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS $
739 000	DEPARTMENT OF PUBLIC WORKS - TOTALS				
	PERSONAL SERV - PERM	43,406,190	41,509,302	43,893,424	43,893,424
	PERSONAL SERV - TEMP	2,820,655	4,252,905	3,037,031	3,037,031
	FRINGE BENEFITS	9,763,438	9,329,755	9,030,899	9,030,899
	MATERIALS & SUPPLIES	3,236,442	3,075,622	3,178,089	3,276,439
	EQUIPMENT	1,236,520	1,119,841	1,617,981	1,649,243
	PURCHASE OF SERVICES	28,899,716	25,135,840	27,976,687	31,263,604
	CONTRIBUTIONS ETC.	1,994	1,976	2,025	2,025
	DISTRIBUTION CREDITS	38,500CR	1,869CR	-	38,500CR
	TOTAL	89,326,455	84,423,372	88,736,136	92,114,165
739 100	ADMINISTRATION - TOTALS				
	PERSONAL SERV - PERM	860,619	889,558	861,075	861,075
	FRINGE BENEFITS	170,085	196,006	131,226	131,226
	MATERIALS & SUPPLIES	152,906	78,309	99,000	142,962
	EQUIPMENT	10,491	4,249	11,312	17,260
	PURCHASE OF SERVICES	110,987	114,610	121,468	121,468
	TOTAL	1,305,088	1,282,732	1,224,081	1,273,991
739 150	GENERAL SERVICES - TOTALS				
	PERSONAL SERV - PERM	5,975,637	6,060,331	6,150,531	6,150,531
	PERSONAL SERV - TEMP	545,158	609,043	499,939	499,939
	FRINGE BENEFITS	1,405,106	1,379,157	1,264,374	1,264,374
	MATERIALS & SUPPLIES	137,743	164,417	145,954	146,992
	EQUIPMENT	26,867	29,049	34,964	35,604
	PURCHASE OF SERVICES	311,498	331,859	352,785	353,010
	CONTRIBUTIONS ETC.	1,994	1,976	2,025	2,025
	DISTRIBUTION CREDITS	-	1,869CR	-	-
	TOTAL	8,404,003	8,573,963	8,450,572	8,452,475
739 160	CLERICAL SERVICES				
	PERSONAL SERV - PERM	3,489,013	3,539,832	3,601,050	3,601,050
	PERSONAL SERV - TEMP	305,726	330,061	223,597	223,597
	FRINGE BENEFITS	830,158	808,445	739,248	739,248
	MATERIALS & SUPPLIES	79,133	95,530	85,000	85,000
	EQUIPMENT	9,480	5,895	26,511	27,151
	PURCHASE OF SERVICES	38,219	38,762	44,831	44,831
	DISTRIBUTION CREDITS	-	1,869CR	-	-
	TOTAL	4,751,729	4,816,656	4,720,237	4,720,877
739 170	SALARIES FOR APPRENTICES				
	PERSONAL SERV - PERM	167,029	156,526	161,591	161,591
	PERSONAL SERV - TEMP	22,542	30,354	45,152	45,152
	FRINGE BENEFITS	41,174	37,485	38,465	38,465
	TOTAL	230,745	224,365	245,208	245,208

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
739 181	STREET ALLOWANCE CONTROL BRANCH				
	PERSONAL SERV - PERM	1,676,736	1,645,126	1,693,640	1,693,640
	PERSONAL SERV - TEMP	209,552	216,804	206,354	206,354
	FRINGE BENEFITS	383,108	378,907	340,145	340,145
	MATERIALS & SUPPLIES	47,102	60,301	48,986	50,024
	EQUIPMENT	15,135	20,279	6,058	6,058
	PURCHASE OF SERVICES	162,122	169,107	176,151	176,376
	TOTAL	2,493,755	2,490,524	2,471,334	2,472,597
739 182	GENERAL INVESTIGATIONS BRANCH				
	PERSONAL SERV - PERM	642,859	718,847	694,250	694,250
	PERSONAL SERV - TEMP	7,338	31,824	24,836	24,836
	FRINGE BENEFITS	150,666	154,320	146,516	146,516
	MATERIALS & SUPPLIES	11,508	8,586	11,968	11,968
	EQUIPMENT	2,252	2,875	2,395	2,395
	PURCHASE OF SERVICES	110,297	122,862	130,943	130,943
	TOTAL	924,920	1,039,314	1,010,908	1,010,908
739 190	EASEMENT AND RENTAL CHGS - SURFACE				
	PURCHASE OF SERVICES	860	1,128	860	860
	CONTRIBUTIONS ETC.	1,994	1,976	2,025	2,025
	TOTAL	2,854	3,104	2,885	2,885
739 200	ENGINEERING - TOTALS				
	PERSONAL SERV - PERM	3,421,072	3,297,817	3,402,484	3,402,484
	PERSONAL SERV. - TEMP	144,738	147,892	149,009	149,009
	FRINGE BENEFITS	747,740	729,796	645,860	645,860
	MATERIALS & SUPPLIES	72,090	66,667	77,985	77,985
	EQUIPMENT	72,951	61,137	70,938	82,187
	PURCHASE OF SERVICES	201,359	194,982	220,249	220,249
	TOTAL	4,659,950	4,498,291	4,566,525	4,577,774
739 211	DESIGN SERVICES				
	PERSONAL SERV - PERM	500,435	518,538	510,450	510,450
	FRINGE BENEFITS	106,273	115,299	84,662	84,662
	MATERIALS & SUPPLIES	3,007	3,009	3,125	3,125
	EQUIPMENT	-	-	2,306	2,306
	PURCHASE OF SERVICES	19,774	17,503	20,565	20,565
	TOTAL	629,489	654,349	621,108	621,108
739 212	DRAUGHTING SERVICES				
	PERSONAL SERV - PERM	782,134	771,816	814,160	814,160
	PERSONAL SERV - TEMP	41,757	66,747	74,205	74,205
	FRINGE BENEFITS	178,341	171,619	158,869	158,869
	MATERIALS & SUPPLIES	24,030	21,399	25,000	25,000
	EQUIPMENT	8,000	-	7,400	15,400
	PURCHASE OF SERVICES	480	887	499	499
	TOTAL	1,034,742	1,032,468	1,080,133	1,088,133

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
739 213	ENGINEERING CONSTRUCTION SURVEYS				
	PERSONAL SERV - PERM	1,185,226	1,115,831	1,148,874	1,148,874
	PERSONAL SERV - TEMP	99,155	80,835	74,804	74,804
	FRINGE BENEFITS	249,099	247,723	229,014	229,014
	MATERIALS & SUPPLIES	30,440	25,659	30,250	30,250
	EQUIPMENT	50,266	46,927	41,128	44,377
	PURCHASE OF SERVICES	95,933	97,045	101,300	101,300
	TOTAL	1,710,119	1,614,020	1,625,370	1,628,619
739 230	PROJECT ENGINEERING AND INSPECTION				
	PERSONAL SERV - PERM	424,948	368,748	397,374	397,374
	PERSONAL SERV - TEMP	-	78	-	-
	FRINGE BENEFITS	94,228	81,224	71,466	71,466
	MATERIALS & SUPPLIES	4,150	9,536	9,900	9,900
	EQUIPMENT	1,420	1,213	2,068	2,068
	PURCHASE OF SERVICES	34,525	35,737	45,089	45,089
	TOTAL	559,271	496,536	525,897	525,897
739 241	GENERAL ENVIRONMENTAL SERVICES				
	PERSONAL SERV - PERM	251,642	235,360	251,748	251,748
	FRINGE BENEFITS	56,642	52,219	47,655	47,655
	MATERIALS & SUPPLIES	3,950	2,354	3,610	3,610
	EQUIPMENT	-	-	2,720	2,720
	PURCHASE OF SERVICES	12,720	10,128	11,278	11,278
	TOTAL	324,954	300,061	317,011	317,011
739 242	NOISE CONTROL				
	PERSONAL SERV - PERM	276,687	287,524	279,878	279,878
	PERSONAL SERV - TEMP	3,826	232	-	-
	FRINGE BENEFITS	63,157	61,712	54,194	54,194
	MATERIALS & SUPPLIES	6,513	4,710	6,100	6,100
	EQUIPMENT	13,265	12,997	15,316	15,316
	PURCHASE OF SERVICES	37,927	33,682	41,518	41,518
	TOTAL	401,375	400,857	397,006	397,006
739 250	PLANNING & PROGRAMMING - TOTALS				
	PERSONAL SERV - PERM	531,045	534,834	682,872	682,872
	PERSONAL SERV - TEMP	104,518	77,442	17,511	17,511
	FRINGE BENEFITS	128,272	126,268	119,034	119,034
	MATERIALS & SUPPLIES	18,443	20,279	19,181	19,181
	EQUIPMENT	1,574	3,901	1,438	1,438
	PURCHASE OF SERVICES	22,665	19,493	21,237	21,237
	TOTAL	806,517	782,217	861,273	861,273

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
739 270	PROGRAMMMES BRANCH				
	PERSONAL SERV - PERM	231,780	236,595	280,983	280,983
	PERSONAL SERV - TEMP	-	100	-	-
	FRINGE BENEFITS	52,985	52,648	52,086	52,086
	MATERIALS & SUPPLIES	17,945	19,785	18,663	18,663
	EQUIPMENT	689	748	999	999
	PURCHASE OF SERVICES	20,420	19,489	21,237	21,237
	TOTAL	323,819	329,365	373,968	373,968
739 280	POLICY PLANN. & DEV. CONTR. BRANCH				
	PERSONAL SERV - PERM	193,262	186,536	296,292	296,292
	PERSONAL SERV - TEMP	104,518	77,342	17,511	17,511
	FRINGE BENEFITS	51,351	48,669	47,225	47,225
	MATERIALS & SUPPLIES	300	308	312	312
	EQUIPMENT	234	2,179	439	439
	PURCHASE OF SERVICES	2,060	4	-	-
	TOTAL	351,725	315,038	361,779	361,779
739 290	CUT REPAIRS, HIGHWAY SYSTEMS ETC.				
	PERSONAL SERV - PERM	106,003	111,703	105,597	105,597
	FRINGE BENEFITS	23,936	24,951	19,723	19,723
	MATERIALS & SUPPLIES	198	186	206	206
	EQUIPMENT	651	974	-	-
	PURCHASE OF SERVICES	185	-	-	-
	TOTAL	130,973	137,814	125,526	125,526
739 300	SURVEY & MAPPING - TOTALS				
	PERSONAL SERV - PERM	1,993,811	1,982,384	1,983,689	1,983,689
	PERSONAL SERV - TEMP	131,059	154,896	139,578	139,578
	FRINGE BENEFITS	479,649	454,805	396,610	396,610
	MATERIALS & SUPPLIES	142,447	110,278	128,135	150,135
	EQUIPMENT	20,562	15,840	61,748	64,493
	PURCHASE OF SERVICES	159,996	155,778	199,010	199,010
	TOTAL	2,927,524	2,873,981	2,908,770	2,933,515
739 310	PROJECTS AND MAPPING				
	PERSONAL SERV - PERM	740,291	719,491	745,882	745,882
	PERSONAL SERV - TEMP	34,043	57,941	55,025	55,025
	FRINGE BENEFITS	175,230	164,454	150,250	150,250
	MATERIALS & SUPPLIES	101,933	79,637	89,570	111,570
	EQUIPMENT	6,990	6,729	9,396	9,396
	PURCHASE OF SERVICES	73,500	71,582	56,960	56,960
	TOTAL	1,131,987	1,099,834	1,107,083	1,129,083

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
739 320	LAND SURVEYS AND PLANS				
	PERSONAL SERV - PERM	1,082,071	1,088,031	1,067,802	1,067,802
	PERSONAL SERV - TEMP	-	57	-	-
	FRINGE BENEFITS	252,280	241,303	202,992	202,992
	MATERIALS & SUPPLIES	36,189	25,517	33,810	33,810
	EQUIPMENT	8,298	3,964	47,228	49,973
	PURCHASE OF SERVICES	86,496	84,196	102,050	102,050
	TOTAL	1,465,334	1,443,068	1,453,882	1,456,627
739 340	PUBLIC UTILITY MAPS				
	PERSONAL SERV - PERM	171,449	174,862	170,005	170,005
	PERSONAL SERV - TEMP	97,016	96,898	84,553	84,553
	FRINGE BENEFITS	52,139	49,048	43,368	43,368
	MATERIALS & SUPPLIES	4,325	5,124	4,755	4,755
	EQUIPMENT	5,274	5,147	5,124	5,124
	PURCHASE OF SERVICES	-	-	40,000	40,000
	TOTAL	330,203	331,079	347,805	347,805
739 350	ENGINEERING SYSTEMS & RESOURCES - TOTALS				
	PERSONAL SERV - PERM	386,191	466,732	519,419	519,419
	PERSONAL SERV - TEMP	63,585	14,399	10,396	10,396
	FRINGE BENEFITS	89,826	104,985	90,621	90,621
	MATERIALS & SUPPLIES	2,280	2,501	2,371	2,371
	EQUIPMENT	300	324	496	496
	PURCHASE OF SERVICES	17,311	16,407	47,975	47,975
	TOTAL	559,493	605,348	671,278	671,278
739 360	COMPUTER FILES BRANCH				
	PERSONAL SERV - PERM	58,519	57,071	58,295	58,295
	PERSONAL SERV - TEMP	30,534	2,159	10,396	10,396
	FRINGE BENEFITS	15,765	12,918	11,203	11,203
	MATERIALS & SUPPLIES	350	357	364	364
	EQUIPMENT	300	324	-	-
	PURCHASE OF SERVICES	8,987	8,430	9,318	9,318
	TOTAL	114,455	81,259	89,576	89,576
739 370	MATHEMATICAL MODELLING				
	PERSONAL SERV - PERM	184,772	198,473	214,042	214,042
	PERSONAL SERV - TEMP	33,051	12,240	-	-
	FRINGE BENEFITS	44,323	45,270	36,118	36,118
	MATERIALS & SUPPLIES	1,200	1,396	1,248	1,248
	PURCHASE OF SERVICES	4,346	4,123	4,520	4,520
	TOTAL	267,692	261,502	255,928	255,928

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
739 380	ENGINEERING SYSTEMS DEVELOPMENT				
	PERSONAL SERV - PERM	142,900	211,188	247,082	247,082
	FRINGE BENEFITS	29,738	46,797	43,300	43,300
	MATERIALS & SUPPLIES	730	748	759	759
	EQUIPMENT	-	-	496	496
	PURCHASE OF SERVICES	3,978	3,854	34,137	34,137
	TOTAL	177,346	262,587	325,774	325,774
739 400	TRAFFIC ENGINEERING - TOTALS				
	PERSONAL SERV - PERM	1,089,066	1,043,284	1,023,462	1,023,462
	PERSONAL SERV - TEMP	65,595	78,872	71,469	71,469
	FRINGE BENEFITS	259,349	239,477	202,704	202,704
	MATERIALS & SUPPLIES	12,393	10,063	11,480	11,480
	EQUIPMENT	2,150	2,176	19,295	19,295
	PURCHASE OF SERVICES	122,408	131,161	127,683	127,683
	TOTAL	1,550,961	1,505,033	1,456,093	1,456,093
739 410	TRAFFIC PLANNING AND PROGRAMMING				
	PERSONAL SERV - PERM	245,748	187,379	181,375	181,375
	FRINGE BENEFITS	54,472	41,716	33,325	33,325
	MATERIALS & SUPPLIES	1,605	1,673	1,490	1,490
	EQUIPMENT	-	-	648	648
	PURCHASE OF SERVICES	11,862	12,084	11,892	11,892
	TOTAL	313,687	242,852	228,730	228,730
739 421	TRAFFIC ANALYSIS AND INVESTIGATIONS				
	PERSONAL SERV - PERM	313,473	324,982	312,281	312,281
	FRINGE BENEFITS	71,915	71,556	57,390	57,390
	MATERIALS & SUPPLIES	3,440	3,913	4,120	4,120
	EQUIPMENT	150	126	1,447	1,447
	PURCHASE OF SERVICES	10,000	9,519	9,833	9,833
	TOTAL	398,978	410,096	385,071	385,071
739 422	LONG RANGE STUDIES AND SURVEYS				
	PERSONAL SERV - TEMP	65,595	67,943	71,469	71,469
	FRINGE BENEFITS	7,215	6,938	7,864	7,864
	TOTAL	72,810	74,881	79,333	79,333
739 430	TRAFFIC STATISTICS AND RECORDS				
	PERSONAL SERV - PERM	414,818	425,805	413,234	413,234
	FRINGE BENEFITS	99,676	94,711	82,460	82,460
	MATERIALS & SUPPLIES	5,018	1,180	3,000	3,000
	EQUIPMENT	2,000	2,050	17,200	17,200
	PURCHASE OF SERVICES	100,546	109,558	105,958	105,958
	TOTAL	622,058	633,304	621,852	621,852

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS $
739 440	TRAFFIC DRAUGHTING SERVICES				
	PERSONAL SERV - PERM	115,027	105,118	116,572	116,572
	PERSONAL SERV - TEMP	-	10,929	-	-
	FRINGE BENEFITS	26,071	24,556	21,665	21,665
	MATERIALS & SUPPLIES	2,330	3,297	2,870	2,870
	TOTAL	143,428	143,900	141,107	141,107
739 450	PUBLIC LIGHTING - TOTALS				
	PURCHASE OF SERVICES	531,858	295,216	-	150,200
	TOTAL	531,858	295,216	-	150,200
739 452	L/I LAKE SHORE BLVD E, JARVIS TO SHERBOURNE				
	PURCHASE OF SERVICES	60,000	-	-	60,000
	TOTAL	60,000	-	-	60,000
739 455	L/I CHRISTIE STREET UNDERPASS				
	PURCHASE OF SERVICES	4,300	5,282	-	-
	TOTAL	4,300	5,282	-	-
739 456	L/I SHAW STREET UNDERPASS				
	PURCHASE OF SERVICES	4,300	3,280	-	-
	TOTAL	4,300	3,280	-	-
739 461	L/I SCOLLARD ST, BAY ST TO HAZELTON AVE				
	PURCHASE OF SERVICES	3,800	-	-	-
	TOTAL	3,800	-	-	-
739 484	L/I VARIOUS LOCATIONS				
	PURCHASE OF SERVICES	21,496	-	-	-
	TOTAL	21,496	-	-	-
739 485	L/I VARIOUS LOCATIONS - 1985				
	PURCHASE OF SERVICES	5,000	-	-	-
	TOTAL	5,000	-	-	-
739 487	ST. LIGHTING IMPROV.-VARIOUS LOCTNS-1987				
	PURCHASE OF SERVICES	352,062	281,930	-	16,900
	TOTAL	352,062	281,930	-	16,900
739 488	ST. LIGHTING IMPROV.-VARIOUS LOCTNS-1988				
	PURCHASE OF SERVICES	80,900	4,724	-	73,300
	TOTAL	80,900	4,724	-	73,300
739 490	PUBLIC LIGHTING ENERGY COSTS - TOTALS				
	PURCHASE OF SERVICES	7,210,776	5,579,550	6,033,000	7,659,413
	TOTAL	7,210,776	5,579,550	6,033,000	7,659,413

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
739 500	OPERATIONS - TOTALS				
	PERSONAL SERV - PERM	16,722,706	15,767,380	15,912,379	15,912,379
	PERSONAL SERV - TEMP	447,457	420,418	440,902	440,902
	FRINGE BENEFITS	3,761,989	3,404,759	3,361,818	3,361,818
	MATERIALS & SUPPLIES	2,554,308	2,466,961	2,546,282	2,569,397
	EQUIPMENT	60,971	51,135	62,400	73,080
	PURCHASE OF SERVICES	11,499,576	10,874,542	12,456,757	12,584,147
	TOTAL	35,047,007	32,985,195	34,780,538	34,941,723
739 510	MAINTENANCE OF PAVEMENTS AND CURBS				
	PERSONAL SERV - PERM	764,727	748,248	709,477	709,477
	PERSONAL SERV - TEMP	29,136	17,427	19,036	19,036
	FRINGE BENEFITS	191,328	162,495	145,341	145,341
	MATERIALS & SUPPLIES	301,166	311,959	287,465	287,465
	PURCHASE OF SERVICES	2,887,393	2,668,414	3,513,320	3,519,800
	TOTAL	4,173,750	3,908,543	4,674,639	4,681,119
739 540	CONCRETE SIDEWALKS				
	PERSONAL SERV - PERM	338,119	374,047	361,484	361,484
	PERSONAL SERV - TEMP	5,805	10,867	12,531	12,531
	FRINGE BENEFITS	83,816	82,462	79,459	79,459
	MATERIALS & SUPPLIES	74,175	77,736	81,240	81,240
	PURCHASE OF SERVICES	930,551	1,007,635	1,158,900	1,158,900
	TOTAL	1,432,466	1,552,747	1,693,614	1,693,614
739 550	BRIDGES AND SUBWAYS				
	PERSONAL SERV - PERM	255,027	290,739	291,294	291,294
	PERSONAL SERV - TEMP	22,419	11,579	15,168	15,168
	FRINGE BENEFITS	65,203	67,067	64,588	64,588
	MATERIALS & SUPPLIES	40,940	38,284	40,938	40,938
	PURCHASE OF SERVICES	276 645	137,299	224,243	345,153
	TOTAL	660,234	544,968	636,231	757,141
739 560	MAINTENANCE AND SERVICING OF YARDS				
	PERSONAL SERV - PERM	978,540	769,884	843,964	843,964
	PERSONAL SERV - TEMP	-	115	-	-
	FRINGE BENEFITS	190,721	161,116	183,896	183,896
	MATERIALS & SUPPLIES	8,046	5,319	5,790	5,790
	PURCHASE OF SERVICES	17,668	11,934	3,879	3,879
	TOTAL	1,194,975	948,368	1,037,529	1,037,529
739 570	PATROLLING SERVICES				
	PERSONAL SERV - PERM	616,209	646,778	638,244	638,244
	FRINGE BENEFITS	151,587	140,530	137,861	137,861
	MATERIALS & SUPPLIES	30,344	30,344	31,465	31,465
	PURCHASE OF SERVICES	43,442	40,282	45,776	45,776
	TOTAL	841,582	857,934	853,346	853,346

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
739 580	PEDESTRIAN CROSSOVER MAINTENANCE				
	PERSONAL SERV - PERM	60,781	73,093	70,162	70,162
	PERSONAL SERV - TEMP	6,213	7,909	10,224	10,224
	FRINGE BENEFITS	15,635	16,455	16,280	16,280
	MATERIALS & SUPPLIES	25,183	118,842	26,190	26,190
	PURCHASE OF SERVICES	68,467	60,009	70,090	70,090
	TOTAL	176,279	276,308	192,946	192,946
739 610	TRAFFIC MARKINGS				
	PERSONAL SERV - PERM	182,074	172,932	168,370	168,370
	PERSONAL SERV - TEMP	21,199	26,889	31,863	31,863
	FRINGE BENEFITS	47,122	40,176	39,873	39,873
	MATERIALS & SUPPLIES	62,153	87,315	92,170	92,170
	PURCHASE OF SERVICES	89,571	81,143	86,870	86,870
	TOTAL	402,119	408,455	419,146	419,146
739 620	TRAFFIC CONTROL ELECTRICAL DEVICES				
	PERSONAL SERV - PERM	30,137	28,630	29,928	29,928
	PERSONAL SERV - TEMP	-	405	613	613
	FRINGE BENEFITS	7,413	6,208	6,531	6,531
	MATERIALS & SUPPLIES	6,204	12,192	9,183	9,183
	EQUIPMENT	-	1,812	-	-
	PURCHASE OF SERVICES	20,701	19,765	18,628	18,628
	TOTAL	64,455	69,012	64,883	64,883
739 630	TRAFFIC SIGNS				
	PERSONAL SERV - PERM	467,229	445,625	446,346	446,346
	PERSONAL SERV - TEMP	10,726	37,784	39,272	39,272
	FRINGE BENEFITS	116,118	100,293	100,731	100,731
	MATERIALS & SUPPLIES	181,496	154,555	224,670	241,980
	EQUIPMENT	20,000	7,987	-	10,680
	PURCHASE OF SERVICES	155,185	164,507	162,050	162,050
	TOTAL	950,754	910,751	973,069	1,001,059
739 640	LEVEL CROSSINGS				
	PURCHASE OF SERVICES	10,440	12,821	10,858	10,858
	TOTAL	10,440	12,821	10,858	10,858
739 650	CONSTR., MAINT. & FLUSHING OF CATCH BASINS				
	PERSONAL SERV - PERM	380,479	375,885	372,334	372,334
	PERSONAL SERV - TEMP	5,452	11,926	11,395	11,395
	FRINGE BENEFITS	94,198	83,532	81,677	81,677
	MATERIALS & SUPPLIES	135,029	143,594	149,667	149,667
	PURCHASE OF SERVICES	234,368	233,951	243,309	243,309
	TOTAL	849,526	848,888	858,382	858,382

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
739 660	ROAD CLEANING SERVICES				
	PERSONAL SERV - PERM	8,680,845	8,718,873	8,924,930	8,924,930
	PERSONAL SERV - TEMP	22,411	222,258	195,920	195,920
	FRINGE BENEFITS	1,966,937	1,885,966	1,879,336	1,879,336
	MATERIALS & SUPPLIES	599,885	597,684	641,229	641,229
	EQUIPMENT	40,971	40,831	62,400	62,400
	PURCHASE OF SERVICES	4,367,250	4,611,918	4,868,867	4,868,867
	TOTAL	15,678,299	16,077,530	16,572,682	16,572,682
739 670	BASIC WINTER SERVICES				
	PERSONAL SERV - PERM	1,740,817	1,299,126	1,289,823	1,289,823
	PERSONAL SERV - TEMP	1,327	6,720	4,880	4,880
	FRINGE BENEFITS	328,387	263,528	251,281	251,281
	MATERIALS & SUPPLIES	926,696	796,614	850,000	850,000
	EQUIPMENT	-	505	-	-
	PURCHASE OF SERVICES	1,912,117	1,350,911	1,559,205	1,559,205
	TOTAL	4,909,344	3,717,404	3,955,189	3,955,189
739 680	SNOW CLEARING SIDEWALKS-SEN. CIT. & DISABLED				
	PERSONAL SERV - PERM	870,981	441,926	418,370	418,370
	PERSONAL SERV - TEMP	322,769	66,539	100,000	100,000
	FRINGE BENEFITS	199,766	96,145	83,871	83,871
	MATERIALS & SUPPLIES	157,375	86,317	99,950	105,755
	PURCHASE OF SERVICES	266,500	266,019	266,575	266,575
	TOTAL	1,817,391	956,946	968,766	974,571
739 690	SUPERVISORY AND TECHNICAL SERVICES				
	PERSONAL SERV - PERM	1,356,741	1,381,594	1,347,653	1,347,653
	FRINGE BENEFITS	303,758	298,786	291,093	291,093
	MATERIALS & SUPPLIES	5,616	6,206	6,325	6,325
	PURCHASE OF SERVICES	219,278	207,934	224,187	224,187
	TOTAL	1,885,393	1,894,520	1,869,258	1,869,258
739 700	SANITATION - TOTALS				
	PERSONAL SERV - PERM	12,389,320	11,426,662	13,268,890	13,268,890
	PERSONAL SERV - TEMP	1,244,532	2,670,193	1,630,553	1,630,553
	FRINGE BENEFITS	2,704,508	2,677,276	2,791,959	2,791,959
	MATERIALS & SUPPLIES	15,904	23,680	16,441	16,441
	EQUIPMENT	15,226	5,741	5,078	5,078
	PURCHASE OF SERVICES	5,654,153	5,815,138	6,094,023	6,096,663
	TOTAL	22,023,643	22,618,690	23,806,944	23,809,584
739 710	REFUSE COLLECTION SERVICES				
	PERSONAL SERV - PERM	10,969,373	10,025,398	11,765,332	11,765,332
	PERSONAL SERV - TEMP	1,244,164	2,660,772	1,625,682	1,625,682
	FRINGE BENEFITS	2,387,512	2,379,555	2,504,997	2,504,997
	MATERIALS & SUPPLIES	3,790	4,194	3,797	3,797
	EQUIPMENT	10,000	-	1,000	1,000
	PURCHASE OF SERVICES	5,559,484	5,754,233	6,034,306	6,036,946
	TOTAL	20,174,323	20,824,152	21,935,114	21,937,754

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
739 750	YARD SERVICES				
	PERSONAL SERV - PERM	879,250	863,296	926,316	926,316
	PERSONAL SERV - TEMP	368	9,421	4,871	4,871
	FRINGE BENEFITS	202,051	182,510	182,770	182,770
	MATERIALS & SUPPLIES	9,003	17,216	9,422	9,422
	EQUIPMENT	4,712	5,303	-	-
	PURCHASE OF SERVICES	20,883	5,671	3,206	3,206
	TOTAL	1,116,267	1,083,417	1,126,585	1,126,585
739 760	SUPERVISORY SERVICES				
	PERSONAL SERV - PERM	540,697	537,968	577,242	577,242
	FRINGE BENEFITS	114,945	115,211	104,192	104,192
	MATERIALS & SUPPLIES	3,111	2,270	3,222	3,222
	EQUIPMENT	514	438	4,078	4,078
	PURCHASE OF SERVICES	73,786	55,234	56,511	56,511
	TOTAL	733,053	711,121	745,245	745,245
739 800	HEALTH AND SAFETY ITEMS - TOTALS				
	PERSONAL SERV - PERM	36,723	38,436	88,623	88,623
	PERSONAL SERV - TEMP	-	4,104	-	-
	FRINGE BENEFITS	8,773	8,964	18,499	18,499
	MATERIALS & SUPPLIES	123,970	113,493	123,760	131,995
	EQUIPMENT	1,000	1,053	5,687	5,687
	PURCHASE OF SERVICES	72,935	77,328	110,000	110,000
	TOTAL	243,401	243,378	346,569	354,804
739 900	SPECIAL ITEMS - TOTALS				
	PERSONAL SERV - PERM	-	1,884	-	-
	PERSONAL SERV - TEMP	74,013	75,646	77,674	77,674
	FRINGE BENEFITS	8,141	8,262	8,194	8,194
	MATERIALS & SUPPLIES	3,958	18,974	7,500	7,500
	EQUIPMENT	1,024,428	945,236	1,344,625	1,344,625
	PURCHASE OF SERVICES	2,984,194	1,529,776	2,192,500	3,572,549
	DISTRIBUTION CREDITS	38,500CR	-	-	38,500CR
	TOTAL	4,056,234	2,579,778	3,630,493	4,972,042
739 901	BICYCLE PROOF CATCH BASIN COVERS-BICYCLE RTES				
	PURCHASE OF SERVICES	95,584	56,630	77,000	114,892
	TOTAL	95,584	56,630	77,000	114,892
739 903	INSTALLATION OF P.X.O.S.				
	PURCHASE OF SERVICES	14,130	2,548	60,000	71,582
	TOTAL	14,130	2,548	60,000	71,582
739 904	MATHEMATICAL MODEL-REFUSE COLLECTION OPERATIO				
	PURCHASE OF SERVICES	22,785	12,500	27,500	37,785
	TOTAL	22,785	12,500	27,500	37,785

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
739 905	RENAMING ST.-INTERS. MT.PLEASANT,WHITEHALL,ET				
	PURCHASE OF SERVICES	1,200	-	-	-
	TOTAL	1,200	-	-	-
739 906	REPAIRS TO QUEEN ST. E. BRIDGE				
	PURCHASE OF SERVICES	300,000	226,615	950,000	963,092
	TOTAL	300,000	226,615	950,000	963,092
739 907	ILLUMINATION IMPROVEMENTS-PEDESTRIAN CROSSOVE				
	PURCHASE OF SERVICES	2,500	-	-	2,500
	TOTAL	2,500	-	-	2,500
739 908	COLLECTION OF HOUSEHOLD HAZARDOUS WASTE				
	PURCHASE OF SERVICES	125,000	-	-	125,000
	TOTAL	125,000	-	-	125,000
739 910	PRE-ENGINEERING				
	PERSONAL SERV - PERM	-	1,884	-	-
	FRINGE BENEFITS	-	411	-	-
	MATERIALS & SUPPLIES	-	95	-	-
	PURCHASE OF SERVICES	124,059	62,825	280,000	338,843
	TOTAL	124,059	65,215	280,000	338,843
739 913	PURCHASE OF NEW COMPACTOR CONTAINERS				
	EQUIPMENT	223,000	243,344	554,625	554,625
	PURCHASE OF SERVICES	-	97	-	-
	TOTAL	223,000	243,441	554,625	554,625
739 914	PILOT PROJECT - CITY SIDEWALK SNOW CLEARING				
	PURCHASE OF SERVICES	177,478	30,081	-	147,537
	TOTAL	177,478	30,081	-	147,537
739 915	TOW AWAY ZONE - DUFFERIN, JAMESON, QUEEN				
	PURCHASE OF SERVICES	823	-	-	-
	TOTAL	823	-	-	-
739 916	DED. & NAME NEW ST. & LANE,W. OF DUFFERIN ST.				
	PURCHASE OF SERVICES	340	-	-	-
	TOTAL	340	-	-	-
739 917	BICYCLE PROOF CATCH BASIN COVERS - OTHERS				
	PURCHASE OF SERVICES	46,301	54,826	29,000	29,000
	TOTAL	46,301	54,826	29,000	29,000
739 918	RENAMING OS ST. MARY'S TO ST. MARY ST.				
	PURCHASE OF SERVICES	1,000	-	-	-
	TOTAL	1,000	-	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
739 920	NAMING OF LANE - RUSSELL HILL LANE				
	PURCHASE OF SERVICES	250	-	-	-
	TOTAL	250	-	-	-
739 921	NAMING OF LANE - SKEY LANE				
	PURCHASE OF SERVICES	141	179	-	-
	TOTAL	141	179	-	-
739 923	RENAMING ALBERT ST. - SALVATION SQUARE				
	PURCHASE OF SERVICES	1,640	-	-	-
	TOTAL	1,640	-	-	-
739 925	NO TURN SIGNS-BLOOR ST.E. & ST. PAUL'S SQ				
	PURCHASE OF SERVICES	427	-	-	-
	TOTAL	427	-	-	-
739 926	PLANTER BOX - PINE AVENUE				
	PURCHASE OF SERVICES	935	-	-	-
	TOTAL	935	-	-	-
739 927	MANUFACTURE OF CONTAINERS-DRY CELL BATTERIES				
	PURCHASE OF SERVICES	2,600	-	-	2,600
	TOTAL	2,600	-	-	2,600
739 930	COMPUTER GRAPHICS PILOT PROJECT				
	PERSONAL SERV - TEMP	66,063	66,298	69,026	69,026
	FRINGE BENEFITS	7,267	6,980	7,243	7,243
	MATERIALS & SUPPLIES	-	1,469	2,500	2,500
	EQUIPMENT	1,428	-	-	-
	PURCHASE OF SERVICES	37,897	-	-	7,800
	TOTAL	112,655	74,747	78,769	86,569
739 931	"NEIGHBOURHOOD WATCH SIGNS"				
	PURCHASE OF SERVICES	65,140	8,671	-	56,470
	TOTAL	65,140	8,671	-	56,470
739 932	ILLUMINATED STREET NAME SIGNS				
	MATERIALS & SUPPLIES	3,958	9,017	-	-
	PURCHASE OF SERVICES	20,000	8,292	-	6,649
	TOTAL	23,958	17,309	-	6,649
739 933	TRAF. REGLTS-RICHMOND W.BATHURST TO TECUMSETH				
	PURCHASE OF SERVICES	1,884	-	-	-
	TOTAL	1,884	-	-	-
739 934	MAINTENANCE OF RETAINING WALLS				
	PURCHASE OF SERVICES	189,690	133,215	190,000	246,475
	TOTAL	189,690	133,215	190,000	246,475

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
739 935	TRAFFIC REGULATIONS - ST. JOSEPH ST.				
	PURCHASE OF SERVICES	3,226	-	-	-
	TOTAL	3,226	-	-	-
739 936	EXTENSION OF MAITLAND PLACE				
	PURCHASE OF SERVICES	1,552	-	-	-
	TOTAL	1,552	-	-	-
739 937	NAMING OF SHERWOOD LANE				
	PURCHASE OF SERVICES	125	172	-	-
	TOTAL	125	172	-	-
739 938	RELOCATE P.X.O.-QUEEN ST.E AT BELLEFAIR AVE.				
	PURCHASE OF SERVICES	-	-	7,500	7,500
	TOTAL	-	-	7,500	7,500
739 939	MULTI-MATERIAL RECYCLING PROGRAM				
	MATERIALS & SUPPLIES	-	2,645	-	-
	EQUIPMENT	800,000	701,892	790,000	790,000
	PURCHASE OF SERVICES	1,024,931	530,567	275,000	769,363
	TOTAL	1,824,931	1,235,104	1,065,000	1,559,363
739 940	OVERHEAD FLASHER - DAVISVILLE & CLEVELAND ST.				
	PURCHASE OF SERVICES	2,088	1,776	-	-
	TOTAL	2,088	1,776	-	-
739 943	BOULEVARD IMPROVEMENTS				
	PURCHASE OF SERVICES	55,000	58,801	60,000	60,000
	TOTAL	55,000	58,801	60,000	60,000
739 944	OVERHEAD FLASHER-BERKELEY,HAHN PL.& THE ESPL.				
	PURCHASE OF SERVICES	4,000	5,418	-	-
	TOTAL	4,000	5,418	-	-
739 945	SPECIAL STREET NAME SIGNS - U. OF T.				
	PURCHASE OF SERVICES	7,500	9,654	-	-
	TOTAL	7,500	9,654	-	-
739 946	STREET NAME CHANGE-DOEL COURT TO KELLNER COUR				
	PURCHASE OF SERVICES	1,800	-	-	-
	TOTAL	1,800	-	-	-
739 947	PLANTER BOX - DAVENPORT & MACPHERSON				
	PURCHASE OF SERVICES	616	304	-	311
	TOTAL	616	304	-	311
739 948	TRAFFIC CONTROL PLAN - S. EGLINTON AREA				
	PURCHASE OF SERVICES	2,500	-	-	-
	TOTAL	2,500	-	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
739 949	TRAFFIC REGULATIONS - ONTARIO STREET				
	PURCHASE OF SERVICES	2,000	1,995	-	-
	TOTAL	2,000	1,995	-	-
739 950	ADDIT. TRAFFIC CONTROL - MOORE PARK				
	PURCHASE OF SERVICES	8,500	4,738	-	3,761
	TOTAL	8,500	4,738	-	3,761
739 951	REAR YARD DRAINAGE - EASTWOOD ROAD				
	PURCHASE OF SERVICES	4,800	-	-	-
	TOTAL	4,800	-	-	-
739 952	ECONOMIC SUMMIT - LITTER SERVICES				
	MATERIALS & SUPPLIES	-	367	-	-
	PURCHASE OF SERVICES	16,500	80,693	-	-
	TOTAL	16,500	81,060	-	-
739 953	PAINTING OF SEWER GRATINGS				
	PURCHASE OF SERVICES	4,648	-	12,000	16,648
	TOTAL	4,648	-	12,000	16,648
739 955	ACQUISITION & ADAPTATION OF AKWA MODEL				
	PURCHASE OF SERVICES	8,236	-	-	8,236
	TOTAL	8,236	-	-	8,236
739 956	STOP SIGN CONTROL - ARMOURY & CHESTNUT				
	PURCHASE OF SERVICES	11,000	6,159	-	-
	TOTAL	11,000	6,159	-	-
739 957	DESIGN OF REHAB. WORK - GERRARD ST. BRIDGE				
	PURCHASE OF SERVICES	40,000	-	-	40,000
	TOTAL	40,000	-	-	40,000
739 958	SUPPLEMENTARY SPECIAL ITEMS				
	PURCHASE OF SERVICES	12,050	-	42,500	44,750
	TOTAL	12,050	-	42,500	44,750
739 959	AREA TRAFFIC CONTROL - VARIOUS LOCATIONS				
	PURCHASE OF SERVICES	5,000	-	-	5,000
	TOTAL	5,000	-	-	5,000
739 960	CONSULTANT'S STUDY - TWO WAY RADIO SYSTEM				
	PURCHASE OF SERVICES	30,000	6,570	-	10,000
	TOTAL	30,000	6,570	-	10,000
739 961	OVERHEAD FLASHER - DAVISVILLE & FOREMAN AVE				
	PURCHASE OF SERVICES	4,000	2,522	-	-
	TOTAL	4,000	2,522	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
739 962	OVERHEAD FLASHER - DAVISVILLE & BELLE AYRE AV				
	PURCHASE OF SERVICES	3,500	1,830	-	-
	TOTAL	3,500	1,830	-	-
739 963	NAMING OF LANE - CENTRAL HOSPITAL LANE				
	PURCHASE OF SERVICES	250	197	-	-
	TOTAL	250	197	-	-
739 965	TRAFFIC REGULATIONS - ARGYLE STREET				
	PURCHASE OF SERVICES	1,000	-	-	1,000
	TOTAL	1,000	-	-	1,000
739 966	EXTENSION OF RUSH HOUR PERIODS				
	PURCHASE OF SERVICES	85,000	35,175	-	49,824
	TOTAL	85,000	35,175	-	49,824
739 967	OVERHEAD FLASHER - HOWARD PK. & INDIAN RD.				
	PURCHASE OF SERVICES	2,700	1,162	-	1,537
	TOTAL	2,700	1,162	-	1,537
739 968	HARBORD WELLESLEY BICYCLE ROUTE				
	PURCHASE OF SERVICES	16,000	9,318	-	6,682
	TOTAL	16,000	9,318	-	6,682
739 969	INSTALL PERMANENT PAVEMENT MARKINGS-TRIAL PRO				
	MATERIALS & SUPPLIES	-	5,381	5,000	5,000
	PURCHASE OF SERVICES	10,925	-	5,000	10,286
	TOTAL	10,925	5,381	10,000	15,286
739 970	WIDENING OF FELSTEAD AVENUE				
	PURCHASE OF SERVICES	4,877	-	-	-
	TOTAL	4,877	-	-	-
739 972	PAVEMENT NARROWING - PEARS AVENUE				
	PURCHASE OF SERVICES	1,568	-	-	-
	TOTAL	1,568	-	-	-
739 973	INSTALL CURBSTONES - PINE AVENUE				
	PURCHASE OF SERVICES	400	238	-	-
	TOTAL	400	238	-	-
739 974	INSTALLATION OF PARAPLEGIC RAMPS				
	PURCHASE OF SERVICES	80,000	80,000	88,000	88,000
	TOTAL	80,000	80,000	88,000	88,000
739 976	1988 SUMMER TRAFFIC & PARKING ACTION PLAN				
	PURCHASE OF SERVICES	1,000	-	-	1,000
	TOTAL	1,000	-	-	1,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
739 977	INSTALL O.H. FLASHER-HIGH PK. BLVD. & INDIAN				
	PURCHASE OF SERVICES	5,500	-	-	5,500
	TOTAL	5,500	-	-	5,500
739 978	BULK LIFT REFUSE CONT. COLL.-LASCELLES BLVD.				
	PURCHASE OF SERVICES	3,100	-	-	3,100
	TOTAL	3,100	-	-	3,100
739 979	PRE-EMPTION OF TRAFFIC CONTROL SIGNALS				
	PURCHASE OF SERVICES	35,387	12,398	50,000	72,989
	TOTAL	35,387	12,398	50,000	72,989
739 980	SIGNS CHILD SAFETY - MARMADUKE ST.				
	PURCHASE OF SERVICES	500	-	-	500
	TOTAL	500	-	-	500
739 981	IMPLEMENTATION OF ANTI-LITTERING CAMPAIGN				
	PURCHASE OF SERVICES	5,933	7,814	-	-
	TOTAL	5,933	7,814	-	-
739 982	ON STREET PARKING - FORT ROUILLE ST.				
	PURCHASE OF SERVICES	-	-	-	9,800
	TOTAL	-	-	-	9,800
739 983	FLASHING RED WARNING LIGHT-LEE & NORWAY AVES.				
	PURCHASE OF SERVICES	924	-	-	-
	TOTAL	924	-	-	-
739 984	OSLER STREET LEVEL CROSSING - C.P.R				
	PERSONAL SERV - TEMP	7,950	9,348	8,648	8,648
	FRINGE BENEFITS	874	871	951	951
	TOTAL	8,824	10,219	9,599	9,599
739 985	TEMPORARY PAVEMENT NARROWING-BLYTHWOOD RD				
	PURCHASE OF SERVICES	1,036	-	-	-
	TOTAL	1,036	-	-	-
739 986	ST. NAME CHANGE - HIGHCROFT RD. TO MARWOOD CT				
	PURCHASE OF SERVICES	1,850	-	-	-
	TOTAL	1,850	-	-	-
739 987	CONSULTANT STUDY-LESLIE EXT./BAYVIEW AV.WIDEN				
	PURCHASE OF SERVICES	40,220	35,520	-	4,700
	TOTAL	40,220	35,520	-	4,700
739 989	BLOCK PARENT COMMUNITY SIGNS				
	PURCHASE OF SERVICES	2,976	-	-	2,976
	TOTAL	2,976	-	-	2,976

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
739 990	CONSTRUCTION OF SIX RECYCLING DEPOTS				
	PURCHASE OF SERVICES	2,300	-	-	2,300
	TOTAL	2,300	-	-	2,300
739 992	REHAB.OF TRACK ALLOWANCE-GERRARD ST.E. BRIDGE				
	PURCHASE OF SERVICES	77,000	-	-	77,000
	DISTRIBUTION CREDITS	38,500CR	-	-	38,500CR
	TOTAL	38,500	-	-	38,500
739 993	PILOT STUDY - CONCRETE TESTING IN ROADS				
	PURCHASE OF SERVICES	68,281	223	-	68,058
	TOTAL	68,281	223	-	68,058
739 994	STREET NAME CHANGE - MAYBANK TO GUNN				
	PURCHASE OF SERVICES	1,608	-	-	-
	TOTAL	1,608	-	-	-
739 995	PLANTER BOX-MELBOURNE AVE. W OF GWYNNE AVE.				
	PURCHASE OF SERVICES	450	-	-	-
	TOTAL	450	-	-	-
739 996	OVERHEAD FLASHER-LOWER SPAD. & QUEEN'S QUAY W				
	PURCHASE OF SERVICES	291	-	-	-
	TOTAL	291	-	-	-
739 997	ANIMAL CONTROL REGULATORY SIGNS				
	PURCHASE OF SERVICES	12,742	239	-	12,503
	TOTAL	12,742	239	-	12,503
739 998	INSTALLATION & MAINT. OF TRANSIT SHELTERS-MED				
	PURCHASE OF SERVICES	35,000	39,814	39,000	39,000
	TOTAL	35,000	39,814	39,000	39,000
739 999	NEW SPECIAL ITEMS				
	TOTAL	-	-	-	

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
771 000	PLANNING AND DEVELOPMENT DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	6,768,850	6,126,820	6,458,045	6,458,045
	PERSONAL SERV - TEMP	799,610	1,189,592	1,698,579	1,698,579
	FRINGE BENEFITS	1,114,927	1,099,406	1,200,312	1,200,312
	MATERIALS & SUPPLIES	475,582	363,037	419,507	475,461
	EQUIPMENT	122,146	114,958	107,842	130,809
	PURCHASE OF SERVICES	1,490,415	1,237,956	1,412,604	1,864,876
	CONTRIBUTIONS ETC.	91,537	102,269	79,562	79,562
	DISTRIBUTION CREDITS	39,922CR	42,439CR	41,434CR	58,434CR
	TOTAL	10,823,145	10,191,599	11,335,017	11,849,210
771 100	OFFICE OF THE COMMISSIONER - TOTALS				
	PERSONAL SERV - PERM	231,904	216,983	208,565	208,565
	FRINGE BENEFITS	32,399	36,331	31,134	31,134
	MATERIALS & SUPPLIES	679	299	382	382
	EQUIPMENT	13,546	7,068	3,500	9,700
	PURCHASE OF SERVICES	6,681	9,342	9,142	9,142
	TOTAL	285,209	270,023	252,723	258,923
771 200	ADMINISTRATIVE SERVICES - TOTALS				
	PERSONAL SERV - PERM	964,960	942,100	950,751	950,751
	PERSONAL SERV - TEMP	138,504	109,535	220,347	220,347
	FRINGE BENEFITS	173,427	164,908	189,541	189,541
	MATERIALS & SUPPLIES	134,621	165,747	137,769	137,769
	EQUIPMENT	27,515	27,185	42,400	48,056
	PURCHASE OF SERVICES	170 286	216,294	123,854	140,983
	CONTRIBUTIONS ETC.	42	41	58	58
	DISTRIBUTION CREDITS	1,435CR	692CR	367CR	367CR
	TOTAL	1,607,920	1,625,118	1,664,353	1,687,138
771 220	GRAPHICS				
	PERSONAL SERV - PERM	486,412	478,752	510,466	510,466
	PERSONAL SERV - TEMP	31,655	44,550	68,000	68,000
	FRINGE BENEFITS	84,916	83,479	97,411	97,411
	MATERIALS & SUPPLIES	39,515	49,815	41,215	41,215
	EQUIPMENT	10,150	7,915	35,000	36,901
	PURCHASE OF SERVICES	126	2,477	1,863	1,863
	CONTRIBUTIONS ETC.	42	41	58	58
	DISTRIBUTION CREDITS	1,318CR	286CR	297CR	297CR
	TOTAL	651,498	666,743	753,716	755,617
771 270	ADMINISTRATION				
	PERSONAL SERV - PERM	478,548	463,348	440,285	440,285
	PERSONAL SERV - TEMP	106,849	64,985	152,347	152,347
	FRINGE BENEFITS	88,511	81,429	92,130	92,130
	MATERIALS & SUPPLIES	95,106	115,932	96,554	96,554
	EQUIPMENT	17,365	19,270	7,400	11,155
	PURCHASE OF SERVICES	170,160	213,817	121,991	139,120
	DISTRIBUTION CREDITS	117CR	406CR	70CR	70CR
	TOTAL	956,422	958,375	910,637	931,521

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
771 300	POLICY AND STRATEGIC PLANNING - TOTALS				
	PERSONAL SERV - PERM	1,093,735	930,617	1,282,427	1,282,427
	PERSONAL SERV - TEMP	35,955	162,974	254,647	254,647
	FRINGE BENEFITS	176,226	166,579	233,121	233,121
	MATERIALS & SUPPLIES	37,446	49,283	44,212	44,373
	EQUIPMENT	26,403	23,992	2,487	3,593
	PURCHASE OF SERVICES	121,265	101,787	577,292	630,957
	CONTRIBUTIONS ETC.	245	228	254	254
	DISTRIBUTION CREDITS	22,251CR	24,787CR	1,877CR	3,877CR
	TOTAL	1,469,024	1,410,673	2,392,563	2,445,495
771 310	MANAGEMENT & SUPPORT				
	PERSONAL SERV - PERM	-	-	62,168	62,168
	FRINGE BENEFITS	-	-	9,272	9,272
	MATERIALS & SUPPLIES	-	-	500	500
	PURCHASE OF SERVICES	-	-	1,000	1,000
	TOTAL	-	-	72,940	72,940
771 320	RESEARCH & INFORMATION				
	PERSONAL SERV - PERM	709,317	522,434	547,757	547,757
	PERSONAL SERV - TEMP	-	112,511	123,870	123,870
	FRINGE BENEFITS	116,581	95,465	108,564	108,564
	MATERIALS & SUPPLIES	33,956	44,604	34,404	34,565
	EQUIPMENT	26,403	23,964	-	1,106
	PURCHASE OF SERVICES	75,478	33,845	37,290	85,290
	CONTRIBUTIONS ETC.	245	228	254	254
	DISTRIBUTION CREDITS	22,251CR	24,787CR	1,877CR	3,877CR
	TOTAL	939,729	808,264	850,262	897,529
771 330	POLICY				
	PERSONAL SERV - PERM	384,418	408,183	461,612	461,612
	PERSONAL SERV - TEMP	35,955	50,463	40,113	40,113
	FRINGE BENEFITS	59,645	71,114	74,621	74,621
	MATERIALS & SUPPLIES	3,490	4,679	5,333	5,333
	EQUIPMENT	-	28	930	930
	PURCHASE OF SERVICES	45,787	67,942	510,002	515,667
	TOTAL	529,295	602,409	1,092,611	1,098,276
771 340	COMMUNITY SERVICES				
	PERSONAL SERV - PERM	-	-	210,890	210,890
	PERSONAL SERV - TEMP	-	-	90,664	90,664
	FRINGE BENEFITS	-	-	40,664	40,664
	MATERIALS & SUPPLIES	-	-	3,975	3,975
	EQUIPMENT	-	-	1,557	1,557
	PURCHASE OF SERVICES	-	-	29,000	29,000
	TOTAL	-	-	376,750	376,750

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS $	1989 ESTIMATE INCL. REAPPROPS $
771 400	ZONING & LEGISLATION - TOTALS				
	PERSONAL SERV - PERM	546,500	462,266	361,461	361,461
	PERSONAL SERV - TEMP	35,955	15,378	-	-
	FRINGE BENEFITS	85,157	79,530	55,050	55,050
	MATERIALS & SUPPLIES	748	501	625	625
	EQUIPMENT	2,650	2,946	100	100
	PURCHASE OF SERVICES	28,355	2,686	2,205	26,205
	TOTAL	699,365	563,307	419,441	443,441
771 410	MANAGEMENT & SUPPORT				
	PERSONAL SERV - PERM	103,426	110,088	103,030	103,030
	FRINGE BENEFITS	14,710	18,736	15,588	15,588
	MATERIALS & SUPPLIES	104	-	-	-
	EQUIPMENT	1,200	891	-	-
	PURCHASE OF SERVICES	155	216	67	67
	TOTAL	119,595	129,931	118,685	118,685
771 420	ZONING & LEGISLATION				
	PERSONAL SERV - PERM	443,074	352,178	258,431	258,431
	PERSONAL SERV - TEMP	35,955	15,378	-	-
	FRINGE BENEFITS	70,447	60,794	39,462	39,462
	MATERIALS & SUPPLIES	644	501	625	625
	EQUIPMENT	1,450	2,055	100	100
	PURCHASE OF SERVICES	28,200	2,470	2,138	26,138
	TOTAL	579,770	433,376	300,756	324,756
771 500	CENTRAL CORE & WATERFRONT - TOTALS				
	PERSONAL SERV - PERM	1,055,893	888,656	876,561	876,561
	PERSONAL SERV - TEMP	47,411	170,466	268,205	268,205
	FRINGE BENEFITS	161,446	158,279	159,285	159,285
	MATERIALS & SUPPLIES	25,520	21,814	20,511	20,511
	EQUIPMENT	8,252	3,027	4,245	11,450
	PURCHASE OF SERVICES	109,785	117,032	42,767	50,057
	TOTAL	1,408,307	1,359,274	1,371,574	1,386,069
771 510	MANAGEMENT AND SUPPORT				
	PERSONAL SERV - PERM	196,597	118,770	151,789	151,789
	PERSONAL SERV - TEMP	-	15,470	-	-
	FRINGE BENEFITS	30,135	20,956	23,489	23,489
	MATERIALS & SUPPLIES	2,302	3,303	3,319	3,319
	EQUIPMENT	3,077	2,105	420	420
	PURCHASE OF SERVICES	5,588	4,300	4,015	4,015
	TOTAL	237,699	164,904	183,032	183,032

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS $
771 520	WATERFRONT & RAILWAY LANDS				
	PERSONAL SERV - PERM	324,276	338,725	288,271	288,271
	PERSONAL SERV - TEMP	-	104,250	160,713	160,713
	FRINGE BENEFITS	45,847	62,081	59,775	59,775
	MATERIALS & SUPPLIES	13,921	4,757	4,320	4,320
	EQUIPMENT	525	901	2,780	2,780
	PURCHASE OF SERVICES	11,870	8,228	2,746	2,746
	TOTAL	396,439	518,942	518,605	518,605
771 530	CENTRAL CORE				
	PERSONAL SERV - PERM	223,261	266,967	436,501	436,501
	PERSONAL SERV - TEMP	47,411	50,605	107,492	107,492
	FRINGE BENEFITS	37,292	46,801	76,021	76,021
	MATERIALS & SUPPLIES	7,233	8,097	12,872	12,872
	EQUIPMENT	4,500	-	1,045	8,250
	PURCHASE OF SERVICES	25,572	25,779	36,006	43,296
	TOTAL	345,269	398,249	669,937	684,432
771 540	DOWNTOWN SECTION				
	PERSONAL SERV - PERM	311,759	164,194	-	-
	PERSONAL SERV - TEMP	-	141	-	-
	FRINGE BENEFITS	48,172	28,441	-	-
	MATERIALS & SUPPLIES	2,064	5,657	-	-
	EQUIPMENT	150	21	-	-
	PURCHASE OF SERVICES	66,755	78,725	-	-
	TOTAL	428,900	277,179	-	-
771 600	COMMUNITY & NEIGHBOURHOODS - TOTALS				
	PERSONAL SERV - PERM	1,955,827	1,783,154	1,903,434	1,903,434
	PERSONAL SERV - TEMP	283,851	404,784	526,045	526,045
	FRINGE BENEFITS	321,134	324,026	351,677	351,677
	MATERIALS & SUPPLIES	29,464	24,838	24,818	24,818
	EQUIPMENT	15,247	15,140	20,890	23,690
	PURCHASE OF SERVICES	189,323	76,215	124,531	231,031
	DISTRIBUTION CREDITS	1,236CR	8,384CR	1,917CR	1,917CR
	TOTAL	2,793,610	2,619,773	2,949,478	3,058,778
771 610	MANAGEMENT AND SUPPORT				
	PERSONAL SERV - PERM	364,141	328,057	193,150	193,150
	PERSONAL SERV - TEMP	40,267	48,565	69,316	69,316
	FRINGE BENEFITS	58,810	58,489	37,974	37,974
	MATERIALS & SUPPLIES	6,471	6,135	1,106	1,106
	EQUIPMENT	6,585	5,147	570	3,370
	PURCHASE OF SERVICES	35,244	35,727	44,492	44,492
	DISTRIBUTION CREDITS	364CR	5,244CR	-	-
	TOTAL	511,154	476,876	346,608	349,408

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
771 620	NORTH AREA				
	PERSONAL SERV - PERM	313,900	323,357	381,050	381,050
	PERSONAL SERV - TEMP	46,004	102,495	60,473	60,473
	FRINGE BENEFITS	50,322	60,533	65,394	65,394
	MATERIALS & SUPPLIES	8,929	2,672	3,440	3,440
	EQUIPMENT	5,387	5,764	3,220	3,220
	PURCHASE OF SERVICES	5,289	3,727	6,857	6,857
	DISTRIBUTION CREDITS	-	6CR	6CR	6CR
	TOTAL	429,831	498,542	520,428	520,428
771 630	EAST AREA				
	PERSONAL SERV - PERM	310,531	300,362	353,947	353,947
	PERSONAL SERV - TEMP	83,366	103,245	204,241	204,241
	FRINGE BENEFITS	54,309	56,352	60,430	60,430
	MATERIALS & SUPPLIES	1,720	4,879	5,046	5,046
	EQUIPMENT	2,075	2,636	12,630	12,630
	PURCHASE OF SERVICES	134,220	23,565	61,239	167,739
	DISTRIBUTION CREDITS	508CR	3,134CR	1,911CR	1,911CR
	TOTAL	585,713	487,905	695,622	802,122
771 640	WEST AREA				
	PERSONAL SERV - PERM	479,614	344,076	397,931	397,931
	PERSONAL SERV - TEMP	-	51,078	73,245	73,245
	FRINGE BENEFITS	69,848	60,941	70,142	70,142
	MATERIALS & SUPPLIES	1,720	2,051	6,702	6,702
	EQUIPMENT	400	405	1,750	1,750
	PURCHASE OF SERVICES	4,254	3,791	2,972	2,972
	TOTAL	555,836	462,342	552,742	552,742
771 650	DEVELOPMENT REVIEW				
	PERSONAL SERV - PERM	238,968	188,092	199,098	199,098
	PERSONAL SERV - TEMP	44,579	20,339	118,770	118,770
	FRINGE BENEFITS	40,989	32,920	46,884	46,884
	MATERIALS & SUPPLIES	5,170	3,830	2,600	2,600
	EQUIPMENT	525	621	620	620
	PURCHASE OF SERVICES	867	149	500	500
	TOTAL	331,098	245,951	368,472	368,472
771 660	COMMUNITY IMPROVEMENT				
	PERSONAL SERV - PERM	248,673	299,210	378,258	378,258
	PERSONAL SERV - TEMP	69,635	79,062	-	-
	FRINGE BENEFITS	46,856	54,791	70,853	70,853
	MATERIALS & SUPPLIES	5,454	5,271	5,924	5,924
	EQUIPMENT	275	567	2,100	2,100
	PURCHASE OF SERVICES	9,449	9,256	8,471	8,471
	DISTRIBUTION CREDITS	364CR	-	-	-
	TOTAL	379,978	448,157	465,606	465,606

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL REAPPROPS. $
771 700	ECONOMIC DEVELOPMENT DIVISION - TOTALS				
	PERSONAL SERV - PERM	613,581	625,191	617,007	617,007
	PERSONAL SERV - TEMP	56,125	91,045	123,512	123,512
	FRINGE BENEFITS	96,297	107,846	108,991	108,991
	MATERIALS & SUPPLIES	21,961	36,609	32,381	40,788
	EQUIPMENT	1,150	174	2,390	2,390
	PURCHASE OF SERVICES	240,639	255,206	215,840	236,085
	CONTRIBUTIONS ETC.	53,250	57,500	59,250	59,250
	DISTRIBUTION CREDITS	-	8,478CR	171CR	171CR
	TOTAL	1,083,003	1,165,093	1,159,200	1,187,852
771 710	ECONOMIC DEVELOPMENT SECTION				
	PERSONAL SERV - PERM	383,481	403,532	431,434	431,434
	PERSONAL SERV - TEMP	28,757	51,440	72,817	72,817
	FRINGE BENEFITS	56,856	68,515	73,487	73,487
	MATERIALS & SUPPLIES	16,521	28,181	25,064	25,064
	EQUIPMENT	1,150	174	1,830	1,830
	PURCHASE OF SERVICES	116,062	85,252	86,298	96,296
	CONTRIBUTIONS ETC.	-	5,000	-	-
	DISTRIBUTION CREDITS	-	165CR	171CR	171CR
	TOTAL	602,827	641,929	690,759	700,757
771 720	FILM LIASON				
	PERSONAL SERV - PERM	230,100	221,659	185,573	185,573
	PERSONAL SERV - TEMP	27,368	39,605	50,695	50,695
	FRINGE BENEFITS	39,441	39,331	35,504	35,504
	MATERIALS & SUPPLIES	5,440	8,428	7,317	15,724
	EQUIPMENT	-	-	560	560
	PURCHASE OF SERVICES	124,577	169,954	129,542	139,789
	CONTRIBUTIONS ETC.	53,250	52,500	59,250	59,250
	DISTRIBUTION CREDITS	-	8,313CR	-	-
	TOTAL	480,176	523,164	468,441	487,095
771 800	ARCHITECTURE AND URBAN DESIGN DIVISION - TOTALS				
	PERSONAL SERV - PERM	248,345	219,490	197,547	197,547
	PERSONAL SERV - TEMP	-	62,246	89,377	89,377
	FRINGE BENEFITS	40,220	40,210	33,972	33,972
	MATERIALS & SUPPLIES	2,366	5,200	2,221	2,221
	EQUIPMENT	1,744	1,655	4,030	4,030
	PURCHASE OF SERVICES	132,425	106,820	65,173	83,268
	DISTRIBUTION CREDITS	-	98CR	102CR	102CR
	TOTAL	425,100	435,523	392,218	410,313

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS $	1989 ESTIMATE INCL REAPPROPS $
771 900	SPECIAL ITEMS - TOTALS				
	PERSONAL SERV - PERM	58,105	58,363	60,292	60,292
	PERSONAL SERV - TEMP	201,809	173,164	216,446	216,446
	FRINGE BENEFITS	28,621	21,697	37,541	37,541
	MATERIALS & SUPPLIES	222,777	58,746	156,588	203,974
	EQUIPMENT	25,639	33,771	27,800	27,800
	PURCHASE OF SERVICES	491,656	352,574	251,800	457,148
	CONTRIBUTIONS ETC	38,000	44,500	20,000	20,000
	DISTRIBUTION CREDITS	15,000CR	-	37,000CR	52,000CR
	TOTAL	1,051,607	742,815	733,467	971,201
771 920	EQUAL OPPORTUNITY				
	MATERIALS & SUPPLIES	-	691	-	-
	PURCHASE OF SERVICES	4,321	2,304	-	-
	TOTAL	4,321	2,995	-	-
771 921	COMPUTER GRAPHICS				
	MATERIALS & SUPPLIES	257	-	-	-
	EQUIPMENT	239	-	-	-
	PURCHASE OF SERVICES	25,355	-	-	-
	TOTAL	25,851	-	-	-
771 922	QUEEN ST FACADE HISTORICAL STUDY				
	PURCHASE OF SERVICES	21,000	18,000	-	3,000
	TOTAL	21,000	18,000	-	3,000
771 924	INTER-DEPARTMENTAL COMMITTEE ON THE DISABLED				
	PURCHASE OF SERVICES	40,000	38,469	-	1,531
	TOTAL	40,000	38,469	-	1,531
771 925	FASHION INDUSTRY				
	MATERIALS & SUPPLIES	10,000	8,493	3,000	3,000
	PURCHASE OF SERVICES	83,500	76,430	122,500	122,500
	CONTRIBUTIONS ETC	38,000	44,500	20,000	20,000
	TOTAL	131,500	129,423	145,500	145,500
771 926	SMALL BUSINESS SELF-HELP CENTRE				
	PERSONAL SERV - TEMP	57,897	57,897	28,949	28,949
	FRINGE BENEFITS	5,789	5,789	1,751	1,751
	MATERIALS & SUPPLIES	5,000	5,776	2,938	2,938
	EQUIPMENT	-	100	-	-
	PURCHASE OF SERVICES	2,000	2,449	1,274	1,274
	TOTAL	70,686	72,011	34,912	34,912
771 930	DEACIDIFICATION CENTRE FEASIBILITY STUDY				
	PURCHASE OF SERVICES	30,000	-	6,000	36,000
	DISTRIBUTION CREDITS	15,000CR	-	3,000CR	18,000CR
	TOTAL	15,000	-	3,000	18,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
771 931	RAIL RISK STUDY				
	PURCHASE OF SERVICES	90,000	-	-	90,000
	TOTAL	90,000	-	-	90,000
771 950	CITY CYCLING COMMITTEE				
	PERSONAL SERV - TEMP	35,955	36,581	30,587	30,587
	FRINGE BENEFITS	3,596	2,199	2,908	2,908
	MATERIALS & SUPPLIES	60,000	36,342	20,000	20,000
	EQUIPMENT	25,000	33,279	25,000	25,000
	PURCHASE OF SERVICES	21,300	35,799	24,000	24,000
	TOTAL	145,851	144,200	102,495	102,495
771 990	INTERNATIONAL OFFICE				
	PERSONAL SERV - PERM	58,105	58,363	60,292	60,292
	PERSONAL SERV - TEMP	107,957	78,686	156,910	156,910
	FRINGE BENEFITS	19,236	13,709	32,882	32,882
	MATERIALS & SUPPLIES	147,520	7,444	130,650	178,036
	EQUIPMENT	400	392	2,800	2,800
	PURCHASE OF SERVICES	174,180	179,123	98,026	178,843
	DISTRIBUTION CREDITS	-	-	34,000CR	34,000CR
	TOTAL	507,398	337,717	447,560	575,763

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS $	1989 ESTIMATE INCL REAPPROPS $
772 000	BOARD OF HEALTH - TOTALS				
	PERSONAL SERV - PERM	31,616	22,850	37,808	37,808
	FRINGE BENEFITS	-	58	-	-
	MATERIALS & SUPPLIES	1,030	324	1,031	1,031
	PURCHASE OF SERVICES	544,118	506,977	630,168	661,568
	CONTRIBUTIONS ETC	-	-	1,000	1,000
	TOTAL	576,764	530,209	670,007	701,407
772 100	ADMINISTRATION - TOTALS				
	PERSONAL SERV - PERM	31,616	22,850	37,808	37,808
	FRINGE BENEFITS	-	58	-	-
	MATERIALS & SUPPLIES	1,030	324	1,031	1,031
	PURCHASE OF SERVICES	18,690	12,949	51,335	51,335
	TOTAL	51,336	36,181	90,174	90,174
772 700	GRANTS-COMM. BASED AIDS PREVENTION PROJEC - TOTALS				
	PURCHASE OF SERVICES	525,428	494,028	568,833	600,233
	TOTAL	525,428	494,028	568,833	600,233
772 701	CANADIAN HEMOPHILLIA SOCIETY (TCOR)				
	PURCHASE OF SERVICES	101,400	70,000	-	31,400
	TOTAL	101,400	70,000	-	31,400
772 702	MAGGIE'S				
	PURCHASE OF SERVICES	44,028	44,028	-	-
	TOTAL	44,028	44,028	-	-
772 703	STREET HEALTH				
	PURCHASE OF SERVICES	25,694	25,694	-	-
	TOTAL	25,694	25,694	-	-
772 704	ALEXANDRA PARK				
	PURCHASE OF SERVICES	44,720	44,720	-	-
	TOTAL	44,720	44,720	-	-
772 705	ANISHNAWBE HEALTH				
	PURCHASE OF SERVICES	42,500	42,500	-	-
	TOTAL	42,500	42,500	-	-
772 706	ST. STEPHEN'S COMMUNITY HOUSE				
	PURCHASE OF SERVICES	81,206	81,206	-	-
	TOTAL	81,206	81,206	-	-
772 707	ACCESS ALLIANCE				
	PURCHASE OF SERVICES	40,000	40,000	-	-
	TOTAL	40,000	40,000	-	-
772 708	UNIVERSITY SETTLEMENT HOUSE				
	PURCHASE OF SERVICES	32,115	32,115	-	-
	TOTAL	32,115	32,115	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
772 709	DAVENPORT-PERTH NEIGHBOURHOOD CENTRE				
	PURCHASE OF SERVICES	7,773	7,773	-	-
	TOTAL	7,773	7,773	-	-
772 710	TORONTO P.W.A. FOUNDATION				
	PURCHASE OF SERVICES	1,996	1,996	-	-
	TOTAL	1,996	1,996	-	-
772 711	SECOND LOOK				
	PURCHASE OF SERVICES	37,000	37,000	-	-
	TOTAL	37,000	37,000	-	-
772 712	TRINITY THEATRE TORONTO				
	PURCHASE OF SERVICES	21,000	21,000	-	-
	TOTAL	21,000	21,000	-	-
772 713	ALEX GALATIS - THE AIDS SHOW				
	PURCHASE OF SERVICES	17,996	17,996	-	-
	TOTAL	17,996	17,996	-	-
772 714	STARDUST CABARET				
	PURCHASE OF SERVICES	28,000	28,000	-	-
	TOTAL	28,000	28,000	-	-
772 799	GENERAL ACCOUNT-AIDS GRANTS-COMM. PROJECTS				
	PURCHASE OF SERVICES	-	-	568,833	568,833
	TOTAL	-	-	568,833	568,833
772 900	SPECIAL ITEMS - TOTALS				
	PURCHASE OF SERVICES	-	-	10,000	10,000
	CONTRIBUTIONS ETC.	-	-	1,000	1,000
	TOTAL	-	-	11,000	11,000
772 905	ENVIRONMENTAL WEEK/89				
	PURCHASE OF SERVICES	-	-	10,000	10,000
	TOTAL	-	-	10,000	10,000
772 910	GRANT - C. P. SHAH AWARD FUND				
	CONTRIBUTIONS ETC.	-	-	1,000	1,000
	TOTAL	-	-	1,000	1,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
773 000	TORONTO PUBLIC LIBRARY BOARD - TOTALS				
	PERSONAL SERV - PERM	14,094,654	13,520,952	14,580,287	14,580,287
	PERSONAL SERV - TEMP	1,502,018	2,117,871	1,537,076	1,537,076
	FRINGE BENEFITS	2,541,821	2,351,166	2,625,856	2,625,856
	MATERIALS & SUPPLIES	4,354,642	4,391,642	4,597,600	4,597,600
	EQUIPMENT	230,074	360,074	240,025	240,025
	PURCHASE OF SERVICES	3,337,122	3,586,169	3,588,185	3,588,185
	CONTRIBUTIONS ETC	125,340	125,340	130,354	130,354
	DISTRIBUTION CREDITS	2,716,050CR	2,963,593CR	2,939,413CR	2,939,413CR
	TOTAL	23,469,621	23,489,621	24,359,970	24,359,970
773 100	OFFICE OF THE CHIEF LIBRARIAN - TOTALS				
	PERSONAL SERV - PERM	2,638,803	2,531,122	2,758,544	2,758,544
	PERSONAL SERV - TEMP	225,133	317,468	236,080	236,080
	FRINGE BENEFITS	455,638	421,564	483,737	483,737
	MATERIALS & SUPPLIES	315,613	318,394	330,821	330,821
	EQUIPMENT	-	-	1,000CR	1,000CR
	PURCHASE OF SERVICES	1,171,840	1,259,462	1,283,669	1,283,669
	CONTRIBUTIONS ETC.	1,714	1,714	1,783	1,783
	TOTAL	4,808,741	4,849,724	5,093,634	5,093,634
773 200	USERS SERVICES DIVISION - TOTALS				
	PERSONAL SERV - PERM	8,997,730	8,631,775	9,345,606	9,345,606
	PERSONAL SERV - TEMP	994,411	1,402,030	1,006,513	1,006,513
	FRINGE BENEFITS	1,632,713	1,510,155	1,694,212	1,694,212
	MATERIALS & SUPPLIES	3,503,539	3,533,515	225,161	225,161
	EQUIPMENT	-	-	3,108	3,108
	PURCHASE OF SERVICES	1,057,447	1,136,455	1,205,916	1,205,916
	TOTAL	16,185,840	16,213,930	13,480,516	13,480,516
773 300	RESOURCES SUPPORT DIVISION - TOTALS				
	PERSONAL SERV - PERM	1,976,220	1,895,640	1,980,495	1,980,495
	PERSONAL SERV - TEMP	255,037	356,915	266,670	266,670
	FRINGE BENEFITS	373,067	345,150	363,690	363,690
	MATERIALS & SUPPLIES	368,474	371,530	140,869	140,869
	PURCHASE OF SERVICES	409,233	439,665	421,919	421,919
	TOTAL	3,382,031	3,408,900	3,173,643	3,173,643
773 400	FINANCE DIVISION - TOTALS				
	PERSONAL SERV - PERM	481,901	462,415	495,642	495,642
	PERSONAL SERV - TEMP	27,437	41,458	27,813	27,813
	FRINGE BENEFITS	80,403	74,297	84,217	84,217
	MATERIALS & SUPPLIES	167,016	168,203	3,900,749	3,900,749
	EQUIPMENT	230,074	360,074	237,917	237,917
	PURCHASE OF SERVICES	698,602	750,587	676,681	676,681
	CONTRIBUTIONS ETC	123,626	123,626	128,571	128,571
	TOTAL	1,809,059	1,980,660	5,551,590	5,551,590

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
773 500	REVENUE - TOTALS				
	DISTRIBUTION CREDITS	2,716,050CR	2,963,593CR	2,939,413CR	2,939,413CR
	TOTAL	2,716,050CR	2,963,593CR	2,939,413CR	2,939,413CR

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL REAPPROPS. • $
774 000	TORONTO HISTORICAL BOARD - TOTALS				
	PERSONAL SERV - PERM	1,935,705	1,935,041	1,982,235	1,982,235
	PERSONAL SERV - TEMP	820,486	809,682	909,091	909,091
	FRINGE BENEFITS	359,330	386,894	381,538	381,538
	MATERIALS & SUPPLIES	306,945	290,274	312,397	312,397
	EQUIPMENT	59,026	56,474	55,789	55,789
	PURCHASE OF SERVICES	458,492	497,589	484,310	484,310
	CONTRIBUTIONS ETC.	610	1,555	1,649	1,649
	DISTRIBUTION CREDITS	681,708CR	610,812CR	599,494CR	599,494CR
	TOTAL	3,258,886	3,366,697	3,527,515	3,527,515
774 100	GENERAL BOARD & SITE OPERATIONS - TOTALS				
	PERSONAL SERV - PERM	1,935,705	1,935,041	1,982,235	1,982,235
	PERSONAL SERV - TEMP	820,486	809,682	909,091	909,091
	FRINGE BENEFITS	359,330	386,894	381,538	381,538
	MATERIALS & SUPPLIES	306,945	290,274	312,397	312,397
	EQUIPMENT	59,026	56,474	55,789	55,789
	PURCHASE OF SERVICES	458,492	497,589	484,310	484,310
	CONTRIBUTIONS ETC.	610	1,555	1,649	1,649
	DISTRIBUTION CREDITS	99,828CR	27,200CR	2,388	2,388
	TOTAL	3,840,766	3,950,309	4,129,397	4,129,397
774 110	GENERAL BD ACTIVITIES				
	PERSONAL SERV - PERM	751,474	924,253	937,245	937,245
	PERSONAL SERV - TEMP	82,460	39,948	37,241	37,241
	FRINGE BENEFITS	132,302	155,742	145,474	145,474
	MATERIALS & SUPPLIES	90,214	64,814	71,603	71,603
	EQUIPMENT	33,275	33,628	30,114	30,114
	PURCHASE OF SERVICES	182,261	197,778	160,739	160,739
	CONTRIBUTIONS ETC.	398	295	1,495	1,495
	DISTRIBUTION CREDITS	40,705CR	-	27,299	27,299
	TOTAL	1,231,679	1,416,458	1,411,210	1,411,210
774 111	HISTORICAL PRESERVATION SECTION				
	PERSONAL SERV - PERM	299,415	298,524	305,665	305,665
	FRINGE BENEFITS	43,415	45,283	46,366	46,366
	MATERIALS & SUPPLIES	11,039	7,730	8,010	8,010
	EQUIPMENT	4,272	2,943	3,149	3,149
	PURCHASE OF SERVICES	21,479	34,372	35,728	35,728
	TOTAL	379,620	388,852	398,918	398,918

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
774 120	FORT YORK OPERATIONS				
	PERSONAL SERV - PERM	301,395	272,683	282,526	282,526
	PERSONAL SERV - TEMP	434,844	398,976	456,690	456,690
	FRINGE BENEFITS	76,905	86,211	83,479	83,479
	MATERIALS & SUPPLIES	128,496	127,400	138,497	138,497
	EQUIPMENT	13,048	13,048	12,155	12,155
	PURCHASE OF SERVICES	79,370	112,538	113,154	113,154
	CONTRIBUTIONS ETC.	114	1,178	72	72
	DISTRIBUTION CREDITS	26,339CR	5,440CR	3,782CR	3,782CR
	TOTAL	1,007,833	1,006,594	1,082,791	1,082,791
774 130	MARINE MUSEUM OPERATIONS				
	PERSONAL SERV - PERM	119,322	104,986	108,955	108,955
	PERSONAL SERV - TEMP	65,373	66,897	65,547	65,547
	FRINGE BENEFITS	22,205	21,875	22,357	22,357
	MATERIALS & SUPPLIES	15,030	19,572	20,810	20,810
	EQUIPMENT	1,576	-	650	650
	PURCHASE OF SERVICES	51,453	40,724	44,882	44,882
	CONTRIBUTIONS ETC.	41	40	40	40
	DISTRIBUTION CREDITS	5,446CR	5,440CR	3,782CR	3,782CR
	TOTAL	269,554	248,654	259,459	259,459
774 140	MACKENZIE HOUSE OPERATIONS				
	PERSONAL SERV - PERM	110,077	72,492	75,735	75,735
	PERSONAL SERV - TEMP	62,701	87,832	106,541	106,541
	FRINGE BENEFITS	19,321	18,809	20,965	20,965
	MATERIALS & SUPPLIES	19,397	21,534	22,287	22,287
	EQUIPMENT	3,900	3,900	3,505	3,505
	PURCHASE OF SERVICES	34,864	34,720	35,945	35,945
	CONTRIBUTIONS ETC.	31	17	17	17
	DISTRIBUTION CREDITS	12,446CR	5,440CR	9,782CR	9,782CR
	TOTAL	237,845	233,864	255,213	255,213
774 150	COLBORNE LODGE OPERATIONS				
	PERSONAL SERV - PERM	114,156	97,047	101,678	101,678
	PERSONAL SERV - TEMP	61,211	62,076	71,362	71,362
	FRINGE BENEFITS	21,143	20,243	21,771	21,771
	MATERIALS & SUPPLIES	14,571	17,433	18,127	18,127
	EQUIPMENT	-	-	2,475	2,475
	PURCHASE OF SERVICES	26,622	25,337	31,582	31,582
	DISTRIBUTION CREDITS	6,446CR	5,440CR	3,782CR	3,782CR
	TOTAL	231,257	216,696	243,213	243,213

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS $
774 160	SPADINA HOUSE OPERATIONS				
	PERSONAL SERV - PERM	239,866	165,056	170,431	170,431
	PERSONAL SERV - TEMP	113,897	153,953	171,710	171,710
	FRINGE BENEFITS	44,039	38,731	41,126	41,126
	MATERIALS & SUPPLIES	28,198	31,791	33,063	33,063
	EQUIPMENT	2,955	2,955	3,741	3,741
	PURCHASE OF SERVICES	62,443	52,120	62,280	62,280
	CONTRIBUTIONS ETC.	26	25	25	2
	DISTRIBUTION CREDITS	8,446CR	5,440CR	3,783CR	3,783CR
	TOTAL	482,978	439,191	478,593	478,593
774 300	REVENUE - TOTALS				
	DISTRIBUTION CREDITS	581,880CR	583,612CR	601,882CR	601,882CR
	TOTAL	581,880CR	583,612CR	601,882CR	601,882CR

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
776 000	ST. LAWRENCE CENTRE FOR THE ARTS - TOTALS				
	PERSONAL SERV - PERM	599,825	686,200	751,802	751,802
	PERSONAL SERV - TEMP	382,000	413,645	485,000	485,000
	FRINGE BENEFITS	93,000	96,032	117,050	117,050
	MATERIALS & SUPPLIES	201,864	227,298	236,770	236,770
	EQUIPMENT	54,000	66,035	54,000	54,000
	PURCHASE OF SERVICES	914,400	863,488	851,450	851,450
	CONTRIBUTIONS ETC.	10,000	8,500	10,400	10,400
	DISTRIBUTION CREDITS	910,000CR	921,652CR	1,088,000CR	1,088,000CR
	TOTAL	1,345,089	1,439,546	1,418,472	1,418,472

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
777 000	PLANNING ADVISORY COMMITTEE - TOTALS				
	PERSONAL SERV - PERM	36,786	36,004	36,786	36,786
	FRINGE BENEFITS	51	55	51	51
	MATERIALS & SUPPLIES	380	1,925	4,722	4,722
	PURCHASE OF SERVICES	2,600	103	260	260
	TOTAL	39,817	38,087	41,819	41,819

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
781 100	CECIL ST. COMMUNITY CENTRE - TOTALS				
	PERSONAL SERV - PERM	186,351	182,198	184,231	184,231
	PERSONAL SERV - TEMP	10,271	13,266	16,248	16,248
	FRINGE BENEFITS	26,877	24,238	31,061	31,061
	MATERIALS & SUPPLIES	16,533	17,948	16,672	16,672
	EQUIPMENT	4,500	6,173	2,566	2,566
	PURCHASE OF SERVICES	35,358	38,121	43,107	43,107
	DISTRIBUTION CREDITS	21,262CR	26,800CR	27,048CR	27,048CR
	TOTAL	258,62P	255,144	266,837	266,837
781 110	CORE ADMINISTRATION				
	PERSONAL SERV - PERM	186,351	182,198	184,231	184,231
	FRINGE BENEFITS	25,877	23,182	29,822	29,822
	MATERIALS & SUPPLIES	7,242	7,630	7,911	7,911
	EQUIPMENT	4,000	4,173	2,066	2,066
	PURCHASE OF SERVICES	35,158	37,921	42,807	42,807
	TOTAL	258,628	255,104	266,837	266,837
781 120	PROGRAMMING				
	PERSONAL SERV - TEMP	10,271	13,266	16,248	16,248
	FRINGE BENEFITS	1,000	1,056	1,239	1,239
	MATERIALS & SUPPLIES	9,291	10,318	8,761	8,761
	EQUIPMENT	500	2,000	500	500
	PURCHASE OF SERVICES	200	200	300	300
	DISTRIBUTION CREDITS	21,262CR	26,800CR	27,048CR	27,048CR
	TOTAL	-	40	-	-
781 200	519 CHURCH ST. COMMUNITY CENTRE - TOTALS				
	PERSONAL SERV - PERM	192,601	192,600	213,075	213,075
	PERSONAL SERV - TEMP	178,544	163,418	175,385	175,385
	FRINGE BENEFITS	54,480	47,180	61,355	61,355
	MATERIALS & SUPPLIES	54,205	55,190	57,889	57,889
	EQUIPMENT	4,285	16,260	6,960	6,960
	PURCHASE OF SERVICES	62,977	65,094	69,568	69,568
	CONTRIBUTIONS ETC.	-	-	3,361	3,361
	DISTRIBUTION CREDITS	130,042CR	125,958CR	128,091CR	128,091CR
	TOTAL	417,050	413,784	459,502	459,502
781 210	CORE ADMINISTRATION				
	PERSONAL SERV - PERM	192,601	192,600	213,075	213,075
	PERSONAL SERV - TEMP	88,080	88,210	91,185	91,185
	FRINGE BENEFITS	41,442	40,886	48,725	48,725
	MATERIALS & SUPPLIES	31,455	31,890	33,839	33,839
	EQUIPMENT	4,285	4,760	6,960	6,960
	PURCHASE OF SERVICES	59,187	59,149	65,718	65,718
	TOTAL	417,050	417,495	459,502	459,502

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
781 220	PROGRAMMING				
	PERSONAL SERV - TEMP	90,464	75,208	84,200	84,200
	FRINGE BENEFITS	13,038	6,294	12,630	12,630
	MATERIALS & SUPPLIES	22,750	23,300	24,050	24,050
	EQUIPMENT	-	11,500	-	-
	PURCHASE OF SERVICES	3,790	5,945	3,850	3,850
	CONTRIBUTIONS ETC.	-	-	3,361	3,361
	DISTRIBUTION CREDITS	130,042CR	125,958CR	128,091CR	128,091CR
	TOTAL	-	3,711CR	-	-
781 400	COMMUNITY CENTRE 55 - TOTALS				
	PERSONAL SERV - PERM	152,630	150,135	174,244	174,244
	PERSONAL SERV - TEMP	146,138	154,485	189,037	189,037
	FRINGE BENEFITS	34,721	34,771	47,830	47,830
	MATERIALS & SUPPLIES	44,022	30,734	41,480	41,480
	EQUIPMENT	9,940	6,987	7,440	7,440
	PURCHASE OF SERVICES	52,775	50,177	55,890	55,890-
	DISTRIBUTION CREDITS	171,745CR	173,679CR	217,911CR	217,911CR
	TOTAL	268,481	253,610	298,010	298,010
781 410	CORE ADMINISTRATION				
	PERSONAL SERV - PERM	152,630	150,135	174,244	174,244
	PERSONAL SERV - TEMP	49,202	43,169	48,422	48,422
	FRINGE BENEFITS	25,738	26,676	33,228	33,228
	MATERIALS & SUPPLIES	7,396	7,396	7,691	7,691
	EQUIPMENT	3,390	3,937	3,440	3,440
	PURCHASE OF SERVICES	30,125	27,876	30,985	30,985
	TOTAL	268,481	259,189	298,010	298,010
781 420	PROGRAMMING				
	PERSONAL SERV - TEMP	96,936	111,316	140,615	140,615
	FRINGE BENEFITS	8,983	8,095	14,602	14,602
	MATERIALS & SUPPLIES	36,626	23,338	33,789	33,789
	EQUIPMENT	6,550	3,050	4,000	4,000
	PURCHASE OF SERVICES	22,650	22,301	24,905	24,905
	DISTRIBUTION CREDITS	171,745CR	173,679CR	217,911CR	217,911CR
	TOTAL	-	5,579CR	-	-
781 500	SCADDING COURT COMMUNITY CENTRE - TOTALS				
	PERSONAL SERV - PERM	353,684	345,107	338,038	338,038
	PERSONAL SERV - TEMP	91,300	167,950	111,253	111,253
	FRINGE BENEFITS	56,005	61,919	61,971	61,971
	MATERIALS & SUPPLIES	45,695	42,388	46,465	46,465
	EQUIPMENT	10,916	13,161	8,590	8,590
	PURCHASE OF SERVICES	51,745	150,595	69,342	69,342
	DEBT SERVICE	4,230	4,230	4,230	4,230
	DISTRIBUTION CREDITS	323,360CR	509,333CR	353,163CR	353,163CR
	TOTAL	290,215	276,017	286,726	286,726

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
781 510	CORE ADMINISTRATION				
	PERSONAL SERV - PERM	216,029	220,317	209,678	209,678
	FRINGE BENEFITS	31,510	29,770	31,991	31,991
	MATERIALS & SUPPLIES	13,590	13,300	14,300	14,300
	EQUIPMENT	3,541	3,541	2,990	2,990
	PURCHASE OF SERVICES	25,545	25,739	27,767	27,767
	TOTAL	290,215	292,667	286,726	286,726
781 520	PROGRAMMING				
	PERSONAL SERV - PERM	137,655	124,790	128,360	128,360
	PERSONAL SERV - TEMP	91,300	167,950	111,253	111,253
	FRINGE BENEFITS	24,495	32,149	29,980	29,980
	MATERIALS & SUPPLIES	32,105	29,088	32,165	32,165
	EQUIPMENT	7,375	9,620	5,600	5,600
	PURCHASE OF SERVICES	26,200	124,856	41,575	41,575
	DEBT SERVICE	4,230	4,230	4,230	4,230
	DISTRIBUTION CREDITS	323,360CR	509,333CR	353,163CR	353,163CR
	TOTAL	-	16,650CR	-	-
781 600	CENTRAL EGLINTON COMMUNITY CENTRE - TOTALS				
	PERSONAL SERV - PERM	91,681	77,521	90,484	90,484
	PERSONAL SERV - TEMP	69,145	72,880	71,151	71,151
	FRINGE BENEFITS	17,465	18,394	17,107	17,107
	MATERIALS & SUPPLIES	14 540	23,116	19,099	19,099
	EQUIPMENT	-	-	900	900
	PURCHASE OF SERVICES	15,233	16,860	16,021	16,021
	DISTRIBUTION CREDITS	73,330CR	65,940CR	81,151CR	81,151CR
	TOTAL	134,734	142,831	133,611	133,611
781 610	CORE ADMINISTRATION				
	PERSONAL SERV - PERM	91,681	77,521	90,484	90,484
	PERSONAL SERV - TEMP	17,036	12,629	11,556	11,556
	FRINGE BENEFITS	12,319	13,542	11,499	11,499
	MATERIALS & SUPPLIES	4,640	12,282	7,723	7,723
	EQUIPMENT	-	-	900	900
	PURCHASE OF SERVICES	9,058	12,391	11,449	11,449
	TOTAL	134,734	128,365	133,611	133,611
781 620	PROGRAMMING				
	PERSONAL SERV - TEMP	52,109	60,251	59,595	59,595
	FRINGE BENEFITS	5,146	4,852	5,608	5,608
	MATERIALS & SUPPLIES	9,900	10,834	11,376	11,376
	PURCHASE OF SERVICES	6,175	4,469	4,572	4,572
	DISTRIBUTION CREDITS	73,330CR	65,940CR	81,151CR	81,151CR
	TOTAL	-	14,466	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS $	1989 ESTIMATE INCL. REAPPROPS $
781 800	RALPH THORNTON CENTRE - TOTALS				
	PERSONAL SERV - PERM	145,479	145,479	144,351	144,351
	PERSONAL SERV - TEMP	44,628	65,305	99,389	99,389
	FRINGE BENEFITS	24,676	28,668	32,080	32,080
	MATERIALS & SUPPLIES	12,544	14,265	14,851	14,851
	EQUIPMENT	600	600	800	800
	PURCHASE OF SERVICES	58,315	58,136	60,110	60,110
	CONTRIBUTIONS ETC.	47,545	46,727	48,596	48,596
	DISTRIBUTION CREDITS	38,152CR	57,482CR	94,402CR	94,402CR
	TOTAL	295,635	301,698	305,775	305,775
781 810	CORE ADMINISTRATION				
	PERSONAL SERV - PERM	145,479	145,479	144,351	144,351
	PERSONAL SERV - TEMP	37,518	35,569	39,389	39,389
	FRINGE BENEFITS	24,036	26,616	28,480	28,480
	MATERIALS & SUPPLIES	10,944	10,604	10,951	10,951
	EQUIPMENT	600	600	800	800
	PURCHASE OF SERVICES	50,315	52,312	54,010	54,010
	CONTRIBUTIONS ETC.	47,545	46,727	48,596	48,596
	DISTRIBUTION CREDITS	20,802CR	20,802CR	20,802CR	20,802CR
	TOTAL	295,635	297,105	305,775	305,775
781 820	PROGRAMMING				
	PERSONAL SERV - TEMP	7,110	29,736	60,000	60,000
	FRINGE BENEFITS	640	2,052	3,600	3,600
	MATERIALS & SUPPLIES	1,600	3,661	3,900	3,900
	PURCHASE OF SERVICES	8,000	5,824	6,100	6,100
	DISTRIBUTION CREDITS	17,350CR	36,680CR	73,600CR	73,600CR
	TOTAL	-	4,593	-	-
781 900	APPLEGROVE COMMUNITY COMPLEX - TOTALS				
	PERSONAL SERV - PERM	301,084	193,039	182,259	182,259
	PERSONAL SERV - TEMP	24,001	19,178	7,280	7,280
	FRINGE BENEFITS	32,569	19,184	24,439	24,439
	MATERIALS & SUPPLIES	36,424	25,844	22,219	22,219
	EQUIPMENT	5,307	13,358	-	-
	PURCHASE OF SERVICES	42,991	38,705	43,074	43,074
	CONTRIBUTIONS ETC.	12,223	-	-	-
	DISTRIBUTION CREDITS	310,997CR	137,428CR	147,159CR	147,159CR
	TOTAL	143,602	171,880	132,112	132,112
781 910	CORE ADMINISTRATION				
	PERSONAL SERV - PERM	95,064	96,129	85,176	85,176
	PERSONAL SERV - TEMP	-	1,250	-	-
	FRINGE BENEFITS	15,300	11,462	14,392	14,392
	MATERIALS & SUPPLIES	6,926	6,979	7,258	7,258
	EQUIPMENT	1,000	400	-	-
	PURCHASE OF SERVICES	25,312	23,032	25,286	25,286
	TOTAL	143,602	139,252	132,112	132,112

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
781 920	PROGRAMMING				
	PERSONAL SERV - PERM	206,020	96,910	97,083	97,083
	PERSONAL SERV - TEMP	24,001	17,928	7,280	7,280
	FRINGE BENEFITS	17,269	7,722	10,047	10,047
	MATERIALS & SUPPLIES	29,498	18,865	14,961	14,961
	EQUIPMENT	4,307	12,958	-	-
	PURCHASE OF SERVICES	17,679	15,673	17,788	17,788
	CONTRIBUTIONS ETC.	12,223	-	-	-
	DISTRIBUTION CREDITS	310,997CR	137,428CR	147,159CR	147,159CR
	TOTAL	-	32,628	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
783 100	MOSS PARK ARENA - TOTALS				
	PERSONAL SERV - PERM	151,371	154,016	160,539	160,539
	PERSONAL SERV - TEMP	35,843	43,198	41,751	41,751
	FRINGE BENEFITS	25,635	25,000	25,000	25,000
	MATERIALS & SUPPLIES	47,760	61,887	55,200	55,200
	EQUIPMENT	5,000	6,610	3,000	3,000
	PURCHASE OF SERVICES	81,868	84,541	87,721	87,721
	DISTRIBUTION CREDITS	347,224CR	352,427CR	368,225CR	368,225CR
	TOTAL	253	22,825	4,986	4,986
783 200	MCCORMICK ARENA - TOTALS				
	PERSONAL SERV - PERM	97,255	77,736	100,223	100,223
	PERSONAL SERV - TEMP	48,562	51,515	52,517	52,517
	FRINGE BENEFITS	11,709	12,261	14,367	14,367
	MATERIALS & SUPPLIES	29,347	28,297	30,078	30,078
	EQUIPMENT	4,000	4,000	6,270	6,270
	PURCHASE OF SERVICES	88,998	83,937	88,784	88,784
	DISTRIBUTION CREDITS	283,575CR	275,265CR	301,820CR	301,820CR
	TOTAL	3,704CR	17,519CR	9,581CR	9,581CR
783 300	WILLIAM H. BOLTON ARENA - TOTALS				
	PERSONAL SERV - PERM	91,372	92,574	92,574	92,574
	PERSONAL SERV - TEMP	44,594	44,905	44,905	44,905
	FRINGE BENEFITS	17,700	17,051	17,051	17,051
	MATERIALS & SUPPLIES	29,600	29,086	30,275	30,275
	EQUIPMENT	-	1,196	6,600	6,600
	PURCHASE OF SERVICES	66,120	77,385	67,795	67,795
	DISTRIBUTION CREDITS	193,260CR	203,637CR	218,840CR	218,840CR
	TOTAL	56,126	58,560	40,360	40,360
783 400	FOREST HILL MEMORIAL ARENA - TOTALS				
	PERSONAL SERV - PERM	98,846	122,003	127,053	127,053
	PERSONAL SERV - TEMP	57,791	53,320	54,083	54,083
	FRINGE BENEFITS	27,260	26,817	27,890	27,890
	MATERIALS & SUPPLIES	47,650	52,370	51,681	51,681
	EQUIPMENT	6,000	3,126	4,000	4,000
	PURCHASE OF SERVICES	107,754	100,438	111,993	111,993
	DISTRIBUTION CREDITS	351,295CR	373,566CR	382,700CR	382,700CR
	TOTAL	5,994CR	15,492CR	6,000CR	6,000CR
783 500	GEORGE BELL ARENA - TOTALS				
	PERSONAL SERV - PERM	78,835	70,897	81,020	81,020
	PERSONAL SERV - TEMP	37,608	48,845	38,908	38,908
	FRINGE BENEFITS	14,288	14,792	13,696	13,696
	MATERIALS & SUPPLIES	20,084	21,578	22,280	22,280
	EQUIPMENT	1,400	318	5,000	5,000
	PURCHASE OF SERVICES	101,955	105,338	108,924	108,924
	DISTRIBUTION CREDITS	238,170CR	233,017CR	253,828CR	253,828CR
	TOTAL	16,000	28,751	16,000	16,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
783 600	TED REEVE ARENA - TOTALS				
	PERSONAL SERV - PERM	53.222	52,725	56,216	56,216
	PERSONAL SERV - TEMP	104,628	119,962	126,448	126,448
	FRINGE BENEFITS	11,510	11,375	11,631	11,631
	MATERIALS & SUPPLIES	78,125	77,751	77,200	77,200
	EQUIPMENT	2,000	1,663	2,000	2,000
	PURCHASE OF SERVICES	131,163	131,205	127,465	127,465
	DISTRIBUTION CREDITS	350,259CR	363,060CR	371,825CR	371,825CR
	TOTAL	30,389	31,621	29,135	29,135
783 700	NORTH TORONTO MEMORIAL ARENA - TOTALS				
	PERSONAL SERV - PERM	175,804	178,651	197,459	197,459
	PERSONAL SERV - TEMP	51,600	56,647	61,950	61,950
	FRINGE BENEFITS	30,750	33,973	38,500	38,500
	MATERIALS & SUPPLIES	90,285	94,312	97,775	97,775
	PURCHASE OF SERVICES	126,325	137,128	111,680	111,680
	DISTRIBUTION CREDITS	500,717CR	501,274CR	523,508CR	523,508CR
	TOTAL	25,953CR	563CR	16,144CR	16,144CR

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
784 100	A. A. LAMPORT STADIUM - TOTALS				
	PERSONAL SERV - PERM	41,196	41,592	41,592	41,592
	PERSONAL SERV - TEMP	54,800	76,503	75,003	75,003
	FRINGE BENEFITS	5,119	6,821	8,600	8,600
	MATERIALS & SUPPLIES	43,298	54,789	18,459	18,459
	EQUIPMENT	1,040	877	900	900
	PURCHASE OF SERVICES	64,999	109,829	100,430	100,430
	DISTRIBUTION CREDITS	202,918CR	284,381CR	272,496CR	272,496CR
	TOTAL	7,534	6,030	27,512CR	27,512CR

TABLE 5

DETAIL OF EXPENDITURES

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
790 000	TORONTO ECONOMIC DEVELOPMENT CORPORATION - TOTALS				
	PERSONAL SERV - PERM	205,300	158,000	211,500	211,500
	PERSONAL SERV - TEMP	1,000	1,300	1,000	1,000
	FRINGE BENEFITS	26,500	7,900	26,500	26,500
	MATERIALS & SUPPLIES	12,000	2,700	12,000	12,000
	EQUIPMENT	15,000	31,800	15,000	15,000
	PURCHASE OF SERVICES	200,700	109,110	200,700	200,700
	TOTAL	460,500	310,810	466,700	466,700

METROPOLITAN TORONTO GENERAL LEVY

STATEMENT OF FUNCTION

The Council of the Municipality of Metropolitan Toronto, By-law No. 56-89, April 27, 1989, levies for the year 1988 against the City of Toronto for General Purposes.

	1988 Estimate Net	1988 Actual Net	1989 Estimate Net
	$	$	$
Cost of Program			
Metropolitan Toronto General Levy	299,382,306	299,382,306	348,625,064
Cost by Features of Expense			
Contributions, Indeminities, Taxes and Payment to Other Budgets	299,382,306	299,382,306	348,625,064

CITY OF TORONTO
FINANCE DEPARTMENT
TAXATION & WATER REVENUE DIVISION
TAX ACCOUNTING BRANCH

BOARD OF EDUCATION
STATEMENT OF FUNCTION

The Council of the Municipality of Metropolitan Toronto, By-law No. 56-89, April 27, 1989, levies for the year 1989 against the City of Toronto and the Metropolitan Separate School Board for school purposes.

	1988 Estimate Net	1988 Actual Net	1989 Estimate	
			Gross	Net
	$	$	$	$
Cost of Program				
Elementary - Public				
Metropolitan Toronto Levy	310,343,249	322,274,864	357,091,038	357,091,037
Toronto Board of Education	5,229,176	5,433,851	5,379,733	5,379,732
Secondary				
Metropolitan Toronto Levy	262,018,635	271,940,038	309,188,747	309,188,748
Toronto Board of Education	3,486,117	3,620,597	3,586,489	3,586,514
Sub-total	581,077,177	603,269,350	675,246,007	675,246,031
Elementary - Separate				
Metropolitan Separate School Board	30,373,308	30,946,526	35,646,493	35,588,086
Secondary				
Metropolitan Separate School Board	23,680,286	24,109,891	27,789,787	27,744,251
Total	635,130,771	658,325,767	738,682,287	738,578,368
Cost by Features of Expense				
Contributions, Indemnities, Taxes and Payments to Other Budgets	635,130,771	658,325,767		738,578,368

Source: Mill Rate Books, By-law 56-89, Metro Budget

DETAILS OF
REVENUE ESTIMATES
1989

Extract from the Board of Control Report No. 30 adopted in Council November 29, 1915, (Appendix "A", Page 1153):

> *"It shall be the duty of the City Treasurer to estimate the revenue for the year, for the purpose of submission in the annual estimates, and the estimate of that officer shall not be varied by the Board of Control or Council."*

DETAIL OF GENERAL REVENUE

	1988 Estimates $	1988 Actual $	1989 Estimates $
PAYMENT IN LIEU OF TAXES			
Government of Canada -			
- Federal Properties	12,696,354	12,283,198	13,022,873
- Consulates	409,819	384,683	407,848
Canadian Broadcasting Corporation	707,137	708,380	751,037
Federal Business Development Bank	96,570	96,006	101,787
Export Development Corporation	--	62,846	66,631
SUB-TOTAL	13,909,880	13,535,113	14,350,176
Province of Ontario - Properties	12,036,634	11,893,734	12,609,956
Provincial Enterprises			
- Ontario Hydro	15,126,651	14,711,276	15,597,166
- Liquor Control Board	1,252,175	1,295,037	1,373,022
Ontario Stock Yards	279,997	548,428	296,013
- O.H.C.	6,219,731	6,167,244	6,538,626
SUB-TOTAL	34,915,188	34,615,719	36,414,783
Municipal Enterprises	14,117,035	14,141,004	14,992,552
TOTAL	62,942,103	62,291,836	65,757,511

D E T A I L   O F   G E N E R A L   R E V E N U E

	1988 Estimates $	1988 Actual $	1989 Estimates $
TAX RELATED REVENUES			
University of Toronto			
- Revenue Producing Properties	209,423	218,324	227,057
Special Levy			
- University of Toronto	2,005,425	2,739,525	2,105,142
- Ontario College of Art	96,450	133,775	104,442
- O.I.S.E	48,450	74,000	59,046
- Ryerson	572,925	817,375	651,000
- George Brown	461,025	612,700	487,266
- Regis College	7,800	12,200	9,672
Levy Against Correctional Institutions	31,050	52,800	41,184
Levy Against Public Hospitals and Mental Health Facilities	705,525	816,100	713,154
TOTAL	4,138,073	5,476,799	4,397,963
TAXES ON TELEGRAPH AND TELEPHONE COMPANIES - CITY'S SHARE			
Tax on Telegraph Co. Receipts	179,507	171,945	146,438
Tax on Telephone Co. Receipts	8,320,494	8,104,016	8,452,591
TOTAL	8,500,001	8,275,961	8,599,029

DETAIL OF GENERAL REVENUE

	1988 Estimates $	1988 Actual $	1989 Estimates $
SUBSIDIES/GRANTS - CANADA			
Administration Fee - Demo. Rehab.	900	691	600
Administration Fee - L.R.R.P.	67,000	125,510	100,000
Administration Fee - R.R.A.P.	30,000	75,000	30,000
TOTAL	97,900	201,201	130,600
SUBSIDIES/GRANTS - ONTARIO			
General Support Grant	22,237,863	22,392,544	22,392,544
Administration Fee - House Repairs	350	796	1,501
O.H.R.P. Administration Fee	25,000	10,202	10,200
Highway Subsidy - Parks & Recreation Department	88,000	207,294	195,000
Highway Subsidy - Department of Public Works	5,800,000	6,110,715	7,423,000
Public Health Act Grant	10,471,000	10,572,546	10,995,448
Provincial Share of Sick Pay Grant	80,000	72,308	72,308
A.I.D.S. Operational Plan	840,000	839,001	750,000
Recreation Grant	12,000	6,000	12,000
Children's Dental Program	468,922	468,922	700,000
Material Recovery Plan - Container	400,000	701,892	758,300
TOTAL	40,754,213	41,382,220	43,310,301
FINANCIAL ITEMS			
Interest	16,279,112	22,533,741	20,260,226
W.C.B. 3rd Party Recovery	25,000	151,134	91,500
TOTAL	16,304,112	22,684,875	20,351,726
TAX PENALTIES & INTEREST	4,795,000	4,418,392	5,400,000

DETAIL OF GENERAL REVENUE

	1988 Estimates $	1988 Actual $	1989 Estimates $
LICENCES & PERMITS			
Application Fees/Rental Housing	12,000	12,150	12,000
Marriage Licences	455,000	425,530	455,000
Lottery Licences	220,000	373,509	320,275
Development Processing Fees	--	--	100,000
Proceeds from Auction - Miscellaneous Equipment	750	693	750
Heating Permit Fees	166,000	228,727	190,000
Plan Examining Fees	10,000,000	14,527,337	11,696,379
Plumbing and Drainage Fees	177,000	273,521	210,000
C.N.E. Amusement Ride Inspection	15,000	9,897	--
Property Information Fees	600,000	624,155	550,000
Lodging House Certificate Fees	15,000	12,530	12,500
Canopy Encroachments	9,000	7,145	6,500
Fire Escape Encroachments	1,600	1,410	1,000
Sign Encroachments	94,500	128,204	10,000
Dog Licences	180,000	174,582	180,000
Processing Fees - Boulevard Cafes	13,000	8,850	9,050
Processing Fees - Street Vending	--	15,203	15,000
SARS Revenue - Entrance Protection	13,125	11,479	12,557
Area Rentals	213,000	208,496	214,000
SARS Revenue - Boulevard Marketing	196,800	201,540	218,936
Licence Fees - Flower, Craft & Fruit	20,000	94,712	85,000
Licence Fees - Newspaper Kiosks and Boxes	40,000	44,470	52,510
Boulevard Parking	248,000	233,087	269,626
Street Allowance Rental System			
- Driveway Widening	36,750	38,970	45,758
- Front Yard Parking	34,000	25,927	26,000
TOTAL	12,760,525	17,682,124	14,692,841

DETAIL OF GENERAL REVENUE

	1988 Estimates $	1988 Actual $	1989 Estimates $
SERVICE CHARGES			
Tax Certificate Fees	250,000	294,503	295,000
Microfilm Service Charges	7,500	18,352	18,000
Conveyancing Charges	630	845	690
Official Charges - Legal	50	54	50
By-law Registration	210	455	245
Legal Costs	25,000	38,876	50,000
Sale of City of Toronto Publications	17,000	21,009	20,000
Building By-Law Sales	--	147	100
Committee of Adjustment - Application Fee	301,250	308,549	302,500
Weed Cutting	45,000	41,580	45,000
Weigh Scale Fees	23,500	19,758	20,000
Real Estate Service Charges	800	2,600	2,000
Province Rent Supplement - Administration Fee	65,610	67,113	65,610
NPHC - Property Management Fee	2,065,920	2,023,548	2,387,548
Organization Fee - Housing - Staff Cost	365,700	--	387,500
Property Management Fee - City Property Houses	51,756	51,756	51,756
PUCC Recovery	239,050	229,149	263,925
Sundry Revenue - Survey and Mapping	60,000	58,937	60,000
Operations Overhead - Private Drains	154,522	187,494	216,207
- Water Services	168,512	182,166	271,110
- Blocked Drains	4,514	3,726	5,135
- Water Leaks	1,327	1,592	2,133
- Sundry Work Orders	30,173	72,934	56,053
Contribution - City (Landbanking) Staff Cost	--	--	--
Recovery of Preliminary Development Funding	--	--	--
Engineering and Programming Overhead			
- Work Orders	25,000	24,733	35,000
- Cut Repairs	--	--	--
Overhead - Parking Meter Operation	137,036	114,147	118,393
DPW Overhead on Metro Orders	45,518	43,775	46,500
DPW Recovery Excess Usetime - General Budget	524,924	540,856	563,000
Surveying Fees	70,000	71,041	65,000

DETAIL OF GENERAL REVENUE

	1988 Estimates $	1988 Actual $	1989 Estimates $
SERVICE CHARGES CONT'D			
Fence By-law Fees	300	1,681	500
Zoning By-law Sales	58,000	41,875	56,000
Agreement Fees to Maintain Fences	2,000	540	540
Snow Cleaning of Sidewalks	150,000	116,107	150,000
DPW Roads & Traffic - Curbs on Metro Roads	2,040	5,420	2,040
TOTAL	4,892,842	4,585,318	5,557,535
RENTS, CONCESSIONS & FRANCHISES			
Souvenir Counter - City Hall	4,500	6,736	6,755
Other Residential Properties	38,163	21,723	9,792
Business Properties - Property Department	106,616	126,410	106,011
Casa Loma	450,000	532,088	638,061
Parks	43,754	48,759	48,892
St. Patrick's Market	4,736	4,736	--
Sundry Rentals	711,682	520,867	387,653
Telephone Booths on Streets	100,000	106,463	116,140
Municipal Farm	--	--	--
City Hall Cafeteria	--	--	--
Forest Hill Municipal Building	42,823	135,037	173,000
Swansea Municipal Building	21,096	45,747	44,529
Rental of Facilities - Recreation	200	2,598	428
St. Lawrence Market	1,166,963	797,684	758,894
St. Lawrence Complex - Rental Fees	884,203	1,184,738	1,105,900
St. Lawrence Market Carts - Rents	--	--	--
New City Hall - Public Library	311,622	311,623	313,341
110 Lombard Street	105,000	90,000	129,923
Pedestrian Walkway - Melinda & Johnson	4,000	4,000	4,000
Business Properties - General	94,937	99,784	97,544
Gen. Rental - Area Under Wellington	9,247	9,247	9,247

DETAIL OF GENERAL REVENUE

	1988 Estimates $	1988 Actual $	1989 Estimates $
RENTS, CONCESSIONS & FRANCHISES CONT'D			
Bike Lockers Rental Fee	640	161	--
City Hall Occasional Uses - City Hall Foyer	600	400	400
Nathan Phillips Square - Concession	15,500	17,635	17,000
South Side Queen Street - Rental	708,288	761,340	734,521
Ice Rink Locker Rentals	3,125	4,134	4,150
Boat House Rentals	8,240	8,323	8,350
Community Centre - Fees	480	405	480
Community Centre - Concessions	71,176	171,569	159,795
Harrison Baths Fees	12,000	11,282	12,000
Allan Gardens Fees	--	4,755	4,755
Housing Department - Property Management Rentals	390,120	458,852	482,140
Street Occupation Permits	200,000	257,788	230,540
Metro - Telephone Services	54,711	51,171	53,977
- Space Rentals - City Hall	2,629,443	3,420,453	2,928,491
- Garage Space	99,696	110,049	106,398
- Ambulance Station Rental	5,022	--	--
- Red Cross - 674 Dundas	12,094	12,093	--
- Glen Road Fire Hall	101,672	87,946	88,649
Eastview Day Care Centre - 86 Blake Street	56,337	53,669	52,624
TOTAL	8,468,686	9,480,265	8,834,380

DETAIL OF GENERAL REVENUE

MISCELLANEOUS	1988 Estimates $	1988 Actual $	1989 Estimates $
Council - Sundry	7,000	18,360	10,000
Audit - Sundry	75	51	50
City Clerk's - Sundry	42,000	41,312	42,000
Building Code Fines	42,000	42,314	43,000
Remuneration - Retail Sales Tax	1,000	625	1,000
Finance - Sundry	14,000	64,000	64,000
Legal - Sundry	16,500	63,265	18,815
Purchasing - Sundry	35,000	19,606	29,000
Management Services - Sundry	150	229	335
Labour Relations - Sundry Revenue	--	--	--
Administration Fee - Parking Authority etc.	42,101	34,411	43,135
Recovery from Toronto Sesquicentennial Celebrations	--	--	--
Recovery from Water Revenue Fund	--	384,675	888,074
Administration Fee - Langstaff Farm	--	--	--
Reserve for Life Insurance - Forest Hill Employees	450	245	180
Proceeds from Reserve for Election	890,000	1,000,000	--
Excess from Tax Refund Trust Fund	58,753	58,753	120,717
General Miscellaneous	439,000	617,813	37,426
Building - Sundry	5,000	11,887	11,520
Property - Sundry	42,800	37,409	35,500
Public Health - Sundry	8,500	6,546	7,500
Fire Department - Cash Discount on Purchases	1,150	3,192	2,560
Parks and Recreation - Sundry	59,600	65,085	60,000
Emergency Shelters - Operating Revenue	86,724	92,683	91,540
Miscellaneous Revenues - Housing Department	150	644	840
Proceeds from Water Budget - DPW Administration	2,456,391	2,309,456	2,431,039
Proceeds from Parking Meter Budget	88,029	85,161	81,802
Proceeds from Sewer Budget - DPW	2,933,625	2,821,450	2,942,659
Engineering and Programming - Sundry	39,190	63,739	100,000
Operations - Miscellaneous Revenue	455	673	674
Streets - Sundry Revenue	760	160	161
Recovery from Railways	2,750	5,774	--

D E T A I L   O F   G E N E R A L   R E V E N U E

	1988 Estimates $	1988 Actual $	1989 Estimates $
MISCELLANEOUS CONT'D			
Sale of District Heating Study Report	50	3	25
Sale of Traffic Counts	1,500	1,595	1,625
Recycling of Refuse	232,887	302,024	300,000
Metro Spring Clean-up of Abrasives	36,011	37,479	38,978
Control Network	102,970	103,764	108,500
Diversion of Recyclable Materials	71,045	109,478	76,706
Sale of White Metals	13,041	9,684	8,300
Revenue from Transit Shelters	425,000	646,843	410,000
Paving Inspection Permit Fees	35,000	31,673	27,000
Front Yard Parking Administration	15,000	12,500	7,500
DPW - Miscellaneous Revenue	1,000	1,363	1,200
City Planning Board - Sundry	20	779	500
TOTAL	8,246,677	9,106,703	8,043,861
PARKING AUTHORITY OF TORONTO			
Operating Surplus	4,300,000	4,829,327	5,500,000
SURPLUS BROUGHT FORWARD	12,560,657	13,949,853	17,166,872
TAXATION		SEE PAGE NO. 323	
RESERVE FOR FUNDING REAPPROPRIATIONS	7,665,897	7,665,897	8,833,128

REVENUE FROM TAXATION SUMMARY

	1988 Estimates $	1988 Actual $	1989 Estimates $
For General and Special Purposes	558,742,810	589,966,465	631,370,578
For School Purposes	619,488,286	651,440,443	721,791,483
	1,178,231,096	1,241,406,908	1,353,162,061

DETAIL FOR 1989

	Residential Ratepayers	Commercial Ratepayers	Total $
For General and Special Purposes			
General	232,092,554	371,708,903	603,801,457
Special (Welfare Assistance, Sec. 162 of Municipal Act, R.S.O. 1980)	10,735,380	16,833,741	27,569,121
	242,827,934	388,542,644	631,370,578
Add: Supplementary Taxes - City's Share			6,884,462
			638,255,040
Deduct: Provision for Allowances - City's share			(6,700,000)
Net Total for General and Special Purposes			631,555,040
For Education Purposes			
Metro - Public	125,615,195	223,539,723	349,154,918
- Secondary	108,741,880	193,512,665	302,254,545
- Separate Elementary	24,577,357	10,053,724	34,631,081
- Separate Secondary	19,160,410	7,837,765	26,998,175
City - Public	1,889,386	3,362,290	5,251,676
- Secondary	1,259,578	2,241,510	3,501,088
Total for Education Purposes	281,243,806	440,547,677	721,791,483

Note: 1988 Actual excludes Special Tax against telephone and telegraph companies which was levied as follows:

For General and Special Purposes	$ 8,275,961
For School Purposes	8,844,426
	$17,120,387

PART 111

OPERATING BUDGETS NOT AFFECTING THE TAX RATE

Section A - Water Budget

Section B - Parking Meter Budget

Section C - Sewer Maintenance Budget

Section D - Intergovernmental and Proprietary Services

Section E - Parking Authority

Section F - Business Improvement Areas

SECTION A - WATER BUDGET

TABLE 7

SUMMARY OF WATER BUDGET

	1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
REVENUE				
FROM OPERATIONS	73,651,661	75,104,332	84,218,323	84,218,323
FROM RESERVE FOR WATER RATE STABILIZATION	2,293,441	-	-	9,929
TOTAL	75,945,102	75,104,332	84,218,323	84,228,252
EXPENDITURES				
FINANCE DEPARTMENT	3,134,414	3,020,870	3,270,322	3,291,884
AT LARGE	58,630,430	56,270,550	65,708,285	65,708,285
DEPARTMENT OF PUBLIC WORKS	14,180,258	14,061,771	14,914,643	15,228,083
CONTRIBUTION TO RESERVE FOR WATER RATE STABILIZATION	-	1,751,141	325,073	-
TOTAL	75,945,102	75,104,332	84,218,323	84,228,252

DETAIL OF WATER BUDGET

TABLE 8

DETAIL OF WATER BUDGET

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS $	1989 ESTIMATE INCL. REAPPROPS. $
813 000	WATER BUDGET - REVENUE FROM OPERATIONS - TOTALS				
	FEAT CODES 0000-0999	73,651,661CR	75,104,332CR	84,218,323CR	84,218,323CR
	TOTAL	73,651,661CR	75,104,332CR	84,218,323CR	84,218,323CR
813 901	WATER RATES FROM PUBLIC				
	FEAT CODES 0000-0999	69,090,000CR	70,325,737CR	78,935,000CR	78,935,000CR
	TOTAL	69,090,000CR	70,325,737CR	78,935,000CR	78,935,000CR
813 902	WATER SUPPLY FOR CIVIC DEPARTMENTS				
	FEAT CODES 0000-0999	935,000CR	814,497CR	1,037,300CR	1,037,300CR
	TOTAL	935,000CR	814,497CR	1,037,300CR	1,037,300CR
813 903	WATER SUPPLY FOR FIRE PROTECTION				
	FEAT CODES 0000-0999	1,665,195CR	1,716,103CR	1,951,841CR	1,951,841CR
	TOTAL	1,665,195CR	1,716,103CR	1,951,841CR	1,951,841CR
813 904	WATER RATES FROM METRO				
	FEAT CODES 0000-0999	518,300CR	778,186CR	848,500CR	848,500CR
	TOTAL	518,300CR	778,186CR	848,500CR	848,500CR
813 905	INTEREST EARNED IN CURRENT YEAR				
	FEAT CODES 0000-0999	750,000CR	660,154CR	750,000CR	750,000CR
	TOTAL	750,000CR	660,154CR	750,000CR	750,000CR
813 906	RENTALS FROM PROPERTIES				
	FEAT CODES 0000-0999	166CR	100CR	-	-
	TOTAL	166CR	100CR	-	-
813 907	BUILDING - WATER REVENUE				
	FEAT CODES 0000-0999	20,000CR	27,008CR	20,000CR	20,000CR
	TOTAL	20,000CR	27,008CR	20,000CR	20,000CR
813 908	METER CHARGES - CITY OWNED METERS				
	FEAT CODES 0000-0999	573,000CR	627,065CR	573,000CR	573,000CR
	TOTAL	573,000CR	627,065CR	573,000CR	573,000CR
813 909	CHARGES FOR STATEMENTS OF ACCOUNTS				
	FEAT CODES 0000-0999	100,000CR	155,482CR	100,000CR	100,000CR
	TOTAL	100,000CR	155,482CR	100,000CR	100,000CR
813 911	FIRE HYDRANT PERMITS - WATER REVENUE				
	FEAT CODES 0000-0999	-	-	1,800CR	1,800CR
	TOTAL	-	-	1,800CR	1,800CR
813 919	MISCELLANEOUS REVENUE				
	FEAT CODES 0000-0999	-	-	882CR	882CR
	TOTAL	-	-	882CR	882CR

TABLE 8

DETAIL OF WATER BUDGET

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
815 000	WATER BUDGET EXP. - FINANCE DEPT. - TOTALS				
	PERSONAL SERV - PERM	1,469,041	1,313,048	1,431,410	1,431,410
	PERSONAL SERV - TEMP	147,452	239,202	198,358	198,358
	FRINGE BENEFITS	270,952	232,520	256,981	256,981
	MATERIALS & SUPPLIES	44,526	43,860	42,686	48,668
	EQUIPMENT	8,056	7,364	5,353	5,798
	PURCHASE OF SERVICES	89,170	70,769	283,490	298,625
	CONTRIBUTIONS ETC.	1,424,017	1,432,907	1,421,028	1,421,028
	DISTRIBUTION CREDITS	318,800CR	318,800CR	368,984CR	368,984CR
	TOTAL	3,134,414	3,020,870	3,270,322	3,291,884
815 700	WATER BUDGET EXP. - FINANCE DEPT. - TOTALS				
	PERSONAL SERV - PERM	1,469,041	1,313,048	1,431,410	1,431,410
	PERSONAL SERV - TEMP	147,452	239,202	198,358	198,358
	FRINGE BENEFITS	270,952	232,520	256,981	256,981
	MATERIALS & SUPPLIES	44,526	43,860	42,686	48,668
	EQUIPMENT	8,056	7,364	5,353	5,798
	PURCHASE OF SERVICES	86,668	68,415	283,490	298,625
	CONTRIBUTIONS ETC.	1,424,017	1,432,907	1,421,028	1,421,028
	DISTRIBUTION CREDITS	318,800CR	318,800CR	368,984CR	368,984CR
	TOTAL	3,131,912	3,018,516	3,270,322	3,291,884
815 711	REVENUE ADMINISTRATION				
	PERSONAL SERV - PERM	432,483	311,039	386,913	386,913
	PERSONAL SERV - TEMP	73,324	131,054	88,395	88,395
	FRINGE BENEFITS	81,442	59,621	72,140	72,140
	MATERIALS & SUPPLIES	5,670	6,220	5,842	5,842
	EQUIPMENT	6,086	5,511	4,320	4,765
	PURCHASE OF SERVICES	41,150	34,743	75,832	82,967
	CONTRIBUTIONS ETC.	594,643	592,541	703,757	703,757
	DISTRIBUTION CREDITS	114,200CR	114,200CR	139,108CR	139,108CR
	TOTAL	1,120,598	1,026,529	1,198,091	1,205,671
815 712	INSPECTION				
	PERSONAL SERV - PERM	662,558	634,974	651,784	651,784
	PERSONAL SERV - TEMP	28,812	25,092	28,701	28,701
	FRINGE BENEFITS	124,274	107,509	112,673	112,673
	MATERIALS & SUPPLIES	13,880	7,123	9,593	15,575
	EQUIPMENT	1,720	1,652	-	-
	PURCHASE OF SERVICES	45,418	33,668	99,314	107,314
	CONTRIBUTIONS ETC.	45,435	47,081	6,445	6,445
	DISTRIBUTION CREDITS	84,200CR	84,200CR	95,216CR	95,216CR
	TOTAL	837,897	772,899	813,294	827,276

TABLE 8

DETAIL OF WATER BUDGET

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
815 713	FINANCE - WATER REVENUE BRANCH BILLING				
	PERSONAL SERV - PERM	374,000	367,035	392,713	392,713
	PERSONAL SERV - TEMP	45,316	83,056	81,262	81,262
	FRINGE BENEFITS	65,236	65,390	72,168	72,168
	MATERIALS & SUPPLIES	24,976	30,517	27,251	27,251
	EQUIPMENT	250	201	1,033	1,033
	PURCHASE OF SERVICES	100	4	108,344	108,344
	CONTRIBUTIONS ETC.	783,939	793,285	710,826	710,826
	DISTRIBUTION CREDITS	120,400CR	120,400CR	134,660CR	134,660CR
	TOTAL	1,173,417	1,219,088	1,258,937	1,258,937
815 800	WATER AND SEWAGE CYCLE BILLING SYSTEM - TOTALS				
	PURCHASE OF SERVICES	2,502	2,354	-	-
	TOTAL	2,502	2,354	-	-

TABLE 8

DETAIL OF WATER BUDGET

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
817 000	WATER BUDGET EXP. - AT LARGE - TOTALS				
	MATERIALS & SUPPLIES	57,898,110	55,699,901	64,723,170	64,723,170
	PURCHASE OF SERVICES	13,400	13,300	13,940	13,940
	CONTRIBUTIONS ETC.	718,920	513,721	928,154	928,154
	DEBT SERVICE	-	43,628	43,021	43,021
	TOTAL	58,630,430	56,270,550	65,708,285	65,708,285
817 715	TAXES - WATER REVENUE BRANCH				
	CONTRIBUTIONS ETC.	-	7,692	8,000	8,000
	TOTAL	-	7,692	8,000	8,000
817 719	TAXES - DEPARTMENT OF PUBLIC WORKS				
	CONTRIBUTIONS ETC.	30,846	30,680	32,080	32,080
	TOTAL	30,846	30,680	32,080	32,080
817 723	AUDIT FEES				
	PURCHASE OF SERVICES	13,400	13,300	13,940	13,940
	DEBT SERVICE	-	43,628	-	-
	TOTAL	13,400	56,928	13,940	13,940
817 724	DEBT CHARGES - WATER BUDGET				
	DEBT SERVICE	-	-	43,021	43,021
	TOTAL	-	-	43,021	43,021
817 725	PURCHASE OF WATER				
	MATERIALS & SUPPLIES	57,898,110	55,699,901	64,723,170	64,723,170
	TOTAL	57,898,110	55,699,901	64,723,170	64,723,170
817 741	DPW - PROPERTY SERVICES - WATER BUDGET				
	CONTRIBUTIONS ETC.	320,000	322,600	320,000	320,000
	TOTAL	320,000	322,600	320,000	320,000
817 743	DPW - LEGAL SERVICES - WATER BUDGET				
	CONTRIBUTIONS ETC.	200,000	16,412	200,000	200,000
	TOTAL	200,000	16,412	200,000	200,000
817 745	DPW-PURCHASING & SUPPLY SERVICES-WATER BUDGET				
	CONTRIBUTIONS ETC.	50,000	2,547	50,000	50,000
	TOTAL	50,000	2,547	50,000	50,000
817 747	DPW - MANAGEMENT SERVICES - WATER BUDGET				
	CONTRIBUTIONS ETC.	30,000	45,716	30,000	30,000
	TOTAL	30,000	45,716	30,000	30,000
817 763	FINANCE DEPARTMENT - PENSIONS - WATER BUDGET				
	CONTRIBUTIONS ETC.	88,074	88,074	88,074	88,074
	TOTAL	88,074	88,074	88,074	88,074

TABLE 8

DETAIL OF WATER BUDGET

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
817 765	FINANCE DEPT-LIABILITY INSURANCE-WATER BUDGET				
	CONTRIBUTIONS ETC.	-	-	200,000	200,000
	TOTAL	-	-	200,000	200,000

TABLE 8

DETAIL OF WATER BUDGET

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS $
819 000	WATER BUDGET EXP. - DPW - TOTALS				
	FEAT CODES 0000-0999	128,979CR	124,714CR	154,751CR	154,751CR
	PERSONAL SERV - PERM	4,685,395	4,787,956	4,833,398	4,833,398
	PERSONAL SERV - TEMP	59,887	264,361	160,461	160,461
	FRINGE BENEFITS	1,006,000	1,033,173	961,665	961,665
	MATERIALS & SUPPLIES	1,205,000	1,401,704	1,271,909	1,271,909
	EQUIPMENT	218,658	220,129	223,500	223,500
	ACQUISIT. REAL PROPERTY	-	13,015	-	-
	PURCHASE OF SERVICES	4,677,906	4,137,501	5,187,422	5,500,862
	CONTRIBUTIONS ETC.	2,456,391	2,328,646	2,431,039	2,431,039
	TOTAL	14,180,258	14,061,771	14,914,643	15,228,083
819 100	ADMINISTRATION - TOTALS - TOTALS				
	CONTRIBUTIONS ETC.	2,456,391	2,309,456	2,431,039	2,431,039
	TOTAL	2,456,391	2,309,456	2,431,039	2,431,039
819 200	WATER DISTR. SYS. IMPROVEMENTS/SPEC. PROJ - TOTALS				
	PERSONAL SERV - PERM	-	78,950	-	-
	PERSONAL SERV - TEMP	7,652	11,454	8,317	8,317
	FRINGE BENEFITS	842	16,890	915	915
	MATERIALS & SUPPLIES	8,036	80,143	500	500
	ACQUISIT. REAL PROPERTY	-	13,015	-	-
	PURCHASE OF SERVICES	2,831,296	2,317,473	3,184,700	3,498,140
	CONTRIBUTIONS ETC.	-	18,733	-	-
	TOTAL	2,847,826	2,536,658	3,194,432	3,507,872
819 210	LEAK DETECTION OF WATER MAINS				
	PERSONAL SERV - TEMP	7,652	9,091	8,317	8,317
	FRINGE BENEFITS	842	929	915	915
	MATERIALS & SUPPLIES	536	572	500	500
	PURCHASE OF SERVICES	128,766	117,634	20,000	30,846
	TOTAL	137,796	128,226	29,732	40,578
819 250	IMPROVEMENTS TO WATER MAINS				
	PERSONAL SERV - PERM	-	77,625	-	-
	PERSONAL SERV - TEMP	-	2,363	-	-
	FRINGE BENEFITS	-	15,685	-	-
	MATERIALS & SUPPLIES	-	68,480	-	-
	ACQUISIT. REAL PROPERTY	-	13,015	-	-
	PURCHASE OF SERVICES	2,603,856	2,177,898	3,148,000	3,378,057
	CONTRIBUTIONS ETC.	-	18,733	-	-
	TOTAL	2,603,856	2,373,799	3,148,000	3,378,057
819 260	EASEMENT CHARGES				
	PURCHASE OF SERVICES	630	1,625	1,700	1,700
	TOTAL	630	1,625	1,700	1,700

TABLE 8

DETAIL OF WATER BUDGET

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
819 280	WATER BUDGET - SPECIAL PROJECTS				
	PERSONAL SERV - PERM	-	1,325	-	-
	FRINGE BENEFITS	-	276	-	-
	MATERIALS & SUPPLIES	7,500	11,091	-	-
	PURCHASE OF SERVICES	98,044	20,316	15,000	87,537
	TOTAL	105,544	33,008	15,000	87,537
819 500	OPERATIONS SECTION - TOTALS - TOTALS				
	PERSONAL SERV - PERM	4,685,395	4,709,006	4,833,398	4,833,398
	PERSONAL SERV - TEMP	52,235	252,907	152,144	152,144
	FRINGE BENEFITS	1,005,158	1,016,283	960,750	960,750
	MATERIALS & SUPPLIES	1,196,964	1,321,561	1,271,409	1,271,409
	EQUIPMENT	218,658	220,129	223,500	223,500
	PURCHASE OF SERVICES	1,846,610	1,820,028	2,002,722	2,002,722
	CONTRIBUTIONS ETC.	-	457	-	-
	TOTAL	9,005,020	9,340,371	9,443,923	9,443,923
819 510	WATER DISTRIBUTION SYSTEM				
	PERSONAL SERV - PERM	3,233,593	3,351,336	3,302,233	3,302,233
	PERSONAL SERV - TEMP	46,909	204,103	150,065	150,065
	FRINGE BENEFITS	678,428	725,797	629,789	629,789
	MATERIALS & SUPPLIES	1,055,331	1,182,840	1,106,906	1,106,906
	EQUIPMENT	40,000	69,060	-	-
	PURCHASE OF SERVICES	1,622,823	1,593,623	1,758,624	1,758,624
	CONTRIBUTIONS ETC.	-	457	-	-
	TOTAL	6,677,084	7,127,216	6,947,617	6,947,617
819 520	ADDITIONAL HYDRANTS AND VALVES				
	PERSONAL SERV - PERM	37,629	12,151	40,914	40,914
	PERSONAL SERV - TEMP	5,326	1,892	2,079	2,079
	FRINGE BENEFITS	9,843	2,861	9,066	9,066
	MATERIALS & SUPPLIES	32,735	15,970	33,968	33,968
	PURCHASE OF SERVICES	14,519	33,652	15,100	15,100
	TOTAL	100,052	66,526	101,127	101,127
819 530	WATER WORKS INSPECTION SERVICES				
	PERSONAL SERV - PERM	489,104	461,223	489,489	489,489
	PERSONAL SERV - TEMP	-	4,408	-	-
	FRINGE BENEFITS	89,320	99,345	105,730	105,730
	MATERIALS & SUPPLIES	25,876	25,876	26,925	26,925
	EQUIPMENT	-	-	15,000	15,000
	PURCHASE OF SERVICES	73,428	68,127	76,451	76,451
	TOTAL	677,728	658,979	713,595	713,595

TABLE 8

DETAIL OF WATER BUDGET

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
819 540	WATER WORKS EMERGENCY SERVICES				
	PERSONAL SERV - PERM	615,859	531,964	645,310	645,310
	PERSONAL SERV - TEMP	-	42,269	-	-
	FRINGE BENEFITS	151,501	111,317	139,387	139,387
	MATERIALS & SUPPLIES	31,753	31,753	33,471	33,471
	PURCHASE OF SERVICES	74,430	63,244	82,391	82,391
	TOTAL	873,543	780,547	900,559	900,559
819 550	PURCHASE & INST. OF WATER METERS				
	PERSONAL SERV - PERM	27,986	23,642	20,966	20,966
	PERSONAL SERV - TEMP	-	35	-	-
	FRINGE BENEFITS	6,885	5,167	4,529	4,529
	MATERIALS & SUPPLIES	17,784	16,412	16,639	16,639
	EQUIPMENT	178,658	151,069	185,500	185,500
	PURCHASE OF SERVICES	4,516	3,548	3,406	3,406
	TOTAL	235,829	199,873	231,040	231,040
819 560	LEAK DETECTION SERVICES				
	EQUIPMENT	-	-	23,000	23,000
	PURCHASE OF SERVICES	-	-	5,000	5,000
	TOTAL	-	-	28,000	28,000
819 570	WATER METER SERVICE				
	PERSONAL SERV - PERM	281,224	328,690	334,486	334,486
	PERSONAL SERV - TEMP	-	200	-	-
	FRINGE BENEFITS	69,181	71,796	72,249	72,249
	MATERIALS & SUPPLIES	33,485	48,710	53,500	53,500
	PURCHASE OF SERVICES	56,894	57,834	61,750	61,750
	TOTAL	440,784	507,230	521,985	521,985
819 900	WATERWORKS SYST. REV. - DPW TOTALS - TOTALS				
	FEAT CODES 0000-0999	128,979CR	124,714CR	154,751CR	154,751CR
	TOTAL	128,979CR	124,714CR	154,751CR	154,751CR
819 903	FIRE DEPT. RECOV. RE HIGH PRESS. SYST.				
	FEAT CODES 0000-0999	103,152CR	99,152CR	127,687CR	127,687CR
	TOTAL	103,152CR	99,152CR	127,687CR	127,687CR
819 904	SALE OF SCRAP WATER WORKS MATERIALS				
	FEAT CODES 0000-0999	2,930CR	2,712CR	2,927CR	2,927CR
	TOTAL	2,930CR	2,712CR	2,927CR	2,927CR
819 906	TESTING OF WATER METERS				
	FEAT CODES 0000-0999	500CR	200CR	450CR	450CR
	TOTAL	500CR	200CR	450CR	450CR
819 907	RECOV. OF EXCESS-USE TIME-WAT. BUDG.				
	FEAT CODES 0000-0999	21,397CR	22,650CR	23,587CR	23,587CR
	TOTAL	21,397CR	22,650CR	23,587CR	23,587CR

TABLE 8

DETAIL OF WATER BUDGET

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
819 908	SUNDRY REVENUE				
	FEAT CODES 0000-0999	1,000CR	-	100CR	100CR
	TOTAL	1,000CR	-	100CR	100CR

SECTION B - PARKING METER BUDGET

TABLE 9

SUMMARY OF PARKING METER BUDGET

	1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
REVENUE				
FROM OPERATIONS	3,637,505	3,562,880	4,396,269	4,396,269
TOTAL	3,637,505	3,562,880	4,396,269	4,396,269
EXPENDITURES				
FINANCE DEPARTMENT	54,707	52,352	62,847	62,847
DEPARTMENT OF PUBLIC WORKS	1,343,511	1,217,330	1,969,522	1,969,522
NET PROCEEDS FROM PARKING METER BUDGET	2,239,287	2,293,198	2,363,900	2,363,900
TOTAL	3,637,505	3,562,880	4,396,269	4,396,269

DETAIL OF PARKING METER BUDGET

TABLE 10

DETAIL OF PARKING METER BUDGET

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
823 000	PARKING METER BUDGET - GENERAL REVENUE - TOTALS				
	FEAT CODES 0000-0999	3,637,505CR	3,562,880CR	4,396,269CR	4,396,269CR
	TOTAL	3,637,505CR	3,562,880CR	4,396,269CR	4,396,269CR
823 901	PARKING METER COLLECTIONS				
	FEAT CODES 0000-0999	3,000,000CR	2,687,718CR	3,500,000CR	3,500,000CR
	TOTAL	3,000,000CR	2,687,718CR	3,500,000CR	3,500,000CR
823 903	LEVIES ON TAX ROLLS FOR CARPARKS				
	FEAT CODES 0000-0999	15,200CR	15,081CR	15,100CR	15,100CR
	TOTAL	15,200CR	15,081CR	15,100CR	15,100CR
823 904	INTEREST ON INVESTMENTS				
	FEAT CODES 0000-0999	619,500CR	857,113CR	878,750CR	878,750CR
	TOTAL	619,500CR	857,113CR	878,750CR	878,750CR
823 907	REC. EXCESS-USE TIME-PRKNG METER BUDG.				
	FEAT CODES 0000-0999	2,805CR	2,968CR	2,419CR	2,419CR
	TOTAL	2,805CR	2,968CR	2,419CR	2,419CR

TABLE 10

DETAIL OF PARKING METER BUDGET

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
825 000	PARKING MTR. BUD. - EXP. - FIN. DEPT. - TOTALS				
	MATERIALS & SUPPLIES	6,568	4,213	4,382	4,382
	PURCHASE OF SERVICES	48,139	48,139	58,465	58,465
	TOTAL	54,707	52,352	62,847	62,847

TABLE 10

DETAIL OF PARKING METER BUDGET

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
829 000	PARKING MTR. BUD. - EXP. - D.P.W. - TOTALS				
	PERSONAL SERV - PERM	487,015	486,415	572,497	572,497
	PERSONAL SERV - TEMP	50,397	54,898	61,277	61,277
	FRINGE BENEFITS	122,261	111,861	125,167	125,167
	MATERIALS & SUPPLIES	179,654	111,837	116,550	116,550
	EQUIPMENT	150,000	160,416	727,500	727,500
	PURCHASE OF SERVICES	129,119	92,595	166,336	166,336
	CONTRIBUTIONS ETC.	225,065	199,308	200,195	200,195
	TOTAL	1,343,511	1,217,330	1,969,522	1,969,522
829 100	ADMINISTRATION - TOTALS				
	CONTRIBUTIONS ETC.	225,065	199,308	200,195	200,195
	TOTAL	225,065	199,308	200,195	200,195
829 110	OVERHEAD ON PARKING METER OPERATION				
	CONTRIBUTIONS ETC.	137,036	114,147	118,393	118,393
	TOTAL	137,036	114,147	118,393	118,393
829 120	CONTRIBUTION TO GENERAL BUDGET				
	CONTRIBUTIONS ETC.	88,029	85,161	81,802	81,802
	TOTAL	88,029	85,161	81,802	81,802
829 400	TRAFFIC ENGINEERING SECTION - TOTALS				
	PERSONAL SERV - PERM	128,501	128,361	131,409	131,409
	PERSONAL SERV - TEMP	10,932	15,127	17,821	17,821
	FRINGE BENEFITS	29,726	30,161	25,112	25,112
	MATERIALS & SUPPLIES	31,824	5,604	8,463	8,463
	EQUIPMENT	150,000	160,416	712,500	712,500
	PURCHASE OF SERVICES	57,689	11,985	90,574	90,574
	TOTAL	408,672	351,654	985,879	985,879
829 410	PURCHASE & INST. OF NEW PRKNG. METERS				
	EQUIPMENT	150,000	158,222	682,500	682,500
	PURCHASE OF SERVICES	30,000	6,269	75,000	75,000
	TOTAL	180,000	164,491	757,500	757,500
829 420	PARKING METERS-ENG. SERVICES				
	PERSONAL SERV - PERM	128,501	128,361	131,409	131,409
	PERSONAL SERV - TEMP	10,932	15,127	17,821	17,821
	FRINGE BENEFITS	29,726	30,161	25,112	25,112
	MATERIALS & SUPPLIES	31,824	5,604	8,463	8,463
	EQUIPMENT	-	2,194	30,000	30,000
	PURCHASE OF SERVICES	27,689	5,716	15,574	15,574
	TOTAL	228,672	187,163	228,379	228,379

TABLE 10

DETAIL OF PARKING METER BUDGET

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
829 500	OPERATIONS SECTION - TOTALS				
	PERSONAL SERV - PERM	358,514	358,054	441,088	441,088
	PERSONAL SERV - TEMP	39,465	39,771	43,456	43,456
	FRINGE BENEFITS	92,535	81,700	100,055	100,055
	MATERIALS & SUPPLIES	147,830	106,233	108,087	108,087
	EQUIPMENT	-	-	15,000	15,000
	PURCHASE OF SERVICES	71,430	80,610	75,762	75,762
	TOTAL	709,774	666,368	783,448	783,448

SECTION C - SEWER MAINTENANCE BUDGET

TABLE 11

SUMMARY OF SEWER MAINTENANCE BUDGET

	1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
REVENUE				
FROM OPERATIONS	12,251,226	12,600,691	13,952,940	13,952,940
FROM RESERVE FOR SEWER MAINTENANCE	1,791,814	-	-	998,381
TOTAL	14,043,040	12,600,691	13,952,940	14,951,321
EXPENDITURES				
FINANCE DEPARTMENT	318,800	318,800	367,828	367,828
DEPARTMENT OF PUBLIC WORKS	13,724,240	9,059,053	10,620,761	14,583,493
CONTRIBUTION TO RESERVE FOR SEWER MAINTENANCE	-	3,222,838	2,964,351	-
TOTAL	14,043,040	12,600,691	13,952,940	14,951,321

DETAIL OF SEWER BUDGET

TABLE 12

DETAIL OF SEWER MAINTENANCE BUDGET

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
833 000	SEWER MAINT. BUD. - GEN. REV. - TOTALS				
	FEAT CODES 0000-0999	14,043,040CR	12,600,691CR	13,952,940CR	13,952,940CR
	TOTAL	14,043,040CR	12,600,691CR	13,952,940CR	13,952,940CR
833 901	RATES ON WATER BILLS				
	FEAT CODES 0000-0999	10,606,946CR	10,685,857CR	12,127,940CR	12,127,940CR
	TOTAL	10,606,946CR	10,685,857CR	12,127,940CR	12,127,940CR
833 902	PROVINCIAL SUBSIDY				
	FEAT CODES 0000-0999	1,000,000CR	1,054,240CR	900,000CR	900,000CR
	TOTAL	1,000,000CR	1,054,240CR	900,000CR	900,000CR
833 903	INTEREST EARNED				
	FEAT CODES 0000-0999	644,280CR	860,594CR	925,000CR	925,000CR
	TOTAL	644,280CR	860,594CR	925,000CR	925,000CR
833 999	FROM RESERVE FOR SEWER MAINTENANCE				
	FEAT CODES 0000-0999	1,791,814CR	-	-	-
	TOTAL	1,791,814CR	-	-	-

TABLE 12

DETAIL OF SEWER MAINTENANCE BUDGET

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
835 000	SEWER MAINT. BUD. - EXP. - FIN. DEPT. - TOTALS				
	CONTRIBUTIONS ETC.	318,800	318,800	367,828	367,828
	TOTAL	318,800	318,800	367,828	367,828

TABLE 12

DETAIL OF SEWER MAINTENANCE BUDGET

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
839 000	SEWER MAINT. BUD. - EXP. - D.P.W. - TOTALS				
	FEAT CODES 0000-0999	17,058CR	16,938CR	17,620CR	17,620CR
	PERSONAL SERV - PERM	2,326,751	2,259,164	2,264,976	2,264,976
	PERSONAL SERV - TEMP	206,506	92,363	60,065	60,065
	FRINGE BENEFITS	543,565	491,242	445,811	445,811
	MATERIALS & SUPPLIES	328,445	326,638	307,897	307,897
	EQUIPMENT	120,872	95,666	62,800	85,362
	PURCHASE OF SERVICES	9,852,947	3,297,925	4,754,173	10,957,287
	CONTRIBUTIONS ETC.	2,933,625	2,821,462	2,942,659	2,942,659
	DISTRIBUTION CREDITS	2,571,413CR	308,469CR	200,000CR	2,462,944CR
	TOTAL	13,724,240	9,059,053	10,620,761	14,583,493
839 100	ADMINISTRATION - TOTALS				
	CONTRIBUTIONS ETC.	2,933,625	2,821,450	2,942,659	2,942,659
	TOTAL	2,933,625	2,821,450	2,942,659	2,942,659
839 200	PLANNED SEWER MNTCE. & REPAIR & SPEC. - TOTALS				
	PERSONAL SERV - PERM	111,054	168,448	109,547	109,547
	PERSONAL SERV - TEMP	76,088	2,933	13,046	13,046
	FRINGE BENEFITS	34,157	37,126	23,277	23,277
	MATERIALS & SUPPLIES	-	7,477	4,550	4,550
	EQUIPMENT	47,787	25,636	32,800	55,362
	PURCHASE OF SERVICES	7,952,496	1,600,217	2,767,020	8,970,134
	CONTRIBUTIONS ETC.	-	12	-	-
	DISTRIBUTION CREDITS	2,571,413CR	308,469CR	200,000CR	2,462,944CR
	TOTAL	5,650,169	1,533,380	2,750,240	6,712,972
839 210	PLANNED SEWER MNTCE. & REPAIR				
	PERSONAL SERV - PERM	-	33,144	-	-
	PERSONAL SERV - TEMP	-	2,771	-	-
	FRINGE BENEFITS	-	7,312	-	-
	MATERIALS & SUPPLIES	-	4,966	-	-
	PURCHASE OF SERVICES	2,285,000	1,113,039	2,110,000	3,077,511
	TOTAL	2,285,000	1,161,232	2,110,000	3,077,511
839 220	EASEMENT & RENTAL CHARGES - SEWERS				
	PURCHASE OF SERVICES	9,058	11,258	6,690	6,690
	TOTAL	9,058	11,258	6,690	6,690
839 230	SPECIAL PROJECTS				
	PERSONAL SERV - PERM	111,054	135,304	109,547	109,547
	PERSONAL SERV - TEMP	76,088	162	13,046	13,046
	FRINGE BENEFITS	34,157	29,814	23,277	23,277
	MATERIALS & SUPPLIES	-	2,511	4,550	4,550
	EQUIPMENT	47,787	25,636	32,800	55,362
	PURCHASE OF SERVICES	5,658,438	475,920	650,330	5,885,933
	CONTRIBUTIONS ETC.	-	12	-	-
	DISTRIBUTION CREDITS	2,571,413CR	308,469CR	200,000CR	2,462,944CR
	TOTAL	3,356,111	360,890	633,550	3,628,771

TABLE 12

DETAIL OF SEWER MAINTENANCE BUDGET

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
839 300	EASEMENT CLAIMS - TOTALS				
	PERSONAL SERV - TEMP	87,970	-	-	-
	FRINGE BENEFITS	9,677	-	-	-
	PURCHASE OF SERVICES	-	-	100,000	100,000
	TOTAL	97,647	-	100,000	100,000
839 500	OPERATIONS SECTION - TOTALS				
	FEAT CODES 0000-0999	-	215	-	-
	PERSONAL SERV - PERM	2,215,697	2,090,716	2,155,429	2,155,429
	PERSONAL SERV - TEMP	42,448	89,430	47,019	47,019
	FRINGE BENEFITS	499,731	454,116	422,534	422,534
	MATERIALS & SUPPLIES	328,445	319,161	303,347	303,347
	EQUIPMENT	73,085	70,030	30,000	30,000
	PURCHASE OF SERVICES	1,900,451	1,697,708	1,887,153	1,887,153
	TOTAL	5,059,857	4,721,376	4,845,482	4,845,482
839 510	OPERATION MNTNCE. & REPAIR OF SEWAGE WORKS				
	FEAT CODES 0000-0999	-	215	-	-
	PERSONAL SERV - PERM	1,780,750	1,700,682	1,714,238	1,714,238
	PERSONAL SERV - TEMP	42,448	76,000	47,019	47,019
	FRINGE BENEFITS	392,734	371,632	327,237	327,237
	MATERIALS & SUPPLIES	305,680	296,396	279,096	279,096
	EQUIPMENT	73,085	70,030	15,000	15,000
	PURCHASE OF SERVICES	1,840,509	1,642,486	1,820,547	1,820,547
	TOTAL	4,435,206	4,157,441	4,203,137	4,203,137
839 530	SEWER & DRAIN INSPECTION SERVICES				
	PERSONAL SERV - PERM	434,947	390,034	441,191	441,191
	PERSONAL SERV - TEMP	-	13,430	-	-
	FRINGE BENEFITS	106,997	82,484	95,297	95,297
	MATERIALS & SUPPLIES	22,765	22,765	24,251	24,251
	EQUIPMENT	-	-	15,000	15,000
	PURCHASE OF SERVICES	59,942	55,222	66,606	66,606
	TOTAL	624,651	563,935	642,345	642,345
839 900	RECOVERIES - TOTALS				
	FEAT CODES 0000-0999	17,058CR	17,153CR	17,620CR	17,620CR
	TOTAL	17,058CR	17,153CR	17,620CR	17,620CR
839 903	SEWER CONNECTIONS				
	FEAT CODES 0000-0999	2,400CR	3,078CR	2,500CR	2,500CR
	TOTAL	2,400CR	3,078CR	2,500CR	2,500CR
839 907	REC. OF EXCESS-USE TIME - SEW. BUDG.				
	FEAT CODES 0000-0999	14,658CR	14,075CR	15,120CR	15,120CR
	TOTAL	14,658CR	14,075CR	15,120CR	15,120CR

SECTION D -

INTERGOVERNMENTAL AND PROPRIETARY SERVICES

TABLE 13

INTER-GOVERNMENTAL & PROPRIETORY SERVICES - PURCHASING & SUPPLY

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
909 000	PURCH. & SUPPLY DEPT. - SELF SUST. - TOTALS				
	FEAT CODES 0000-0999	-	32,388CR	-	-
	PERSONAL SERV - PERM	4,860,806	4,850,825	5,006,843	5,006,843
	PERSONAL SERV - TEMP	171,580	125,675	153,613	153,613
	FRINGE BENEFITS	1,074,338	1,038,475	1,244,443	1,244,443
	MATERIALS & SUPPLIES	4,205,865	4,251,731	4,189,342	4,189,342
	EQUIPMENT	48,114	35,220	41,513	41,513
	PURCHASE OF SERVICES	8,927,118	10,325,363	9,357,896	9,357,896
	CONTRIBUTIONS ETC.	6,039,734	6,201,321	6,325,004	6,325,004
	DISTRIBUTION CREDITS	25,327,555CR	26,842,953CR	26,318,654CR	26,318,654CR
	TOTAL	-	46,731CR	-	-
909 100	PRINTING UNIT - TOTALS				
	FEAT CODES 0000-0999	-	35,750	-	-
	PERSONAL SERV - PERM	369,993	352,896	372,203	372,203
	PERSONAL SERV - TEMP	31,219	43,878	31,537	31,537
	FRINGE BENEFITS	84,669	81,602	96,794	96,794
	MATERIALS & SUPPLIES	395,823	336,356	354,264	354,264
	EQUIPMENT	12,404	6,051	4,103	4,103
	PURCHASE OF SERVICES	158,759	153,101	168,436	168,436
	CONTRIBUTIONS ETC.	60,366	64,153	64,752	64,752
	DISTRIBUTION CREDITS	1,113,233CR	1,073,787CR	1,092,089CR	1,092,089CR
	TOTAL	-	-	-	-
909 200	EQUIPMENT DIVISION - TOTALS				
	FEAT CODES 0000-0999	-	67,020CR	-	-
	PERSONAL SERV - PERM	4,490,813	4,433,795	4,634,640	4,634,640
	PERSONAL SERV - TEMP	69,082	81,797	61,618	61,618
	FRINGE BENEFITS	974,900	943,640	1,131,649	1,131,649
	MATERIALS & SUPPLIES	3,808,042	3,913,450	3,833,984	3,833,984
	EQUIPMENT	35,710	26,969	20,000	20,000
	PURCHASE OF SERVICES	8,756,883	10,152,097	9,167,462	9,167,462
	CONTRIBUTIONS ETC.	5,959,719	6,137,168	6,237,576	6,237,576
	DISTRIBUTION CREDITS	24,095,149CR	25,636,999CR	25,086,929CR	25,086,929CR
	TOTAL	-	15,103CR	-	-
909 210	GARAGE OPERATING				
	FEAT CODES 0000-0999	-	194,609CR	-	-
	PERSONAL SERV - PERM	4,490,813	4,429,075	4,634,640	4,634,640
	PERSONAL SERV - TEMP	69,082	81,797	61,618	61,618
	FRINGE BENEFITS	974,900	942,974	1,131,649	1,131,649
	MATERIALS & SUPPLIES	170,462	211,283	176,470	176,470
	EQUIPMENT	35,710	21,619	20,000	20,000
	PURCHASE OF SERVICES	835,530	929,442	865,100	865,100
	CONTRIBUTIONS ETC.	400	25	200	200
	DISTRIBUTION CREDITS	6,576,897CR	6,419,042CR	6,889,677CR	6,889,677CR
	TOTAL	-	2,564	-	-

TABLE 13

INTER-GOVERNMENTAL & PROPRIETORY SERVICES - PURCHASING & SUPPLY

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
909 250	VEHICLE OPERATING				
	FEAT CODES 0000-0999	-	127,589	-	-
	PERSONAL SERV - PERM	-	4,720	-	-
	FRINGE BENEFITS	-	666	-	-
	MATERIALS & SUPPLIES	3,637,580	3,702,167	3,657,514	3,657,514
	EQUIPMENT	-	5,350	-	-
	PURCHASE OF SERVICES	7,921,353	9,222,655	8,302,362	8,302,362
	CONTRIBUTIONS ETC.	5,959,319	6,137,143	6,237,376	6,237,376
	DISTRIBUTION CREDITS	17,518,252CR	19,217,957CR	18,197,252CR	18,197,252CR
	TOTAL	-	17,667CR	-	-
909 400	SUNDRY SERVICES - TOTALS				
	FEAT CODES 0000-0999	-	1,118CR	-	-
	PERSONAL SERV - PERM	-	64,134	-	-
	PERSONAL SERV - TEMP	71,279	-	60,458	60,458
	FRINGE BENEFITS	14,769	13,233	16,000	16,000
	MATERIALS & SUPPLIES	2,000	1,925	1,094	1,094
	EQUIPMENT	-	2,200	17,410	17,410
	PURCHASE OF SERVICES	11,476	20,165	21,998	21,998
	CONTRIBUTIONS ETC.	19,649	-	22,676	22,676
	DISTRIBUTION CREDITS	119,173CR	132,167CR	139,636CR	139,636CR
	TOTAL	-	31,628CR	-	-
909 401	QUALITY CONTROL				
	FEAT CODES 0000-0999	-	1,699CR	-	-
	MATERIALS & SUPPLIES	-	756	-	-
	PURCHASE OF SERVICES	-	1,611	-	-
	DISTRIBUTION CREDITS	-	4,597CR	-	-
	TOTAL	-	3,929CR	-	-
909 411	DELIVERY SYSTEM				
	FEAT CODES 0000-0999	-	14,708CR	-	-
	PERSONAL SERV - PERM	-	64,134	-	-
	PERSONAL SERV - TEMP	71,279	-	60,458	60,458
	FRINGE BENEFITS	14,769	13,233	16,000	16,000
	MATERIALS & SUPPLIES	2,000	818	1,094	1,094
	EQUIPMENT	-	100	17,410	17,410
	PURCHASE OF SERVICES	10,962	12,455	21,098	21,098
	DISTRIBUTION CREDITS	99,010CR	103,731CR	116,060CR	116,060CR
	TOTAL	-	27,699CR	-	-
909 421	RENTAL EQUIPMENT TYPEWRITERS				
	FEAT CODES 0000-0999	-	15,289	-	-
	MATERIALS & SUPPLIES	-	351	-	-
	EQUIPMENT	-	2,100	-	-
	PURCHASE OF SERVICES	514	6,099	900	900
	CONTRIBUTIONS ETC.	19,649	-	22,676	22,676
	DISTRIBUTION CREDITS	20,163CR	23,839CR	23,576CR	23,576CR
	TOTAL	-	-	-	-

TABLE 14

INTER-GOVERNMENTAL & PROPRIETORY SERVICES - PUBLIC WORKS

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
939 000	D.P.W. - MISC. BUD. - TOTALS				
	FEAT CODES 0000-0999	-	1,411,841	-	-
	PERSONAL SERV - PERM	2,688,262	2,914,440	2,720,729	2,720,729
	PERSONAL SERV - TEMP	212,621	240,222	209,969	209,969
	FRINGE BENEFITS	665,117	648,892	587,522	587,522
	MATERIALS & SUPPLIES	1,200,873	1,542,290	1,460,314	1,460,314
	EQUIPMENT	110,130	116,697	109,707	109,707
	ACQUISIT. REAL PROPERTY	-	7	-	-
	PURCHASE OF SERVICES	8,292,271	9,695,068	9,979,606	9,979,606
	CONTRIBUTIONS ETC.	2,656,902	579,677	3,139,342	3,139,342
	DISTRIBUTION CREDITS	15,826,176CR	20,389,781CR	18,207,189CR	18,207,189CR
	TOTAL	-	3,240,647CR	-	-
939 200	CUT REPAIR OPERATION - TOTALS				
	FEAT CODES 0000-0999	-	979,122CR	-	-
	PERSONAL SERV - PERM	522,693	624,182	491,631	491,631
	PERSONAL SERV - TEMP	4,305	3,550	4,678	4,678
	FRINGE BENEFITS	115,393	131,205	90,119	90,119
	MATERIALS & SUPPLIES	4,489	2,440	3,800	3,800
	EQUIPMENT	-	162	-	-
	PURCHASE OF SERVICES	2,409,000	2,629,933	3,600,000	3,600,000
	DISTRIBUTION CREDITS	3,055,880CR	3,527,519CR	4,190,228CR	4,190,228CR
	TOTAL	-	1,115,169CR	-	-
939 300	OVERNIGHT PERMIT PARKING - TOTALS				
	FEAT CODES 0000-0999	-	1,988,046	-	-
	PERSONAL SERV - PERM	375,812	364,268	378,951	378,951
	PERSONAL SERV - TEMP	47,525	63,194	40,502	40,502
	FRINGE BENEFITS	92,114	84,217	80,359	80,359
	MATERIALS & SUPPLIES	101,404	100,356	105,460	105,460
	EQUIPMENT	2,817	4,026	2,707	2,707
	PURCHASE OF SERVICES	90,209	98,289	104,086	104,086
	CONTRIBUTIONS ETC.	2,060,119	128,802	2,287,935	2,287,935
	DISTRIBUTION CREDITS	2,770,000CR	2,831,197CR	3,000,000CR	3,000,000CR
	TOTAL	-	1	-	-
939 500	OPERATIONS SECTION - TOTALS				
	FEAT CODES 0000-0999	-	73,074	-	-
	PERSONAL SERV - PERM	667,116	728,703	655,202	655,202
	PERSONAL SERV - TEMP	88,678	127,747	119,322	119,322
	FRINGE BENEFITS	173,866	184,419	154,649	154,649
	MATERIALS & SUPPLIES	795,581	1,114,654	1,013,004	1,013,004
	EQUIPMENT	102,917	103,704	107,000	107,000
	ACQUISIT. REAL PROPERTY	-	7	-	-
	PURCHASE OF SERVICES	2,411,161	4,342,273	3,544,098	3,544,098
	CONTRIBUTIONS ETC.	323,034	450,875	507,081	507,081
	DISTRIBUTION CREDITS	4,562,353CR	9,250,947CR	6,100,356CR	6,100,356CR
	TOTAL	-	2,125,491CR	-	-

TABLE 14

INTER-GOVERNMENTAL & PROPRIETORY SERVICES - PUBLIC WORKS

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS $
939 510	PRIVATE DRAIN INSTALLATIONS				
	PERSONAL SERV - PERM	20,238	28,874	27,145	27,145
	PERSONAL SERV - TEMP	-	321	-	-
	FRINGE BENEFITS	4,979	6,329	5,863	5,863
	MATERIALS & SUPPLIES	11,243	17,833	14,248	14,248
	PURCHASE OF SERVICES	1,035,965	2,029,018	1,450,100	1,450,100
	CONTRIBUTIONS ETC.	154,522	204,813	216,207	216,207
	DISTRIBUTION CREDITS	1,226,947CR	3,414,755CR	1,713,563CR	1,713,563CR
	TOTAL	-	1,127,567CR	-	-
939 520	WATER SERVICES INSTALLATION				
	PERSONAL SERV - PERM	21,727	82,004	31,129	31,129
	PERSONAL SERV - TEMP	-	4,027	-	-
	FRINGE BENEFITS	5,345	17,849	6,724	6,724
	MATERIALS & SUPPLIES	194,176	277,402	230,084	230,084
	PURCHASE OF SERVICES	1,128,412	2,081,762	1,814,794	1,814,794
	CONTRIBUTIONS ETC.	168,512	215,459	271,110	271,110
	DISTRIBUTION CREDITS	1,518,172CR	3,750,293CR	2,353,841CR	2,353,841CR
	TOTAL	-	1,071,790CR	-	-
939 550	PLANT AND SHOPS				
	PERSONAL SERV - PERM	588 479	556,639	564,656	564,656
	PERSONAL SERV - TEMP	88,678	121,396	119,322	119,322
	FRINGE BENEFITS	154,521	146,696	135,091	135,091
	MATERIALS & SUPPLIES	519,718	565,928	685,279	685,279
	EQUIPMENT	102,917	103,704	107,000	107,000
	ACQUISIT. REAL PROPERTY	-	7	-	-
	PURCHASE OF SERVICES	246,784	231,493	279,204	279,204
	CONTRIBUTIONS ETC.	-	19,742	19,764	19,764
	DISTRIBUTION CREDITS	1,701,097CR	1,733,744CR	1,910,316CR	1,910,316CR
	TOTAL	-	11,861	-	-
939 561	TRAFFIC SIGN MANUFACTURE				
	FEAT CODES 0000-0999	-	73,074	-	-
	PERSONAL SERV - PERM	36,672	61,186	32,272	32,272
	PERSONAL SERV - TEMP	-	2,003	-	-
	FRINGE BENEFITS	9,021	13,545	6,971	6,971
	MATERIALS & SUPPLIES	70,444	253,491	83,393	83,393
	CONTRIBUTIONS ETC.	-	10,861	-	-
	DISTRIBUTION CREDITS	116,137CR	352,155CR	122,636CR	122,636CR
	TOTAL	-	62,005	-	-

TABLE 14

INTER-GOVERNMENTAL & PROPRIETORY SERVICES - PUBLIC WORKS

CODE		1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
939 700	SANITATION SECTION - TOTALS				
	FEAT CODES 0000-0999	-	329,843	-	-
	PERSONAL SERV - PERM	30,547	32,772	30,430	30,430
	PERSONAL SERV - TEMP	-	264	-	-
	FRINGE BENEFITS	6,887	7,176	5,859	5,859
	MATERIALS & SUPPLIES	1,635	1,393	1,665	1,665
	EQUIPMENT	4,396	967	-	-
	PURCHASE OF SERVICES	50,946	28,936	31,960	31,960
	CONTRIBUTIONS ETC.	273,749	-	344,326	344,326
	DISTRIBUTION CREDITS	368,160CR	401,339CR	414,240CR	414,240CR
	TOTAL	-	12	-	-
939 900	WORK ORDERS & DEPARTMENTAL SERVICES - TOTALS				
	PERSONAL SERV - PERM	1,092,094	1,164,515	1,164,515	1,164,515
	PERSONAL SERV - TEMP	72,113	45,467	45,467	45,467
	FRINGE BENEFITS	276,857	241,875	256,536	256,536
	MATERIALS & SUPPLIES	297,764	323,447	336,385	336,385
	EQUIPMENT	-	7,838	-	-
	PURCHASE OF SERVICES	3,330,955	2,595,637	2,699,462	2,699,462
	DISTRIBUTION CREDITS	5,069,783CR	4,378,779CR	4,502,365CR	4,502,365CR
	TOTAL	-	-	-	-

SECTION E - PARKING AUTHORITY

TABLE 15

SUMMARY OF PARKING AUTHORITY OF TORONTO BUDGET

	1988 ESTIMATE $	1988 ACTUAL $	1989 ESTIMATE BEFORE REAPPROPS. $	1989 ESTIMATE INCL. REAPPROPS. $
EXPENDITURE BY PROGRAM				
OPERATIONS	16,084,784	16,403,883	18,214,798	18,214,798
ADMINISTRATION	2,328,572	2,366,236	2,598,663	2,598,663
CONTRIBUTION TO RESERVE	17,682,379	20,386,290	20,666,824	20,666,824
TOTAL	36,095,735	39,156,409	41,480,285	41,480,285
EXPENDITURES BY OBJECT OF EXPENDITURE				
PERSONAL SERVICES - PERMANENT	6,454,717	6,725,952	7,379,900	7,379,900
PERSONAL SERVICES - TEMPORARY	750,883	807,899	844,385	844,385
FRINGE BENEFITS	1,433,631	1,343,280	1,513,426	1,513,426
MATERIALS AND SUPPLIES	699,515	652,993	951,638	951,638
EQUIPMENT	376,684	381,313	495,300	495,300
PURCHASE OF SERVICES	4,025,707	4,331,719	4,947,299	4,947,299
CONTRIBUTIONS, ETC.	4,502,219	4,436,963	4,591,513	4,591,513
DEBT SERVICE	170,000	90,000	90,000	90,000
TOTAL	18,413,356	18,770,119	20,813,461	20,813,461
REVENUES				
PARKING OPERATIONS	27,268,155	29,726,815	31,252,638	31,252,638
SUNDRY REVENUE	4,634,482	5,068,015	5,490,849	5,490,849
NET PROCEEDS FROM PARKING METER BUDGET	2,239,287	2,293,198	2,363,900	2,363,900
OFF-STREET PARKING FUND	1,953,811	2,068,381	2,372,898	2,372,898
TOTAL	36,095,735	39,156,409	41,480,285	41,480,285

SECTION F - BUSINESS IMPROVEMENT AREAS

COMPARISON - SPECIAL LEVIES

BUSINESS IMPROVEMENT AREAS - 1988-89

(Expressed in Mills - One Mill = $1 per $1,000 Assessment)

	1988	1989	Change
Bloor West Village	37.2	38.4	1.2
Junction Gardens	24.5	31.8	7.3
Old Cabbagetown	28.9	35.3	6.4
Bloordale Village	18.7	17.9	(.8)
Parkdale	28.1	-	-
Forest Hill Village	14.5	0.0	(14.5)
Bloor Court	20.2	24.6	4.4
Queen/Broadview Village	43.3	38.5	(4.8)
Danforth Village	26.5	7.9	(18.6)
Gerrard India Bazaar	-	0.0	-
Hillcrest	12.8	22.1	9.3
Beaches	32.5	18.4	(14.1)
Eglinton West Village	61.9	17.4	(44.5)
Corso Italia	55.9	57.0	1.1
Dovercourt/Hallam	0.0	51.4	51.4
Elm Street	0.0	0.0	0.0
Little Italy	16.3	24.3	8.0
Bloor/Yorkville	9.9	11.4	1.5
St. Clair Gardens	25.6	7.3	(18.3)
Harbord	-	5.6	-
Portugal Village	32.6	0.0	(32.6)
Roncesvalles Village	30.3	32.0	1.7
High Park Village	21.7	19.2	(2.5)
Yonge/Queen - Dundas	0.0	0.0	0.0
Danforth by the Valley	11.9	12.7	.8
Eglinton Way	21.1	21.2	.1
Bloor by the Park	17.1	18.4	1.3

ASSESSMENT OF BUSINESS IMPROVEMENT AREAS

	1987 $	1988 $	1989 $
SPECIAL LEVY			
Bloor West Village	4,272,899	4,304,155	4,324,113
Junction Gardens	2,232,554	2,290,253	2,156,095
Old Cabbagetown	2,639,673	2,253,018	2,551,908
Bloordale Village	1,106,913	1,075,134	1,077,124
Parkdale	1,440,868	1,428,071	na
Forest Hill Village	475,408	416,193	-
Bloor Court	2,675,500	2,723,536	2,848,466
Queen/Broadview Village	1,223,057	1,108,684	1,092,711
Danforth Village	3,830,939	3,588,703	3,824,189
Gerrard India Bazaar	-	-	-
Hillcrest	938,288	977,762	971,209
Beaches	722,598	615,851	925,820
Eglinton West Village	1,104,231	1,051,205	1,021,985
Corso Italia	2,514,243	2,415,740	2,458,719
Dovercourt/Hallam	222,932	-	214,244
Elm Street	-	-	-
Little Italy	2,011,298	1,912,763	1,873,564
Bloor/Yorkville	88,168,782	92,572,873	94,388,701
St. Clair Gardens	990,020	1,000,393	913,342
Harbord	-	-	313,119
Portugal Village	666,618	767,528	-
Roncesvalles Village	556,112	548,070	563,787
High Park Village	344,310	340,952	392,527
Yonge/Queen - Dundas	4,976,897	-	-
Danforth by the Valley	1,905,077	2,159,228	2,299,295
Eglinton Way	2,838,371	2,753,967	2,773,212
Bloor by the Park	1,309,267	1,286,837	1,336,285

SUMMARY OF BUDGET & LEVY FOR BUSINESS IMPROVEMENT AREAS

	1988				1989	
	Gross Budget	Actual Expenditures	Levy	Amount Collected	Gross Budget	Levy
	$	$	$	$	$	$
Bloor West Village	190,425	194,791	160,000	163,484	213,450	166,000
Junction Gardens	76,225	61,895	56,000	54,375	98,000	68,400
Old Cabbagetown	102,500	68,745	65,000	83,660	162,200	90,000
Bloordale Village	30,050	22,424	20,000	19,116	48,750	19,250
Parkdale	89,105	21,162	40,000	39,327	-	-
Forest Hill Village	8,825	2,094	6,000	10,695	7,500	0
Bloor Court Village	55,275	58,480	55,000	60,485	63,000	70,000
Queen/Broadview Village	58,165	51,636	48,000	57,597	72,025	42,000
Danforth Village	98,675	99,113	95,000	104,384	49,200	30,000
Gerrard India Bazaar	-	643	-	(1,695)	20,000	0
Hillcrest	21,775	19,005	12,500	12,984	25,075	21,400
Beaches	25,000	12,630	20,000	21,072	30,000	17,000
Eglinton West Village	69,300	38,691	65,000	62,706	60,050	17,700
Corso Italia	188,960	84,479	135,000	153,643	154,000	140,000
Dovercourt Hallam	9,125	5,164	0	11,663	10,000	11,000
Elm Street	9,000	2,617	0	(386)	6,000	0
Little Italy	36,675	28,307	31,000	30,391	42,500	45,500
Bloor-Yorkville	1,447,000	846,433	915,200	957,563	1,412,200	1,067,000
St. Clair Gardens	25,525	10,324	25,525	26,549	40,215	6,600
Harbord Street	-	5,364	-	(25)	1,500	1,750
Portugal Village	25,000	5,168	25,000	28,720	36,750	0
Roncesvalles Village	16,575	7,138	16,575	15,928	18,000	18,000
High Park Village	11,675	9,419	7,390	10,575	15,650	7,500
Yonge/Queen - Dundas	21,800	741	0	(3,768)	1,150	0
Danforth by the Valley	25,600	14,551	25,600	30,651	44,560	29,100
Eglinton Way	83,225	57,410	58,000	66,242	70,931	58,600
Bloor on the Park	23,000	21,515	22,000	23,074	25,100	24,500

DETAIL OF
SPECIAL LEVY FOR IMPROVEMENT AREAS

B U S I N E S S I M P R O V E M E N T A R E A S

	1988 Budget $	1989 Request $
Bloor West Village		
Expenditure Estimates	190,425	213,450
Miscellaneous Revenue	(8,000)	(8,000)
BIA Held Prior Year (Surplus) Deficit	(33,470)	(47,450)
Net Amount to be Raised by Special Levy	148,955	158,000
City Held Prior Year (Surplus) Deficit	-	-
Provision for Doubtful Accounts	11,045	8,000
TOTAL LEVY	160,000	166,000
Junction Gardens		
Expenditure Estimates	76,225	98,000
Miscellaneous Revenue	(500)	(8,000)
BIA Held Prior Year (Surplus) Deficit	(21,650)	(26,000)
Net Amount to be Raised by Special Levy	54,075	64,000
City Held Prior Year (Surplus) Deficit	0	(1,800)
Provision for Doubtful Accounts	1,925	6,200
TOTAL LEVY	56,000	68,400
Old Cabbagetown		
Expenditure Estimates	102,500	162,200
Miscellaneous Revenue	(11,500)	(19,200)
BIA Held Prior Year (Surplus) Deficit	(31,000)	(43,000)
Net Amount to be Raised by Special Levy	60,000	100,000
City Held Prior Year (Surplus) Deficit	0	(15,000)
Provision for Doubtful Accounts	5,000	5,000
TOTAL LEVY	65,000	90,000

BUSINESS IMPROVEMENT AREAS

	1988 Budget $	1989 Request $
Bloordale Village		
Expenditure Estimates	30,050	48,750
Miscellaneous Revenue	0	0
BIA Held Prior Year (Surplus) Deficit	(1,878)	(27,000)
Net Amount to be Raised by Special Levy	28,172	21,750
City Held Prior Year (Surplus) Deficit	(10,050)	(4,250)
Provision for Doubtful Accounts	1,878	1,750
TOTAL LEVY	20,000	19,250
Parkdale		
Expenditure Estimates	89,105	na
Miscellaneous Revenue	(11,543)	na
BIA Held Prior Year (Surplus) Deficit	(31,271)	na
Net Amount to be Raised by Special Levy	46,291	na
City Held Prior Year (Surplus) Deficit	(6,291)	na
Provision for Doubtful Accounts	0	na
TOTAL LEVY	40,000	na
Forest Hill Village		
Expenditure Estimates	8,825	7,500
Miscellaneous Revenue	(600)	0
BIA Held Prior Year (Surplus) Deficit	(2,000)	0
Net Amount to be Raised by Special Levy	6,225	7,500
City Held Prior Year (Surplus) Deficit	(856)	(7,500)
Provision for Doubtful Accounts	631	0
TOTAL LEVY	6,000	0

BUSINESS IMPROVEMENT AREAS

	1988 Budget $	1989 Request $
Bloor Court Village		
Expenditure Estimates	55,275	63,000
Miscellaneous Revenue	(750)	0
BIA Held Prior Year (Surplus) Deficit	(5,000)	0
Net Amount to be Raised by Special Levy	49,525	63,000
City Held Prior Year (SUrplus) Deficit	0	(4,900)
Prior Year Liabilities	0	4,900
Provision for Doubtful Accounts	5,475	7,000
TOTAL LEVY	55,000	70,000
Queen/Broadview Village		
Expenditure Estimates	58,165	72,025
Miscellaneous Revenue	0	(5,500)
BIA Held Prior Year (Surplus) Deficit	(15,000)	(20,000)
Net Amount to be Raised by Special Levy	43,165	46,525
City Held Prior Year (Surplus) Deficit	0	(8,943)
Provision for Doubtful Accounts	4,835	4,418
TOTAL LEVY	48,000	42,000
Danforth Village		
Expenditure Estimates	98,675	49,200
Miscellaneous Revenue	0	0
BIA Held Prior Year (Surplus) Deficit	0	(19,000)
Net Amount to be Raised by Special Levy	98,675	30,200
City Held Prior Year (Surplus) Deficit	(3,675)	(3,000)
Provision for Doubtful Accounts	0	2,800
TOTAL LEVY	95,000	30,000

BUSINESS IMPROVEMENT AREAS

	1988 Budget $	1989 Request $
Gerrard India Bazaar		
Expenditure Estimates	-	20,000
Miscellaneous Revenue	-	0
BIA Held Prior Year (Surplus) Deficit	-	(15,700)
Net Amount to be Raised by Special Levy	-	4,300
City Held Prior Year (Surplus) Deficit	-	(4,300)
Provision for Doubtful Accounts	-	0
TOTAL LEVY	-	0
Hillcrest Village		
Expenditure Estimates	21,775	25,075
Miscellaneous Revenue	0	0
BIA Held Prior Year (Surplus) Deficit	0	0
Net Amount to be Raised by Special Levy	21,775	25,075
City Held Prior Year (Surplus) Deficit	(10,192)	(7 675)
Prior Year Liabilities	0	2,000
Provision for Doubtful Accounts	917	2,000
TOTAL LEVY	12,500	21,400
Beaches		
Expenditure Estimates	25,000	30,000
Miscellaneous Revenue	0	0
BIA Held Prior Year (Surplus) Deficit	(2,000)	(1,400)
Net Amount to be Raised by Special Levy	23,000	28,600
City Held Prior Year (Surplus) Deficit	(5,070)	(13,200)
Provision for Doubtful Accounts	2,070	1,600
TOTAL LEVY	20,000	17,000

BUSINESS IMPROVEMENT AREAS

	1988 Budget $	1989 Request $
Eglinton West Village		
Expenditure Estimates	69,300	60,050
Miscellaneous Revenue	0	(1,000)
BIA Held Prior Year (Surplus) Deficit	(9,300)	(43,000)
Net Amount to be Raised by Special Levy	60,000	16,050
City Held Prior Year (Surplus) Deficit	0	0
Provision for Doubtful Accounts	5,000	1,650
TOTAL LEVY	65,000	17,700
Corso Italia		
Expenditure Estimates	188,960	154,000
Miscellaneous Revene	(7,000)	(4,000)
BIA Held Prior Year (Surplus) Deficit	(61,960)	(16,500)
Net Amount to be Raised by Special Levy	120,000	133,500
City Held Prior Year (Surplus) Deficit	0	(6,300)
Provision for Doubtful Accounts	15,000	12,800
TOTAL LEVY	135,000	140,000
Dovercourt/Hallam		
Expenditure Estimates	9,125	10,000
Miscellaneous Revenue	0	0
BIA Held Prior Year (Surplus) Deficit	(9,125)	0
Net Amount to be Raised by Special Levy	0	10,000
City Held Prior Year (Surplus) Deficit	0	0
Provision for Doubtful Accounts	0	1,000
TOTAL LEVY	0	11,000

BUSINESS IMPROVEMENT AREAS

	1988 Budget $	1989 Request $
Elm Street		
Expenditure Estimates	9,000	6,000
Miscellaneous Revenue	0	-
BIA Held Prior Year (Surplus) Deficit	(9,000)	(2,200)
Net Amount to be Raised by Special Levy	0	3,800
City Held Prior Year (Surplus) Deficit	0	(3,800)
Provision for Doubtful Accounts	0	0
TOTAL LEVY	0	0
Little Italy		
Expenditure Estimates	36,675	42,500
Miscellaneous Revenue	0	0
BIA Held Prior Year (Surplus) Deficit	(2,000)	(2,500)
Net Amount to be Raised by Special Levy	34,675	40,000
City Held Prior Year (Surplus) Deficit	(6,339)	(1,160)
Prior Year Liabilities	0	2,500
Provision for Doubtful Accounts	2,664	4,160
TOTAL LEVY	31,000	45,500
Bloor/Yorkville		
Expenditure Estimates	1,447,000	1,412,200
Miscellaneous Revenue	(122,000)	(135,300)
BIA Held Prior Year (Surplus) Deficit	(270,930)	0
Net Amount to be Raised by Special Levy	1,054,070	1,276,900
City Held Prior Year (Surplus) Deficit	(222,070)	(356,800)
Prior Year Liabilities	0	50,000
Provision for Doubtful Accounts	83,200	96,900
TOTAL LEVY	915,200	1,067,000

BUSINESS IMPROVEMENT AREAS

	1988 Budget $	1989 Request $
St. Clair Gardens		
Expenditure Estimates	25,525	40,215
Miscellaneous Revenue	0	(6,000)
BIA Held Prior Year (Surplus) Deficit	0	(25,600)
Net Amount to be Raised by Special Levy	25,525	8,615
City Held Prior Year (Surplus) Deficit	0	(2,815)
Provision for Doubtful Accounts	0	800
TOTAL LEVY	25,525	6,600
Harbord Street		
Expenditure Estimates	-	1,500
Miscellaneous Revenue	-	0
BIA Held Prior Year (Surplus) Deficit	-	0
Net Amount to be Raised by Special Levy	-	1,500
City Held Prior Year (Surplus) Deficit	-	0
Provision for Doubtful Accounts	-	250
TOTAL LEVY	-	1,750
Portugal Village		
Expenditure Estimates	25,000	36,750
Miscellaneous Revenue	0	(3,750)
BIA Held Prior Year (Surplus) Deficit	0	(8,000)
Net Amount to be Raised by Special Levy	25,000	25,000
City Held Prior Year (Suprlus) Deficit	0	(25,000)
Provision for Doubtful Accounts	0	0
TOTAL LEVY	25,000	0

BUSINESS IMPROVEMENT AREAS

	1988 Budget $	1989 Request $
Roncesvalles Village		
Expenditure Estimates	16,575	18,000
Miscellaneous Revenue	(1,000)	0
BIA Held Prior Year (Surplus) Deficit	0	0
Net Amount to be Raised by Special Levy	15,575	18,000
City Held Prior Year (Surplus) Deficit	0	(1,000)
Provision for Doubtful Accounts	1,000	1,000
TOTAL LEVY	16,575	18,000
High Park Village		
Expenditure Estimates	11,675	15,650
Miscellaneous Revenue	0	0
BIA Held Prior Year (Surplus) Deficit	(4,285)	(7,000)
Net Amount to be Raised by Special Levy	7,390	8,650
City Held Prior Year (Surplus) Deficit	0	(1,850)
Provision for Doubtful Accounts	0	700
TOTAL LEVY	7,390	7,500
Yonge/Queen - Dundas		
Expenditure Estimates	21,800	1,150
Miscellaneous Revenue	0	0
BIA Held Prior Year (Surplus) Deficit	0	(290)
Net Amount to be Raised by Special Levy	0	800
City Held Prior Year (Surplus) Deficit	(2,150)	(800)
Provision for Doubtful Accounts	0	0
TOTAL LEVY	0	0

B U S I N E S S   I M P R O V E M E N T   A R E A S

	1988 Budget $	1989 Request $
Danforth by the Valley		
Expenditure Estimates	25,600	44,560
Miscellaneous Revenue	0	0
BIA Held Prior Year (Surplus) Deficit	0	(10,560)
Net Amount to be Raised by Special Levy	25,600	34,000
City Held Prior Year (Surplus) Deficit	0	(7,550)
Provision for Doubtful Accounts	0	2,650
TOTAL LEVY	25,600	29,100
Eglinton Way		
Expenditure Estimates	83,225	70,391
Miscellaneous Revenue	(8,300)	0
BIA Held Prior Year (Surplus) Deficit	(31,800)	0
Net Amount to be Raised by Special Levy	43,125	70,391
City Held Prior Year (Surplus) Deficit	9,791	(23,247)
Provision forDoubtful Accounts	5,084	10,916
TOTAL LEVY	58,000	58,600
Bloor by the Park		
Expenditure Estimates	23,000	25,100
Miscellaneous Revenue	(3,000)	(100)
BIA Held Prior Year (Surplus) Deficit	0	0
Net Amount to be Raised by Special Levy	20,000	25,000
City Held Prior Year (Surplus) Deficit	0	(2,800)
Provision for Doubtful Accounts	2,000	2,300
TOTAL LEVY	22,000	24,500

BUSINESS IMPROVEMENT AREAS

	1988 Budget $	1989 Request $
TOTALS		
Expenditure Estimates	2,748,480	2,727,806
Miscellaneous Revenue	(174,193)	(190,850)
BIA Held Prior Year (Surplus) Deficit	(541,669)	(315,200)
Net Amount to be Raised by Special Levy	2,032,618	2,221,756
City Held Prior Year (Surplus) Deficit	(276,552)	(503,750)
Prior Year Liabilities	0	59,400
Provision for Doubtful Accounts	147,724	173,894
TOTAL LEVY	1,903,790	1,951,300

PART IV

1989 CAPITAL BUDGET AND PROGRAM OF PROPOSED CAPITAL WORKS 1990-93

(Adopted by City Council on February 23, 1989)

REPORT No. 6 OF THE CITY OF TORONTO EXECUTIVE COMMITTEE

Certified correct as adopted by City Council at its meeting held on February 23 and 24, 1989, with the following amendments:

REPORT OF THE EXECUTIVE COMMITTEE

Clause		Page
1	1989 CAPITAL BUDGET AND PROGRAM OF PROPOSED CAPITAL WORKS - 1990-1993	1

During consideration of this Clause, Council also had before it the following:

- communication (January 27, 1989) from Mrs. Janie Borkowski, P.T.A. Chairperson, and Mr. R. J. Tone, Principal, St. Vincent de Paul Catholic School, addressed to Councillor Korwin-Kuczynski, in support of the proposed renovation and addition to the High Park Library.
- report (February 23, 1989) from the Budget Review Group regarding the Toronto Public Library.
- report (February 21, 1989) from the Commissioner of Public Works regarding Transit Passenger Shelters on Streetcar Loading Platforms.
- reports (February 22, 1989) from the Commissioner of City Property and (February 22, 1989) from the Commissioner of Finance regarding the 1989 Capital Budget - City Property Department - Computer Centre and additional office requirements - acquisition of 75 Elizabeth Street.
- report (February 22, 1989) from the Budget Review Group regarding Underground Mall Wayfinding System: Testing the Design Concept.
- report (February 21, 1989) from the Commissioner of City Property regarding the Rennie Park Fieldhouse.

(Copies attached - 14 to 14(f), inclusive)

Council took the following action:

Parks and Recreation Department

1. Adopted the report (February 21, 1989) from the Commissioner of City Property regarding the Rennie Park Fieldhouse, and amended the recommendations of the Executive Committee accordingly.

Public Works Department

2. Adopted Recommendation 27 of the report (February 7, 1989) from the Budget Review Group in respect of the relocation of the gas mains along Augusta Avenue; requested that the Ward Councillor be included in any further discussions on this matter and that Mayor Eggleton approach Consumers Gas to explore the possibility of Consumers Gas contributing towards the cost of relocating the gas mains; and further requested that the Provincial Government be approached with respect to possible recoveries through the P.R.I.D.E. Program.

Toronto Public Library Board

3. Adopted the report (February 23, 1989) from the Budget Review Group.

City Property Department

4. Requested the City Clerk to submit the report requested by City Council on October 3, 1988, as set out below; with respect to the space formerly occupied by the Executive Aldermen, and that the space not be assigned until the requested report has been considered by Council:

> "That the City Clerk be requested to determine the assignment of Aldermen's office space after the election, locating all aldermen, including members of the Executive Committee, in the area known as 'Aldermen's Alley'; and to report thereon to the Caucus meeting of Council, and on the use of the present Executive Committee office space, including a possible new meeting room."

Toronto Economic Development Corporation

5. Requested the Budget Review Group, in consultation with the Toronto Economic Development Corporation and the Toronto Harbour Commissioners, to review and report to the Executive Committee on the appropriateness of carrying over to 1989 the unspent portion of the 1988 allocation for the Port Area Business Park ($2,300,000), as well as reviewing the projected $1,400,000 for the Port Industrial Park for 1990; and the 1990 allocation for the Revolving Fund.

General

6. Amended the Clause by replacing the words "handicapped facilities" wherever they appear, with the words "access for disabled persons".

In addition, Council extended its appreciation to the Chair of the Budget Review Group and staff for their many hours of dedication in preparing the 1989 Capital Budget.

Roy V. Henderson.
CITY CLERK.

ST. VINCENT DE PAUL
CATHOLIC SCHOOL
116 FERMANAGH AVE.
TORONTO, ONT.
M6R 1M2
TELEPHONE 393-5227

14

January 27, 1989

(Re Executive Committee Report No. 6 - Clause 1)

Mr. Korwin-Kuczynski
City Councillor - Ward 2
226 Roncesvalles Avenue
Toronto, Ontario
M6R 2L6

Dear Mr. Korwin-Kuczynski:

RE: EXPANSION OF HIGH PARK LIBRARY

The Parent-Teacher Association of St. Vincent de Paul Catholic School strongly supports the proposed renovation and addition to the High Park Library.

The number of children using the library is rapidly growing in our community and there is not enough space currently available to efficiently carry out children's programming.

Please contact us if we can be of any assistance in regards to the expansion of the High Park Library.

Sincerely,

Janie Borkowski

R. J. Tone

Mrs. Janie Borkowski
P.T.A. Chairperson

Mr. R. J. Tone
Principal

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CITY OF TORONTO
DEPARTMENT OF PUBLIC WORKS

141(a)

February 21, 1989.

(Re Executive Committee Report No. 6 - Clause 1)

To: City Council

Subject: Transit Passenger Shelters on Streetcar Loading Platforms

Origin: Commissioner of Public Works (c39cncl89006:50)

Comments:

I have been requested to report to City Council by Councillor Betty Disero on the following recommendation made by the Budget Review Group with respect to my Department's proposed 1989 Capital Works Programme:

> "That the Commissioner of Public Works in consultation with the Toronto Transit Commission, report back to the City Services Committee and the Budget Review Group on the program to construct transit shelters on traffic islands, with particular reference to the first year experience, the extent of weather protection provided, the number of people that can be accommodated and their safety."

The construction of transit passenger shelters on sixty (60) streetcar loading platforms in various locations across the City was approved by City Council on April 5, 1988, to be undertaken in a three-year programme. The first year of this programme has been completed and my 1989 Capital Programme has recommended a continuation of the programme as previously approved by City Council.

The programme was recommended following the field evaluation of two (2) prototype shelters over a trial of approximately eighteen (18) months. The trial was undertaken to establish the feasibility of the shelter design, considering:

- safety, and
- protection provided.

The prototype shelter was found to be quite acceptable in regard to these matters and has been given full endorsement by the Toronto Transit Commission and by the Metropolitan Toronto Roads and Traffic Department.

With respect to the issue of protection, it is recognized that the shelter design on streetcar loading platforms does not provide the same degree of protection as a conventional shelter but, in consideration of the fact that there is simply no other means of protection for passengers on the loading platforms, I consider that the shelters do provide effective protection to the transit users.

With respect to usage, the best indicator is the passenger boarding counts recorded by the Toronto Transit Commission at the individual stop locations. The 24-hour boarding counts for the stop locations at which the shelters were installed in 1988 vary from 114 to 1313 passengers in a 24-hour period, with an average boarding count of 604. For the shelter locations proposed in my 1989 programme, the passenger boarding counts vary from 175 to 2239 passengers in a 24-hour period, with an average boarding count of 779.

With respect to the shelters installed in 1988, I have received a number of favourable comments from transit users, indicating that the designs are effective. I have also discussed the performance of the shelters with officials of the Toronto Transit Commission, who have indicated that the shelters have been well received and that there have been no concerns expressed with respect to safety.

Conclusion:

That the transit shelters constructed on streetcar loading platforms in 1988 have proven to be effective with respect to providing protection to transit users, the design has not created any safety problems, and they have been well received by the transit users.

Recommendation:

That the transit shelter programme, as proposed in my 1989 Capital Works Programme, be approved.

R. M. Bremner

Commissioner.

DJ
DCD

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CITY OF TORONTO
PROPERTY DEPARTMENT

14(b)

February 22, 1989
H.E. Hodowany

(Re Executive Report No. 6 - Clause 1)

To: City Council

Subject: 1989 Capital Budget - City Property Department. Supplementary Report on Computer Centre and additional office requirements. Acquisition of 75 Elizabeth Street

Origin: Executive Committee Meeting, in Conference meeting February 6, 1989. (c33cncl89008:45)

Background:

The City Property Department Capital 1989 Budget submission includes funds for the acquisition of property along the north side of City Hall.

During the review of the Capital Budget, this item was deleted pending further negotiations.

This report deals with the conclusion of these negotiations.

Discussion:

Over the last two years, the City has acquired, by direct purchase and expropriation, lands known municipally as 8 and 10 Hagerman Street for a Computer Centre. These are immediately west of the Larry Sefton Park, at the north west corner of Bay and Hagerman Streets. The City also owns two vacant parcels of land municipally known as 85 Elizabeth Street and 1 Foster Place. Together, the City's holdings in the block comprise approximately 18,000 square feet of land area.

After establishing the space and facility requirements for the Computer Centre, consideration was given to consolidating the space the City currently rents for various municipal purposes in the environs of City Hall, which amounts approximately 90,000 square feet. The rental of a further 8,000 square feet was authorized last fall, for the Planning & Development Department. Thus we will be renting approximately 100,000 square feet of office space by the end of this year.

A review of these requirements, in context of the City's urban design objectives for the area and projected office needs resulted in a joint report to the Executive Committee by the Commissioners of City Property, Planning & Development, Parks & Recreation, Purchasing & Supply, Finance & the Executive Director of Management Services recommending the acquisition of the subject property.

The City has for several years been the prime tenant of the property at 75 Elizabeth Street. City ownership will result in net operating budget savings of approximately $292,000.00 in 1989 and $400,000.00 in 1990.

On February 8, 1989, an Offer to Purchase 75 Elizabeth Street, through an agent, was secured. This is irrevocable to 3:00 p.m., Friday, February 24, 1989.

The details of the Offer are:

Land Size:	80.75 feet by 90 feet.
Site Area:	7,199 square feet, more or less.
Zoning:	CR L4.5 U480.
Tax Ledger No.:	06-6-130-0010.
Assessment:	$158,900.
Legal Description:	Lots 22 & 23, Plan 13A.
Improvements:	A 2-1/2 storey building. 20,798 square feet of floor area.
Vendor:	505 Project Limited.
Purchase Price:	$7,000,000.; $300,000. deposit.
Funds:	Finance Commissioner to report on provision of funds.
Closing:	On or before March 29, 1989.
Possession:	On closing, subject to existing tenancy.

Conclusion:

The acquisition of 75 Elizabeth Street, in my opinion, provides the City with a strategic opportunity to consolidate its land holdings in this very important block. This will enable us to meet our projected needs for a Computer Centre and offices while advancing Urban Design objectives for the area.

City Council

February 22, 1989

The Executive Committee meeting, In Conference, on February 20, 1989, recommended the acquisition of 75 Elizabeth Street on the terms and conditions set out in this report.

Recommendations:

1) That the City Solicitor be authorized to pay the sum of $300,000 as a deposit to be held in trust;

2) That, subject to Ontario Municipal Board approval, the City Solicitor be authorized to complete this transaction, as described above, and pay to 505 Project Limited, 301090 Ontario Limited, C.O.B. as Brother Developments and Milev Limited, or to whomever is entitled to receive it, the sum of $7,000,000, less the deposit of $300,000, for the purchase of 75 Elizabeth Street for office and Computer Centre purposes, subject to the usual adjustments and pay other expenses incurred by the City incidental to the closing for Land Transfer Tax or otherwise;

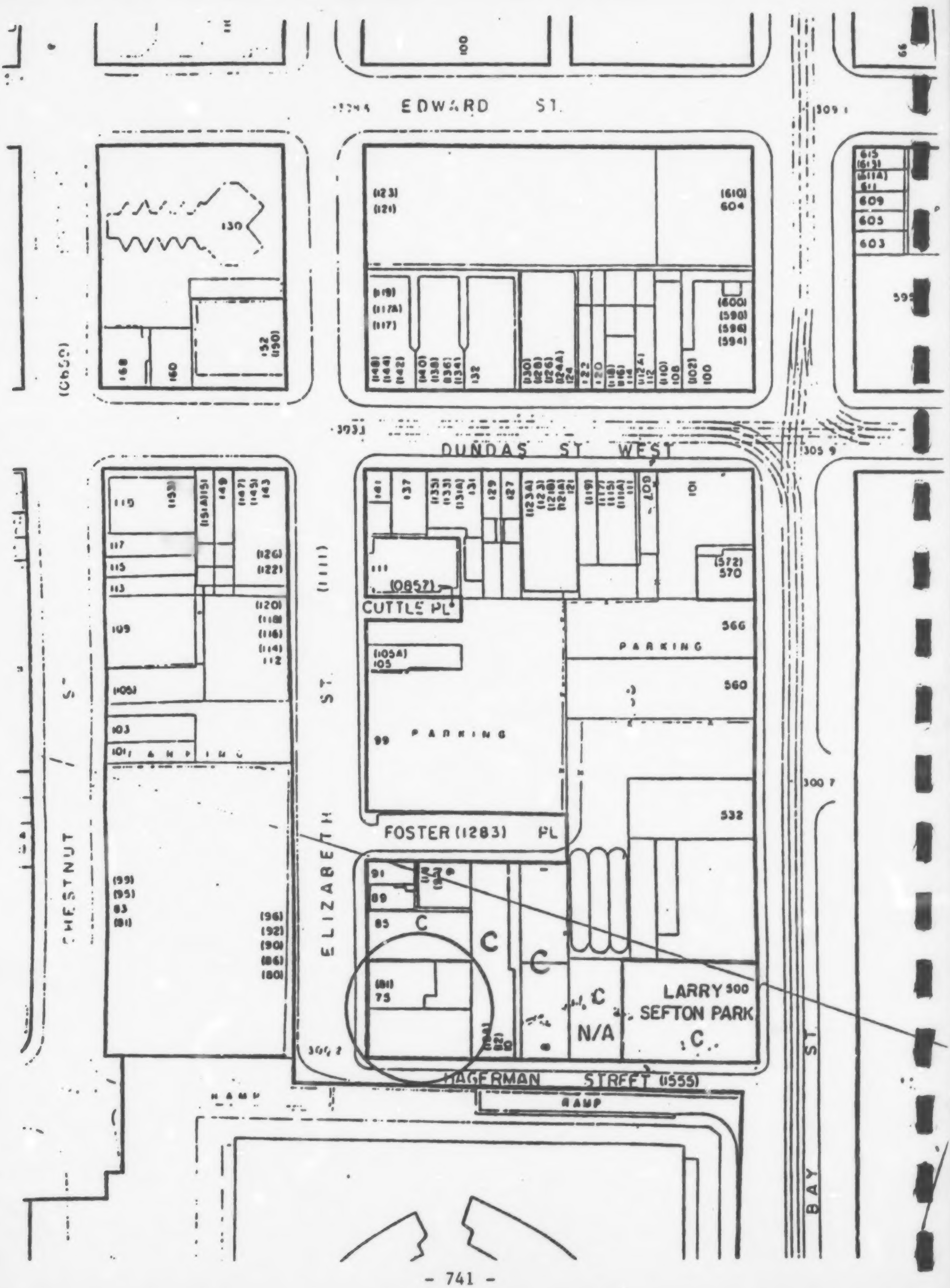
3) That the Commissioner of Public Works furnish the necessary description;

4) That the property be placed under my jurisdiction subject to the existing tenancy; and

5) That the proper Civic Officials be authorized to take whatever action is necessary to give effect thereto.

Commissioner of City Property

RJB/sc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CITY OF TORONTO
FINANCE DEPARTMENT

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February 22, 1989

(Re Executive Committee Report No. 6 - Clause 1)

To: City Council

Subject: 1989 Capital Budget - Availability of Funds - Acquisition of 75 Elizabeth Street

Origin: Commissioner of Finance(c05cncl89008:295)

Comments:

It is my understanding that City Council will be considering a supplementary report of the Commissioner of City Property concerning the 1989 Capital Budget in connection with the acquisition of 75 Elizabeth Street for $7,000,000.00 plus land transfer tax and incidental closing expenses of $70,000.00. If it is Council's wish to approve this request, I confirm that funds for this purpose could be derived from the following sources:

Capital Funds from Assets Sold	$2,070,000.00
Debentures	5,000,000.00
	$7,070,000.00

Recommendations:

1) that the required deposit of $300,000.00 plus funds in the amount of $1,770,000.00 existing in the Capital Funds from Assets Sold Account be used to partially finance the acquisition of 75 Elizabeth Street;

2) that the debenturable portion of the 1989 Capital Budget be increased by $5,000,000.00.

3) that the appropriate Civic Officials be required to take the necessary action to give effect to the foregoing.

Commissioner of Finance

141(a

Barbara Hall/City Councillor/Ward 7
Council Members' Offices, City Hall, Toronto, Ontario M5H 2N2 Tel: 392-7916

February 22, 1989.

To: City Council

Subject: Underground Mall Wayfinding System: Testing the Design Concept (Re: E.C.R. No. 6, Cl. 1)

Origin: Councillor Barbara Hall, Chair, Budget Review Group (c10cncl89004:462)

Comments:

At its meeting held on February 7, 1989, the Budget Review Group had before it the attached report (February 2, 1989) from the Commissioner of Planning and Development regarding the possibility and cost of conducting focus group testing of the design concept of the underground mall wayfinding system prior to the prototype being installed. At its meeting on January 31, 1989 the Executive Committee referred the matter of funding for the Underground Mall Wayfinding System to the Budget Review Group for consideration with the 1989 Capital Budget.

The Budget Review Group noted that the recommended 1989 Capital Budget includes funds for testing and evaluating the prototype.

The Budget Review Group noted further that, if it should be decided to proceed with the additional testing requested, the cost of $15,000 could be absorbed in the funds already allocated in the 1989 Capital Budget. Any additional funds might not be required until 1990 as a consequence of this action.

The Budget Review Group decided to recommend the following.

Recommendation:

That the attached report (February 2, 1989) of the Commissioner of Planning and Development be received.

B Hall

Councillor.

Attach.

CITY OF TORONTO
PLANNING AND DEVELOPMENT DEPARTMENT

715/086150
Economic Development
February 2, 1989
Judy Morgan
392-7571

To: City of Toronto Budget Review Group

Subject: Underground Mall Wayfinding System: Testing the Design Concept

Origin: Economic Development Committee, January 23, 1989 (c71exec89014:24)

Comments:

During its consideration of my report dated January 16, 1989 regarding the Wayfinding Programme for downtown Toronto's underground malls, the Economic Development Committee added the recommendation that I be requested to report to the Budget Review Group regarding the possibility and cost of testing the design concept with members of the general public prior to the manufacture and installation of a prototype. The Executive Committee adopted this recommendation at its meeting on January 31, 1989.

In accordance with this request, my staff have discussed the merits of testing the design concept with our design consultants, and with three independent firms who specialize in user group testing. Our conclusion is that a user evaluation at this stage is not essential to the successful execution of the programme. The design will be tested and evaluated after a prototype has been installed in a section of the system. Any problems with the signs and map can be identified and remedied then, before the large scale manufacture and installation of the system is authorized.

However, user group testing of the design concept would be a useful input into the design process. It would provide an opportunity for the general public to react to the map and the graphics before any investment has been made in installing the actual prototype sign units. If there are any problems with the design concept from the perspective of the general public, their early identification through user group testing could avoid the need to extensively modify or replace the prototype sign units (each of which will cost several thousands of dollars).

Testing the design concept will not eliminate the need to test and evaluate the prototype. The final dimensions of the sign units, legibility, lighting, and final materials all will require further examination once a section of the system has been installed in the mall environment. The effectiveness of the orientation information and the system identification provided also should be evaluated at the prototype stage. Provision for prototype evaluation has been included in the 1989 Capital Budget Estimates for the project.

It is estimated that the design concept could be tested for less than $15,000. The exact cost will depend on the detailed study design. Provision has not been made for this expense within the 1989 Capital Budget Estimates.

If it is considered desirable to add user group testing of the design concept to the wayfinding programme, it is recommended that the testing be undertaken as soon as possible in order to provide useful input to the design process without delaying the implementation schedule. It is suggested that the Budget Review Group request the Commissioner of Planning and Development to report directly to Council for its meeting on February 23, 1989, recommending an appropriate consultant and study terms of reference.

It probably is not necessary to add the required funds to the Capital Budget Estimates for the project at this time. However, it should be noted that undertaking this activity will reduce the likelihood that the Wayfinding Project can be completed for the $345,000 amount included in the 1989 Capital Budget Estimates.

Recommendation:

If it is considered desirable to test the design concept for the wayfinding system with user groups, that the Commissioner of Planning and Development be requested to report directly to Council for its meeting on February 23, 1989, recommending an appropriate consultant and study terms of reference.

Robert E. Millward,
Commissioner.

JM:JGK

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CITY OF TORONTO
PROPERTY DEPARTMENT

February 21, 1989

J.S. Khurana

To: City Council (Re Executive Committee Report No. 6 - Clause 1)

Subject: Rennie Park Fieldhouse - E.C.R. No. 6

Origin: Commissioner of City Property (c33cncl89007:5)

Comments:

Appended to Clause 1 of E.C.R. No. 6 is a communication from the Executive Committee submitting the report (February 9, 1989) from the Budget Review Group and a joint report (January 31, 1989) from the Commissioner of City Property and the Commissioner of Parks and Recreation respecting additional funds for Rennie Park.

The lowest qualified bidder (Tartu Incorporated) has now extended the date of its quotation to February 28, 1989. It is necessary to authorize the entering into a contract to allow construction to recommence with dispatch.

All the quotations forwarded by the Commissioner of Purchasing and Supply for this project have been examined. The lowest qualified bid from Tartu Incorporated for a sum of $756,500.00 is recommended. The Commissioner of Purchasing and Supply concurs with the recommendation.

Recommendations:

1. That the joint report (January 31, 1989) from the Commissioner of City Property and the Commissioner of Parks and Recreation respecting additional funds for Rennie Park in Clause 1 of E.C.R. No. 6 be amended by renumbering Recommendation 2 as Recommendation 3 and inserting a new Recommendation 2 as follows:

   "2. That subject to Recommendation 1 and subject to a favourable report on the firm by the Fair Wage Office and the usual conditions as required by the Commissioner of Purchasing and Supply, the lowest quotation from Tartu Incorporated for $756,500.00 to construct a Fieldhouse and Ice Machine Room at Rennie Park be accepted."

2. That the clause, as amended, be adopted.

R Watson
Commissioner

RK.

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Barbara Hall/City Councillor/Ward 7

Council Members' Offices, City Hall, Toronto, Ontario M5H 2N2, 392-7916

14(f)

(Re Executive Committee Report No. 6 - Clause 1)

February 23, 1989.

To: City Council

Subject: 1989 Capital Budget - Technical Amendment and Revision to Toronto Public Library Recommended Capital Works

Origin: Councillor, Barbara Hall, Chair, Budget Review Group (cl0cncl89005:462)

Comments:

The Budget Review Group has considered the attached communication (February 20, 1989) from the Chief Librarian, Toronto Public Library Board in which it is proposed that a portion of the funds recommended for the Mt. Pleasant project be reallocated to the High Park Branch and the Integrated Automation Project. Since the Board is proposing a minor shift in priorities that can be accommodated within its recommended total allocation for 1989 the Budget Review Group is prepared to support this change to the 1989 Capital Budget.

Some further technical amendments concerning the funding sources of the recommended 1989 Capital Budget are required. These do not change the programme of Capital Works being recommended.

Recommendations:

1. That the recommended reallocation of funds contained in the attached communication (February 20, 1989) from the Chief Librarian, Toronto Public Library Board be approved;
2. That the report (February 7, 1989) from the Chair, Budget Review Group containing the recommended 1989 Capital Budget be amended in accordance with Recommendation 1 above; and,

City Council February 23, 1989

3. That the recommended 1989 Capital Budget as contained in the report (February 7, 1989) from the Chair, Budget Review Group be amended as follows:

   a) The amount "$4,493,592" in Recommendation 7 should be struck out and replaced with the amount "$4,556,684";

   b) The amount "$2,750,000" in Recommendation 9 should be struck out and replaced with the amount "2,769,335"; and,

   c) The name "Permit Parking Reserve Fund" in Recommendation 11 should be struck out and replaced with "Parking Meter Reserve Fund".

Chair,
Budget Review Group.

Attach.

Toronto Public Library
281 Front Street East / Toronto / Ontario M5A 4L2 / Tel: 393-7500
E. Les. Fowlie, Chief Librarian & Secretary-Treasurer

February 20, 1989

Councillor Barbara Hall
Chair
Budget Review Committee
Toronto City Hall
TORONTO, Ontario
M5H 2N2

Dear Councillor Hall:

The Toronto Public Library Board has been informed of the Capital Budget being recommended to City Council for the Library ($3,255,500 for 1989) and of the request that the Board examine its priorities in view of the representations on behalf of the High Park Branch's proposed community room and related renovation.

High Park

As you will remember, the completion of the High Park project was high on the Library Board's priorities for 1989. However, the limit of $3.25 million on this year's capital budget has meant that we had to eliminate a number of high priority items. The Board has been sensitive to the need for community space at the High Park Branch; however, higher priorities have had to be assigned to other projects (e.g. B & G House has been postponed for 8 years, Parliament Branch Library is in a dangerous physical condition etc).

We have carefully analyzed our situation with regard to each 1989 project and find that we could accomodate the design phase of the High Park project ($100,000) if a reallocation were approved.

Integrated Automation Project

In addition, we find that the $700,000 alloted to the Integrated Automation project will cause a shortfall which will seriously hinder the continuation of our computerized circulation, on-line catalogue and microcomputer project. The Board feels it will need a minimum of an additional $190,000 to allow this project to proceed. The project will extend over the next 3 years to complete the automation of all branches.

.../2

Proposal

In the recommended capital budget $425,000 was allocated to the Mount Pleasant project. However the latest information available to us indicated that the approvals process for the Mt. Pleasant project could very well encounter further delays (information received subsequent to our submission to Budget Review). We therefore request a reapportionment of the funds for this project as follows:

Mt. Pleasant	$135,000	(for snow loading engineering study fees & approvals)
High Park	$100,000	(for design stage)
Integrated Automation	$190,000	(added to the $700,000 indicated for approval in 1989)
TOTAL:	$425,000	

We should point out that if the $100,000 for design of High Park is approved, a sum of $500,000 (1989 funding level) should be set aside for construction in 1990. However, 1990 is the year when an already very high projection of capital funding is forecast. While the High Park portion of this will be low in relation to a number of other projects, it will nonetheless create an even larger bulge in our capital requests for that year (e.g. B & G House $5.24 million, Mt. Pleasant $1.565 million, Parliament $1.9 million). It may be that time-tabling slippage may allow us to avoid the 1990 hump. This prospect is not clear and cannot be counted on.

We respectfully submit this proposal for your consideration and would call to your attention that the above proposal does not increase the 1989 recommended capital budget of $3.25 million.

Sincerely,

Les Fowlie
Chief Librarian

ELF:yk

cc: Councillor Chris Korwin-Kuczynski
Trustee Irene Atkinson
Councillor M. Martini
Ken McLean, Budget Analyst
Board Members
Management Committee

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EXECUTIVE COMMITTEE

REPORT No. 6

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City of Toronto

EXECUTIVE COMMITTEE

REPORT No. 6

FOR CONSIDERATION BY THE COUNCIL OF THE CORPORATION OF THE CITY OF TORONTO ON FEBRUARY 23, 1989.

1

1989 CAPITAL BUDGET AND PROGRAM OF PROPOSED CAPITAL WORKS - 1990-1993

The Executive Committee recommends:

1. **That the report (February 7, 1989) from Councillor Hall, Chair, Budget Review Group, with respect to the 1989 Capital Budget, be adopted, with the exception of Recommendation No. 27 respecting the relocation of the gas mains along Augusta Avenue which recommendation was voted on separately and lost on a tie vote. (See Page 23)**
2. **That the report (February 13, 1989) from the Commissioner of City Property with respect to 246 The Esplanade - St. Lawrence Community Centre/Parking Garage and Market Lane School be adopted. (See Page 80)**
3. **That the report (February 9, 1989) from the Budget Review Group with respect to the Rennie Park Fieldhouse be adopted. (See Page 79)**

The Executive Committee advises that the following motions were voted on and lost on tie votes:

Moved by Councillor Hall that Recommendation 27 of the report (February 7, 1989) from the Chair, Budget Review Group, in respect of the relocation of the gas mains along Augusta Avenue be adopted, that the Ward Councillor be included in any further discussions on this matter, and further that Mayor Eggleton be requested to approach Consumers Gas to explore the possibility of Consumers Gas contributing towards the cost of relocating the gas mains.

Moved by Councillor Amer that the recommendation of both the Kensington Market Area Task Force and the City Services Committee to include the amount of $250,000 in the 1989 Capital Budget for the relocation of the gas mains along Augusta Avenue, be adopted; and that Mayor Eggleton and the Ward Councillor, in consultation with the appropriate officials and the Kensington Market Area Task Force, report back on the possibility of recoveries from the Kensington merchants who use canopies, Consumers Gas Company, and from the Provincial Government, i.e, through the P.R.I.D.E. Program.

The following motion was put but not voted on:

Moved by Councillor Layton that the appropriate staff examine a concept of directing for a period of time, revenue from canopy space leased, to help defray the costs of relocating the gas mains.

The Executive Committee advises that, since Councillor Korwin-Kuczynski has requested the inclusion of the High Park Branch Library extension in the 1989 Capital Budget, it has asked the Toronto Public Library Board to advise Council on February 23, 1989, as to whether it wishes to change its priorities to accommodate this request.

Deputations were heard from the following in respect of the following items:

St. Lawrence Community Centre/Parking Garage and Market Lane School - 246 The Esplanade

- *Doug Miller of the Market Lane Parents' Council, accompanied by a large delegation, in support of the proposal*
- *Milton Little, 133 Wilton Street, Apt. No. 717, in support of the proposed recreation centre*

Relocation of Gas Mains along Augusta Avenue

The following members of the Kensington Market Area Task Force addressed the Executive Committee in support of the recommendation of both the Kensington Market Area Task Force and the City Services Committee that this item in the amount of $250,000 be included in the 1989 Capital Budget:

- *Metro Councillor Martin*
- *Jason Pearson, 14 St. Andrew Street*
- *David Perlman, 72A Kensington Avenue*
- *Gus Fisher, Kensington Market Businessmen's Association*

Transit Passenger Shelters on Streetcar Loading Platforms

- *Councillor Disero requested that this item in the amount of $225,000 be reinstated in the 1989 Capital Budget*

Toronto Public Library Board - High Park Branch Extension

- *Councillor Korwin-Kuczynski requested that this item in the amount of $600,000 be reinstated in the 1989 Capital Budget.*

The Executive Committee submits the report (February 7, 1989) from Councillor Hall, Chair, Budget Review Group:

Origin: City Councillor, Barbara Hall, Chair, Budget Review Group (c10exec89045:462)

A. Summary:

I am pleased to present the recommended 1989 Capital Budget for your consideration. In summary, the budget totals are as follows (in millions pof $):

	1987	1988	1989	Change 1988-89 %	Change 1988-89 $
Gross Expenditure	60.6	86.6	96.8	11.8	10.2
Net City Financing	52.3	78.6	84.5	7.5	5.9
New Debenturing	27.3	57.8	64.4	11.4	6.6

The 1989 Capital Budget continues a trend that began in 1987 of increasing levels of spending. For 1989 the increase is 11.4% (gross) or 7.0% (net) as compared to 1988. An 11.4% increase in new debenturing is required to finance this.

For comparison purposes two Appendices are provided at the end of this report. The first provides a history of capital funding from 1977 to 1989. The second recasts the same history into 1989 dollars. As the first Appendix shows, from 1979 to 1986, total capital spending remained fairly constant around the $40 million mark. Beginning in 1987, total capital spending began to increase to the $96.8 million recommended for 1989.

The second Appendix adjusts the annual budgets for inflation. Capital spending actually declined from the late 1970's through the early and mid 1980's. The budget approvals for 1987 to 1988 show spending levels increasing again. However, the size of the increase is noticeably less than in Appendix I.

The Budget Review Group was faced with Capital Budget requests far exceeding the total of the requests for any preceeding year. The original requests totalled $168.4 million. This compares to $84.2 million which was projected for 1989 in the 1988 Capital Budget. Thus, in order to come up with the recommended budget before you today, it was necessary for the Budget Review Group to reduce almost $72 million from the requests. This was both an unprecedented level of reduction and a difficult process for the Budget Review Group.

Notwithstanding the substantial cuts made to the original submissions the Budget Review Group is recommending a responsible level of spending which balances the need to maintain existing capital assets with the demand for new services. In order to finance this recommended budget it is necessary that City Council authorize a total of $64.4 million in new debentures compared to $57.8 million in 1988. It should be borne in mind that new debt created this year must be repaid through future years' operating budgets.

B. The 1989 Budget Situation

There are a number of reasons why the 1989 Capital Budget continues the recent trend to increased levels of spending.

a) Maintenance

Several Departments are implementing long term plans for the capital maintenance of City-owned facilities. The Budget Review Group believes that an increased level of regular maintenance is required to ensure that the City's capital facilities can be operated in an efficient manner and do not deteriorate to the point that much larger expenditures are required because regular capitalized maintenance was neglected.

For some years the Department of Public Works has had such programs in place to maintain basic infrastructure such as roads, sewers, sidewalks etc. The success of these programs argues for the continued development of similar ones for the Department of City Property, the Department of Parks and Recreation and the Toronto Historical Board.

b) Construction Costs

There is continued escalation in construction costs.

Several Departments are experiencing cost increases far higher than the rate of inflation denoted by the consumer price index. For example, staff of the City Property Department advise that they are currently experiencing construction cost increases in the 10%-20% range, and expect 1989 costs to be up by at least 15% on average over 1988.

c) Previously Approved Projects

Two large projects, totalling $21.9 million, were approved prior to 1989, although there are significant funding implications in this budget.

i) One of these is the former Toronto Refiners and Smelters site. Funds were provided in 1988 for its acquisition. Additional funds of $11.6 are required in 1989 for the environmental clean-up of this property.

It should be noted that this project is not the only one related to environmental issues. Included in the City Property budget are funds of almont $400,000 for the construction of a new P.C.B. storage facility, and the environmental clean-up of various locations including 480 Lakeshore Blvd. E. A further $375,000 is provided for continued asbestos removal in City Hall.

ii) The second is the funding required for the parking at 246 The Esplanade in connection with the St. Lawrence Community School/Recreation Centre. Council had previously committed to the construction of the facility and some of the required funding was provided in previous budgets. This has been a long outstanding committment of City Council and it is essential that community facilities be provided for the St. Lawrence Neighbourhood. If the necessary funds are not provided at this time then the whole project, including the school, will be further delayed while a complete redesign is undertaken.

More generally, it should be recognized that as new communities are created such as the St. Lawrence Neighbourhood, Harbourfront, the Railway Lands and the St. Lawrence Square project, there is a demand for new City facilities. Public libraries, recreation facilities, fire stations, roadway improvements etc. all must be paid for out of the Capital Budget. For example, the 1989 Capital Budget includes $1,750,000 for the construction of a new Fire Station on Lakeshore Blvd. West near Harbourfront.

d) Social Housing

Expenditures totalling $38.1 million in 1989 have been approved in principle for social housing purposes. The Budget Review Group concurs with the acquisition targets outlined by the Commissioner of Housing which, along with the use of sites now held and potential sites acquired through density bonuses, would yield up to 1,045 units in 1989. To help implement this land acquisition plan the Budget Review Group recommends that $3.0 million be now provided for Landbanking for Housing purposes from new debentures.

For the last two years it has not been necessary to provide new funds to "top up" the Revolving Fund for Landbanking due to the availability of monies in the account. However, the available funds have now dwindled to $200,000 and a fresh infusion of working capital is required pending further recoveries as new projects are completed.

The Commissioner of Housing projected the potential requirement of up to $13.6 million in additional funds to achieve the level of acquisitions planned for 1989. After taking into consideration the timing of the planned expenditures and projected recoveries, the Budget Review Group believes that $3.0 million is required immediately. If the City is to meet its social housing targets it is essential that sufficient funds be authorized to permit the acquisition of land as appropriate sites become available on the real estate market.

In the event that additional funds are required during the year for specific acquisitions the Budget Review Group will recommend alternate sources of funding as necessary.

e) Handicapped Access

There is further need for capital projects to facilitate access by the physically disabled to City facilities. For 1989, $600,000 is provided for specific retrofit projects. Major renovations of City facilities, such as the Western District Health Office in Parkdale, also include funds to improve accessibility. The long term costs of making all City-owned facilities fully accessible are not yet known however, the Budget Review Group supports the continuation of this work.

As was the case in 1988, it is recommended that the Interdepartmental Committee on the Disabled consider the various requests and recommend disposition of the $600,000 budget for projects specifically intended to improve handicapped access.

It should also be noted that the 1989 Capital Budget provides $200,000 which, in conjunction with the $150,000 already approved in 1988, will provide for the modernization of the Official Elevator to the Council Chamber. The extension of the Official Elevator into the Members' Lounge will finally make the entire Council Chamber fully accessible to the physically handicapped.

f) The 1988 Capital Budget adopted by the last Council deferred many items to 1989. The projected capital budget for 1989 was anticipated then to be at least as high as the one now being recommended. Of course, during 1988 new demands were identified which were included in the 1989 submissions and Council also approved projects for which the major funding impact is in 1989.

The Heads of Departments and Boards began the 1989 Capital Budget cycle during the summer of 1988 and the submissions were virtually complete by the time the new Budget Review Group assumed its responsilities. Consequently, my colleagues and I were in the position of reacting to the decisions of the previous Council and found our flexibility reduced accordingly.

C. *Highlights of the 1989 Capital Budget*

Highlights of the 1989 Capital Budget include:

- $11.6 million for the environmental clean-up of the Toronto Refiners and Smelters site
- An additional $4.6 million for a new recreation centre in the St. Lawrence neighbourhood
- $10.3 million for a parking garage in connection with the new recreation centre, community school and theatre facilities in and around the St. Lawrence neighbourhood
- Over $1.4 million for the completion of new greenhouse and nursery facilities
- $1.1 million for the replacement of the artificial ice rink floor at High Park
- Over $5.0 million for various improvements to other parks and recreation facilities
- Over $12.3 million for road and sidewalk reconstruction
- Over $8.7 million for sewer construction
- $1.9 million for paving and draining of unimproved public laneways
- Over $3.1 million for street amenity improvements in the Central Core and Waterfront areas of the City
- $3.2 million for new or improved library building facilities including $800,000 for design and other preliminary work respecting the replacement of the Boys and Girls House
- Over $5.9 million for major repairs and improvements to the City Hall Complex
- $7.8 million for major repairs and improvements to other City buildings
- Over $3.2 million for the acquisition of additional property in the Theatre Block (to be fully recovered from the sale of air rights within the Theatre Block)
- Approximately $3/4 million for the continued restoration of Fort York
- A further $1 million for other Toronto Historical Board capital projects
- $6.5 million for the acquisition of additional computer equipment and for the acquisition or development of computer software
- $3.0 million for industrial development projects being undertaken by the Toronto Economic Development Corporation
- $600,000 for special projects to improve the facilities for the physically handicapped in City buildings.

D Projections for Future Years

The Proposed Program of Capital Works for 1990 to 1993 projects budgets higher than the recommended amounts for 1989. These projections are based on current information and will likely turn out to be underestimates. The five year average gross budget from 1989 to 1993 is projected to be over $118 million per annum which could translate into approximately $75 million a year in new debentures. This would have the effect of doubling the City's present annual debt service charges of approximately $30 million to approximately $70 million by 1993. Debt Charges as a percentage of the Operating Budget would increase from 6.1% to 11.2% which would result in annual tax increases of about 3% (or 8% if annual inflation of 5% is assumed) just for the repayment of debenture debt. The cost implications of continuing our present level of capital spending into the future requires the Budget Review Group to give serious consideration to the budgets that have been projected for 1990 to 1993.

In the review of the 1989 Capital Budget certain items were deferred to 1990. The deferral is intended to indicate that the Budget Review Group sees merit in the requested projects and is recommending that the various Heads of Departments consider them for inclusion in their 1990 Capital Budget submissions.

However, the Budget Review Group's concern about the future budget projections has led it to plan a new process for the preparation of the 1990 Capital Budget which would result in a more affordable spending program.

E Process for 1990 Capital Budget Preparation

In mid-April the Budget Review Group intends to hold a meeting with the various Heads of Departments and Boards respecting the preparation of the 1990 Capital Budget. This would be followed up with individual meetings prior to the start of the 1990 Capital Budget cycle in July, 1989.

The purpose of these meetings is to set guidelines for the 1990 Capital Budget. The Budget Review Group would like the Heads of Departments and Boards to reconsider items now projected for 1990. Certainly, the items now projected for 1990 should not form a new starting point for the development of next year's Capital Budget. In order for the recent trend towards higher levels of capital spending to level off it is necessary to keep the 1990 Capital Budget to an amount much closer to the 1989 level than is currently forecast.

F Items of Special Interest Including Items Referred to the Budget Review Group for Consideration with the 1989 Capital Budget

There are a number of items, inherent in the budget, which are worthy of special mention. This includes matters specifically referred to the Budget Review Group for consideration with the 1989 Capital Budget. These are as follows, in the order in which they appear in the budget:

1. Department of Parks and Recreation

a) St. Lawrence Community Centre and School Project

At its meeting on January 17, 1989, the Executive Committee referred to the Budget Review Group the request of the Market Lane Parent Council that sufficient funds be allocated in order that this project can be fast-tracked with the opening of the school in September, 1990. The Executive Committee also requested that any extra funds required for the project to be opened in September, 1990, be identified for the consideration of Council.

The recommended Capital Budget includes additional funds of $4,639,267 for the construction of the St. Lawrence Community Recreation Centre. A further $10,300,000 is included in the recommended 1989 At-Large Capital Budget for the construction of the underground parking garage which is an integral part of this project. During the budget review process an additional $300,000 was added to the $10.0 million originally requested for the garage, however, no amounts were explictly identified as required to effect a September, 1990 opening.

b) Parkdale Public School - Playground Development

The Executive Committee, at its meeting on January 17, 1989, referred to the Budget Review Group the recommendation of the Neighbourhoods Committee that funds be provided for the development of the Parkdale Public School playground. Total funds of $100,000 ($50,000 in 1989 and $50,000 in 1990) were recommended as the City's share of the project.

The 1989 Capital Budget submitted by the Commissioner of Parks and Recreation included funds in the amount of $50,000 for the 1989 costs to the City of this project. The recommended Capital Budget includes the necessary funds of $50,000 for 1989.

c) Roycroft Park - Pathway

The Executive Committee, at its meeting on June 22, 1988, referred to the Budget Review Group the recommendation of the City Services Committee that funds of $18,000 be provided for the construction of a crushed stone path through Roycroft Park to connect Boulton Drive with the existing pathway system in Sir Winston Churchill Park and the Nordheimer Ravine.

This item was not included in the 1989 Capital Budget submission of the Commissioner of Parks and Recreation. The recommended 1989 Capital Budget does not include funds for this project.

d) School Yard Improvements - St. Lucy Separate School

The Executive Committee, at its meeting on January 17, 1989, referred to the Budget Review Group the recommendation of the Neighbourhoods Committee that school yard improvements at St. Lucy Separate School be approved and that the City contribute to the redevelopment plan at a cost of $132,400 on the condition that the Metropolitan Separate School Board contribute an equal share.

The Commissioner of Parks and Recreation reported that this project did not rank as high in priority as those already in his 1989 Capital Budget submission. However, the Budget Review Group is aware that the Neighbourhoods Committee has recently requested a report on the general topic of funding playground improvements in schoolyards. Although, no funds are included for this project in the 1989 Capital Budget the Budget Review Group is prepared to consider a grant from the Operating Budget pending the outcome of the report being prepared for the Neighbourhoods Committee.

2. *Department of Public Works*

a) Sidewalk - North Side of Queen Street East, between Hammersmith Ave. and Glenmanor Dr.

The Executive Committee, at its meeting on January 3, 1989, referred to the Budget Review Group the recommendation of the City Services Committee to reconstruct the sidewalk on the north side of Queen Street East, between Hammersmith Avenue and Glenmanor Drive at a cost of $35,000.

The Commissioner of Public Works has advised the Budget Review Group that the reconstruction of the sidewalk at this location would not greatly improve the situation. The Commissioner reported more fully on this matter in his November 14, 1988 report.

Based on this information the recommended 1989 Capital Budget does not include funds for this request.

b) Gas Mains - Augusta Avenue

The Executive Committee, at its meeting on September 28, 1988, referred to the Budget Review Group the recommendation of the City Services Committee to adopt the recommendations of the Kensington Market Area Task Force that the City provide $250,000 to relocate the gas mains and services that presently restrict the wholesale introduction of enclosed structures in the boulevard area along Augusta Avenue. The Executive Committee also requested the Budget Review Group to report on sources of recoveries including efforts to secure provincial funding.

The Budget Review Group was informed by the representatives of the Task Force that the benefitting businesses would not be prepared to contribute towards the cost of the project. In addition, the Commissioner of Public Works advised that he was unable to get any committment from other possible funders.

Since no recoveries are available at this time the Budget Review Group decided to refer the item back to the Task Force to further explore the issue.

c) Closure of Earl Street and Huntley Street

At its meeting on October 20, 1988, the Executive Committee referred to the Budget Review Group the recommendation of the City Services Committee to provide funds of $150,000 for the road closure of Earl Street and Huntley Street. Subsequently, at its meeting on January 31, 1989 the Executive Committee had before it a further recommendation from the City Services Committee proposing a revised design for the road closure at a reduced cost of $85,000.

The recommended 1989 Capital Budget includes funds of $85,000 for the revised design.

d) Repair of Brick Pavement - Pine Crescent from Glen Manor Road to Balsam Avenue

At its meeting on February 18, 1988, the Executive Committee requested the Commissioner of Public Works to include the above-mentioned item for consideration in his 1989 Capital Budget.

The Budget Review Group reviewed the Commissioner's list of the number and condition of streets in the City of Toronto with brick pavement. The Commissioner's recommendation was that the appropriate treatment to the brick pavement on Pine Crescent involved an asphaltic overlay at an estimated cost of $182,000. The Budget Review Group was further advised that the work could be deferred one more year.

The 1989 Capital Budget does not include funds for the repair on the brick pavement on Pine Crescent. However, the Budget Review Group is recommending the reconstruction of Pine Crescent in 1990.

3. *Department of City Property*

a) Emergency Lighting and Power System - City Hall

The Executive Committee referred to the Budget Review Group the recommendation of the City Services Committee that the Commissioner of City Property be authorized to include funds in the 1989 - 1990 Capital Budget to provide additional emergency lighting throughout the building and upgrade the emergency power supply system as outlined in the report (April 28, 1988) of the Commissioner.

The recommended 1989 Capital Budget includes the $150,000 requested by the Commissioner of City Property for this item.

b) University Settlement Recreation Centre - Handicapped-Accessible Elevator

At its meeting on September 14, 1988, the Executive Committee referred to the Budget Review Group the report (August 25, 1988) of the Commissioner of City Property requesting additional funds for an elevator for access for the handicapped at the University Settlement Recreation Centre.

This item is in a list of projects that is recommended to be referred to the Interdepartmental Committee on the Disabled for possible funding from the At-Large Account.

c) Modernization of Official Elevator and Access for Handicapped to Council Chamber

When this matter was before City Council on July 11, 1988, the Budget Review Group recommended that the Commissioner of City Property be authorized to retain a consultant to prepare specifications for different options on how to carry out this work as outlined in the Commissioner's report of May 2, 1989. City Council also concurred with the Budget Review Group's decision to recommend an option as part of the 1989 Capital Budget.

The recommended 1989 Capital Budget includes an additional amount of $200,000 which, in addition to the $150,000 provided in 1988, will fund Option 3 - the extension of the official elevator into the Members' Lounge and the relocation of the kitchen.

d) Elimination of Diesel Particulates in Exhaust Emissions - Fire Station No. 7

At its meeting on July 27, 1988, the Executive Committee referred to the Budget Review Group the report (July 21, 1988) from the Commissioner of City Property respecting the elimination of diesel particulates in exhaust emissions from Fire Station No. 7 and the installation of a new tube-type pipe extractor system at a cost of $30,000.

The recommended 1989 Capital Budget includes $10,000 for a study of the effectiveness of emission exhaust systems. Subsequent years' budgets will reflect the work required as a result of the study.

e) 28 Bathurst St. - Security Guard Service

At its meeting on January 31, 1989, the Executive Committee referred to the Budget Review Group the report (January 25, 1989) from the Commissioner of City Property requesting that $110,880 be added to his 1989 Capital Budget for security guard services at the unoccupied former Toronto Refiners and Smelters site, effective February 19, 1989.

The Budget Review Group is recommending prior authorization of the necessary funds in a Special Item Account in the 1989 Operating Budget of the City Property Department.

4. *Planning and Development Department*

a) Lancaster Avenue Pedestrian Way

At its meeting on September 28, 1988, the Executive Committee referred to the Budget Review Group the report of the City Services Committee recommending approval of the designation of the westerly portion of Lancaster Avenue, extending easterly from Rose Avenue, as a pedestrian way. The Budget Review Group subsequently advised that the funds of $6,000 required for the Public Works share of the closing were available in the 1988 Operating Budget and that the funds of $10,258 required for the urban design enhancements recommended by the Commissioner of Planning and Development be considered with his 1989 Capital Budget.

The recommended 1989 Capital Budget includes the funds requested by the Commissioner of Planning and Development to carry out the required work.

b) Underground Mall Wayfinding System

At its meeting on January 31, 1989, the Executive Committee referred to the Budget Review Group, Clause 1 of Report 1 of the Economic Development Committee on the above-noted subject.

The recommended 1989 Capital Budget includes the necessary funds to implement the recommendations of the Economic Development Committee.

c) Neighbourhood Improvement Funding

As in the past, the Department of Planning and Development has tried to balance the allocation of budget funds between the Central Core, local neighbourhoods and commercial areas. Targets to this effect were approved by Council in 1984. However, it has always been difficult to meet these targets and the funds have been weighted towards the Central Core. This is due in part to the withdrawl of Neighbourhood Improvement funding from other levels of government and in part due to predominance of Central Core development activity. (The Planning and Development Department attempts to coordinate its activities with private redevelopment).

For 1989, the Budget Review Group has deleted some potential central core improvements in order to double the allocation for Neighbourhood Improvement from $200,000 to $400,000. The Commissioner of Planning and Development is requested to report further to the Budget Review Group on the possible uses of this additional funding allocation prior to its expenditure. The Commissioner is also being asked to report on what City initiatives might be undertaken in order to increase Provincial funding for capital works in City of Toronto neighbourhoods.

5. Toronto Economic Development Corporation

For 1989, the recommended Capital Budget includes an additional $1,500,000 for the development of the Portland Fashion Centre. The 1989 recommended Capital Budget also includes $1,500,000 for the establishment of an account which would provide the initial capital requirements of a number of projects which are recommended for approval in principle. The projects for 1989 are: Port Area Business Park; Festival of Canadian Fashion; and, Non-Specified City-Owned Property.

The recommended amount of $1,500,000 should provide sufficient working capital to allow the Toronto Economic Development Corporation to pursue all of these projects in 1989. It is understood that if any of these projects has proceeded to the point where additional funds are required in 1989 the Corporation could approach the Budget Review Group respecting a change to its Capital Budget. It is also understood that if additional projects emerge during 1989 the Corporation could request the Budget Review Group to consider recommending them for approval from the 1989 Capital Budget Authorization of the Corporation.

This arrangement should permit the Toronto Economic Development Corporation to pursue as many projects as possible in 1989 without the City authorizing more debentured funds than will ultimately be required.

6. Parking Authority of Toronto

At its meeting on January 17, 1989, the Executive Committee referred to the Budget Review Group the report (December 2, 1988) from the Commissioner of City Property respecting a proposed surface carpark at 18 Ossington Avenue; and, a report (October 21, 1988) from the General Manager, Parking Authority of Toronto respecting this matter.

The recommended 1989 Capital Budget of the Authority includes $50,000 for the development of a surface carpark at this location. The Budget Review Group is also recommending adoption of the report (December 2, 1988) from the Commissioner of City Property.

7. At-Large

Following the practice established in 1988, the recommended 1989 Capital Budget includes $600,000 ($400,000 in 1988), in an At-Large section, for improvements to facilities for the handicapped in City buildings. Individual project requests from the various City departments and agencies have been removed from those budgets and consolidated in this special provision. It is recommended that the Interdepartmental Committee on the Disabled consider the various requests and recommend disposition of the $600,000 budget for this purpose.

Three other high cost items have been removed from the City Property Budget and placed in the At-Large Budget. These are:

a)	Environmental Clean-Up - Toronto Refiners and Smelters Site	$11,600,000
b)	Parking Garage - 246 The Esplanade	$10,600,000
c)	Theatre Block - Acquisition of Property (to be fully recovered)	$ 3,275,000

These projects will be under the jurisdiction of the Commissioner of City Property but they have been placed in a special At-Large Account as these types of projects are not normally part of the regular range of activities carried out under the City Property Department Capital Budget. This also serves to keep the historical comparisons of the Departmental budget meaningful and avoids creating the impression of a very large base for the 1990 City Property Capital Budget.

8. St. Lawrence Square

a) Secondment of Staff to the Ministry of Environment

At its meeting on January 31, 1989, the Executive Committee referred to the Budget Review Group the report (January 12, 1989) of the Commissioner of Housing recommending the secondment of three City of Toronto contract staff to the Ministry of the Environment in connection with the St. Lawrence Square Project.

The Budget Review Group is recommending that the report be adopted and advises that the necessary funds are included in the 1989 Capital Budget - St. Lawrence Square Project.

b) 1989 Budget Approvals

The recommended 1989 Capital Budget includes the budget authorization for the St. Lawrence Square project during the interim financing period pending the arrangement of long term borrowing by the Commissioner of Finance in conjunction with the Province of Ontario. The Budget Review Group is recommending approval in order that this important project not be held up. However, the Budget Review Group would still like the opportunity to review the specifics of the budget in more detail and requests the Commissioner of Housing to report more fully on this matter to the Budget Review Group during 1989.

G. Detail of Adjustments to the 1989 Capital Budget Submissions

The detail of the changes recommended to the original capital requests is as follows (the amounts quoted refer to the "Gross Estimated Costs" in each case, unless otherwise noted):

1. Parks and Recreation

a) This $1,763,957 requested for "Acquisition and Improvement of Lands for Parks Purposes" has been varied as follows:

i) The $82,500 requested for "Hillside Gardens - Renovation of Hard Landscape Features and Turf Areas" has been deferred to 1990.

ii) The $123,000 requested for "J. Simpson Park - Refurbish Turf, Shrub and Patio Areas" has been deferred to 1990.

iii) The $21,720 requested for "Glenlake Park Design and Redevelopment" has been deferred to 1990.

iv) The $22,000 requested for "Drainage Projects - Improve or Correct Problems Related to Slopes" has been deferred to 1990.

v) The $25,000 requested for "Lawrence Park Restoration - Rehabilitation of Alexander Muir Gardens" has deferred to 1990.

vi) Notwithstanding the changes made above, an amount of $1,700,000 is projected for each of the years from 1990 to 1993.

b) The $320,000 requested for the "Construction of North Toronto Community Centre Phase I" has been reduced to $245,000 by deferring $75,000 until 1990. The $75,000 is related to demolition costs which are anticipated to occur in 1990.

c) $200,000 of the $400,000 requested for "Playground Safety Surfaces" has been deferred to 1990.

d) The $600,000 requested for "Construction of Service Building - Booth Avenue Complex" has been deleted and is included in the City Property Department's 1990 projections.

e) The $155,000 requested for 1989 for "Road and Pathway Improvements" has been reduced by $130,000 to $25,000. The projected amounts of $135,000 for each of the years from 1990 to 1993 have been retained pending a report from the Commissioner of Parks and Recreation on a long-term City-wide programme.

2. *Public Works*

a) The $200,000 requested for 1989, for the "Acquisition of Land, Easements and Private Lanes" has been reduced to $100,000 in accord with the 1988 projection.

b) $880,000 for 1989, for "Sound Barriers" has been deferred to 1990, pending a report from the Department on the actual effectiveness barriers will have on an area and the total cost implications of all locations requiring barriers.

c) The $225,000 for 1989 and the $165,000 for 1990 for "Transit Passenger Shleters on Streetcar Loading Platforms" have been deferred to 1990 and 1991. Following completion of Phase I, authorized in 1988, the Department is requested to report back in consultation with the Toronto Transit Commission as to the effectiveness of the program vis-a-vis the extent of protection provided, the number of people that can be accomodated and the safety aspect of such shelters.

d) $250,000 for 1989 for "Relocation of Gas Main on Augusta Avenue" has been deleted and the issue is referred back to the Kensington Task Force to pursue the matter of funding the relocation through other sources and report back on its findings.

e) The $150,000 in 1989 for "Closure of Earl Street and Huntley Street" has been reduced to $85,000 based on revised estimates.

f) The $500,000 requested for 1989 for "Reconstruction of Brick Pavement on Pine Crescent" has been increased to $600,000 based on updated estimates and subsequently deferred to 1990, with the recommendation that it be absorbed within the Departments' 1990 forecast for the Reconstruction of Pavements and Curbs.

3. *Planning and Development Department*

a) The $87,600 requested for 1989 for "Yonge Street Corridor Improvements" has been varied as follows:

i) $54,000 for 1989 for "Yonge Street Median" has been deferred until 1990.

ii) $33,600 for 1989 for "Administration" has been deleted.

b) The $699,100 requested for 1989 for "St. Lawrence and Old Town of York Redevelopment" has been varied as follows:

- i) $175,000 for 1989 for "Scott Street - Front to Esplanade - Both Sides" has been reduced to $95,000 with the $80,000 for the East Side being deleted.
- ii) $33,600 for 1989 for "Administration" has been increased to $47,200.
- iii) $125,000 for 1989 for "King Street - Leader Lane - Bay" has been deleted.
- iv) $36,000 for 1989 for "Berti Street - Queen Street South" has been deferred until 1990.

c) The $1,518,600 requested for 1988 for "West Downtown" has been varied as follows:

- i) $33,600 for 1989 for "Administration" has been increased to $46,900.
- ii) $180,000 for 1989 for "University Avenue - Adelaide to Queen - East Side" has been deferred until 1990.

d) The $582,100 requested for 1988 for "Midtown" has been varied as follows:

- i) $33,600 for 1989 for "Administration" has been increased to $46,900.
- ii) $268,500 for 1989 for "Jarvis Street - Carlton to Isabella - Both Sides" has been deferred until 1990.
- iii) $180,000 for 1989 for "St. Nicholas Street - Irwin to Wellesley" has been deferred until 1990.

e) The $845,600 requested for 1988 for "Waterfront Improvement Programme" has been varied as follows:

- i) $33,600 for 1989 for "Administration" has been increased to $46,900.
- ii) $100,000 for 1989 for "Rees Street" has been deferred until 1990.

f) The $90,250 requested for 1989 for "Special Projects" has been varied as follows:

- i) $50,000 for 1989 for "Funding to Offset Lighting Backorders" has been deleted.

g) The $39,670 requested for 1989 and the $207,000 requested for 1990 through 1992 for "Specialized Technical Support" have been deleted.

h) The $280,000 requested for 1989 for "Commercial Area Improvement Programme" has been varied as follows:

- i) $100,000 for 1989 for "Yonge Street/Yonge Blvd." has been deferred until 1990.
- ii) $120,000 for 1989 for "Bedford Road - Bloor to Prince Arthur - East Side" has been deferred until 1990.

i) The $100,000 requested for 1989 for "Commercial Loan Programme" has been deferred until 1992 and the 1993 request has been increased by $100,000.

j) The $200,000 requested for 1989 for "Neighbourhood Improvement Projects: General Account" has been increased by $200,000 to provide a pool of funds for improvement projects in local non-downtown neighbourhoods for which the Commissioner of Planning and Development will be reporting subsequently.

k) The $150,000 requested for 1989 for "Public Art Sponsorship" has been reduced to $125,000.

4. Toronto Public Library Board

a) The $4,508,000 requested in 1989 for "Boys and Girls House" has been reduced to $808,000 as negotiations with respect to obtaining a site are still not resolved. It is anticipated that no funds will be required for land acquisition since there are to be offsetting recoveries from the present property at 40 St. George Street.

b) $240,000 of the $940,000 requested in 1989 for "Integrated Automation of Operations" has been deferred to 1990.

c) The $80,000 requested in 1989 for "Sanderson Branch - Handicapped Access" has been removed from this budget as funds have been placed in the At-Large section of the Capital Budget in the special allocation for improvements for the handicapped. The Budget Review Group recommends that this project be considered a high priority by the Interdepartmental Committee on Disabled during its consideration of projects to be carried out in 1989.

d) $75,000 for 1989 "Dufferin/St. Clair Entry" has been deferred to 1990.

e) The $150,000 requested for 1989 for "Massey Redevelopment Project - 915 King Street" has been deferred to 1990.

f) The $1,700,000 requested in 1989 for "Mount Pleasant Branch (New)" has been reduced to $425,000 to allow the necessary design and engineering to be carried out in 1989. The balance of $1,275,000 has been deferred to 1990.

g) The $245,000 requested for 1989 for "Northern District Exterior Repairs" has been reduced to $70,000. The balance will be done in conjunction with future allocations for the HVAC and Roof Replacement programmes.

h) The $350,200 for 1989 and $1,249,800 for 1990 for "New Branch - Swansea Neighbourhood" have been deferred to 1990 and 1991 respectively as a site has not yet been determined.

i) $50,000 for "Library Service Centre - Security System" for 1989 has been deleted as it will be carried out from within the allocation for "Electronic Security System".

j) The $520,000 for 1990 for "Runnymede Branch Improvements" has been deferred to 1991.

k) The $600,000 for "High Park Branch - Program Room Addition" requested for 1989 has been deferred to 1991.

l) $750,000 for 1989 for "Riverdale Branch Retrofit" has been deferred to 1991.

m) The $954,000 for 1989 and 996,000 for 1990 for "Dufferin/Dundas Branch (New)" have been deferred to 1991 and 1992 respectively as a site has not been determined.

n) $50,000 for 1989 for "Parkdale Branch Renovations" has been deleted as it will be done from within future allocations for the HVAC, Roofing and Carpet Replacement programmes.

o) The $240,000 for 1990 and $1,474,000 for 1991 for "St. Jamestown - New Branch" have been deferred one year respectively.

p) $150,000 requested in 1989 for "Dufferin/St. Clair Workroom Renovation" has been deleted. It will be carried out in conjunction with future allocations for the HVAC programme.

q) The $150,000 for 1989 for the "HVAC Repairs and Replacement" has been deferred.

r) $237,000 for 1990 for "Wychwood Branch - 2nd Floor Enclosure" has been deleted. It will be done in conjunction with future allocations for the HVAC, Roof and Carpet Replacement programmes.

s) $150,000 for 1989 for "Pape/Danforth Branch Exterior" has been deleted. It will be done in conjunction with future allocations for the HVAC and Roof Replacement programmes.

t) The $1,440,000 for 1991 and $1,518,000 for 1992 for "McGill/Granby Branch (New) have been deferred one year respectively.

u) $109,000 for 1989 for "Yorkville Branch - Exterior Cleaning and Repairs" has been deleted. It will be carried out in conjunction with future allocations for the HVAC and Roof Replacement programmes.

v) The $1,440,000 for 1992 for "St. Lawrence Square Branch (New)" has been deferred to 1993.

w) The $200,000 for 1991 for "Locke Branch Workroom/Staffroom Expansion" has been deleted. It will be carried out in conjunction with future allocations for HVAC Carpet Replacement Programmes.

5. *City Property Department*

a) The $393,000 requested for 1988 for "Energy Conservation" has been varied as follows:

   i) $78,000 for 1989 for "City Hall Complex - Hall of Memory Lights" has been deferred until 1990.

   ii) $151,000 for 1989 for "Jimmie Simpson Recreation Centre" has been deferred until 1990.

   iii) $44,000 for 1989 for "McCormick Areana" has been deferred until 1990.

   iv) $27,000 for 1989 for "William Bolton Arena" has been deferred until 1990.

b) The $1,132,000 requested for 1989 for "Disabled Accessibility Programme" has been reduced to $600,000 and transferred to the Capital At-Large Account.

c) The $30,000 requested for 1989 and the $120,000 requested for 1990 through 1993 for "Bilingual Signage", as well as the concomitant recoveries, have been deleted pending a commitment on the part of other levels of government to co-fund this programme.

d) The $110,000 requested for 1989 for "Smoking Areas" has been varied as follows:

   i) $110,000 for 1989 for "Mayor's Office" and for "Outside Buildings" has been deleted.

   ii) $300,000 total for 1990 through 1992 for "Smoking Areas" has been deleted.

e) The $200,000 requested for 1989 and the $800,000 total requested for 1990 through 1993 for "Consulting, Design and Drafting Services" have been deleted.

f) The $1,176,000 requested for 1989 for "City Hall & Square - Health and Safety" has been varied as follows:

   i) $450,000 for 1989 for "Asbestos Removal" has been reduced by $75,000 by deleting the west portion of Management Services, first floor.

   ii) $75,000 for 1989 for "Security Equipment" has been reduced by $10,000.

   iii) $180,000 for 1989 and $180,000 for 1990 for "Fire Damper Access and Correction" has been phased over three years as follows:

      1989 - $120,000
      1990 - $120,000
      1991 - $120,000

   iv) $256,000 for 1989 for "Window Washing Safety Equipment" has been reduced to $25,000.

   v) $20,000 for 1989 for "Health and Safety - Miscellaneous" has been deleted.

g) The $1,000,000 requested for 1989 for "City Hall & Square - Operational Efficiency" has been increased by $200,000 to fund Option No. 3 for the Official Elevator namely extending it into the Member's Lounge and relocating the kitchen.

h) The $2,610,000 requested for 1989 for "City Hall & Square - Capitalized Maintenance" has been varied as follows:

   i) $123,000 for 1989 for "Cleaning Outside of Towers" has been deferred until 1990.

   ii) $35,000 for 1989 for "Resurface Council Chamber Desks" has been deleted.

   iii) $45,000 for 1989 for "Replace Soffit Supports" has been deferred until 1990.

   iv) $10,000 for 1989 for "Concrete Repairs" has been deleted.

   v) $96,000 for 1989 for "Air Conditioning Unit #33" has been deferred until 1990.

   vi) The request for 1989 can be further reduced by $160,000 since there are surplus funds remaining from 1988.

i) The $2,738,000 requested for 1988 for "City Hall Renovations and Improvements" has been varied as follows:

   i) One floor of the "East Tower" has been deferred one year thereby reducing the 1989 request by $210,000.

   ii) One floor of the "West Tower" has been deferred one year thereby reducing the 1989 request by $180,000.

   iii) $40,000 for 1989 for "Committee Room No. 4, 3 - Ceiling and Acoustics" has been deferred until 1990.

   iv) $120,000 for 1989 for "Alter Former Executive Offices" has been deleted since this area was newly renovated.

   v) $17,000 for 1989 and the $165,000 requested for 1990 for "Basement - Extend East Council Elevator" has been deferred one year.

   vi) $268,000 for 1989 for "Basement - Records/Archives - Upgrade/Design" has been deferred until 1990.

   vii) $117,000 for 1989 for "Basement - Central Records - Micrographics Prep. Area" has been deferred until 1990.

j) The $50,000 requested for 1989 for "Nathan Phillips Square - Changing Needs" has been varied as follows:

   i) $50,000 for 1989 for "Poolhouse Building and Restaurant" has been deferred until 1990.

k) The $125,000 requested for 1989 for "Parks and Recreation Buildings - Major Capital Maintenance" can be reduced by $60,000 since there are surplus funds remaining from 1988.

l) The $100,000 requested for 1989 for "Fire Station - Health and Safety" has been reduced to $10,000 and the balance of $90,000 has been deferred until 1990 pending the results of emission studies while the $150,000 requested for 1990 has been deferred until 1994.

m) The $1,151,000 requested for 1989 for "Fire Station Upgrade Programme" has been varied as follows:

   i) $900,000 for 1989 for "Upgrade and Expand Montgomery Firehall No. 28" has been deferred pending negotiations for the site.

n) The $2,250,000 requested for 1989 for "Lakeshore Blvd. West Fire Station" has been reduced by $500,000 for "Site Acquisition" since a portion of the site can be leased while the balance is scheduled to become City owned property as part of the Railway Lands development agreements.

o) The $13,500,000 requested for 1989 for "Fire Academy Improvements and New Garage" has been deferred until 1990.

p) The $1,090,000 requested for 1989 for "Island Fire Hall" has been reduced by deferring $1,000,000 until 1990 at which time it will be considered for prior approval.

q) The $597,000 requested for 1989 for "Service Buildings - Health and Safety Items" has been varied as follows:

   i) $50,000 for 1989 for "P.C.B. Ballast Removal" has been deferred until 1992.

   ii) $120,000 for 1989 for "Environmental Clean-up - Other Locations" has been reduced to $20,000 by deferring $100,000 until 1990.

r) The $862,000 requested for 1989 for "Service Buildings - Major Capital Repairs" has been varied as follows:

   i) $121,000 for 1989 for "1008 Yonge St. - Building #1" has been increased by $32,000 to replace the boiler and the new amount ($153,000) has been deleted since funds are available in Capital Account No. 216-293.

   ii) $54,000 for 1989 for "1008 Yonge St. - Building #2" has been deleted since funds are available in Capital Account No. 216-293.

   iii) $64,000 for 1989 for "100 Merton" has been deleted since funds are available in Capital Account No. 216-293.

   iv) $520,000 for 1989 for "843 Eastern" has been reduced by $320,000 since the scope of the work can be reduced.

   v) $21,000 for 1989 for "425 Weston Rd" has been deferred until 1990.

s) The $1,287,000 requested for 1988 for "Renovation of 10 Shuter St." has been varied as follows:

   i) $804,000 for 1989 for "Renovating Floor 1" has been reduced to $80,000 with the balance deferred to 1990.

   ii) $3,000 for 1989 for "Renovate Outside of Building" has been deferred until 1990.

t) The $2,550,000 requested for 1989 and the $8,800,000 total requested for 1990 through 1991 for "City Clerk's Department - New Records Centre" have been deferred one year pending the availability of a site.

u) The $5,000,000 requested for 1989 for "Computer Centre and Additional Office Requirements" has been deleted pending further negotiations.

v) The $1,082,000 requested for 1989 for "Service Buildings - Changing Needs" has been varied as follows:

   i) $700,000 for 1989 for "Western District Health - Renovations" has been reduced by $140,000.

   ii) $23,000 for 1989 for "131 River Street - Relocate Lunchroom & Improve Lavatory" has been deleted since the building may be demolished shortly.

   iii) $35,000 for 1989 for "275 Merton - Alt Drain System - Vehicle Wash" has been deleted since funds are available in Capital Account No. 216-293.

   iv) $165,000 for 1989 for "843 Eastern - Expand Yard Facilities" has been deleted since a more cost-effective alternative has been found.

w) The $98,000 requested for 1988 for "St. Lawrence Market - Health and Safety" has been varied as follows:

i) $13,000 for 1989 for "Snow Guard Brackets & Rails, Hall" has been deferred until 1990.

ii) $10,000 for 1989 for "New Fire Wall and Doors" has been deleted pending a fire safety study.

x) The $90,000 requested for 1989 for "St. Lawrence Market - Operational Efficiency" has been increased by $50,000 (gross) and the recoveries have been increased by $20,000 for "Meters, South Market.".

y) The $349,000 requested for 1990 for "St. Lawrence Market - Major Capital Repairs" has been varied as follows:

i) $25,000 has been added for 1990 for "Replace Carpet, Hall".

z) The $244,000 requested for 1988 for "St. Lawrence Market - Changing Needs" has been varied as follows:

i) $24,000 for 1989 for "Replace Drop Ceiling, Hall, East Room" has been deferred until 1990.

ii) $145,000 for 1989 for "Design Drawings - Market Complex Renovations" has been reduced to $50,000 pending the results of the Working Group's Vision Statement.

iii) $75,000 for 1989 and the $2,000,000 for 1990 for "Alterations to Market Gallery" have been deferred one year pending the Working Group's Vision Statement.

aa) The $284,000 requested for 1989 for "Board of Management - Major Capital Repair" has been varied as follows:

i) $10,000 for 1989 for "Ted Reeve Arena - Replace Penalty Box" has been increased to $18,000.

ii) $20,000 has been added for 1989 for "George Bell Arena - Compressor".

iii) $28,000 has been added for 1989 for "Scadding Court Community Centre - Washrooms".

iv) $20,000 for 1989 for "St. Lawrence Centre for the Arts" has been deleted since funds for this purpose could be made available from the Centre's own budget or from funds generated by the Centre's ticket surchage.

bb) The $395,000 requested for 1989 for "Arenas - Changing Needs" has been varied as follows:

i) $55,000 requested for 1989 for "McCormick Arena - Snow Melting Pit" has been deferred until 1990.

ii) $50,000 requested for 1989 and the $3,000,000 requested for 1990 for "Ted Reeve Arena - Renovations" have been deferred one year.

iii) $290,000 requested for 1989 for "North Toronto Arena - Renovations" has been deferred until 1990.

iv) $100,000 recovery for 1989 has been deleted.

cc) The $605,000 requested for 1988 for "Community Centres Changing Needs" has been varied as follows:

i) $40,000 for 1989 for "519 Church - Air Condition Auditorium" has been deferred until 1990.

ii) $52,000 for 1989 "519 Church - Rear Closure" has been reduced to $22,000.

iii) $55,000 for 1989 for "Community Centre 55 - Air Condition Building" has been deferred until 1990.

dd) The $1,250,000 requested for 1989 for "Acquire Ralph Thorton Community Centre" has been deleted pending further discussions with the Federal government.

ee) The $20,000 requested for 1989 for "Canadian Stage - Major Capital Repairs" has been deleted since Canadian Stage is responsible for the building while it is being renovated.

ff) The $1,054,000 for 1989 for "Casa Loma - Major Capital Repairs" has been varied as follows:

i) $35,000 for 1989 for "Extend Heating System to 3rd Floor" has been deferred until 1990.

ii) $34,000 for 1989 for "Renew Iron Fence at Walmer Road and Austin Terrace" has been deferred until 1990.

iii) $60,000 for 1989 for "Restore Boundary Walls and Fence at Stables" has been deferred until 1990.

iv) $350,000 for 1989 for "Upgrade Electrical System" has been reduced by deferring $150,000 until 1990.

v) $110,000 for 1989 for "Conservatory Lighting" has been reduced by deferring $30,000 until 1990.

vi) $70,000 for 1989 for "Improve Kitchen Facilities" has been deferred until 1990.

vii) $10,000 for 1989 for "Repair Wall Panelling" has been deferred until 1990 because the electrical upgrade is being phased.

viii) $33,000 for 1989 for "Redevelop 3rd Floor Military Museum" has been deferred until 1990 because the heating is being deferred.

ix) $200,000 for 1989 for "328 Walmer Road - Upgrade" has been reduced to $20,000 pending a decision on the future of the building.

gg) The $12,000 requested for 1989 for "Other Buildings - Major Capital Repairs" has been increased by $30,000 for "170 Jarvis Street - Good Neighbours Club - Elevator".

hh) The "Theatre Block Programme" has been varied as follows:

i) The $7,525,000 requested for 1989 has been reduced to $3,275,000 for the acquisition of property.

ii) The $5,000,000 recovery for 1989 for "Sale of Air Rights" has been reduced to $3,275,000 by transferring $1,725,000 to 1990.

iii) The programme has been transferred to the Capital At-Large Account.

ii) The $10,000,000 requested for 1989 for "Berkeley/Esplanade Garage" has been increased by $300,000 due to escalating construction costs and transferred to the Capital At-Large Account.

jj) The $3,000,000 gross and the $1,400,000 recovery for 1989 for "Fred Victor Mission" has been deleted since the sale opportunity did not materialize.

kk) The $11,600,000 requested for 1989 and the $11,600,000 for 1990 for "Toronto Refiners - Acquisition and Improvement" has been transferred to the Capital At-Large Account.

6. *Housing Department*

a) The $13,800,000 requested for 1989 for "Landbanking Purposes" was adjusted as follows:

i) The Budget Review Group met with the Commissioner and Housing Department staff and reviewed the current state of the Revolving Fund for Landbanking, the Assisted Housing Reserve Fund, the anticipated recoveries into these funds during 1989 and the level of possible acquisitions that could come forward in 1989. As a result, the Budget Review Group is recommending that a sum of $3,000,000 be added to the Revolving Fund for Landbanking in 1989 to provide for any acquisition coming forward on short notice. In the event that acquisitions arise in 1989 where the cost exceeds the amount of funds available, the Budget Review Group will make recommendations on alternate sources of funding as required. It was noted that the City has never turned down the purchase of an appropriate site due to lack of money, and the Budget Review Group does not propose any change to this practice.

ii) Included as part of the Housing Department's request of $13,800,000 for 1989 was a sum of $200,000 for two additional Housing Project Managers to be funded from the Revolving Fund for Landbanking. The Budget Review Group has deleted this request from the Capital Budget and deferred this matter for consideration with the department's Operating Budget submission.

7. *Toronto Historical Board*

a) The $768,000 requested for 1989 for the "Restoration of Fort York - Phase I" has been adjusted by increasing the recovery by $20,000 to reflect a Provincial 50% contribution to the study of the "Visitor Centre" and $242,500 to reflect a Provincial 33% contribution to the restoration of the Fort.

b) The $308,000 requested for 1989 for "Restoration of Toronto Historical Board Sites" have been varied as follows:

i) $150,000 for 1989 for "Site Restoration - Colborne Lodge" has been reduced to $55,000 on the basis of revised estimates.

ii) $40,000 for 1989 for "Site Restoration - Mackenzie House" has been reduced to $28,000 on the basis of revised estimates.

iii) $60,000 for 1989 for "Restoration of Toronto Room - Stanley Barracks" has been deleted.

c) The $70,000 requested for 1989 for the "Signage for Toronto Historical Board Sites" has been reduced to $20,000.

d) The $159,700 requested for 1989 for the "Collections Conservation/Storage Facilities" has been reduced to $96,700 on the basis of revised estimates.

e) The $50,000 requested for 1989 for the "Acquisition Fund and Major Artifact Conservation" has been reduced to $37,000 to reflect the 1988 level of funding.

f) The $169,000 requested for 1989 and $432,000 total requested for 1990 through 1993 for "Computerization of Board Operations" have been adjusted as follows, in keeping with the recommendation of the Computer and Information Services Division of the Management Services Department:

1989 - $169,000 to $ 99,500
1990 - $155,000 to $105,000
1991 - $133,000 to $ 98,400
1992 - $109,000 to $ 91,400
1993 - $ 35,000 to $ 43,000

g) The $30,000 requested for 1989 and $60,000 requested for 1990 through 1991 for "Relocation of Board Facilities" have been deleted since, if necessary, funds will be provided in the Operating Budget.

8. Management Services Department

a) The $5,138,520 requested for 1989 for "Corporate Computer-Related Systems" has been adjusted as follows:

i) The $220,000 requested for "High Speed Memory (Cache)" has been deferred to 1990. The request of $220,000 for 1990 and 1991 has been deferred by one year.

ii) The $405,000 requested to replace existing "Solid State Disk Unit" has been reduced by $80,000.

iii) The request of $385,000 for a "Cartridge Tape Subsystem Upgrade" has been reduced by $85,000.

iv) The $30,000 requested for "Network Test Equipment" has been reduced by $10,000.

v) The $390,000 requested for 1989 for "Network Expansion Hardware" has been reduced by $120,000.

vi) The request of $250,000 for 1989 for "Operational Software - Amdahl Computer" has been reduced by $75,000.

vii) The $400,000 for 1989 for "Centralized /Decentralized Printing" was reduced by $100,000 as some printers were purchased in 1988 and a further reduction of $15,000 due to lower unit costs.

viii) The request of $265,000 for "Applications Software" was reduced by $50,000 re Host/Micro Software Systems.

ix) The $1,345,819 for 1989 for "Corporate Computer Graphics Systems" has been reduced by $454,590 by deferring this amount to 1990. The 1990 estimate of $700,000 has been increased by $83,156 and the amount deferred from 1989 resulting in a revised estimate of $1,237,746.

x) The $76,101 requested for 1989 for "Systems Support - City Council" has been adjusted by deferring $34,560 for "Laptops" to 1990 and "$41,541 requested for "Software" has been reduced by $8,615.

xi) The $402,763 requested for 1989 for "Local Area Networks - Council Offices" has been deferred to 1990.

xii) Funds totalling $32,906 not included in the original submission have been added for 1989 for "Print Sharing Devices - Council Offices.

xiii) Funds totalling $30,676 not included in the original submission have been added for 1989 for "Additional Computers - Council Offices".

ix) The $170,000 requested for 1992 for "Electronic Voting System - Council Chamber" has been deleted.

xv) The $63,837 for 1989 for "Mayor's Office Automation Project" has been reduced by $38,837 to allow only for connection to the Mayor's Metro Office and for further study of AS400 automation devices.

b) The $5,435,570 requested for 1989 for Departmental Computer - Related Systems has been adjusted as follows:

i) The $3,071,556 for 1989 for "Workstation Equipment/Peripherals" has been reduced by $1,013,076 to $2,058,480. The $2,336,744 projected for 1990 was reduced by $11,479; the 1991 projection of $1,698,052 was reduced by $87,557; the 1992 projection of $1,134,327 was increased by $417,956 and the 1993 projection of $864,186 was increased by $705,571.

ii) The $2,071,766 for 1989 for "Specialized Equipment" was reduced by $1,123,589 to $948,177. The projection of $876,204 for 1990 was increased by $80,083; the 1991 projection of $333,612 was increased by $249,448; the 1992 projection of $157,140 was increased by $418,360 and the 1993 projection of $199,800 was increased by $375,700.

iii) The $292,248 for 1989 for "Workstation Furniture" was reduced by $94,932 and the revised amount of $197,316 was deleted as funds are recommended to be provided in the 1989 Operating Budget, At-Large Account, for this purpose. The projections for 1990 and future years have also been deleted per the above.

9. Allan Lamport Stadium

a) The $80,000 requested for 1989 and the $3,500,000 for 1990 for "Allan Lamport Stadium - Changing Needs" has been deferred one year pending the results of the study concerning the bubble concept.

10. City Clerk's

The request of $815,919 has been deferred to 1990 pending the recommendations of the Task Force on Municipal Elections, and the City Solicitor's advice on the possibility of litigation regarding all matters relevant to the election.

11. Toronto Economic Development Corporation

a) The $3,200,000 requested for 1989 for "60 Atlantic Avenue" has been deleted since the City Property Department will have charge of the City's bid on this property should it become available.

b) The "Port Area Business Park", Festival of Canadian Fashion, and "Nonspecified City Owned Property" projects are approved in principle; the overall budget for them has been reduced to $1,500,000; and the funds have been placed in a holding account to be released as needed on a project basis.

12. Parking Authority of Toronto

a) The $26,000,000 requested for 1989 for "Southwest Periphery Land Acquisition" has been reduced to $4,000,000 because title to the property is not available. It might, however, be possible to buy the sub-surface rights.

b) The $600,000 requested for 1989 for "South Facade St. Lawrence Garage (C1)" has been deleted on the basis that there is no economic return to the investment.

c) The $800,000 requested for 1989 for "Dundas/Dovercourt Carpark" has been deferred to 1989 pending further negotiations concerning the site, the establishment of demand, and a determination of the economics of the parking component of the project.

H Other Matters

1. Capital Expenditure Quota Related to Long-Term Leases

In order to control debt levels, the Ontario Municipal Board establishes in each year, a capital expenditure quota against which charges are made not only for debenturable items but also for non-debenturable items such as long term bank loans, promissory notes, lease agreements and similar commitments. The City is not involved in bank loans and promissory notes but does have leases whereby it rents the services of capital items such as land, buildings and equipment. Therefore, the City must apply for capital expenditure quota to cover the present volume of future long-term lease payments. The amount requested in 1989, is $5,000,000. Although this item is not included in the Capital Program document, it must be covered in the report dealing with it and thus forms part of the recommendations itemized below.

2. Compliance with Environmental Assessment Act 1975 and Regulations

All of the projects being recommended in the 1989 Capital Budget are in compliance with the Environmental Assessment Act 1975 and Regulations. Therefore, on file in the City Clerk's Office, are statements from each relevant Department Head and Local Board that the projects being requested are in compliance with the Act and Regulations.

Recommendations:

1. That the foregoing report and the requests for various further reports as set out above be concurred in.
2. That the projects for 1989, as included in the "1989 Capital Budget and Programme of Proposed Capital Works 1990-1993", be now approved and authorized in the amounts shown for the "Gross Estimated Costs" and "Net City Financing".
3. That $80,000 of Excess Debenture Proceeds be used as shown in Section II in partially financing the 1989 Capital Budget.
4. That $4,493,592 of unrequired Sinking Fund Surplus Funds be used as shown in Section II in partially financing the 1989 Capital Budget.
5. That $5,964,000 of Sewer Impost Reserve Funds be used to finance the 1989 Sewer Construction Programme of the Department of Public Works as shown in Section II.
6. That $2,223,000 of Permit Parking Funds be used to finance the 1989 "Public Laneways Paving and Draining" programme of the Department of Public Works as shown in Section II.
7. That $4,493,592 be provided from the Capital Funds from Assets Sold Account and used to partially finance the 1989 Capital Budget as indicated in Section II.
8. That $19,335 be provided as a prior authorization in the 1989 Water Budget, and used in partially financing the 1989 Capital Budget as indicated in Section II.
9. That $2,750,000 be provided as a prior authorization in the 1989 Operating Budget, At-Large Account and used in partially financing the 1989 Capital Budget as indicated in Section II.
10. That $10,600,000 in Current Revenue Surplus of the Parking Authority of Toronto be used in partially financing the 1989 Capital Programme of the Authority as shown in Section II, Part C.
11. That $2,500,000 from the Permit Parking Reserve Fund be used in partially financing the 1989 Capital Programme of the Parking Authority of Toronto as shown in Section II, Part C.
12. That $1,300,000 from the Off-Street Parking Fund be used in partially financing the 1989 Capital Programme of the Parking Authority of Toronto as shown in Section II, Part C.
13. That up to $133,911,250 in St. Lawrence Square Project Recoveries and Borrowing from City Reserves and Reserve Funds be used to finance the 1989 Capital Programme for the St. Lawrence Square Project as shown in Section II, Part C pending the long term borrowing to be arranged by the Commissioner of Finance.
14. That the Commissioner of Finance be authorized to exercise the option of utilizing up to 50% of the Revenue Fund Core Funds to finance the 1989 Capital Budget by way of interest bearing advances to the Capital Fund.
15. That additional requirements for debentures amounting to $64,407,287 be raised and used in financing the tax supported portion of the 1989 Capital Budget as shown in Section II, Part B.

16. That the Metropolitan Toronto Council be advised that the "1989 Capital Budget and Programme of Proposed Capital Works 1990-1993" constitutes the City's five year capital program and that new debenture quota totalling $64,407,287 and new capital expenditure quota totalling $69,407,287 are required in 1989 as follows:

(a)	1989 Tax Supported Capital Budget - Additional Requirements	$64,407,287
(b)	Long Term Leases	5,000,000
	Capital Expenditure Quota - Total	$69,407,287

17. That funds in the amount of $110,880 be included as a prior authorization in the 1989 Operating Budget, City Property Department Special Item Account for security guard services at the former Toronto Refiners and Smelters site, 28 Bathurst Street.

18. That the Commissioner of Planning and Development report further to the Budget Review Group on:

    a) the possible uses of the additional $200,000 allocated in the 1989 Capital Budget for Neighbourhood Improvement; and,

    b) City initiatives that might be undertaken in order to increase Provincial funding for capital works in City of Toronto neighbourhoods.

19. That Council express its concern to the Minister of Municipal Affairs over the level of funding for applications under cost shared program such as P.R.I.D.E. as follows:

    That whereas such programs have been of great benefit to the renewal and improvement of the City, Provincial allocations to the City in the past two years have been very low. Furthermore, the City recognizes that such renewal and improvement are part of the ongoing process of change in the City and should be recognized as such in terms of funding consistency.

20. That the report (January 12, 1989) from the Commissioner of Housing recommending the secondment of three City of Toronto contract staff to the Ministry of the Environment in connection with the St. Lawrence Square Project be approved.

21. That the Commissioner of Housing report to the Budget Review Group in more detail on the specifics of the St. Lawrence Square budget.

22. That the Commissioner of Public Works report to the City Services Committee and the Budget Review Group on the effectiveness of sound barriers along railroad tracks and, the total cost to provide sound barriers at all locations requiring them or for which they are requested.

23. That the Interdepartmental Committee on the Disabled give a high priority to the provision of $80,000 for handicapped access at the Sanderson Branch Library from the At-Large Capital Account for Handicapped Access Improvements.

24. That the Commissioner of City Property be requested to explore the possibility of using existing City-owned properties for the consolidation of the City Property Department yards in lieu of purchasing a new site and, further, that City Council request Metropolitan Toronto to sell to the City the site of the former incinerator on Dundas Street East at the Don Valley Parkway for social housing purposes.

25. That the Commissioner of City Property report further to the Budget Review Group on the financial relationship between the City of Toronto and the Kiwanis Club respecting Casa Loma.

26. That the Commissioner of Public Works in consultation with the Toronto Transit Commission, report back to the City Services Committee and the Budget Review Group on the program to construct transit shelters on traffic islands, with particular reference to the first year experience, the extent of weather protection provided, the number of people that can be accommodated and their safety.

27. That the matter of relocating gas mains along Augusta Avenue be referred back to the Kensington Market Area Task Force to further consider the possibility of recoveries from local businesses or from other sources and to report back to the City Services Committee.

28. That the appropriate officials be instructed to apply for all necessary approvals.

29. That authority be granted for the introduction of the necessary Bills in Council to give effect thereto.

—

Appendix I

Capital Budget Comparison to Previous Years

1977 - 1989 (Millions of $)

	Gross Estimated Costs $	Net City Financing $	New Debentures Requirements $
1977	31.2	16.2	11.6
1978	33.6	21.5	13.4
1979	40.9	23.8	14.2
1980	39.6	23.6	14.1
1981	39.2	22.8	13.7
1982	39.2	26.8	15.3
1983	43.3	29.0	19.1
1984	39.4	28.7	14.1
1985	43.6	31.5	17.3
1986	42.5	33.7	25.6
1987	60.6	52.3	27.3
1988	86.6	78.6	57.8
1989 Recommended	96.8	84.5	64.4

Appendix II

Capital Budget Comparison to Previous Years

1977 - 1989 (Millions of $ in 1988 dollars)

	Gross Estimated Costs $	Net City Financing $	New Debentures Requirements $
1977	66.1	34.3	24.6
1978	65.4	41.8	26.1
1979	72.9	42.4	25.3
1980	64.1	38.2	22.8
1981	56.4	32.8	19.7
1982	50.9	34.8	19.9
1983	53.1	35.6	23.4
1984	46.3	33.7	16.6
1985	49.3	35.6	19.6
1986	46.2	36.6	27.8
1987	63.1	54.4	28.4
1988	86.6	78.6	57.8
1989 Recommended	96.8	84.5	64.4

1989 CAPITAL BUDGET

AND

PROGRAMME OF PROPOSED
CAPITAL WORKS 1990 - 1993

AS RECOMMENDED TO EXECUTIVE COMMITTEE

FEBRUARY 14, 1989

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Summary by Agency of 1989 Capital Budget and Program of Proposed Capital Works 1990 - 1993
Taxation Budget (Affecting Tax Rate)

	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross	1993 gross
DEPARTMENT OF PARKS AND RECREATION	15,770,650	12,202,380	18,184,175	17,674,930	16,010,713	10,024,000
DEPARTMENT OF PUBLIC WORKS	21,171,981	23,593,000	38,993,000	29,241,000	25,382,500	30,674,000
PLANNING & DEVELOPMENT DEPARTMENT	3,921,230	3,699,650	5,163,500	4,523,500	4,902,350	5,366,000
TORONTO PUBLIC LIBRARY BOARD	2,596,100	3,255,500	11,751,700	5,820,000	6,320,000	5,079,000
CITY PROPERTY DEPARTMENT	12,476,244	14,065,000	56,987,000	43,654,000	29,444,000	22,855,000
HOUSING DEPARTMENT	0	3,000,000	0	13,800,000	200,000	20,000,000
TORONTO HISTORICAL BOARD	863,660	1,717,100	1,824,400	2,397,000	2,532,300	2,123,800
MANAGEMENT SERVICES DEPARTMENT	6,430,074	6,514,394	6,867,425	5,468,555	5,272,863	5,695,258
ALLAN LAMPORT STADIUM	0	0	80,000	3,500,000	0	0
CITY CLERKS	863,162	0	1,671,870	0	0	0
TORONTO ECONOMIC DEVELOPMENT CORPORATION	5,000,000	3,000,000	6,235,000	6,585,000	5,085,000	5,000,000
TORONTO DISTRICT HEATING CORPORATION	15,000,000	0	0	0	0	0
AT LARGE	2,461,708	25,775,000	12,600,000	1,000,000	1,000,000	0
TOTAL	86,554,809	96,822,024	160,358,070	133,665,585	96,149,726	106,817,058

Net City Financing by Agency

	1988 net	1989 net	1990 net	1991 net	1992 net	1993 net
DEPARTMENT OF PARKS AND RECREATION	15,570,650	11,467,854	16,378,073	17,174,930	14,510,713	10,024,000
DEPARTMENT OF PUBLIC WORKS	14,517,281	15,701,000	32,073,000	19,705,250	16,614,250	20,307,375
PLANNING & DEVELOPMENT DEPARTMENT	3,063,680	3,653,850	5,163,500	4,523,500	4,902,350	5,366,000
TORONTO PUBLIC LIBRARY BOARD	2,596,100	3,255,500	11,751,700	5,820,000	6,320,000	5,079,000
CITY PROPERTY DEPARTMENT	12,444,244	14,023,000	56,970,000	34,399,300	23,444,000	22,855,000
HOUSING DEPARTMENT	0	3,000,000	0	13,800,000	200,000	20,000,000
TORONTO HISTORICAL BOARD	639,260	1,378,300	1,428,363	1,877,000	1,951,300	1,661,800
MANAGEMENT SERVICES DEPARTMENT	6,430,074	6,514,394	6,867,425	5,468,555	5,272,863	5,695,258
ALLAN LAMPORT STADIUM	0	0	80,000	3,500,000	0	0
CITY CLERKS	863,162	0	1,671,870	0	0	0
TORONTO ECONOMIC DEVELOPMENT CORPORATION	5,000,000	3,000,000	6,235,000	6,585,000	5,085,000	5,000,000
TORONTO DISTRICT HEATING CORPORATION	15,000,000	0	0	0	0	0
AT LARGE	2,461,708	22,500,000	(1,406,000)	(15,000,000)	1,000,000	0
TOTAL	78,586,159	84,493,898	137,212,931	97,855,135	79,300,476	95,988,433

SECTION I - PART B

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SUMMARY BY AGENCY OF 1989 CAPITAL BUDGET REQUESTS AND PROGRAM OF PROPOSED CAPITAL WORKS 1990 - 1993

MUNICIPAL ENTERPRISES, SELF-SUSTAINING (NOT AFFECTING TAX RATE)

GROSS ESTIMATED COSTS BY AGENCY

	1988	1989	1990	1991	1992	1993
1. THE PARKING AUTHORITY OF TORONTO	16,442,000	14,400,000	17,200,000	15,850,000	34,702,000	22,300,000
2. ST. LAWRENCE SQUARE		133,911,250				
TOTAL	16,442,000	148,311,250	17,200,000	15,850,000	34,702,000	22,300,000

NET CITY FINANCING BY AGENCY

1. THE PARKING AUTHORITY OF TORONTO	16,442,000	14,400,000	17,200,000	15,850,000	34,702,000	22,300,000
2. ST. LAWRENCE SQUARE		133,911,250				
TOTAL	16,442,000	148,311,250	17,200,000	15,850,000	34,702,000	22,300,000

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TABLE 8 - MANAGEMENT SERVICES DEPARTMENT

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TABLE 9 - ALLAN LAMPORT STADIUM

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TABLE 11 - TORONTO ECONOMIC DEVELOPMENT CORPORATION

(A) GROSS ESTIMATED COSTS
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TABLE 12 - AT LARGE

(A) GROSS ESTIMATED COSTS
(B) NET CITY FINANCING

TABLE 1 (A)

		1988 gross	1989 gross	1990 gross	1991 gross	1992 gross	1993 gross
	DEPARTMENT OF PARKS AND RECREATION						
1.	Acquisition and improvement of lands for parks purposes.	1,300,778	1,489,737	1,700,000	1,700,000	1,700,000	1,700,000
2.	St. Lawrence Community Centre - phase II.	3,483,580	4,639,267				
3.	New greenhouse/nursery facilities - phase II.	1,222,497	1,446,000				
4.	North Toronto Community Centre - phase I.	200,000	245,000	11,413,360			
5.	Ravine management erosion control.	125,000	143,000	125,000	125,000	125,000	125,000
6.	Playground safety surfaces.		200,000	200,000			
7.	Replacement of deteriorated wading pools.		220,000	220,000	220,000	220,000	220,000
8.	Beltline Park development.		130,426		344,230	384,872	
9.	Upgrading sports fields.	150,000	309,000	314,000	292,000	245,000	215,000
10.	Replacement of artificial ice rink floors, etc.						
	Greenwood Park	884,000					
	High Park.		1,100,000				
	Eglinton Park.			961,300			
	Withrow Park.				650,000		
	Dufferin Park.					900,000	
	Rosedale Park.						650,000
11.	Pantry Park redevelopment - phase II.		195,000	226,000			
12.	Improvements - public washrooms, fieldhouses.		383,200	200,000	200,000	200,000	200,000
13.	Riverdale Farm renovations - phase I.		392,000	431,000	848,000	271,000	
14.	Installation of floodlighting systems.		130,000	130,000	130,000	130,000	130,000
15.	Road and pathway improvements - var. parks.		25,000	135,000	135,000	135,000	135,000
16.	Mulock/Keele Parkettes development.		120,000	107,000			
17.	Alexander Street Roof Park landscaping.		126,000				
18.	Don Mount Park - upgrading and improvements.		60,000	172,515			
19.	Renovation of fieldhouse - Christie Pits.		237,500				
20.	J. Piccininni Rec. Cent. - bocci courts.		603,250				
21.	Elizabeth Recreation Centre - renovations.			800,000			
22.	Allan Gardens - revitalization.			757,000	7,500,000	2,289,000	2,954,000
23.	Victoria Memorial Park - redevelopment.			112,000			
24.	Construction of washrooms at wading pools.			100,000	100,000	100,000	100,000
25.	Swimming pool renovations - var. locations.				2,600,000	2,600,000	1,500,000
26.	High Park - replacement of boathouse.				800,000		
27.	Cherry Beach redevelopment - phases I & II.				632,700	632,700	
28.	Railway Lands infrastructure.	5,162,479			603,000	2,277,000	
29.	Queen's Park - upgrading and improvements.				500,000	500,000	800,000
30.	Western Beaches redev. - phases I, II, III.				150,000	452,941	330,000
31.	Lytton Park Lawn Bowling bldg. renovations.				145,000		
32.	South St. Jamestown - constr. art. ice rink.					1,375,000	
33.	Beaches Park - repl. Silver Birch boathouse.					1,243,200	
34.	High Park - improvements.					150,000	250,000
35.	McCleary Park - replacement of fieldhouse.						715,000
36.	John Innes Recreation Centre - renovations.	566,881					
37.	Earlscourt Park swimming pool - renovations.	2,303,316					
38.	Rennie Park - replacement of fieldhouse.	372,000					
39.	Eastern Beaches concession facilities.	40,000					
40.	Trinity Rec./519 Church - disabled facilities	57,000					
41.	Alteration of Dunlop Park.	(96,881)					
	TOTAL	15,770,650	12,202,380	18,104,175	17,674,930	16,010,713	10,024,000

TABLE 1 (B)

DEPARTMENT OF PARKS AND RECREATION	1988 net	1989 net	1990 net	1991 net	1992 net	1993 net
1. Acquisition and improvement of lands for parks purposes.	1,300,778	1,409,737	1,700,000	1,700,000	1,700,000	1,700,000
2. St. Lawrence Community Centre - phase II.	3,483,500	3,904,741	0	0	0	0
3. New greenhouse/nursery facilities - phase II.	1,222,497	1,446,000	0	0	0	0
4. North Toronto Community Centre - phase I.	200,000	245,000	11,413,360	0	0	0
5. Ravine management erosion control.	125,000	143,000	125,000	125,000	125,000	125,000
6. Playground safety surfaces.	0	200,000	200,000	0	0	0
7. Replacement of deteriorated wading pools.	0	220,000	220,000	220,000	220,000	220,000
8. Beltline Park development.	0	130,426	0	344,230	384,872	0
9. Upgrading sports fields.	150,000	309,000	314,000	292,000	245,000	215,000
10. Replacement of artificial ice rink floors, et						
Greenwood Park	784,000	0	0	0	0	0
High Park.	0	1,100,000	0	0	0	0
Eglinton Park.	0	0	961,300	0	0	0
Withrow Park.	0	0	0	650,000	0	0
Dufferin Park.	0	0	0	0	980,000	0
Rosedale Park.	0	0	0	0	0	650,000
11. Pantry Park redevelopment - phase II.	0	195,000	226,000	0	0	0
12. Improvements - public washrooms, fieldhouses.	0	303,200	200,000	200,000	200,000	200,000
13. Riverdale Farm renovations - phase I.	0	392,000	431,000	848,000	271,000	0
14. Installation of floodlighting systems.	0	130,000	130,000	130,000	130,000	130,000
15. Road and pathway improvements - var. parks.	0	25,000	135,000	135,000	135,000	135,000
16. Mulock/Keele Parkettes development.	0	120,000	107,000	0	0	0
17. Alexander Street Roof Park landscaping.	0	126,000	0	0	0	0
18. Don Mount Park - upgrading and improvements.	0	60,000	172,515	0	0	0
19. Renovation of fieldhouse - Christie Pits.	0	237,500	0	0	0	0
20. J. Piccininni Rec. Cent. - bocci courts.	0	683,250	0	0	0	0
21. Elizabeth Recreation Centre - renovations.	0	0	880,000	0	0	0
22. Allan Gardens - revitalization.	0	0	757,000	7,000,000	789,000	2,954,000
23. Victoria Memorial Park - redevelopment.	0	0	112,000	0	0	0
24. Construction of washrooms at wading pools.	0	0	100,000	100,000	100,000	100,000
25. Swimming pool renovations - var., locations.	0	0	0	2,600,000	2,600,000	1,500,000
26. High Park - replacement of boathouse.	0	0	0	800,000	0	0
27. Cherry Beach redevelopment - phases I & II.	0	0	0	632,700	632,700	0
28. Railway Lands infrastructure.	5,162,479	0	(1,806,102)	603,000	2,277,000	0
29. Queen's Park - upgrading and improvements.	0	0	0	500,000	500,000	800,000
30. Western Beaches redev. - phases I, II, III.	0	0	0	150,000	452,941	330,000
31. Lytton Park Lawn Bowling bldg. renovations.	0	0	0	145,000	0	0
32. South St. Jamestown - constr. art. ice rink.	0	0	0	0	1,375,000	0
33. Beaches Park - repl. Silver Birch boathouse.	0	0	0	0	1,243,200	0
34. High Park - improvements.	0	0	0	0	150,000	250,000
35. McCleary Park - replacement of fieldhouse.	0	0	0	0	0	715,000
36. John Innes Recreation Centre - renovations.	566,881	0	0	0	0	0
37. Earlscourt Park swimming pool - renovations.	2,203,316	0	0	0	0	0
38. Rennie Park - replacement of fieldhouse.	372,000	0	0	0	0	0
39. Eastern Beaches concession facilities.	40,000	0	0	0	0	0
40. Trinity Rec./519 Church - disabled facilities	57,000	0	0	0	0	0
41. Alteration of Dunlop Park.	(96,881)	0	0	0	0	0
TOTAL	15,570,650	11,467,854	16,378,073	17,174,930	14,510,713	10,024,000

TABLE 2 (A)

DEPARTMENT OF PUBLIC WORKS	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross	1993 gross
1. Sidewalk reconstruction.	1,612,000	1,949,000	2,212,000	2,507,000	2,840,000	3,215,000
2. Pavement and Curb reconstruction.	9,265,000	10,100,000	11,100,000	12,200,000	13,400,000	14,700,000
3. The construction of new Pavements, Sidewalks and Curbs.	300,000	330,000	363,000	399,000	439,000	483,000
4. Public Laneways - paving and draining.	1,200,000	1,923,000	2,019,000	2,120,000	2,226,000	2,337,000
5. Underpasses and Bridges -						
(a) Reconstruction of the Innes Avenue bridge.			320,000			
(b) Reconstruction of the Dowling Avenue bridge.				3,100,000		
(c) Reconstruction of the Lansdowne Avenue south underpass.					3,700,000	
(d) Reconstruction of the Dufferin Street bridge south of Springhurst Ave.						6,000,000
6. Sewer construction - various locations.	5,096,000	8,736,000	5,667,000	6,092,000	1,919,000	2,083,000
7. Lane Lighting - various locations.	382,000	300,000	312,000	324,000	337,000	351,000
8. Acquisition of land for public highway purposes.	326,300	100,000	50,000			
9. Laneway Openings -						
- Kenneth rear of 705-719 Indian Rd.; and Lansdowne Ave. rear 134-154 West Lodge; and Lane between Salem & Westmoreland.	102,000					
- Lane north of Geary Avenue between Somerset and Delaware Avenues.			75,000			
10. Construction of new Pavements, Sidewalks and Curbs - Railway Lands - City's Share.	507,000		1,770,000	426,000	469,000	176,000
11. Improvement of Pedestrian Corridor - Railway Lands - City's Share.	400,000					
12. Construction of Bridges - Railway Lands - City's Share.						
(a) Simcoe Street Underpass.			14,000,000			
(b) Portland Street Bridge.				1,858,000		
(c) Bridge for new street between Portland and Bathurst Streets.						1,329,000
13. Sewer Construction - Railway Lands - City's Share.		70,000		50,000	52,500	
14. Sound Barriers.		0	880,000			
15. Construction of Transit Passenger Shelters.	170,000	0	225,000	165,000		
16. Relocate gas main on Augusta Avenue.		0				
17. Closure of Earl and Huntley Streets.		85,000				
18. Brick Pavement reconstruction on Pine Cr.		0				
19. Improvements to Lower Spadina.	100,000					
20. Purchase of Overloader Refuse Truck.	136,366					
21. Purchase of Vehicles.	1,550,307					
22. Construct Storage Bin - Eastern/Booth.	25,000					
TOTAL	21,171,981	23,593,000	38,993,000	29,241,000	25,382,500	30,674,000

TABLE 2 (B)

DEPARTMENT OF PUBLIC WORKS	1988 net	1989 net	1990 net	1991 net	1992 net	1993 net
1. Sidewalk reconstruction.	1,612,000	1,949,000	2,212,000	2,507,000	2,840,000	3,215,000
2. Pavement and Curb reconstruction.	4,632,500	5,050,000	5,550,000	6,100,000	6,700,000	7,350,000
3. The construction of new Pavements, Sidewalks and Curbs.	300,000	330,000	363,000	399,000	439,000	483,000
4. Public Laneways - paving and draining.	1,200,000	1,923,000	2,019,000	2,120,000	2,226,000	2,337,000
5. Underpasses and Bridges -						
(a) Reconstruction of the Innes Avenue bridge.	0	0	320,000	0	0	0
(b) Reconstruction of the Dowling Avenue bridge.	0	0	0	2,131,250	0	0
(c) Reconstruction of the Lansdowne Avenue south underpass.	0	0	0	0	2,543,750	0
(d) Reconstruction of the Dufferin Street bridge south of Springhurst Ave.	0	0	0	0	0	4,062,375
6. Sewer construction - various locations.	3,073,000	5,894,000	4,297,000	3,625,000	1,007,000	1,004,000
7. Lane Lighting - various locations.	382,000	300,000	312,000	324,000	337,000	351,000
8. Acquisition of land for public highway purposes.	326,300	100,000	50,000	0	0	0
9. Laneway Openings -						
- Kenneth rear of 705-719 Indian Rd.; and Lansdowne Ave. rear 134-154 West Lodge; and Lane between Salem & Westmoreland.	102,000	0	0	0	0	0
- Lane north of Geary Avenue between Somerset and Delaware Avenues.	0	0	75,000	0	0	0
10. Construction of new Pavements, Sidewalks and Curbs - Railway Lands - City's Share.	507,000	0	1,770,000	426,000	469,000	176,000
11. Improvement of Pedestrian Corridor - Railway Lands - City's Share.	400,000	0	0	0	0	0
12. Construction of Bridges - Railway Lands - City's Share.						
(a) Simcoe Street Underpass.	0	0	14,000,000	0	0	0
(b) Portland Street Bridge.	0	0	0	1,050,000	0	0
(c) Bridge for new street between Portland and Bathurst Streets.	0	0	0	0	0	1,329,000
13. Sewer Construction - Railway Lands - City's Share.	0	70,000	0	50,000	52,500	0
14. Sound Barriers.	0	0	880,000	0	0	0
15. Construction of Transit Passenger Shelters.	170,000	0	225,000	165,000	0	0
16. Relocate gas main on Augusta Avenue.	0	0	0	0	0	0
17. Closure of Earl and Huntley Streets.	0	85,000	0	0	0	0
18. Brick Pavement reconstruction on Pine Cr.	0	0	0	0	0	0
19. Improvements to Lower Spadina.	100,000	0	0	0	0	0
20. Purchase of Overloader Refuse Truck.	136,366	0	0	0	0	0
21. Purchase of Vehicles.	1,550,307	0	0	0	0	0
22. Construct Storage Bin - Eastern/Booth.	25,000	0	0	0	0	0
TOTAL	14,517,281	15,701,000	32,073,000	19,705,250	16,614,250	20,307,375

TABLE 3 (A)

PLANNING & DEVELOPMENT DEPARTMENT	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross	1993 gross
1. Toronto Neighbourhood Programs.						
a) Neighbourhood Improvement Projects - General Account.		400,000				
b) Davenport West Community Improvement.	15,000					
c) Pape Danforth Phase II.	2,900					
d) Public Art Sponsorship.	100,000	125,000	175,000	200,000	225,000	250,000
Sub Total	117,900	525,000	175,000	200,000	225,000	250,000
2. Ontario Neighbourhood Improvement Program and Pride Program.						
a) Parkdale Pride.	140,000					
b) St. James Town.						
Sub Total	140,000	0	0	0	0	0
3. Commercial/Residential/Neighbourhood Program.						
a) Industrial Area Improvement Fund.			100,000	100,000	100,000	100,000
b) Commercial Area Improvement Fund. - Improv. to Public Hwy - var. locations.	200,000	60,000	670,000	500,000	550,000	600,000
c) Commercial Improvement Loan program.	100,000	0	100,000	100,000	100,000	100,000
Sub Total	300,000	60,000	870,000	700,000	750,000	800,000
4. Central Core Improvements and Waterfront.						
a) Yonge Street corridor improvements.	82,000	0	404,000	385,000	425,000	467,000
b) St. Lawrence - Phase III.	500,000	471,700	751,000	785,000	863,000	949,000
c) West Downtown.	722,000	1,351,900	1,030,000	935,000	1,028,000	1,130,000
d) Midtown.	1,301,000	146,900	848,500	440,000	480,000	525,000
e) Waterfront & Railway Lands.	342,000	758,900	1,035,000	1,028,500	1,131,350	1,245,000
f) Underground Malls - Wayfinding System.	250,000	345,000				
g) Earth Science Project.	35,000					
h) Specialized Technical Support.	69,330	0	0	0	0	
i) Special Projects		40,250	50,000	50,000		
j) Baldwin Steps	54,000					
Sub Total	3,363,330	3,114,650	4,118,500	3,623,500	3,927,350	4,316,000
TOTAL	3,921,230	3,699,650	5,163,500	4,523,500	4,902,350	5,366,000

TABLE 3 (B)

PLANNING & DEVELOPMENT DEPARTMENT	1988 net	1989 net	1990 net	1991 net	1992 net	1993 net
1. Toronto Neighbourhood Programs.						
a) Neighbourhood Improvement Projects - General Account.	0	400,000	0	0	0	0
b) Davenport West Community Improvement.	15,000	0	0	0	0	0
c) Pape Danforth Phase II.	2,900	0	0	0	0	0
d) Public Art Sponsorship.	100,000	125,000	175,000	200,000	225,000	250,000
Sub Total	117,900	525,000	175,000	200,000	225,000	250,000
2. Ontario Neighbourhood Improvement Program and Pride Program.						
a) Parkdale Pride.	61,250	0	0	0	0	0
b) St. James Town.	(45,800)	(45,800)	0	0	0	0
Sub Total	15,450	(45,800)	0	0	0	0
3. Commercial/Residential/Neighbourhood Program.						
a) Industrial Area Improvement Fund.	0	0	100,000	100,000	100,000	100,000
b) Commercial Area Improvement Fund. - Improv. to Public Hwy - var. locations.	200,000	60,000	670,000	500,000	550,000	600,000
c) Commercial Improvement Loan program.	100,000	0	100,000	100,000	100,000	100,000
Sub Total	300,000	60,000	870,000	700,000	750,000	800,000
4. Central Core Improvements and Waterfront.						
a) Yonge Street corridor Improvements.	82,000	0	404,000	385,000	425,000	467,000
b) St. Lawrence - Phase III.	508,000	471,700	751,000	785,000	863,000	949,000
c) West Downtown.	722,000	1,351,900	1,030,000	935,000	1,028,000	1,130,000
d) Midtown.	568,000	146,900	848,500	440,000	480,000	525,000
e) Waterfront & Railway Lands.	342,000	758,900	1,035,000	1,028,500	1,131,350	1,245,000
f) Underground Malls - Wayfinding System.	250,000	345,000	0	0	0	0
g) Earth Science Project.	35,000	0	0	0	0	0
h) Specialized Technical Support.	69,330	0	0	0	0	0
i) Special Projects	0	40,250	50,000	50,000	0	0
j) Baldwin Steps	54,000	0	0	0	0	0
Sub Total	2,630,330	3,114,650	4,118,500	3,623,500	3,927,350	4,316,000
TOTAL	3,063,680	3,653,850	5,163,500	4,523,500	4,902,350	5,366,000

TABLE 4 (A)

TORONTO PUBLIC LIBRARY BOARD	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross	1993 gross.
1. Boys and Girls House (Replacement).		800,000	5,242,000			
2. Integrated Automation of Operations.	490,000	700,000	1,115,000	550,000	160,000	155,000
3. Sanderson Branch - handicapped access.		0				
4. Electronic Security System.	88,400	75,000	79,000	83,000	87,000	91,000
5. Dufferin/St. Clair entry renovation.		0	75,000			
6. Asbestos removal program.	150,000	150,000	150,000	150,000	135,000	
7. Massey Redevelopment Project.	34,000	0	900,000			
8. Mt. Pleasant Branch (New).		425,000	1,275,000			
9. Northern District exterior repairs.	96,000	70,000				
10. Human Resources Information System.	285,000		15,000			
11. Deer Park Branch - heating & code upgrading.	450,000	400,000				
12. New Branch: Swansea Neighbourhood.	505,000	0	350,200	1,249,000		
13. Library Service Centre - security system.		0				
14. Runnymede Branch improvements.			0	520,000		
15. High Park Branch - program room addition.		0		600,000		
16. Parliament Branch improvements.		337,500	1,912,500			
17. Riverdale Branch retrofit.		0		750,000		
18. Dufferin/Dundas Branch (New).		0		954,000	996,000	
19. Parkdale Branch renovations.		0				
20. St. Jamestown - New Branch.			0	240,000	1,474,000	
21. Dufferin/St. Clair workroom renovation.		0				
22. Branch signage.		30,000	32,000	33,000	35,000	36,000
23. HVAC repairs & replacement Program.		0	158,000	165,000	174,000	182,000
24. Window replacement program.		100,000	105,000	110,000	116,000	122,000
25. Roofing program.		60,000	63,000	66,000	69,000	73,000
26. Carpet replacement program.		100,000	105,000	110,000	116,000	122,000
27. Wychwood Branch - second floor enclosure.			0			
28. Waterfront Branch (New).				240,000	1,518,000	
29. Financial Information System.			175,000			
30. Pape/Danforth Branch exterior.		0				
31. McGill Granby Branch (New).				0	1,440,000	1,518,000
32. Yorkville Branch - ext. cleaning & repairs.		0				
33. St. Lawrence Square Branch (New).					0	2,780,000
34. Locke Branch workroom/staffroom expansion.				0		
35. Bloor/Gladstone Branch refurbishment.	235,000					
36. Northern District - carpet replacement.	140,000					
37. Davenport Branch (New).	52,700					
38. Danforth/Coxwell Branch (New).	70,000					
TOTAL	2,596,100	3,255,500	11,751,700	5,820,000	6,320,000	5,079,000

TABLE 4 (B)

TORONTO PUBLIC LIBRARY BOARD	1988 net	1989 net	1990 net	1991 net	1992 net	1993 net
1. Boys and Girls House (Replacement).	0	800,000	5,242,000	0	0	0
2. Integrated Automation of Operations.	490,000	700,000	1,115,000	550,000	160,000	155,000
3. Sanderson Branch - handicapped access.	0	0	0	0	0	0
4. Electronic Security System.	80,400	75,000	79,000	83,000	87,000	91,000
5. Dufferin/St. Clair entry renovation.	0	0	75,000	0	0	0
6. Asbestos removal program.	150,000	150,000	150,000	150,000	135,000	0
7. Massey Redevelopment Project.	34,000	0	900,000	0	0	0
8. Mt. Pleasant Branch (New).	0	425,000	1,275,000	0	0	0
9. Northern District exterior repairs.	96,000	70,000	0	0	0	0
10. Human Resources Information System.	285,000	0	15,000	0	0	0
11. Deer Park Branch - heating & code upgrading.	450,000	400,000	0	0	0	0
12. New Branch: Swansea Neighbourhood.	505,000	0	350,200	1,249,800	0	0
13. Library Service Centre - security system.	0	0	0	0	0	0
14. Runnymede Branch improvements.	0	0	0	520,000	0	0
15. High Park Branch - program room addition.	0	0	0	600,000	0	0
16. Parliament Branch improvements.	0	337,500	1,912,500	0	0	0
17. Riverdale Branch retrofit.	0	0	0	750,000	0	0
18. Dufferin/Dundas Branch (New).	0	0	0	954,000	996,000	0
19. Parkdale Branch renovations.	0	0	0	0	0	0
20. St. Jamestown - New Branch.	0	0	0	240,000	1,474,000	0
21. Dufferin/St. Clair workroom renovation.	0	0	0	0	0	0
22. Branch signage.	0	30,000	32,000	33,000	35,000	36,000
23. HVAC repairs & replacement Program.	0	0	158,000	165,000	174,000	182,000
24. Window replacement program.	0	100,000	105,000	110,000	116,000	122,000
25. Roofing program.	0	60,000	63,000	66,000	69,000	73,000
26. Carpet replacement program.	0	100,000	105,000	110,000	116,000	122,000
27. Wychwood Branch - second floor enclosure.	0	0	0	0	0	0
28. Waterfront Branch (New).	0	0	0	240,000	1,518,000	0
29. Financial Information System.	0	0	175,000	0	0	0
30. Pape/Danforth Branch exterior.	0	0	0	0	0	0
31. McGill Granby Branch (New).	0	0	0	0	1,440,000	1,518,000
32. Yorkville Branch - ext. cleaning & repairs.	0	0	0	0	0	0
33. St. Lawrence Square Branch (New).	0	0	0	0	0	2,780,000
34. Locke Branch workroom/staffroom expansion.	0	0	0	0	0	0
35. Bloor/Gladstone Branch refurbishment.	235,000	0	0	0	0	0
36. Northern District - carpet replacement.	140,000	0	0	0	0	0
37. Davenport Branch (New).	52,700	0	0	0	0	0
38. Danforth/Coxwell Branch (New).	78,000	0	0	0	0	0
TOTAL	2,596,100	3,255,500	11,751,700	5,020,000	6,320,000	5,079,000

TABLE 5 (A)

	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross	1993 gross
CITY PROPERTY DEPARTMENT						
1. City Hall Complex.						
a) City Hall & Square-health & safety items.	54,000	780,000	1,025,000	525,000	335,000	
b) City Hall & Square-operational efficiency.	150,000	1,200,000	1,600,000			
c) City Hall & Square-capital major repairs.	1,350,000	2,141,000	4,407,000	3,949,000	4,095,000	2,670,000
d) City Hall renovations and improvements.	1,114,500	1,786,000	2,432,000	2,565,000	1,650,000	2,750,000
e) Nathan Phillips Square improvements.	(40,000)	0	625,000	485,000	575,000	75,000
Sub Total	2,628,500	5,907,000	10,089,000	7,524,000	6,655,000	5,495,000
2. Multi-Building Programs.						
a) Energy conservation - various locations.	166,200	93,000	738,000	246,000	277,000	
b) Fire Code retrofit - var. city buildings.	525,000		625,000	500,000		
c) Handicapped Facilities - improvements.	(40,000)	0	630,000	630,000	630,000	630,000
d) Washrooms - baby change needs.		10,000	10,000	10,000	10,000	10,000
Sub Total	651,200	103,000	2,003,000	1,386,000	917,000	640,000
3. Parks and Recreation Dept. Buildings.						
a) Capital major repairs - var. Parks bldgs.	210,000	91,000	137,000	210,000	236,000	440,000
Sub Total	210,000	91,000	137,000	210,000	236,000	440,000
4. Fire Department Buildings.						
a) Health & safety items - var. stations.		10,000	90,000	150,000	150,000	150,000
b) Capital major repairs - var. stations.			70,000	70,000	70,000	70,000
c) Fire Station Upgrade program.	480,000	251,000	1,800,000	900,000	900,000	900,000
d) Harbourfront Fire Station - (New).	100,000	1,750,000				
e) Fire Academy - improvements/new garage.	100,000	0	13,500,000			
f) No. 1 Fire Station - expansion.			100,000	1,200,000		
g) Island and Marine fire protection.	12,000	90,000	1,000,000			
Sub Total	692,000	2,101,000	16,560,000	2,320,000	1,120,000	1,120,000
5. City Service Buildings.						
a) Health & safety items - var. Service bldgs	35,600	447,000	4,150,000	1,050,000	50,000	
b) Western Works Yard - consolidation.	75,000	1,250,000	1,000,000	12,000,000		
c) Property Department Yards - consolidation.		50,000	9,000,000	6,000,000		
d) New Garage Complex (Purchasing & Supply).				150,000	950,000	9,200,000
e) Capitalized maint. - var. Service bldgs.	186,000	282,000	218,000	603,000	251,000	150,000
f) 505 Richmond St. W. - renovations.	1,302,000					
g) 10 - 12 Shuter Street - renovations.	580,000	560,000	1,087,000	771,000		
h) New Record Centre (City Clerk's).		0	2,550,000	800,000	8,000,000	
i) Northern District Works facilities.					4,200,000	
j) Computer Centre - 8 Hagerman Street.	4,000,000	0				
k) 666 Eglinton Avenue W. - renovations.	60,000	332,000				
l) Service buildings - other improvements.	87,500	719,000	800,000	200,000	200,000	200,000
Sub Total	6,326,100	3,640,000	18,805,000	21,574,000	13,651,000	9,550,000

TABLE 5 (A)

	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross	1993 gross
6. St. Lawrence Market Complex.						
a) St. Lawrence Market - health & safety items.		75,000	32,000	50,000	50,000	50,000
b) St. Lawrence Market - operational efficien	415,800	140,000	94,000	50,000	50,000	50,000
c) St. Lawrence Market - capitalized maint.	175,000	564,000	374,000	281,000	369,000	410,000
d) St. Lawrence Market - changing needs.	48,392	50,000	1,629,000	2,785,000	1,500,000	
Sub Total	639,192	829,000	2,129,000	3,166,000	1,969,000	510,000
7. Board of Management Buildings.						
a) Board of Management bldgs. - major repairs	450,252	320,000	907,000	520,000	560,000	680,000
b) Arenas - changing needs.		0	495,000	5,000,000	2,000,000	2,000,000
c) Community Centres - changing needs.		480,000	4,195,000		2,000,000	2,000,000
Sub Total	450,252	800,000	5,597,000	5,520,000	4,560,000	4,680,000
8. Other City Buildings.						
a) Canadian Stage - major capital repairs.		0	100,000	100,000	100,000	100,000
b) Casa Loma - major capital repairs.	205,000	452,000	1,299,000	332,000	113,000	201,000
c) Other Bldgs. - major capital repairs.	224,000	42,000	118,000	122,000	115,000	119,000
d) Palais Royale - restoration.			100,000	1,400,000		
e) Casa Loma Garden upgrade (City Share).	100,000	100,000	50,000			
f) St. Christopher House grant.	350,000					
Sub Total	879,000	594,000	1,667,000	1,954,000	328,000	420,000
TOTAL	12,476,244	14,065,000	56,987,000	43,654,000	29,444,000	22,855,000

TABLE 5 (B)

CITY PROPERTY DEPARTMENT	1988 net	1989 net	1990 net	1991 net	1992 net	1993 net
1. City Hall Complex.	0	0	0	0	0	0
a) City Hall & Square-health & safety items.	54,000	780,000	1,025,000	525,000	335,000	0
b) City Hall & Square-operational efficiency.	150,000	1,200,000	1,600,000	0	0	0
c) City Hall & Square-capital major repairs.	1,350,000	2,141,000	4,407,000	3,949,000	4,095,000	2,670,000
d) City Hall renovations and improvements.	1,114,500	1,706,000	2,432,000	2,565,000	1,650,000	2,750,000
e) Nathan Phillips Square improvements.	(40,000)	0	625,000	405,000	575,000	75,000
Sub Total	2,628,500	5,907,000	10,089,000	7,524,000	6,655,000	5,495,000
2. Multi-Building Programs.						
a) Energy conservation - various locations.	166,200	93,000	730,000	246,000	277,000	0
b) Fire Code retrofit - var. city buildings.	525,000	0	625,000	500,000	0	0
c) Handicapped Facilities - improvements.	(40,000)	0	630,000	630,000	630,000	630,000
d) Washrooms - baby change needs.	0	10,000	10,000	10,000	10,000	10,000
Sub Total	651,200	103,000	2,003,000	1,386,000	917,000	640,000
3. Parks and Recreation Dept. Buildings.						
a) Capital major repairs - var. Parks bldgs.	210,000	91,000	137,000	210,000	236,000	440,000
Sub Total	210,000	91,000	137,000	210,000	236,000	440,000
4. Fire Department Buildings.						
a) Health & safety items - var. stations.	0	10,000	90,000	150,000	150,000	150,000
b) Capital major repairs - var. stations.	0	0	70,000	70,000	70,000	70,000
c) Fire Station Upgrade program.	480,000	251,000	1,000,000	900,000	900,000	900,000
d) Harbourfront Fire Station - (New).	100,000	1,750,000	0	0	0	0
e) Fire Academy - improvements/new garage.	100,000	0	13,500,000	(1,050,000)	0	0
f) No. 1 Fire Station - expansion.	0	0	100,000	1,200,000	0	0
g) Island and Marine fire protection.	12,000	90,000	1,[illegible],000	0	0	0
Sub Total	692,000	2,101,000	16,560,000	470,000	1,120,000	1,120,000
5. City Service Buildings.						
a) Health & safety items - var. Service bldgs	35,600	447,000	4,150,000	1,050,000	50,000	0
b) Western Works Yard - consolidation.	75,000	1,250,000	1,000,000	4,595,300	0	0
c) Property Department Yards - consolidation.	0	50,000	9,000,000	6,000,000	(6,000,000)	0
d) New Garage Complex (Purchasing & Supply).	0	0	0	150,000	950,000	9,200,000
e) Capitalized maint. - var. Service bldgs.	106,000	282,000	218,000	603,000	251,000	150,000
f) 505 Richmond St. W. - renovations.	1,302,000	0	0	0	0	0
g) 10 - 12 Shuter Street - renovations.	500,000	560,000	1,007,000	771,000	0	0
h) New Record Centre (City Clerk's).		0	2,550,000	800,000	8,000,000	
i) Northern District Works facilities.	0	0	0	0	4,200,000	0
j) Computer Centre - 8 Hagerman Street.	4,000,000	0	0	0	0	0
k) 666 Eglinton Avenue W. - renovations.	60,000	332,000	0	0	0	0
l) Service buildings - other improvements.	87,500	719,000	800,000	200,000	200,000	200,000
Sub Total	6,326,100	3,640,000	18,805,000	14,169,300	7,651,000	9,550,000

TABLE 5 (B)

	1988 net	1989 net	1990 net	1991 net	1992 net	1993 net
6. St. Lawrence Market Complex.						
a) St. Lawrence Market - health & safety item	0	75,000	32,000	50,000	50,000	50,000
b) St. Lawrence Market - operational efficien	415,800	98,000	77,000	50,000	50,000	50,000
c) St. Lawrence Market - capitalized maint.	175,000	564,000	374,000	281,000	369,000	410,000
d) St. Lawrence Market - changing needs.	48,392	50,000	1,629,000	2,785,000	1,500,000	0
Sub Total	639,192	787,000	2,112,000	3,166,000	1,969,000	510,000
7. Board of Management Buildings.						
a) Board of Management bldgs. - major repairs	450,252	320,000	907,000	520,000	568,000	680,000
b) Arenas - changing needs.	0	0	495,000	5,000,000	2,000,000	2,000,000
c) Community Centres - changing needs.	0	480,000	4,195,000	0	2,000,000	2,000,000
Sub Total	450,252	800,000	5,597,000	5,520,000	4,568,000	4,680,000
8. Other City Buildings.						
a) Canadian Stage - major capital repairs.	0	0	100,000	100,000	100,000	100,000
b) Casa Loma - major capital repairs.	205,000	452,000	1,299,000	332,000	113,000	201,000
c) Other Bldgs. - major capital repairs.	192,000	42,000	118,000	122,000	115,000	119,000
d) Palais Royale - restoration.	0	0	100,000	1,400,000	0	0
e) Casa Loma Garden upgrade (City Share).	100,000	100,000	50,000	0	0	0
f) St. Christopher House grant.	350,000	0	0	0	0	0
Sub Total	847,000	594,000	1,667,000	1,954,000	328,000	420,000
TOTAL	12,444,244	14,023,000	56,970,000	34,399,300	23,444,000	22,855,000

TABLE 6 (A) and (B)

HOUSING DEPARTMENT	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross	1993 gross
1. Landbanking for Housing - City-wide, various locations.		3,000,000		13,000,000	200,000	20,000,000
TOTAL	0	3,000,000	0	13,000,000	200,000	20,000,000

HOUSING DEPARTMENT	1988 net	1989 net	1990 net	1991 net	1992 net	1993 net
1. Landbanking for Housing - City-wide, various locations.	0	3,000,000	0	13,000,000	200,000	20,000,000
TOTAL	0	3,000,000	0	13,000,000	200,000	20,000,000

TABLE 7 (A)

TORONTO HISTORICAL BOARD	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross	1993 gross
1. Restoration of Spadina House.	135,200	77,900	45,000	45,000	45,000	40,000
2. Restoration of Fort York.	405,000	760,000	860,400	1,499,500	1,685,900	1,323,000
3. Restoration of Colborne Lodge.	40,000	55,000				
4. Mackenzie House - Engineering/architectural study.	15,000	20,000	80,000			
5. Restoration of Stanley Barracks (Marine Museum).		50,000		100,000	40,000	100,000
6. Development of Security System.		70,000	140,000	82,900	103,000	
7. Develop and install signs for T.H.B. sites.		20,000	65,000	65,000		
8. Municipal Heritage Fund - building rehabilitation improvement campaign.		100,000	100,000	100,000	125,000	125,000
9. Capital Maintenance - all T.H.B. sites, properties, monuments.	199,460	220,000	230,000	230,000	240,000	240,000
10. Vehicle replacement.	17,000	17,000	17,000	17,000	17,000	17,000
11. Restoration of Monuments.		70,000	60,000	60,000	60,000	60,000
12. Conservation and Collections / Management Facilities.		96,700	47,000			
13. Acquisition Fund.	15,000	15,000	37,500	50,000	62,500	87,500
14. Conservation of Major Artifacts.	22,000	22,000	37,500	50,000	62,500	87,500
15. Computerization of Board Operations.	15,000	99,500	105,000	90,400	91,400	43,000
16. Relocation of Board Offices.		0	0	0		
	863,660	1,717,100	1,824,400	2,397,000	2,532,300	2,123,000

TABLE 7 (B)

TORONTO HISTORICAL BOARD	1988 net	1989 net	1990 net	1991 net	1992 net	1993 net
1. Restoration of Spadina House.	60,000	46,100	(42,037)	45,000	45,000	40,000
2. Restoration of Fort York.	280,000	509,000	576,400	1,004,500	1,129,900	806,000
3. Restoration of Colborne Lodge.	40,000	55,000	0	0	0	0
4. Mackenzie House - Engineering/architectural study.	15,000	20,000	80,000	0	0	0
5. Restoration of Stanley Barracks (Marine Museum).	0	50,000	0	100,000	40,000	100,000
6. Development of Security System.	0	70,000	140,000	82,900	103,000	0
7. Develop and install signs for T.H.B. sites.	0	20,000	65,000	65,000	0	0
8. Municipal Heritage Fund - building rehabilitation improvement campaign.	(25,000)	75,000	75,000	75,000	100,000	100,000
9. Capital Maintenance - all T.H.B. sites, properties, monuments.	199,460	220,000	230,000	230,000	240,000	240,000
10. Vehicle replacement.	17,000	17,000	17,000	17,000	17,000	17,000
11. Restoration of Monuments.	0	70,000	60,000	60,000	60,000	60,000
12. Conservation and Collections / Management Facilities.	0	73,700	47,000	0	0	0
13. Acquisition Fund.	15,000	15,000	37,500	50,000	62,500	87,500
14. Conservation of Major Artifacts.	22,000	22,000	37,500	50,000	62,500	87,500
15. Computerization of Board Operations.	15,000	99,500	105,000	90,400	91,400	43,000
16. Relocation of Board Offices.	0	0	0	0	0	0
	639,260	1,378,300	1,428,363	1,877,000	1,951,300	1,661,000

TABLE 8 (A) and (B)

MANAGEMENT SERVICES DEPARTMENT	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross	1993 gross
Corporate Computer-Related Systems.						
1. Hardware.	3,305,641	2,790,636	3,049,038	2,825,000	2,695,000	3,100,000
2. Software and/or Development Costs.	661,853	717,101	536,035	450,000	450,000	450,000
Sub Total	3,967,494	3,507,737	3,585,073	3,275,000	3,145,000	3,550,000
Departmental Computer-Related Systems.						
1. Hardware.	1,787,790	2,357,153	2,570,819	1,704,727	1,678,915	1,696,390
2. Software and/or Development Costs.	674,790	649,504	710,733	488,828	448,868	448,868
Sub Total	2,462,580	3,006,657	3,281,552	2,193,555	2,127,783	2,145,258
TOTAL	6,430,074	6,514,394	6,867,425	5,468,555	5,272,863	5,695,258

MANAGEMENT SERVICES DEPARTMENT	1988 net	1989 net	1990 net	1991 net	1992 net	1993 net
Corporate Computer-Related Systems.						
1. Hardware.	3,305,641	2,790,636	3,049,038	2,825,000	2,695,000	3,100,000
2. Software and/or Development Costs.	661,853	717,101	536,035	450,000	450,000	450,000
Sub Total	3,967,494	3,507,737	3,585,073	3,275,000	3,145,000	3,550,000
Departmental Computer-Related Systems.						
1. Hardware.	1,787,790	2,357,153	2,570,819	1,704,727	1,678,915	1,696,390
2. Software and/or Development Costs.	674,790	649,504	710,733	488,828	448,868	448,868
Sub Total	2,462,580	3,006,657	3,281,552	2,193,555	2,127,783	2,145,258
TOTAL	6,430,074	6,514,394	6,867,425	5,468,555	5,272,863	5,695,258

TABLE 9 (A) and (B)

LAMPORT STADIUM	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross	1993 gross
1. Alterations to Stadium.		0	80,000	3,500,000		
TOTAL	0	0	80,000	3,500,000	0	0

LAMPORT STADIUM	1988 net	1989 net	1990 net	1991 net	1992 net	1993 net
1. Alterations to Stadium.	0	0	80,000	3,500,000	0	0
TOTAL	0	0	80,000	3,500,000	0	0

TABLE 10 (A) and (B)

	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross	1993 gross
CITY CLERKS						
1. Purchase of Automated Voting Equipment.	863,162	0	1,671,070			
TOTAL	863,162	0	1,671,070	0	0	0

	1988 net	1989 net	1990 net	1991 net	1992 net	1993 net
CITY CLERKS						
1. Purchase of Automated Voting Equipment.	863,162	0	1,671,070	0	0	0
TOTAL	863,162	0	1,671,070	0	0	0

TABLE 11 (A) and (B)

TORONTO ECONOMIC DEVELOPMENT CORPORATION	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross	1993 gross
1. Port Area Business Park.	2,300,000	0	1,400,000			
2. Portland Fashion Centre.	1,500,000	1,500,000			1,500,000	1,500,000
3. Atlantic Avenue Site.		0		3,000,000		
4. Festival of Canadian Fashion.		0	85,000	85,000	85,000	
5. Nonspecified City Owned Property.		0	1,250,000			
6. Future Projects.			3,500,000	3,500,000	3,500,000	3,500,000
7. Revolving Fund.		1,500,000				
8. Toronto Business and Technology.	1,200,000					
TOTAL	5,000,000	3,000,000	6,235,000	6,585,000	5,085,000	5,000,000

TORONTO ECONOMIC DEVELOPMENT CORPORATION	1988 net	1989 net	1990 net	1991 net	1992 net	1993 net
1. Port Area Business Park.	2,300,000	0	1,400,000	0	0	0
2. Portland Fashion Centre.	1,500,000	1,500,000	0	0	1,500,000	1,500,000
3. Atlantic Avenue Site.	0	0	0	3,000,000	0	0
4. Festival of Canadian Fashion.	0	0	85,000	85,000	85,000	0
5. Nonspecified City Owned Property.	0	0	1,250,000	0	0	0
6. Future Projects.	0	0	3,500,000	3,500,000	3,500,000	3,500,000
7. Revolving Fund.		1,500,000				
8. Toronto Business and Technology.	1,200,000	0	0	0	0	0
TOTAL	5,000,000	3,000,000	6,235,000	6,585,000	5,085,000	5,000,000

TABLE 12 (A) and (B)

AT LARGE	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross	1993 gross
1. Handicapped Facilities - Improvements to facilities at various locations.	400,000	600,000				
2. Berkeley/Esplanade Garage.	722,050	10,300,000				
3. Toronto Refiners - acquisition & Improv.	1,060,000	11,600,000	11,600,000			
4. Theatre Block program.		3,275,000	1,000,000	1,000,000	1,000,000	
5. Litigation - 3 & 5 Cameron St.	180,000					
6. Recycling Loader	85,000					
7. Legal Services re Langstaff Farm	14,658					
TOTAL	2,461,708	25,775,000	12,600,000	1,000,000	1,000,000	0

AT LARGE	1988 net	1989 net	1990 net	1991 net	1992 net	1993 net
1. Handicapped Facilities - Improvements to facilities at various locations.	400,000	600,000	0	0	0	0
2. Berkeley/Esplanade Garage.	722,050	10,300,000	0	0	0	0
3. Toronto Refiners - acquisition & Improv.	1,060,000	11,600,000	4,319,000	(16,000,000)	0	0
4. Theatre Block program.	0	0	(5,725,000)	1,000,000	1,000,000	0
5. Litigation - 3 & 5 Cameron St.	180,000	0	0	0	0	0
6. Recycling Loader	85,000	0	0	0	0	0
7. Legal Services re Langstaff Farm	14,658	0	0	0	0	0
TOTAL	2,461,708	22,500,000	(1,406,000)	(15,000,000)	1,000,000	0

SECTION 1 - PART D

DETAIL BY AGENCY OF 1989 CAPITAL BUDGET REQUESTS AND PROGRAM OF PROPOSED CAPITAL WORKS 1990-1993

MUNICIPAL ENTERPRISES, SELF-SUSTAINING

(NOT AFFECTING TAX RATE)

TABLE 1 - THE PARKING AUTHORITY OF TORONTO

(A) GROSS ESTIMATED COSTS/
NET CITY FINANCING

TABLE 2 - ST. LAWRENCE SQUARE

(A) GROSS ESTIMATED COSTS/
NET CITY FINANCING

TABLE 1

	1988 gross/ net	1989 gross/ net	1990 gross/ net	1991 gross/ net	1992 gross/ net	1993 gross/ net
PARKING AUTHORITY OF TORONTO						
1. Spadina Subway Parking.					14,202,000	
2. Garage at Queen Street E. and Victoria Street.		300,000				
3. Garage in vicinity of Dundas and Spadina.	2,472,000	1,300,000				
4. St. Lawrence Garage - Phase C2.	2,920,000					
5. Garage on Carpark 72 - Front and George Sts.	4,700,000					
6. Parking Structure on Area 5 - Wellesley East of Yonge.	1,250,000	600,000				
7. Parking Structure on Area 1 - Hayden East of Yonge.	1,000,000	1,800,000				
8. Southwest periphery land acquisition, between University and Spadina.		4,000,000				
9. Surface Carpark - Yonge & Lawrence.		200,000				
10. Garage on the Site of Carpark 42.		2,200,000				
11. Surface Carpark - Lombard & Jarvis.		50,000				
12. Surface Carpark - Queen and Ossington.		50,000				
13. South Facade St. Lawrence Garage.		0				
14. Carpark - Dundas and Dovercourt.		0	800,000			
15. Extension of Kensington Carpark 68.			300,000			
16. Surface Carpark - Queen & Spadina.			4,900,000			
17. Garage on the Site of Carpark No. 49.	4,100,000		1,900,000			
18. Underground Garage at Carpark 96.		3,900,000				
19. Underground Garage - Alvin/St. Clair.			7,000,000			
20. Extension of the Queen/Victoria Garage.			2,300,000			
21. Garage in the Vicinity of the C.N. Tower.				11,250,000		
22. Surface Carpark - Gerrard and Coxwell.				1,600,000		
23. Parking Garage - Bathurst & St. Clair Area.				3,000,000		
24. Parking Garage - University and Queen Area.					8,500,000	
25. Parking Garage - Victoria & Shuter Streets.					3,500,000	
26. Acquisition - Queen Street E., The Beaches.					6,000,000	
27. Parking Deck on Carpark 125.					2,500,000	
28. Surface Carpark - Dundas Street W. Area.						1,000,000
29. Surface Carpark - Chinatown East.						5,500,000
30. Parking Garage on Site of Carpark 71.						4,000,000
31. Parking Garage - Yonge and Lawrence Area.						10,000,000
32. Surface Carpark - Roncesvalles Avenue.						1,800,000
TOTAL	16,442,000	14,400,000	17,200,000	15,850,000	34,702,000	22,300,000

TABLE 2

	1988 gross/ net	1989 gross/ net	1990 gross/ net	1991 gross/ net	1992 gross/ net	1993 gross/ net
ST. LAWRENCE SQUARE						
1. Site Acquisition / Expropriation.		130,200,000				
2. Operations.						
A. Housing Department						
i) Full-time staff.		381,250				
ii) Miscellaneous Costs / Expenses.		120,000				
iii) Consultant Studies		850,000				
Sub-total		1,351,250	0	0	0	0
B. Public Health Department						
i) Full-time staff.		60,000				
ii) Ministry of Environment		150,000				
iii) Consultant Studies		500,000				
Sub-total		710,000	0	0	0	0
C. Finance Department						
i) Full-time staff.		150,000				
D. Legal Department						
i) Consultants.		250,000				
E. City Property Department						
i) Staff.		305,000				
ii) Miscellaneous.		95,000				
iii) Consultants.		510,000				
Sub-total		910,000	0	0	0	0
F. Contingency		340,000				
SUB-TOTAL OPERATIONS		3,711,250	0	0	0	0
TOTAL		133,911,250	0	0	0	0

SECTION II

FUNDING OF CAPITAL BUDGET REQUESTS

SECTION II - PART A

SUMMARY OF FUNDING OF 1989 GROSS ESTIMATED COSTS

BY SOURCE WITH A COMPARISON TO PREVIOUS YEAR

TABLE 1 - TAXATION BUDGET (AFFECTING TAX RATE)

TABLE 2 - MUNICIPAL ENTERPRISES, SELF-SUSTAINING
(NOT AFFECTING TAX RATE)

TABLE 1

COSTS BY SOURCE WITH A COMPARISON TO PREVIOUS YEAR

TAXATION BUDGET (AFFECTING TAX RATE)

	1988 $	1989 $
GROSS ESTIMATED COSTS	86,554,809	96,822,024
LESS		
- Other Government Contributions (grants, contributions, etc.)	7,195,650	8,986,126
- Special Sources of Funds	773,000	3,342,000
NET CITY FINANCING	78,586,159	84,493,898

BREAKDOWN OF NET CITY FINANCING

	1988 $	1989 $
A) Existing Debentures		
- Excess Debenture Proceeds	219,497	80,000
B) New Debentures		
- Additional Requirements	57,844,918	64,407,287
C) Reserves and Current Funds		
- Operating Budget Contribution to Capital	2,608,912	2,769,335
- Capital Funds from Assets Sold	11,950,932	4,556,684
- Sewer Impost	3,073,800	5,964,000
- Sinking Fund Surplus	1,425,100	4,493,592
- Permit Parking Fund	1,200,000	2,223,000
- Other	263,000	0
Sub Total	20,521,744	20,006,611
TOTAL NET CITY FINANCING	78,586,159	84,493,898

TABLE 2

SUMMARY OF FUNDING OF 1989 GROSS ESTIMATED COSTS BY SOURCE WITH A COMPARISON TO PREVIOUS YEAR

MUNICIPAL ENTERPIRSES, SELF-SUSTAINING
(NOT AFFECTING TAX RATE)

	1988	1989
GROSS ESTIMATED COSTS AND NET CITY FINANCING	16,442,000	148,311,250
BREAKDOWN OF NET CITY FINANCING		
A) New Debentures	-	-
B) Reserves		
- Parking Authority of Toronto Revenue	11,521,000	10,600,000
- Parking Meter Reserve Fund	-	2,500,000
- Off-Street Parking Fund	4,921,000	1,300,000
- Sale of Air Rights	-	-
- Interim Financing & Project Recoveries		133,911,250
TOTAL NET CITY FINANCING	16,442,000	148,311,250

SECTION II - PART B

DETAIL BY AGENCY OF FUNDING OF 1989 CAPITAL ESTIMATES

TAXATION BUDGET

(AFFECTING TAX RATE)

TABLE 1 - DEPARTMENT OF PARKS AND RECREATION

TABLE 2 - DEPARTMENT OF PUBLIC WORKS

TABLE 3 - PLANNING AND DEVELOPMENT DEPARTMENT

TABLE 4 - TORONTO PUBLIC LIBRARY BOARD

TABLE 5 - CITY PROPERTY DEPARTMENT

TABLE 6 - HOUSING DEPARTMENT

TABLE 7 - TORONTO HISTORICAL BOARD

TABLE 8 - MANAGEMENT SERVICES DEPARTMENT

TABLE 9 - TORONTO ECONOMIC DEVELOPMENT CORPORATION

TABLE 10 - AT LARGE

TABLE 1

DEPARTMENT OF PARKS AND RECREATION	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUES			
							DEBENTURES	
	Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
	$	$	$	$	$	$	$	$
1. Acquisition and improvement of lands for parks purposes.	1,489,737	0	0	1,489,737	0	0	0	1,489,737
2. St. Lawrence Phase "B" Community School/ Recreation Centre - phase III - City share re construction of 25 metre swimming pool, pre shcool pool, multi-purpose rooms, a kitchen, gym, office & community storage.	4,639,267	734,526	0	3,904,741	0	0	0	3,904,741
3. Development of new greenhouse and nursery facilities at various locations - phase II.	1,446,000	0	0	1,446,000	0	0	0	1,446,000
4. North Toronto Community Centre - phase III. Design & preparation of working drawings for a community recreation centre with 25 metre swimming pool, gym, multi-purpose rooms, other recreation facilities, parking garage and renovation of existing outdoor pool.	245,000	0	0	245,000	0	0	0	245,000
5. Ravine management erosion control - phase II.	143,000	0	0	143,000	0	143,000	0	0
6. Upgrading of playground surfaces at various locations.	200,000	0	0	200,000	0	0	0	200,000
7. Replacement of deteriorated wading pools - various locations.	220,000	0	0	220,000	0	0	0	220,000
8. Beltline Park Development.	138,426	0	0	138,426	0	138,426	0	0
9. Upgrading of sports fields at various locations, including installation of drainage and irrigation systems.	309,000	0	0	309,000	0	0	0	309,000
10. High Park - replacement of artificial ice rink floor, floodlighting, etc.	1,100,000	0	0	1,100,000	0	0	0	1,100,000
11. Pantry Park redevelopment.	195,000	0	0	195,000	0	195,000	0	0
12. Renovations to public washrooms and field-house buildings at various park locations.	383,200	0	0	383,200	0	0	0	383,200
13. Riverdale Farm phase I - construction of washroom and change facilities, storage areas and garbage compound.	392,000	0	0	392,000	0	0	0	392,000
14. Installation of baseball floodlighting systems at various park locations.	130,000	0	0	130,000	0	130,000	0	0
15. Upgrade roads and pathways - var. locations.	25,000	0	0	25,000	0	25,000	0	0
16. Mulock/Keele Parkette development.	120,000	0	0	120,000	0	120,000	0	0
17. Alexander Street Roof Park - landscape.	126,000	0	0	126,000	0	126,000	0	0
18. Don Mount Park redevelopment - phase I.	60,000	0	0	60,000	0	0	60,000	0
19. Christie Pits - renovation of field house.	237,500	0	0	237,500	0	0	0	237,500
20. J. J. Piccininni Recreation Centre - construct bocci courts.	603,250	0	0	603,250	0	0	0	603,250
TOTAL	12,202,380	734,526 (1)	0	11,467,854	0	877,426 *	60,000	10,530,428

* Capital Funds from Assets Sold
(1) Province of Ontario - Ministry of Tourism and Recreation

TABLE 2

	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUES			
							D E B E N T U R E S	
	Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
DEPARTMENT OF PUBLIC WORKS	$	$	$	$	$	$	$	$
1. Sidewalk reconstruction - various locations.	1,949,000	0	0	1,949,000	0	0	0	1,949,000
2. Pavement and Curb reconstruction - various locations.	10,100,000	5,050,000	0	5,050,000	0	0	0	5,050,000
3. Construction of new Pavements, Sidewalks and Curbs - various locations.	330,000	0	0	330,000	0	0	0	330,000
4. Public laneways - paving and draining at various locations.	1,923,000	0	0	1,923,000	0	1,923,000 (1)	0	0
5. Sewer construction - various locations.	8,736,000	2,842,000	0	5,894,000	0	5,894,000 (2)	0	0
6. Lane lighting - various locations.	300,000	0	0	300,000	0	300,000 (1)	0	0
7. Acquisition of land, easements & private lanes for public highway purposes incl. drainage easements and lands comprising private laneways.	100,000	0	0	100,000	0	0	0	100,000
8. Sewer construction - Railway Lands - City's share.	70,000	0	0	70,000	0	70,000 (2)	0	0
9. Closure of Earl and Huntley Streets including construction of traffic island and widening of Earl Street.	85,000	0	0	85,000	0	85,000 *	0	0
TOTAL	23,593,000	7,892,000 (3)	0	15,701,000	0	8,272,000	0	7,429,000

(1) Permit Parking Fund
(2) Sewer Impost
(3) Ontario Ministry of Transportation & Communication - $6,575,000
Metropolitan Toronto - $1,317,000
* Capital Funds from Assets Sold

TABLE 3

PLANNING & DEVELOPMENT DEPARTMENT	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUES			
							DEBENTURES	
	Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
	$	$	$	$	$	$	$	$
1. Toronto Neighbourhood Programs								
a) Neighbourhood Improvement Projects - General Account.	400,000	0	0	400,000	400,000	0	0	0
b) Public Art Sponsorship.	125,000	0	0	125,000	125,000	0	0	0
2. Ontario Neighbourhood Improvement Program and Pride Program.								
a) St. James Town.	0	45,800	0	(45,800)	(45,800)	0	0	0
3. Commercial/Residential/Neighbourhood Program.								
a) Commercial Area Improvement Fund - improv. to public hwy. at various Locations.	60,000	0	0	60,000	60,000	0	0	0
4. Central Core improvements and Waterfront.								
a) St. Lawrence redevelopment.	471,700	0	0	471,700	471,700	0	0	0
b) West Downtown.	1,351,900	0	0	1,351,900	1,351,900	0	0	0
c) Midtown.	146,900	0	0	146,900	146,900	0	0	0
d) Waterfront & Railway Lands.	758,900	0	0	758,900	758,900	0	0	0
e) Underground Walls - Wayfinding System.	345,000	0	0	345,000	345,000	0	0	0
f) Special Projects	40,250	0	0	40,250	40,250	0	0	0
g) Specialized Technical Support.	0	0	0	0	0	0	0	0
TOTAL	3,699,650	45,800 (1)	0	3,653,850	3,653,850	0	0	0

(1) Metropolitan Toronto

TABLE 4

TORONTO PUBLIC LIBRARY BOARD	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUES			
							DEBENTURES	
	Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
	$	$	$	$	$	$	$	$
1. Design and preparation of working drawings for the construction of new Boys & Girls House branch - College Street and University Ave. area.	808,000	0	0	808,000	0	0	0	808,000
2. Integrated automation of Operations - acquisition of computer equipment for various library branches.	700,000	0	0	700,000	0	0	0	700,000
3. Acquisition and installation of Electronic Security System for various library branches.	75,000	0	0	75,000	0	75,000	0	0
4. Removal of Asbestos at various library buildings.	150,000	0	0	150,000	0	0	0	150,000
5. Design, preparation of working drawings and engineering costs for construction of new Mt. Pleasant branch library at 607 Mt. Pleasant Rd.	425,000	0	0	425,000	0	0	0	425,000
6. Northern District - exterior repairs.	70,000	0	0	70,000	0	70,000	0	0
7. Deer Park branch - replacement of heating and air-conditioning system and interior restorations - phase II.	400,000	0	0	400,000	0	0	0	400,000
8. Interior and exterior restoration of Library House and Parliament branch - phase I.	337,500	0	0	337,500	0	0	0	337,500
9. Branch Signage - various locations.	30,000	0	0	30,000	0	30,000	0	0
10. Replacement of windows at various library buildings.	100,000	0	0	100,000	100,000	0	0	0
11. Replacement of roofs at various library buildings.	60,000	0	0	60,000	60,000	0	0	0
12. Replacement of carpets at various library buildings.	100,000	0	0	100,000	100,000	0	0	0
TOTAL	3,255,500	0	0	3,255,500	260,000	175,000 *	0	2,820,500

* Capital Funds from Assets Sold

TABLE 5

CITY PROPERTY DEPARTMENT	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUES			
							DEBENTURES	
	Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
	$	$	$	$	$	$	$	$
1. City Hall Complex - capital expenditures - interior and exterior alterations and provision of furnishings.	5,907,000	0	0	5,907,000	0	0	0	5,907,000
2. Multi-Building Programs -								
a) Energy conservation - var. city bldgs.	93,000	0	0	93,000	0	93,000	0	0
b) Washrooms - baby change needs.	10,000	0	0	10,000	0	10,000	0	0
3. Capital major repairs - var. parks bldgs.	91,000	0	0	91,000	0	91,000	0	0
4. Fire Stations - health & safety items.	10,000	0	0	10,000	0	10,000	0	0
5. Restoration of Fire Stations - var. locations	251,000	0	0	251,000	0	0	0	251,000
6. Design, preparation of working drawings and construction of new fire station in Harbourfront area.	1,750,000	0	0	1,750,000	0	0	0	1,750,000
7. Island and Marine Fire Protection.	90,000	0	0	90,000	0	90,000	0	0
8. Health & safety items - var. service bldgs.	447,000	0	0	447,000	0	321,000	0	126,000
9. Design and environmental assessment, site clean-up, demolition and disposal costs for new Western Works Yard at 289 Sorauren Ave.	1,250,000	0	0	1,250,000	0	0	0	1,250,000
10. Property Department Yards - consolidation.	50,000	0	0	50,000	0	50,000	0	0
11. Capitalized maint. - var. service bldgs.	282,000	0	0	282,000	0	282,000	0	0
12. 10 - 12 Shuter Street - interior and exterior renovations - phase II.	560,000	0	0	560,000	0	0	0	560,000
13. 666 Eglinton Avenue W. - interior and exterio renovations.	332,000	0	0	332,000	0	0	0	332,000
14. Service Buildings - other improvements.	719,000	0	0	719,000	0	719,000	0	0
15. St. Lawrence Complex - capital expenditures - interior and exterior alterations.	829,000	0	42,000	787,000	0	0	0	787,000
16. Board of Management Buildings -								
a) Board of Management Bldgs. - major repair	320,000	0	0	320,000	0	320,000	0	0
b) Community Centres - changing needs.	480,000	0	0	480,000	0	480,000	0	0
17. Other City Buildings -								
a) Casa Loma - major capital repairs.	452,000	0	0	452,000	0	452,000	0	0
b) Other Buildings - major capital repairs.	42,000	0	0	42,000	0	42,000	0	0
c) Casa Loma Garden upgrade (City share).	100,000	0	0	100,000	0	100,000	0	0
TOTAL	14,065,000	0	(1) 42,000	14,023,000	0	3,060,000 *	0	10,963,000

(1) Tenants Contribution
* Capital Funds from Assets Sold

TABLE 6

	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUES			
							DEBENTURES	
HOUSING DEPARTMENT	Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
	$	$	$	$	$	$	$	$
1. Landbanking for Housing - City-wide, various locations.	3,000,000	0	0	3,000,000	0	0	0	3,000,000
TOTAL	3,000,000	0	0	3,000,000	0	0	0	3,000,000

TABLE 7

		AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUES			
								DEBENTURES	
		Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
	TORONTO HISTORICAL BOARD	$	$	$	$	$	$	$	$
1.	Restoration of Spadina House.	77,900	31,800	0	46,100	0	0	20,000	26,100
2.	Restoration of Fort York.	768,000	259,000	0	509,000	149,742	359,258	0	0
3.	Restoration of Colborne Lodge.	55,000	0	0	55,000	55,000	0	0	0
4.	Mackenzie House - engineering/architectural study.	28,000	0	0	28,000	28,000	0	0	0
5.	Restoration of Stanley Barracks (Marine Museum).	58,000	0	0	58,000	58,000	0	0	0
6.	Development of Security System.	70,000	0	0	70,000	70,000	0	0	0
7.	Develop and install signs for T.H.B. sites.	20,000	0	0	20,000	20,000	0	0	0
8.	Municipal Heritage Fund - building rehabilitation improvement campaign.	100,000	0	25,000	75,000	75,000	0	0	0
9.	Capital Maintenance - all T.H.B. sites, properties, monuments.	220,000	0	0	220,000	0	0	0	220,000
10.	Vehicle replacement.	17,000	0	0	17,000	17,000	0	0	0
11.	Restoration of monuments.	70,000	0	0	70,000	70,000	0	0	0
12.	Construct Conservation and Collections / Management Facilities - phase II.	96,700	23,000	0	73,700	0	0	0	73,700
13.	Acquisition Fund.	15,000	0	0	15,000	12,000	0	0	0
14.	Conservation of Major Artifacts.	22,000	0	0	22,000	25,000	0	0	0
15.	Acquisition of computer equipment for Board operations.	99,500	0	0	99,500	0	0	0	99,500
	TOTAL	1,717,100	313,800 (1)	25,000(2)	1,378,300	579,742	359,258 *	20,000	419,300

(1) Province of Ontario - Ministry of Citizenship and Culture
(2) Interest
* Capital Funds from Assets Sold

TABLE 8

	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUES		DEBENTURES	
MANAGEMENT SERVICES DEPARTMENT	Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
	$	$	$	$	$	$	$	$
Corporate Computer-Related Systems.								
1. Hardware. Acquisition of Corporate computer related equipment.	2,790,636	0	0	2,790,636	0	1,383,395	0	1,407,241
2. Software and/or Development Costs.	717,101	0	0	717,101	0	717,101	0	0
Sub Total	3,507,737	0	0	3,507,737	0	2,100,496	0	1,407,241
Departmental Computer-Related Systems.								
1. Hardware. Acquisition of Departmental computer related equipment.	2,357,153	0	0	2,357,153	0	19,335	0	2,337,818
2. Software and/or Development Costs.	649,504	0	0	649,504	0	649,504	0	0
Sub Total	3,006,657	0	0	3,006,657	0	668,839	0	2,337,818
TOTAL	6,514,394	0	0	6,514,394	0	2,769,335 (1)	0	3,745,059

(1) Operating Budget Contribution to Capital - $2,750,000
Water Revenue Branch Contribution - $19,335

TABLE 9

	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUES			
							DEBENTURES	
TORONTO ECONOMIC DEVELOPMENT CORPORATION	Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
	$	$	$	$	$	$	$	$
1. Portland Fashion Centre - loan to the TEDC to provide development funds for a new industrial building at 10 Portland St.	1,500,000	0	0	1,500,000	0	0	0	1,500,000
2. Revolving Fund - loan to the TEDC to provide funds for the acquisition and improvement of lands at various locations for economic development purposes.	1,500,000	0	0	1,500,000	0	0	0	1,500,000
TOTAL	3,000,000	0	0	3,000,000	0	0	0	3,000,000

TABLE 10

AT LARGE	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUES			
							D E B E N T U R E S	
	Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
	$	$	$	$	$	$	$	$
1. Provision of Handicapped Facilities in city owned buildings at various locations.	600,000	0	0	600,000	0	0	0	600,000
2. Berkeley/Esplanade Garage - construction of parking garage at 246 The Esplanade.	10,300,000	0	0	10,300,000	0	0	0	10,300,000
3. Toronto Refiners - acquisition & improvement of existing buildings, including demolition costs, restoration and removal of contaminated soils and debris.	11,600,000	0	0	11,600,000	0	0	0	11,600,000
4. Theatre Block Program - acquisition and improvement of properties.	3,275,000	0	3,275,000 #	0	0	0	0	0
TOTAL	25,775,000	0	3,275,000	22,500,000	0	0	0	22,500,000

Sale of Air Rights

SECTION II - PART C

DETAIL BY AGENCY OF FUNDING OF 1989 CAPITAL ESTIMATES

MUNICIPAL ENTERPRISES, SELF-SUSTAINING

(NOT AFFECTING TAX RATE)

TABLE 1 - THE PARKING AUTHORITY OF TORONTO

TABLE 2 - ST. LAWRENCE SQUARE

TABLE 1

PARKING AUTHORITY OF TORONTO	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUESTS			
							D E B E N T U R E S	
	Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
	$	$	$	$	$	$	$	$
1. Garage at Queen Street E. and Victoria Street.	300,000			300,000 *		300,000		
2. Garage in vicinity of Dundas and Spadina.	1,300,000			1,300,000 !		1,300,000		
3. Parking Structure on Area 5 - Wellesley East of Yonge.	600,000			600,000 *		600,000		
4. Parking Structure on Area 1 - Hayden East of Yonge.	1,800,000			1,800,000 *		1,800,000		
5. Southwest periphery land acquisition, between University and Spadina.	4,000,000			4,000,000 *		4,000,000		
6. Surface Carpark - Yonge & Lawrence.	200,000			200,000 +		200,000		
7. Garage on the Site of Carpark 42.	2,200,000			2,200,000 +		2,200,000		
8. Surface Carpark - Lombard & Jarvis.	50,000			50,000 +		50,000		
9. Surface Carpark - Queen and Ossington.	50,000			50,000 +		50,000		
10. Underground Garage at Carpark 96.	3,900,000			3,900,000 *		3,900,000		
TOTAL	14,400,000	0	0	14,400,000	0	14,400,000	0	0

*. Parking Authority Revenue $10,600,000

+. Parking Meter Reserve Fund $2,500,000

!. Off Street Parking $1,300,000

TABLE 2

	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUESTS			
							D E B E N T U R E S	
ST. LAWRENCE SQUARE	Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
	$	$	$	$	$	$	$	$
1. Site Acquisition / Expropriation.	130,200,000			130,200,000		130,200,000		
2. Operations.								
A. Housing Department								
i) Full-time staff.	381,250			381,250		381,250		
ii) Miscellaneous Costs / Expenses.	120,000			120,000		120,000		
iii) Consultant Studies	850,000			850,000		850,000		
Sub-total	1,351,250			1,351,250		1,351,250		
B. Public Health Department								
i) Full-time staff.	60,000			60,000		60,000		
ii) Ministry of Environment	150,000			150,000		150,000		
iii) Consultant Studies	500,000			500,000		500,000		
Sub-total	710,000			710,000		710,000		
C. Finance Department i) Full-time staff.	150,000			150,000		150,000		
D. Legal Department i) Consultants.	250,000			250,000		250,000		
E. City Property Department								
i) Staff.	305,000			305,000		305,000		
ii) Miscellaneous.	95,000			95,000		95,000		
iii) Consultants.	510,000			510,000		510,000		
Sub-total	910,000			910,000		910,000		
F. Contingency	340,000			340,000		340,000		
SUB-TOTAL OPERATIONS	3,711,250	0	0	3,711,250	0	3,711,250	0	0
TOTAL	133,911,250	0	0	133,911,250	0	133,911,250 (*)	0	0

(*) Project recoveries and borrowing from Reserves, Reserve Fund.

The Executive Committee also submits the report (February 9, 1989) from the Budget Review Group:

Subject: Rennie Park Fieldhouse - Request for Additional Funding

Origin: Councillor Barbara Hall, Chair, Budget Review Group (c10exec89054:462)

Comments: At its meeting held on February 7, 1989, the Budget Review Group had before it the report (January 31, 1989) from the Commissioner of City Property, on the above-noted subject, which will be before the Executive Committee for its meeting of February 14, 1989.

The Budget Review Group finds it regrettable that it was not made aware of the requirement for additional funds in the amount of $327,389 when it dealt with the 1989 Capital Budget. However, the Budget Review Group is prepared to recommend the additional funding in order that the project may be completed in 1989. This necessitates an amendment to the recommended 1989 Capital Budget.

The Budget Review Group decided to recommend the following.

Recommendations:

1. That the report (January 31, 1989) from the Commissioner of City Property be adopted;
2. That the necessary funds in the amount of $327,389 be provided from C.F.A.S.;
3. That any recoveries subsequently received with respect to this project be credited to the C.F.A.S. Account; and,
4. That the 1989 Capital Budget and Program of Proposed Capital Works 1990-1993 as recommended in my report (February 7, 1989) be amended by the foregoing.

The Executive Committee also submits the joint report (January 31, 1989) from the Commissioner of City Property and the Commissioner of Parks and Recreation:

Origin: Commissioner of City Property (c33exec89024:483)

Comments: At its conference meeting on October 11, 1988, your Committee had before it a report (October 11, 1988) from the Commissioner of City Property advising of the dismissal of Rock Construction Management Limited as the Contractor for the Rennie Park Fieldhouse project. The project has subsequently been re-tendered for the remaining work to be completed. The lowest qualified bid tendered by Tartu Incorporated is for $756,500.00.

In the October 11, 1988 report reference was made to cost of additional work due to non-performance of this contract being charged to the Contractor and Bonding Company. This request for funds includes the request for those additional charges for the time being. Upon completion of the contract and settlement with the Bonding Company and the Contractor, a further report will be submitted detailing the amounts recovered from one or the other or both parties. Additional funds requested to complete the project at this time are in the amount of $327,388.87. Details respecting same are as follows:

Summary of Additional Funding Required

Original Funds Budgeted	$755,000.00
Deduct Certified Payments	($155,899.95)
Deduct Estimated Liability for Work Completed and Not Certified	($102,717.05)
Duduct Funds Expended to Date and Anticipated on Temporary Measures	$ 67,271.87
Estimated Balance of OrigialL Funds	$429,111.13
New Contract Amount	$765,500.00

Deduct Estimated Balance of Original Funds	($429,111.13
Total Additional Funding Required	$327,388.87

Recommendations:

1. That funds in the amount of $327,388.87 be provided in Account No. 216-460.
2. That the appropriate Civic Officials be authorized to give effect to the above.

The Executive Committee also submits the report (February 13, 1989) from the Commissioner of City Property:

Subject: 246 The Esplanade - St. Lawrence Community Centre/Parking Garage and Market Lane School

Origin: Commissioner of City Property (c33exec89038:5)

Comments: Your Committee has before it a joint report (February 3, 1989) from the Commissioner of City Property and the Commissioner of Parks and Recreation and also a communication (February 9, 1989) from Councillor Barabara Hall, Chair, Budget Review Group, respecting funding for the above project. The developer, Victoria and Lawrence (Yorktown) Ltd. ("V & L"), has submitted a claim for shared services and change notices in the amount of approximately $1,800,000.00. In view of the time deadlines for the City's Capital Budget process, I am unable to examine the individual claims nor consult with the City Solicitor for a final disposition of this amount. A further report dealing with the claim will be forwarded upon resolution by various parties concerned.

After lengthy negotiations with V & L and its guarantor, Konvey Construction Company Ltd. ("Konvey"), it is concluded that a contract could be entered into directly with Konvey as it is Konvey who V & L proposed to use to do the actual construction. This will save the City any additional fees to V & L. Subject to the receipt of certain letters and the execution of certain documents, the City Solicitor is agreeable to the entering into a contract with Konvey. An amendment to the existing Master Agreement will be necessary.

Recommendations:

A) That the recommendations in the joint report (February 3, 1989) from the Commissioner of City Property and the Commissioner of Parks and Recreation be recast as follows:
   1. That additional gross funds in the amount of $5,278,899.00 be provided in Account No. 216-436 (Parks and Recreation Department) for the community centre portion.
   2. That gross funds in the amount of $10,308,047.00 be provided in Account No. 216-387 (City Property Department) for the parking garage and extras.
   3. That the Commissioner of City Property be requested to report to the Executive Committee on the final disposition of $1,800,000.00 claim for shared services and change notices.
   4. That your Committee recommend entering into a construction contract with Konvey for an amount not to exceed $23,097,866.00 to construct a Community Centre, Parking Garage and Public School subject to any necessary Ontario Municipal Board approvals and the Toronto Board of Education receiving approval for funding.
   5. That the City Solicitor be requested to amend the Master Agreement with V & L to allow for the City entering into a construction contract with Konvey.
   6. That the appropriate City Officials be authorized to take whatever action is required to give effect to the above.

B) That the recast recommendations above, as amended by the report (February 9, 1989) from the Budget Review Group, be adopted.

The Executive Committee also submits the report (February 9, 1989) from the Budget Review Group:

Origin: Councillor Barbara Hall, Chair, Budget Review Group (c10exec89053:462)

Comments: At its meeting held on February 7, 1989, the Budget Review Group had before it the report (February 3, 1989) from the Commissioner of City Property on the above-noted subject, which will be before the Executive Committee for its meeting of February 14, 1989.

The above report (February 3, 1989) from the Commissioner of City Property was not made available to the Budget Review Group until after it had finalized the 1989 Capital Budget and Program of Proposed Capital Works 1990-1993. In order for the construction of the community centre portion of the project to proceed, additional funds in the amount of $639,632 will be required over and above the $4,639,267 the Budget Review Group has recommended. A further $10.3 million is included in the recommended 1989 At-Large Capital Budget for the construction of the underground parking garage.

The Budget Review Group decided to recommend the following.

Recommendations:

1. That the amount of funds referred to in Recommendation No. 1 of the report (February 3, 1989) from the Commissioner of City Property be amended to $639,632;
2. That Recommendation No. 2 of the report (February 3, 1989) from the Commissioner of City Property be deleted;
3. That the 1989 Capital Budget be increased by $639,632 and that the funds be provided from new debenturing;
4. That the report (February 3, 1989) from the Commissioner of City Property, as amended by the foregoing be adopted; and
5. That the 1989 Capital Budget and Program of Proposed Capital Works 1990-1993 as recommended in my report (February 7, 1989) be amended by the foregoing.

The Executive Committee also submits the joint report (February 3, 1989) from the Commissioner of City Property and the Commissioner of Parks and Recreation:

Subject: 246 The Esplanade - St. Lawrence Community Centre/Parking Garage

Origin: Commissioner of City Property (c33exec89028:483)

Comments: At its meeting on January 16, 1989, the Budget Review Group had a report from the Commissioner of City Property outlining the progress of this project.

Further negotiations have been held with the developer Victoria and Lawrence Investments Inc. (V&L) which has now forwarded a final price for the entire project, including the school portion. The total cost to supply labour, material and equipment in connection with the construction of a Parking Garage, School and Community Centre is $23,097,866.00. V&L is also demanding a 2.5% fee over and above the total project cost. The Commissioner of City Property is opposed to the payment of this fee as the City is responsible for the construction of the Parking Garage and Community Centre.

The quoted price bid excludes:

(a) Trucking and dumping to either Leslie Street or Keele Valley.
(b) Cost of Insurance.
(c) Demolition of existing structure.
(d) Contingency.
(e) Shared services.
(f) Professional fees.

(g) Underpinning Berkeley Castle.
(h) Permit fees.

Based on the construction price from V&L, the budget estimates for the City portion of the project are:

A. Construction Costs of Community Centre

Estimated construction costs for Community Centre*	$ 8,586,920.00
Underpinning Berkeley Castle	$ 70,000.00
Shared Services	$ 250,000.00
Removal and disposel of soil**	$ 548,800.00
Project management fees	$ 150,000.00
Professional fees	$ 720,000.00
Sub Total	$10,325,720.00
Contingency (12.5%)	$ 1,290,715.00
Total Costs of Community Centre	$11,616,435.00

B. Construction Costs of Parking Garage

Estimated construction Costs for Parking Garage*	$ 5,438,953.00
Underpinning Berkeley Castle	$ 165,000.00
Shared Services	$ 250,000.00
Removal of soil**	$ 2,069,200.00
Project management fees	$ 150,000.00
Professional fees	$ 530,000.00
Sub Total	$ 8,603,153.00
Contingency (12.5%)	$ 1,075,394.00
Total Costs of Parking Garage	$ 9,678,547.00

C. Costs of Extras

Demolition of Existing Structure	$ 9,500.00
Insurance Requirements	$ 80,000.00
Permit Fees	$ 140,000.00
Total Costs of Extras	$ 229,500.00

Total Costs of Community Centre, Parking Garage and Extras (A + B + C): $21,524,482.00

* costs subject to verification of trade breakdown by Quanity Surveyor

** costs of soil removal based on 21,000 cubic metres going to Keele Valley and 30,000 cubic metres to Leslie Street spit

In view of the uncertainty surrounding the final disposition and quantity of contaminated soil, it is recommended to include a contingency of $400,000.00 in the budget for this purpose.

A seperate report dealing with a claim under the Master Agreement for change orders from V&L will be forwarded after a review of the validity of the claim with the City Solicitor.

Conclusion: The total gross funding for this project is $21,524,482.00 to build the community centre and parking garage at 246 The Esplanade. Council has approved funds in the amount of $6,337,536.00 (exclusive of clean-up costs for the site at 26 Berkeley Street) in the Parks and Recreation Department 1988 and pre-1988 Captial Budgets. However, only $568,179.00 has received Ontario Municipal Board approvals. Recoveries in the amount of $1,819,990.00 are anticipated.

Recommendations:

1. That additional gross funds in the amount of $5,278,899.00 be provided in Account No. 216-436 (Parks and Recreation Department) for the community centre portion.
2. That gross funds in the amount of $10,308,047.00 be provided in Account No. 216-387 (City Property Department) for the parking garage and extras.
3. That your Committee recommend entering into a contract with Victoria and Lawrence Investiments Inc. to construct a parking garage and community centre subject to the Toronto Board of Education receiving approval for funding.
4. That the appropriate City Officials be authorized to take whatever action is required to give effect to the above.

The Executive Committee also submits the communication (January 10, 1989) from Ms. Frances West, Market Lane Parent Council:

I am writing on behalf of the concerned organizations in the St. Lawrence Neighbourhood to request that we be permitted to address your Committee on the subject of the St. Lawrence Community Centre/School project.

Perhaps you know that the St. Lawrence Neighbourhood, when originally planned, was to include a full complement of schools and a community centre in order that the residents there could have access to all of the services which are needed for a neighbourhood to function as it should.

Our neighbourhood has been developing for over 10 years and we still do not have our community centre. In addition, a large proportion of our children are pursuing their education in portable classrooms, and have been for too long.

We have invested many long hours over 6 years to plan, coordinate and design the project.

The previous City Council approved the project and all levels of government provided the necessary funds. The private development which is part of the overall scheme is well along in construction, yet our project is not undereway. The reason: the tenders came in high.

We are asking that you commit yourselves to following through with this project. We ask that the size of the project be maintained, that the number of parking spaces be maintained, and that the basic design not be changed. Any of these changes would set the project back many months as redesigns were developed and approved by the many levels of government involved.

The Executive Committee also submits the communication (February 4, 1989) from Joanna Ringrose, 90 Edgewood Avenue, #104, Toronto, M4L 3H1:

My 6 year old son and I moved to Toronto last May from New Brunswick because of the improved career opportunities for me and what I then perceived to be the increased educational opportunities for my son. I was pleased that Toronto offered early French immersion and enrolled my son in Market Lane Public School because this was the only school that would permit my son to attend without having had French kindergarten, and while it is not close to our residence, it is relatively close to my work location.

I believe you have already received numerous letters from parents expressing their anger and frustration because construction has not begun on the new Market Lane Public School and Community Centre. I understand that you are already aware that one-third of the more than 300 students attend class in portables squeezed onto a Parliament Street site, about five blocks from the main building and that these children are without direct access to library and gym facilities.

While my son presently attends the main school on Jarvis Street on the second floor of an apartment, restaurant and retail complex, we have intimate knowledge of what living in the portables entails. My son spends approximately 3 hours per day in these (daycare) portables and full days during progressional activity days, school holidays and summer vacation. The main portables in which the children spend their time have neither bathroom facilities nor running water. This has a negative impact on the children's well-being in several ways: without dressing to go outside, drinking water, toilet facilities and sinks for washing hands, etc. are not available. I was shocked to discover that my son came home with lice on two separate occasions this fall and while I understand this is a prevalent problem in several schools, the facilities just described would lead any parent to wonder about the cause of the lice problem. (While having lice may not be a life-threatening situation, I'm sure it is not something you would tolerate without treatment; yet we are advised that the treatment is so potentially toxic that it may only be repeated once. What do I do if my son comes home with lice a third time?)

Despite the conditions just described, I continue to send my son to this school and daycare because I wish to have him obtain the benefits of French immersion and I find the staff both at the school and daycare a dedicated and caring staff.

I understand that a major stumbling block to the opening of the proposed school is the cost of a parking garage. Despite the serious inconvenience of not owning a car, I choose to do so because I do not wish to add to the pollution and traffic congestion in this City. Surely parking should not take precedence over people, specifically children who are spread about in the portables just described.

I am told that ten years ago the St. Lawrence Neighbourhood was created as an example of an inner-City neighbourhood in a City that cares about its people. That example is not presently succeeding. Please turn this situation around by funding the Esplanade project containing the new Market Lane Public School and Community Centre. Please put children ahead of parking.

The Executive Committee also submits the report (December 20, 1988) from the Neighbourhoods Committee:

Origin: Neighbourhoods Committee (c99exec88397:51)

Comments: At its meeting held on December 15, 1988, the Neighbourhoods Committee had before it the attached material respecting funding for the development of the Parkdale Public School playground, which was previously considered by the Committee on July 14, 1988.

The Neighbourhoods Committee reconfirmed its previous decision, as set out below, and recommends that the Budget Review Group be so advised.

"1. That an amount of $100,00 be approved for the City's share of developing the Parkdale School Playground, over a 2 year period of 1989-1990.

2. That $50,000 be provided in the Parks and Recreation Department's budget for each of the years 1989 and 1990 and that this be considered a high priority in their 1989 budget;"

(Report (July 14, 1988) addressed to the Executive Committee from the Neighbourhoods Committee)

Origin: Neighbourhoods Committee (c99nhc88261:51)

Comments: At its meeting held on July 14, 1988, the Neighbourhoods Committee had before it the following communications/reports respecting funding for the development of the Parkdale Public School playground:

- (June 23, 1988) from Irene Atkinson, Trustee, Toronto Board of Education respecting Funding for Development of Parkdale Public School Playground.
- (June 23, 1988) from Lesley McAllister, Parkdale School-Community Association, and Ms. Deirdre Woods, Chair, Playground Committee;
- (June 27, 1988) from Mr. Jim Wilkinson, Principal, Parkdale Public School;
- (June 27, 1988) from Commissioner of Parks and Recreation;
- (June 30, 1988) from Mr. Lawrence King, resident;

- (July 11, 1988) from Commissioner of Parks and Recreation;
- (July 6, 1988) from Parkdale Social Action Committee;
- (July 5, 1988) from Trustee Beare Weatherup;

The following additional communications were filed at the meeting:

- (undated) from Parkdale School-Community Association
- (July 14, 1988) from Mr. Jim Wilkinson;
- (July 11, 1988) from Parents at Parkdale Parenting Centre
- (undated) student;
- (undated) from Tenants at 103 and 105 West Lodge Avenue;
- (July 8, 1988) from Marie Steele;
- (July 12, 1988) from Ling Chi Wong
- (July 11, 1988) from Tony Ruprecht, M.P.P.;
- (undated) from N. Gaye Zimmerman-Huycke;
- (undated) from Bonnie Campbell;
- (undated) from Danielle Richardson;
- (undated) from Helen Luedden;
- (July 14, 1988) from Evan Sehow;

The Committee also received 311 signatures in support of funding for the playground.

The following persons addressed the Committee:

- Lesley McAllister, 118 WestLodge Avenue, Toronto M6K 2T5;
- Trustee Irene Atkinson, Board of Education, 155 College Street, Toronto M5T 1P6;

Mr. Harry Ponte, 84 Lansdowne Avenue, Toronto M6K 2V9;

- Deirdre Woods, 31 Melbourne Avenue, #206, Toronto M6K 1K4, on behalf of Next Door Daycare
- Guillermo Turcios, 1472A Queen Street West, #3, Toronto M6K 1M4;
- Mr. Jim Wilkinson, Principal, Parkdale Public School, 2134 Munden Road, Mississauga L5A 2R3;

Councillor Grys also addressed the Neighbourhoods Committee.

The Neighbourhoods Committee recommends:

1. That an amount of $100,00 be approved for the City's share of developing the Parkdale School Playground, over a 2 year period of 1989-1990.
2. That $50,000 be provided in the Parks and Recreation Department's budget for each of the years 1989 and 1990 and that this be considered a high priority in their 1989 budget;
3. That following the 1988 Municipal Election, this matter be placed before the Neighbourhoods Committee with the request that the new Council reaffirm this decision.

(Communication (June 23, 1988) addressed to the Neighbourhoods Committee from Trustee Irene Atkinson)

The Toronto Board of Education plans to develop the playground at Parkdale Public School in two phases: Phase 1, in the amount of $40,000, to commence in 1989 and Phase 11, in the amount of $60,000, to commence in 1990.

It would be most beneficial to the whole community if the City were to match the Board of Education funding in order that the needs of the total community around the school could be met.

Parkdale Public School is located at the corner of Lansdowne Avenue and West Lodge Avenue, just north of Queen Street, in Parkdale. The school enrollment consists of 740 children, aged 4 to 14 years, from fifty-six different countries. It is an Inner-City Project School and provides, in addition to the regular kindergarten to Grade 8 program, a variety of Heritage Language classes for children and adults, a large adult literacy program, and a parenting centre for infants and toddlers and their parents. During the summer there is an English as a Second Language program as well as a very large summer P.L.A.Y. school which is language and activity oriented.

The attached Chronology, which outlines steps that have been taken by myself and the community from July of 1987 up until April of 1988, is most curious. At no time were we dissuaded from pursuing shared funding of the playground development by Councillor Korwin-Kuczynski, Councillor Grys, and the Parks Department. In fact, we generally seemed to be supported.

The attached letter from Councillor Korwin-Kuczynski, dated May 31, 1988, in which he advised that sharing in the costs of the development of the school playground is "not to be considered as a high priority in the 1989 Parks Department budget submission", came as a great surprise and disappointment. My reply of June 14, 1988, is attached for your information with respect to Board of Education playground development priorities.

West Lodge Park is the only park located within the junior school boundaries: it is very small and totally inadequate for the needs of the neighbourhood. The McCormack Playground and Recreation Centre is outside of the junior school boundaries and in addition, is separated from the area by the railway tracks.

It would be a wonderful improvement to the area's lack of parkland and recreational facilities if the school yard could be jointly developed by the School Board and City Council in order that needs of the total community could be addressed. I therefore respectfully recommend the following for your consideration:

A. That the sum of $40,000 be provided in the 1989 Parks Department budget for Phase 1 of the development of the playground at Parkdale Public School, and that $60,000 be committed for Phase II of the development in 1990, and

B. That staff of the Parks Department be requested to work with Board of Education staff and representatives of the School Community Playground Committee to develop plans for community use of the playground.

I would appreciate the opportunity to address the members of the Neighbourhoods Committee on July 14th, 1988 with respect to this matter.

It is my understanding that you will arrange to place this correspondence on the July 14th, 1988 Agenda of the Committee.

(Communication (June 14, 1988) addressed to Councillor Korwin-Kuczynski from Trustee Irene Atkinson)

Receipt is hereby acknowledged of your letter of May 31st, 1988, in which you advise that sharing in the costs of the development of Parkdale Public School playground is "not to be considered as a high priority in the 1989 Parks Department budget submission". Needless to say, your news was a disappointment to me and certainly will be to the parents, staff, and students at the school when they are so informed.

The fact that I first suggested City participation in this project in my letter to you of July 6, 1987 - 11 months ago, makes the news even more disappointing. We, in essence, have spent almost a year being led down the garden path.

Inasmuch as you have suggested no political action by you or the community, and are certainly exercising no leadership in this regard, I would have to assume that you also don't consider development of the school yard a priority. The attached chronology of events is most curious. At no time were we dissuaded from pursuing shared funding of the playground development. In fact, we generally seemed to be supported. What happened?

With respect to your information on new School Board criteria for determining priorities for playground development ranking: your information is incomplete and incorrect. The new criteria is not to apply to existing priority rankings, and Parkdale Public School is second on the priority list for development in 1989.

However, if there is no shared funding from the City for this project, Parkdale may lose its priority ranking to another school which receives shared funding.

Also, a development costing $100,000.00 will not be nearly as satisfactory to the total community as a development costing $200,000.00. The School Board will undoubtedly have to restrict the development to meet the needs of the school-aged children attending the school and will be unable to consider the identified needs of the community at large discussed by the Playground Committee.

In discussing your letter of May 31st, 1988 with the School Principal and several members of the Playground Committee, we have decided to pursue the political route. We will be writing to the Neighbourhoods Committee of the City Council and organizing parents, students and staff to attend the meeting and speak to the need in the area for parkland. Contrary to the opinion of your Parks Department, Parkdale Public School is in a parks deficient area. The best possible development of this site is extremely important to the well-being of the total neighbourhood.

Parkdale Public School Playground Development City/School Board Shared Funding

Chronology

1987	
July 6	Letter from Trustee Atkinson to Councillor Chris Korwin-Kuczynski Request to place consideration of shared funding before City Parks and Recreation Committee for discussion.
August 5	Letter from Patricia O'Connell, Director of Recreation, Parks and Recreation Department, to Dr. E. N. McKeown, Director of Education. Attention of Lionel Ferguson, Superintendent of Design Services. Requesting comment on possible cost sharing and the Board's priority ranking of Orde, Regent Park and Parkdale Public School playgrounds.
September 1	Letter from Lionel L. Ferguson, Superintendent of Design Services, Toronto Board of Education, to Mr. Herb Pirk, Commissioner, Department of Parks and Recreation, attention of Pat O'Connell. Reply to Patricia O'Connell's letter of August 5, 1987, advising that Phase 1 of the Parkdale Public School development, in the amount of $40,000, would commence in 1989 and Phase II in the amount of $60,000, would commence in 1990. The sums of money mentioned are Board of Education contributions to development, based on the assumption that Parks Department would be prepared to provide matching contributions, for a total cost, based on sharing, of $200,000 over 2 years. (As of January 15, 1988, no reply was ever received)
November 25	Letter from Trustee Atkinson to Councillor Korwin-Kuczynski

	Request to know when Parks and Recreation budget for 1988 will be considered in order that community delegations can be organized to speak to the need. Suggestion for a meeting with PTA people.
January 15	Letter from Lionel Ferguson to Trustee Atkinson advising "There has been no response to, or acknowledgement of" our letter to the Parks Department with respect to ranking and shared funding of playground developments.
February 11	Public Meeting to discuss playground improvements. Playground Committee Established
February 17	Letter from Councillor Grys to Trustee Atkinson Advising "I have spoken to Ms. Patricia O'Connell, Director of Recreation, who has advised me that Mr. Eric Burton (Community Recreation Supervisor, McCormick Recreation Centre) will be working with the committee to establish the contents and design of the playground improvements.
March 28	Playground Committee meeting attended by Mr. Eric Burton, Councillor Grys, Clement Kent, President, Parkdale Horticultural Society, and others. Needs determined for infants to seniors.
April 25	Telephone call from Trustee Atkinson to Councillor Grys. Advising Councillor Grys that there are rumours that as recently as April 11, 1988, the Parks and Recreation Department has no plans to commit any funds to the Parkdale Public School Playground Development. Councillor Grys advised that he would discuss this information with Parks and Recreation staff and get back to Trustee Atkinson. As of June 14, 1988 - no information from Councillor Grys with respect to this matter.
May 31	Letter from Councillor Korwin-Kuczynski to Trustee Atkinson stating "Given... the priority that the Parks Department has placed upon rehabilitating existing City parkland, this item (Parkdale Playground) could not be considered as a high priority in their 1989 budget submission." "...all of the school grounds which are located in parks deficient area will have been jointly developed as Community/School parks". Playground Committee membership includes parents, teachers, and community members. Committee met several times during February and March of 1988.
November 26	Letter from Trustee Atkinson to Councillor Ben Grys. Requesting assistance to obtain funding.
November 27	Letter from Councillor Ben Grys to Mr. Herb Pirk, Commissioner of Parks and Recreation His support for the project, requesting information on status of the proposal and advice on what he could do to expedite matters.
December 9	Letter from Trustee Atkinson to Parent/Teacher President, Rhonda Morett, advising that to-date no reply had been received from the Parks Department with respect to cost sharing. Copies of this letter sent to Councillor Korwin-Kuczynski and Councillor Grys.

December 21	Letter from Patricia O'Connell, Director of Recreation, Parks Department, to Councillor Korwin-Kuczynski. Ms. O'Connell advised you that "the Board of Education staff have had no discussions with staff of this Department regarding our views either with respect to priority or design". Strange comment when Ms. O'Connell never designed to reply to Lionel Ferguson's letter to her of September 1, 1987. Ms. O'Connell further advised you "If this matter is to be considered for the 1989 Capital Budget, considerable work including a community consultation process would have to be established."
December 24	Letter from Councillor Ben Grys to Trustee Atkinson advising that he had discussed the matter with Ms. O'Connell. Also advising "If this matter is to be considered for the 1989 Parks and Recreation Capital Budget, considerable work, including a community consultation process will have to be established in the very near future".
1989	
January 6	Letter from Trustee Atkinson to Jim Wilkinson, Principal, Parkdale Public School. Enclosing copies of letters of December 21 and 24th, 1987, from Councillor Grys and Patricia O'Connell, both suggesting community consultation process.

(Communication (May 31, 1988) addressed to Trustee Irene Atkinson from Councillor Korwin-Kuczynski)

This is further to your letter to me regarding the Parkdale Public School Playground Improvements.

The Parks and Recreation Department informed me that staff of their Deparment met with the Design Services personnel of the Board of Education on April 12, 1988, to review, among other things, the matter of joint playground developments. At that meeting, it was agreed that the only project left on the list for joint development, was the General Mercer playground, Phase I of which is being constructed this year, with Phase II being constructed in 1989. With the completion of General Mercer, all of the school grounds which are located in park deficient areas will have been jointly developed as community/school parks.

At that meeting, I am sure you are aware, Board staff advised the Parks and Recreation that there had been a change in their criteria for determining priorities for playground development. Based on the existing criteria, Parkdale Public School is numbered third on the list for development. Based on a simulation of playground rankings for 1988, as determined by the revised criteria, Parkdale will be numbered fifth. However, this is a simulation only and the actual rankings will be the subject of a later report, which will be considered by the Board sometime this month.

Given the foregoing and the priority that the Parks and Recreation Department has placed upon rehabilitating existing City parkland, this item could not be considered as a high priority in their 1989 Budget submission. I understand that Board staff will be forwarding to the Parks Department the final report concerning playground developments.

If I can be of any further assistance to you on this or any other matter, please feel free to contact me.

(Communication (June 23, 1988) addressed to the Neighbourhoods Committee from Lesley McAllister, Parkdale School-Community Association and Deirdre Woods, Chair, Playground Committee)

Further to our telephone conversation of today, I am writing to request that this issue is put on the agenda of the upcoming July 14th Neighbourhoods Committee meeting, and that our representatives be allowed to present deputations at that meeting.

Parkdale Public School is located in south Parkdale on West Lodge Avenue, near Queen Street and Lansdowne Avenue. It is a senior school with a student population of 740. We, the parents, staff and citizens involved with Parkdale School, feel strongly that our neighbourhood is "parks deficient". This is supported by the 1975 Part II Planning Department Study. The two apartment buildings at numbers 103 and 105 West Lodge alone house approximately 3,000 people, a large percentage of them children. Our present school playground consists of an asphalt wasteland; there is no climbing equipment of any kind, excepting the small "kindergarten only" play area. We have no grass, no playing field, no track, and on and on. The small parkette at the north end of West Lodge, with its outdated and dangerous play equipment, cannot possibly meet the needs of our local population of children and their families, as well as other groups.

Our school and community have needed this playground for 10 years. Finally, last year we were given some attention: In September 1987, the Board of Education advised us they would commit funds of $100,000 to the project (in two phases over 1989 and 1990), based on the understanding that the Parks Department would be prepared to provide a matching contribution over two years, for a total cost of $200,000. All this time, we have been led to believe that we were getting the City funding. On May 31, we were informed by our alderman, Chris Korwin-Kuczynski, that this item (Parkdale playground) "could not be considered as a high priority in (the City's) 1989 budget submission". This could cause Parkdale School to lose its position on the Board's priority list for playground development.

We need assistance from City Council on this issue, and we urge you to allow us representation at the Neighbourhoods Committee meeting.

Thanking you in advance for your consideration and support.

(Communication (June 27, 1988) addressed to the Neighbourhoods Committee from Mr. Jim Wilkinson, Principal, Parkdale Public School)

Having read the correspondence between Trustee Irene Atkinson and Councillor Korwin-Kuczynski, I am deeply saddened to discover that there is some doubt about the status of our playground improvement plan.

In my fifteen years as a principal in Toronto, I have participated in two playground improvement plans. The results of these actions had the greatest positive impact on the school and community.

At Parkdale we work with sixty different ethnic communities in our school. Most of our children come from high density apartments. They spend a great deal of time indoors and rarely leave the immediate area in which they live.

Through the Parks and Recreation Centre located on the property and the schools' programme, they are encouraged to play many different outdoor activities. It is very difficult for them to be played in any meaningful way in our playground! Therefore, I am requesting that this issue be placed on the agenda of the July 14, 1988 Neighbourhoods Committee meeting. I would also request time for a community delegation to discuss this issue further with the Committee.

I have found by experience that working with a community on a project to benefit children has got to be one of the most satisfying experiences in life. We, at Parkdale P.S., look forward to working with you on this exciting project.

Thank you for considering this request at such short notice.

(Communication (June 30, 1988) addressed to the Neighbourhoods Committee from Lawrence King, 83 Macdonell Avenue, Toronto)

I was rather surprised and discouraged to find out that money promises to the Board of Education by the City for playground renovations is being withheld. I do not think that it is appropriate or healthy for my children to be forced to play on a landscape of pavement during recess and lunch hour. My understanding is that the planned renovations would create a more balanced environment of glass, play centres, and yes, some paved areas, where necessary.

Unfortunately, I will be in Ottawa on July 14 when the Neighbourhoods Committee will be holding a meeting at which Parkdale Public's Playground is on the agenda. So I would like it to be known that I strongly support the allocation of funds to this very worthwhile project. Let's stop treating inner city kids like second class citizens and give them a pleasant learning and playing environment. P.S. My son, David, just completed Grade 1 at Parkside Public.

(Report (July 11, 1988) addressed to the Neighbourhoods Committee from the Commissioner of Parks and Recreation)

Origin: Commissioner of Parks and Recreation (c36nhc88123:180)

Comments:

Background:

As you can see from Appendix 1 attached, the City has participated in a large number of joint use projects with the Board of Education. Essentially, we have entered into joint use arrangements in areas of the City where there was a need for recreational space or facilities which would benefit both the school community and the local neighbourhood. In developing these projects, the City has attempted to respond to demonstrated needs by developing joint use facilities in areas of the City which were deemed to be parks deficient.

In 1980, in conjunction with our Department, the Planning and Development Department produced a study called "A Study of Local Parks Outside of the Central Core". This study was again updated in 1982. The Department of Parks and Recreation has relied on this document in its planning to address the parks deficiencies. The Department has endeavoured wherever possible to utilize Board of Education space to develop joint community school playgrounds in an effort to alleviate the need for parkland. The Board of Education, however, had a priority list based on quite different criteria. Essentially, a project could be bumped to the top of the list if outside funding were acquired. This often meant that communities were coming to the City requesting funds for playground developments on the basis that the Board of Education would move the project to the top of the list if outside funding were available.

Neither officials of the City, nor of the Board of Education have been particularly happy with this process which often resulted in the Board of Education altering its playground priority development list for non-planning reasons. This has resulted in schools which were not in the greatest need of improvement being upgraded due to either the communities' ability to fundraise, or to the political strength of a particular ward. This is one of the reasons which led the Board of Education to adopt revised criteria for determining priorities for elementary school playground improvement. In terms of the priority list, the provision of outside funding no longer affects the priority ranking of a particular school.

Parkdale Public School

Parkdale Public School is located at the corner of Lansdowne and Seaforth Avenues, one block north of Queen Street West. Within a very short radius, the following recreation facilities exist: Westlodge Park, McCormick Park, McCormick Community Recreation Centre and Arena, Fern Avenue Public School playground (jointly developed), Albert Crosland Parkette, Parkdale Collegiate Institute playing field (jointly developed), Masaryk Park and Masaryk Community Recreation Centre, Dunn Avenue Parkette, Holy Family Community Recreation Centre (jointly developed).

Parkdale Public School itself has received significant funding from the City of Toronto. Funds in the amount of $40,000 were provided in 1979 to provide for some outdoor recreational equipment and redeveloped playspace. Additionally, the City constructed a joint-use community recreation centre incorporated in the Parkdale Public School.

In August of 1987, in preparation for the 1988 Budget, staff wrote to the Board of Education requesting comments on possible cost sharing arrangements and priority rankings for a number of playgrounds. The information requested was a normal part of our Capital Budget review. This was by no means any indication of the City's intent to jointly fund these particular sites, as no discussions had been held with respect to any of the playground locations. In September of 1987, the Board advised that its priorities for 1988 were General Mercer Public School and Hodgson Public School, both of which received funding from the City of Toronto. Parkdale was slated on the Board's list, for development in 1989.

In developing joint use projects with the Board of Education, senior staff of this Department work in concert with the Superintendent of Design Services of the Board and his staff. For the last two years, this group has been working to develop a process whereby these joint use projects were developed in a more rational fashion. These discussions concluded in the spring of this year with a decision that General Mercer was the last school ground remaining in a park deficient area that would be jointly developed by the Board and the City. This is reflected in the new policy for playground development which was adopted by the Board of Education in May of this year.

As a result of the Board's adoption of the new policy and the assignment of funds to two other schools, Parkdale is now ranked as number one on the list for Board development and in fact, is scheduled to be developed in 1989, with Phase II coming on in 1990. The Board of Education will construct this playground regardless of City funding being made available. It is most appropriate that the Board undertake the development and renewal of its own facilities without relying on City funding.

As you know, I have undertaken a programme to rehabilitate, upgrade and renovate the existing City of Toronto Parks and Recreation facilities. Some of these facilities are well over thirty years of age and require the infusion of significant capital dollars in order to retain them as useful recreation facilities.

The capital renewal of these facilities has been the major thrust of my capital programme for the last several years and will continue to be for the foreseeable future. In fact, my 1989 Capital Budget submission will include recommendations that significant amounts of money be allocated to the redevelopment of certain playground facilities located in park locations as a result of new standards of safety which will be brought forward in the near future.

In summary, the redevelopment of the Parkdale Public School Junior playground area would be one of those projects that would be "nice to do", however, there are other locations within the City of Toronto, both on Board of Education property and in our own inventory of parkland, that are in need of upgrading much more than this particular site.

Recommendation: That your Committee advise the Toronto Board of Education that the Parkdale Public School playground is not a high priority for the City and that its redevelopment should proceed independently of City participation.

—

Appendix 1

Summary of Some Joint Use Playground Developments

Adam Beck Junior Public School
Alexander Muir Public School
Annette Street Public School
Bedford Park Public School
Brock Public School
Brock Junior Public School
Brown Public School
Bruce Public School
Clinton Street Public School
Christie Public School

Earl Beatty Public School
Essex Public School
John Fisher Public School
Fairmount Public School
Glenview Senior Public School
Hillcrest Public School
Jackman Avenue Public School
Kensington Community School
Lakeview Secondary (Felstead Park)
Lord Dufferin Public School
Lord Lansdowne Park School
Market Lane Public School
West Cody Public School
Montrose Public School
Morse Street Public School
Niagara Street Public School
Oakwood Collegiate Institute
Ogden Public School
Oriole Park Junior Public School
Whistler Senior Public School
Queen Alexandra Public School
Regal Road Public School
John Ross Robertson Public School
Rose Avenue Junior Public School
Shaw Street Public School
John Wanless Junior Public School
West Prep Public School
West Toronto Secondary
Wilkinson Junior Public School
Williamson Road Public School
Woodfield Road Public School
Garden Avenue Public School
Grace Street Public School
Shirley Public School
McMurrich/Winona Public School
Winchester Square Public School

Appendix 2

(Communication (June 27, 1988) addressed to Councillor Grys from the Commissioner of Parks and Recreation)

Further to our discussion at City Council concerning the Parkdale Public School, I advise that I have reviewed the letter that Trustee Atkinson sent to Councillor Chris Korwin-Kuczynski and would like to provide you with the following comments.

Staff of the Recreation Division and staff of the Design Services Division of the Board of Education have been discussing the issue of school/community park improvements for the last two or three years. Neither officials of the City, nor of the Board of Education, have been particularly happy with the process that has been in place in the past whereby the Board of Education would alter its playground priority development list if a particular school were to obtain outside funding. This, in fact, often resulted in schools which were not in the greatest need of improvement being upgraded due to either the communities ability to fund raise, or to the political strength of a particular ward. This was one of the reasons which led the Board of Education to adopt revised criteria for determining priorities for elementary school playground improvement.

As I explained when we discussed this matter at City Council, staff of both the Board and this Department, agree that General Mercer is the only schoolground that remains to be developed on a joint basis, based on the determination of parks deficient areas. As you know, the City has approved funding for the development of General Mercer this year and it is planned that phase two of this development will be constructed in 1989.

Additionally, I have appended for you two reports from the Board of Education, one dated March 24, 1988 and one which was adopted by the Board of Education on May 26, 1988. You will note from this that Parkdale was listed as priority number three for the Board of Education in the March report and as a result of the revised criteria, has been upgraded to priority number two for 1988. Additionally, the Board has allocated funds for both Earl Grey Public School Senior and Pape Public School for this year, which would mean that Parkdale would be its priority school for 1989.

It seems to me that given that the Board of Education has given this location such a high priority, it is clear that the Board plans to undertake its redevelopment, regardless of City funding and this is as it should be. This Department, as you know, has in its Capital Works Programme, undertaken to rehabilitate, upgrade and renovate its existing parks and recreation facilities, some of which are well over thirty years of age. This has been the thrust of my Capital programme for the last two or three years and will continue to be the major thrust for the foreseeable future.

In summary, the City contributed funds a number of years ago towards the initial upgrading of Parkdale Public School playground. We also provided funds for the Community Centre portion of the school, which is a shared-use facility which provides additional gym space for the school, and have participated in numerous other joint ventures with the School Board. Staff of both organizations are of the opinion that the revised policy for playground development, as adopted by the School Board, is much more equitable and will result in playgrounds being developed in areas where there is the greatest need.

Finally, as I stated earlier, it would appear that Parkdale will be renovated by the School Board on its own, in 1989. If I can provide you with further information, please do not hesitate to contact me.

Appendix 3

(Communication (May 19, 1988) addressed to the Chairman and Members of the Business Administration Committee from the Office of the Director of Education, Board of Education)

Supplementary Playground Development Program - 1988

The Board at its meeting of March 31, 1988, considered a report entitled "Playground Development Program 1988", and approved recommendations whereby General Mercer P.S., Hodgson P.S., Leslie P.S., and Pape P.S. will have phases of playground developments started or continued. Funding in the amount of $218,000 was also approved for those projects.

At the same meeting, the Board considered a report entitled "Revised Criteria for Determining Priorities for Elementary School Playgrounds", which included a recommendation:

> "That $140,000 for the purpose of playground improvements be placed on the list of items to be considered by the Education Finance Committee for inclusion in the 1988 Budget Estimates in order to:
>
> i) accelerate the rehabilitation of the highest ranked schools under the former criteria, and
>
> ii) commence the rehabilitation of the highest ranked senior schools under the new criteria."

Funds in the amount of $140,000 were approved by the Education Finance Committee on April 19, 1988, and by the Board on April 28, 1988.

On the above basis, having considered the revised criteria and the 1988 Priority List, the Staff Playground Review Committee proposed that the following projects be included in the 1988 Suplementary Playground Development Program.

School	Type of Project	Phase	Amount
Earl Grey P.S. Sr.	Rehabilitate Part Site	1 of 2	$100,000
Pape Ave. P.S. Jr.	Rehabilitate Part Site	1 of 3	$ 40,000

- $23,500 was already allocated to Pape Avenue P.S. Jr. by the Board on March 31, 1988. The addition of $40,000 to this amount will enable a more meaningful first phase to be undertaken.

Appendix "A" contains enrolment projections for these schools.

It is recommended:

a) that in accordance with the 1988 Playground Priority List, Earl Grey P.S. Sr. and Pape Avenue P.S. Jr. be selected for inclusion in the Supplementary 1988 Playground Development Program;

b) that funds in the amount of $140,000 be provided from page 16, of the 1988 Special Approved Programs, for site improvement projects at Earl Grey P.S. Sr. and Pape Ave. P.S. Jr.

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Appendix "A"

	1988	1989	1990	1991	1992
Earl Grey P.S. Sr.	674	607	556	555	558
Pape Avenue P.S. Jr.	348	339	322	306	292

(Communication (May 19, 1988) addressed to the Chairman and Members of the Business Administration Committee from the Office of the Director of Education, Board of Education)

Major Playground Developments - Priority Rankings

The Board at its meeting of December 15, 1977, established a Staff Playground Review Committee to review and prioritize requests for major playground developments, and approved funding limitations for that program. On June 10, 1982, the Board approved the recommendations in a report entitled "Revised Criteria for Determining Priorities for Elementary School Playground Improvements".

The proposed 1988 Playground Priority List has been prepared using the revised criteria, and all elementary public schools in the City have been given a priority listing. The first twenty schools are listed in Appendix "A", based on information received up to and including April 28, 1988. Excluded from the list are schools (Appendix "B") in the following classifications:

i) Projects that are in progress (one or more phases of the development completed).

ii) Projects that are not yet in progress, but have received Board approval to proceed.

It is recommended that this report be received.

—

Appendix "A"

School	Priority 1987	Priority 1988
Earl Grey P.S. Sr.	-	1
Parkdale P.S. Jr. & Sr.	3	2
Runnymede P.S. Jr. & Sr.	5	3
Huron P.S. Jr.	5	3

Kent P.S. Sr.	17	5
Palmerston P.S. Jr.	7	6
Orde P.S. Jr.	7	6
Osler P.S. Sr.**	28	8
Duke of York/Regent Park P.S. Jr.	10	9
Annette St. P.S. Jr. & Sr.	11	10
Glenview P.S. Sr.	18	11
Pauline Ave. P.S.	12	12
Davenport P.S. Jr. & Sr.**	13	13
Earlscourt P.S. Jr.	21	14
Ryerson P.S. Jr. & Sr.	14	15
John Ross Robertson P.S. Jr.	14	15
Charles G. Fraser P.S. Jr.	16	17
Indian Road Cres. P.S. Jr.	19	18
Bowmore Road Jr./Fairmount Park Sr.	19	19
Williamson Road Jr./Glen Ames Sr.	23	20

** Site redevelopment will take into account program requirements reflecting the twinning of these schools.

—

Appendix "B"

i) Projects That Are In Progress (One or More Phases Complete)

Leslie St. P.S.

ii) Projects That Are Not Yet In Progress, But Have Received Board Approval

General Mercer P.S.
Hodgson P.S.
Pape P.S.

—

Appendix 4

(Communication (February 4, 1988) addressed to Mr. Lionel Ferguson, Superintendent of Design Services, The Board of Education for the City of Toronto, from the Director of Recreation, Parks and Recreation Department)

Thank you for a copy of your letter address to Trustee Atkinson. A review of this letter brought to mind past discussions we have had on joint playground developments.

My recollection is that you and I, and our respective staff members, met throughout 1986 to discuss, among other items, joint playground developments, priority rankings and the Board's criteria for establishing priorities. At that time, we reviewed various locations in the City, both from a parks deficient perspective and from the viewpoint of the Board of Education. We came to the conclusion at that time, that by jointly developing a number of community school park locations, the parks deficient areas in the City had for the most part been addressed and that once the playgrounds that were presently being carried in the Department's budget were completed, that there would no longer be the strong need to participate in joint projects with the Board and that the Department would look to expending its capital funds on renovating and upgrading its own assets.

At that time, we did agree to a process to consider future projects, one whereby the staff of your and my divisions would meet to discuss the projects and bring forward staff recommendations. During our meetings, I understood that you agreed to the principle that where the Board of Education desired the City to participate in the joint funding of projects, that you would so advise us and that there would be no community consultation, nor designs drawn until we had jointly agreed as to the desirability of the project and were in a position to jointly commit resources, be they financial or human.

With respect to Parkdale, I attach for your information, copies of the letters I forwarded to Councillor Korwin-Kuczynski and Councillor Grys, which I believe accurately reflect the situation. I am aware of no discussions having taken place between staff of the Board or this Department with respect to possible designs, or our views regarding priority. If you have any information to the contrary, I would appreciate receiving same.

I am prepared to meet with you or other Board staff to discuss further the joint playground development process.

(Communication (July 6, 1988) addressed to the Neighbourhoods Committee from Susan Shaw, Chairperson, Parkdale Social Action Committee)

Parkdale Social Action Committee is a coalition of agencies serving low-income residents in the Parkdale community. Our agencies address issues and provide assistance in social, legal, health and educational matters. Parkdale is a vibrant, caring community. As agency staff, we have first-hand knowledge of the many low income families residing in Parkdale. It is our mandate to speak out and support all efforts to address the main issues facing our clients. In partnership with a wider coalition of community groups, we also support initiatives that will provide services to the community as a whole.

It has come to our attention that needed funding for playground improvements to Parkdale Public School may be in jeopardy. We are concerned about this issue as we are well aware of the need for community park space for the children and adults residing in the immediate vicinity of the school. High density population in the area creates an overwhelming need for facilities and open space, especially for children confined to high rise apartments.

Parkdale Public School is a valuable community resource providing excellent programming and support to residents. The playground improvements will enhance a dynamic program in addition to meeting the needs of local residents. The community after many years of waiting, is deserving of the proposed playground improvement.

The Parkdale Social Action Committee urges Neighbourhoods Committee Members to support the request for funds and in doing so, play a major role in our "pride in Parkdale" campaign.

(Communication (July 5, 1988) addressed to the Neighbourhoods Committee from Trustee Beare Weatherup)

I am writing in support of the request by Parkdale residents to obtain matching funds for park improvements. The area around West Lodge Towers is quite park deficient and lacking a good supervised place where children can play. There are also many older adults who could use and would enjoy a park in this area.

I would appreciate your support of the residents' request to include funds in your 1989 Parks budget.

(Communication (undated) filed at the Neighbourhoods Committee meeting from the Parkdale School-Community Association)

I speak on behalf of the "Parkdale School-Community Association". Our group of parents, staff and local residents feel strongly that our neighbourhood is "Parks Deficient and that a program of school yard renovations, carried out co-operatively by the Board of Education and the City of Toronto, is the most practical means of providing our area with badly-needed park space.

Parkdale Public School is located on West Lodge Avenue in the Queen-Lansdowne vicinity. It is a senior public school with a student population of 740, and is the feeder school for Grade 7 and 8 students from Queen Victoria School in South Parkdale. As well, Parkdale has a large percentage of ESL students and has been designated a "Project School" by the Toronto Board of Education.

Our present school playground consists of a 1.7 acre asphalt wasteland; there is no grass, no sports field, no sitting area, no water, and no play or climbing equipment at all, save for a small separate "kindergarten only" play area. In other words there is nothing for children or adults to do, besides riding bicycles, throwing balls around or attempting to play baseball on the hard, hot tarmac.

The parkette at the north end of West Lodge Avenue does not meet the needs of our local population either in size or in spirit: its two sets of swings, small slides and summer wading pool are all geared for children under 10 years; a few benches provide unshaded seating for older folks; the rest of the area is a grassy field in summer and an ice rink in winter. There is little to attract children's imaginations, or direct their energy into safe, creative play; there is even less to attract adults and seniors to spending an afternoon in the park.

The City of Toronto Planning and Development Department's 1980 study, titled "A Study of Local Parks Outside the Core Area" defines neighbourhoods deficient in parkland as those, and I quote "with less than .5 acres of parkland per 1,000 persons within 1/4 mile walking distance". Based on the City's own definition, the neighbourhood surrounding Parkdale School is most certainly parks deficient: the total area of the existing West Lodge parkette is only 1.6 acres; the two apartment towers at numbers 103 and 105 West Lodge Avenue, directly across from the school, house approximately 3,000 people (this figure was given me by the manager of the buildings who advised that this was a "very conservative estimate). Simply stated, the existing West Lodge parkette barely suffices to serve only the 3,000 plus residents of the two apartment buildings. This then leaves myself and the hundreds of other households in the immediate neighbourhood with no provision for outdoor recreational space.

If the Parkdale School playground is co-developed as a "schoolpark", this would provide our neighbourhood with a total of 3.3 acres of community parkland; we would still be "parks inadequate", but it would be a big improvement.

The neighbourhood around Parkdale School, although technically outside the "South Parkdale" area, shares many of the same characteristics, and therefore, the same problems. In the high density developments on West Lodge Avenue, a great number of the residents are new immigrants, many are recent refugees who suffer emotional as well as economic and social problems. These persons have no access to green yards, and no means of getting out of the city; they are also ill equipped to travel to "greener" areas within the city. They sit in their apartments or on their small balconies; on any warm day 50 to 100 children play, or just hang out, in front of the buildings and on the street amongst the traffic.

One effect of this situation is the poor self-image it reinforces in these children; a new playground would make them feel that someone values them enough to put money and effort into providing them with a healthy, pleasant and safe environment in which they could take pride as they grow.

West Lodge Avenue has long endured the stigma of a "bad" area, largely due to a history of problems with the apartment towers. The buildings are in a run-down and unsightly condition, noisy and overcrowded, with inadequate outdoor space; generally, it is a depressing and disheartening place in which to live. These problems are a long way from being resolved; a new School Park would be of great benefit in improving the area. The neighbourhood is beginning to change; it is becoming less transient as more middle-income families move in. As someone who has recently moved into the neighbourhood, I want to know that my child is given equal opportunity to grow up in a happy, safe and healthy environment. I believe that the existing playground at Parkdale School is detrimental to the well-being of our children.

We are working hard to improve our neighbourhood and the quality of life of its residents; we feel that a commitment from the City to help us redevelop our playground helps everyone in the community; is is an investment in the future of our neighbourhood and crucial to Toronto's continuing to be a city made up of unique and thriving neighbourhoods.

In conclusion, these are our reasons for requesting City funding for redevelopment of Parkdale School playground, we hope that you find our needs valid. In addition, we wish to remind you that in August 1987, the City first approached the Board of Education to discuss co-development of Parkdale and other high priority schools; at this time you, also, must have agreed that our community needed more park space. We encourage you to continue what you started by supporting our playground development today.

(Communication (July 14, 1988) addressed to the Neighbourhoods Committee from Mr. Jim Wilkinson, Principal, Parkdale Public School)

Having read the correspondence between Trustee Irene Atkinson and Councillor Korwin-Kuczynski, I am deeply saddened to discover that there is some doubt about the status of our playground improvement plan.

In my fifteen years as a principal in Toronto, I have participated in two playground improvement plans. The results of these actions had the greatest positive impact on the school and community.

Some of these include the following:

A chance for the children to play in a variety of unorganized activities in a creative way. Some will be playing games on the climbers, soccer on the field, or quiet games under the trees. When the space is made inviting the children tend to spread out throughout the entire yard to play rather than concentrate in one small area.

> Ashe says, "All the time I look into the schoolyard it looks so plain and ugly."

- Grass and trees also help keep the area cooler and pleasant on hot days. This means that there are less conflicts, scrapes and bandages from children falling or slipping on the asphalt. It also means a cleaner environment with less dust, broken bottles and litter.

> Annie notes, "We want grass to cover our schoolyard because when we play we run and fall. Our knees and arms get scraped. The cement is rough. Many people get hurt."

- Older children use the facility at night to good advantage when there is a good playing field. Parents with young children will come over to the yard to play on the clinbing apparatus. What this means is more use of the facility and less vandalism.

- People feel good about the place. I do know know of any improvement that has as much interest attached to it as a playground does. Everybody feels good about the results.

> Shazia says, "There is a lot of space that we can use. It gives us a chance to create and imagine a world of our own."

At Parkdale, we work with sixty different ethnic communities in our school. Most of our children come from high density apartments. They spend a great deal of time indoors and rarely leave the immediate area in which they live. The children are the link between the various cultures. Community playgrounds serve as meeting places for children to introduce their parents to others. This has many positive spin-offs, the most important of which is the development of a sense of community.

> Le Dieu writes; "If anyone is bored and lonely they can go to the playground and have fun".

Through the Parks and Recreation Centre located on the property and schools' programme, children are encouraged to play many different outdoor activities. It is very difficult for them to be placed in any meaningful way in our playground! Have you ever played cricket on asphalt? The school and community centre work very closely together to develop programmes for the local community. If we had the proper outdoor setting there is no doubt that all will benefit greatly.

The Seniors in the area come and sit on the benches in front of my office, look at the flowers that have been planted by the children, and socialize. The Parkdale Horticultural Society uses the greenhouse and offers gardening programmes for some of our children. Think how these groups could make more use of a fully developed play area!

Please view this playground as a major priority. It is inconceivable that an inner city area such as this does not have a decent playground for the entire community to use and enjoy.

We need your help. With the City of Toronto and The Board of Education working together the dream of the Parkdale community will be realized.

I have found by personal experience that working with a community on a project such as this has got to be one of the most satisfying experiences in life. We, at Parkdale P.S., look forward to working with you on this exciting project.

Thank you for considering this request at such short notice.

(Communication (July 11, 1988) addressed to Councillor Korwin-Kuczynksi from Parents at Parkdale Parenting Centre)

We the parents involved in the parenting programme at Parkdale Public School wish to speak for our own children.

We are all shocked and disappointed that the City does not consider the needs of our children "as a high priority".

We wish to appeal the decision by the City not to jointly fund a new playground at the school, since our children are in dire need of a safe, adequately equipped playground now.

We fail to see how this need can be ignored.

(Petition on file in City Clerk's Department)

(Communication (undated) from Parkdale Public School student)

I am a refugee child from Afghanistan.

I can remember is the heat in Pakistan and often being sick. We waited a long time to come to Canada. We are so lucky to be here. It is a great country.

The only thing I don't like here is when I play and hurt myself because the school playground is so hard. Please think: If you were my age and hurt yourself often while playing, wouldn't you wish to have some grass on the ground to land on safely?

Imagine your parents were working so hard to pay for the rent that they had no time to take you anywhere for fun. This is our situation. School is our only place to play.

I love my school but I wish we could live some place where the school playground had some grass so I wouldn't hurt myself when I fall. It would be really nice if we could have a playground where my friends and I wouldn't get hurt.

Please let me have some grass and playground equipment.

(Communication (July 13, 1988) addressed to the Neighbourhoods Committee from Jeannine Gastaud, Apt. 1605, 103 West Lodge Avenue, Mary Legere, Apt. 1121, 103 West Lodge Avenue, and Anne Drumm, Apt. 504, 105 West Lodge Avenue, West Lodge Tenants' Association Steering Committee)

We are writing as long term tenants of 103 and 105 West Lodge Avenue representing approximately 3,000 co-residents. In the past our Tenants Association has represented the tenants at Rent Review Hearings, and meetings about maintenance and repairs. Now we feel it is important to let you know how beneficial playground improvements would be for the majority of the people that live here.

With regards to the number of children living in this area we feel our own grounds do not provide adequate green or play space. We also think Westlodge Parkette does not meet the need of adults or children. We would like to see City funding for Parkdale Public School Playground as we feel it is certainly required in this area.

(Communication (July 8, 1988) from Marie Steele, Apt. 717, 103 West Lodge Avenue)

As a parent in the Parkdale Community, I take a serious interest in the facilities available for people, especially the children and young people.

I have a son in Parkdale Public School and a daughter in Parkdale Collegiate. We have lived in the West Lodge Towers for eleven (11) years. I am past-president of the Parkdale School's Parent's Association; Secretary on the Parkdale Community Center Advisory Council; one of the original members of the Parkdale Playschool Advisory Committee and a member of its Hiring Committee. Presently, I am President of Parkdale Collegiate Parent's Consultative Committee.

Because of my involvement, I feel I can attest to the pulse of the Parkdale Community. Parkdale has been a very transient neighbourhood until recent years. It has become somewhat more "settled" with a definite shift from a low-socio-eocnomic area to a middle class 2- working-parents family community.

Everyone is working hard to provide a decent home for their families and a fun and safe community for everyone to enjoy. Because of the high population density of the immediate area surrounding Parkdale School and Parkdale Community Center, outdoors recreation is essential to everyone's well-being.

Thinking of the children, there is a decided lack of safe, fun area in which to play and spend their leisure time. Attached to Parkdale School is a sterile, concrete "schoolyard cum playground". It's great for riding bikes — if you are a proficient bike rider and don't fall down a lot. It's great for playing "ball-hockey" in the spring and winter. At best, that's the extent of its use by the children of this area at present.

Most children don't play in the schoolyard as it is dangerous and painful if you fall down. It is not conducive to 'playing' - it's cold and hard in the winter and hot and hard in the summer. At the end of West Lodge Avenue, we have a playground limited to the very young children. The wading pool, swings and slide are all geared for children under 10 years old. There are a couple of benches for the older folk to sit on while they watch their children. The rest of the area is a grassy field in summer and an ice rink in winter. If a child isn't imaginative, he'll sit and vegetate in this environment.

Adults are also limited in their relaxation areas. They either sit on their apartment balconies or they sit inside. Living in West Lodge Apartments, between 50-100 children play in the front 'courtyard' enclosed by the 2 building towers. They run, ride bikes, play ball and badminton - all in between cars coming and going into the building garage. It gets very hazardous as children are carefree, not careless!

We need the Parkdale Public schoolyard to be made into a functional "playground". We need an area to meet other Parkdale residents and sit and say hello. We need to see our children spending fun, safe and productive days in a working imaginative playground. We need to feel our concerns are being heard and are being given some considerations.

Let's make the Parkdale School Playground a green, colorful fun and imaginative place to go all year round. All it takes is Desire, which we have, and Money, which you have. Together we'll make a great team and all to the benefit of our children - our Future.

(Communication (July 12, 1988) addressed to City Council from Ling Chi Wong, Chinese Instructor, Heritage Language Summer Program, Parkdale Public School)

My children always ask me to take them out and play in a playground because they want a large place to run around, having activities and to meet friends. It is always nice if we would have a playground here in the neighbourhood.

As I understand there are a lot of children here and most of their parents work very hard and can't spare much time for their children. It is a crisis that they would go wrong if they don't have a proper place to go and have their social activities. Apparently, we need a playground facility here. Children need care and why don't we offer them. I hope Council would consider about it.

(Communication (July 11, 1988) addressed to the Neighbourhoods Committee from Tony Ruprecht, M.P.P. Parkdale)

Re: Parkdale Public School Playground, c/o Leona Sherriff, 604-29 Spencer Avenue, Toronto

I am writing on behalf of Mrs. Sherriff who has advised me of the lack of a proper playing area for her children.

Mrs. Sherriff has informed me that her 2 young girls regularly come home with torn clothes and bruises because of having played in an asphalt covered ground. I also understand that there is no playing field or recreational equipment available for most of the children who attend the school and live in the area.

Given that the Board of Education seems willing to actively consider the proposal for a proper playground, and the residents and staff are supportive, I would hope that the merits of this idea be favourably considered.

Thank you in advance for your kind attention to this letter.

(Communication (undated) addressed to the Commissioner of Parks and Recreation from N. Gaye Zimmerman-Huycke)

If you lived in Parkdale and had children here you would understand why we need more parks! The parks are full of hot children in the summer. Hot children who often have no other access to recreation. The wading pools are full! We have so many apartment buildings and where there is cheaper rent there will always be lots of children.

Also please find a way to clean them up. My son has a 2 cm cut on his heel from glass in the Masaryk-Cown park. There is so much glass there.

My family needs your parks.

(Communication (undated) addressed to the Commissioner of Parks and Recreation from from Bonnie Campbell)

I am writing with regards to the new park that was promised us in Parkdale. It is imperative that we have a new park that is maintained as Parkdale is a high density area especially in this area of Parkdale.

If you have any compassion for the children in Parkdale, you will see to it that this Park is put in and maintained, not like the others in Parkdale, where we fish glass out of our children's toes.

(Communication (undated) from Danielle Richardson, 262 Dunn Avenue, Toronto)

Let it be known that I, Danielle Richardson fully support a new park at the Parkdale Community Center and Public School. Parkdale is a high density area that needs as many parks and recreation areas as can be facilitated.

(Communication (undated) from Helen Luedden, 63 Spencer Avenue, Toronto)

As a caring parent of Parkdale, I fully support a new park at the Parkdale Community Centre and Public School. I hereby will also recommend that special attention be paid for the upkeep of the park's environment. Thank you.

(Communication (July 14, 1988) from Evan Sehow, Project Manager, More Than Child's Play)

Parkdale needs more Parks. We fully support the request for a park at Parkdale Public School. This area of the city is extemely densely populated and there are not sufficient parks at present to meet children's needs.

We would also like to add that the parks now available are not kept up properly, glass and refuse are common.

The Executive Committee also submits the communication (June 15, 1989) from the City Services Committee:

At its meeting held on Tuesday, June 14, 1988, the City Services Committee had before it a report (June 2, 1988) from the Commissioner of Parks and Recreation respecting the feasibility of constructing a gravel path on Roycroft Park to interconnect Boulton Drive with the existing pathway system which is located in the Nordheimer Ravine, west of the park.

The City Services Committee recommends to the Executive Committee that funds in the amount of $18,000.00 be provided for the construction of a proper crushed stone path through Roycroft Park to connect Boulton Drive and the Nordheimer Ravine, as described in the foregoing report from the Commissioner of Parks and Recreation.

(Report (June 1, 1988) addressed to the City Services Committee from the Commissioner of Parks and Recreation)

Subject: Construction of Gravel Path - Roycroft Park (Ward 14)

Origin: City Council - March 7 and 11, 1988 (c36csc88513:12)

Comments: City Council, at its meeting held on March 7 and 11, 1988, adopted a recommendation contained in Clause 21 of City Services Committee Report No. 7, Executive Committee Report No. 9, to the effect that the Commissioner of Parks and Recreation be requested to report on the feasibility of constructing a gravel path in Roycroft Park to interconnect Boulton Drive with the existing pathway system which is located in the Nordheimer Ravine, west of the park.

An inspection of Roycroft Park has revealed that a path has, in fact, been worn in the grass to connect Boulton Drive with the existing crushed stone path which runs through the southerly portion of Sir Winston Churchill Park to the pathway in the Nordheimer Ravine.

This worn path has muddy areas due to water seepage from an adjacent bank and is generally muddy during and following periods of inclement weather.

The construction of a proper crushed stone path would greatly improve the surface conditions for both pedestrians and cyclists.

The estimated cost to construct such a path, which should be 2 metres wide and have a 100 mm base layer of 19 mm clear stone and a 50 mm surface layer of compacted limestone screenings, is $18,000.

Funds were not provided in this Department's 1988 budget for the construction of such a path.

Conclusion: The construction of a proper crushed stone path through Roycroft Park to connect Boulton Drive with the existing pathway system in Sir Winston Churchill Park and the Nordheimer Ravine is not only feasible, but highly desirable from a pedestrian and cyclist point of view.

If your Committee wishes to have this crushed stone path constructed, then funds in the amount of $18,000 will have to be provided for such purpose.

The Executive Committee also submits the report (January 9, 1989) from the Neighbourhoods Committee:

At its meeting held on January 5, 1989, the Neighbourhoods Committee again had before it the report (June 27, 1988) from the Commissioner of Planning and Development respecting school yard improvements at St. Lucy Separate School, together with a communication from the Administrator, Neighbourhoods Committee setting out the recommendations made by the Committee on July 14, 1988, as follows:

"1. That the concept for a St. Lucy Playground redevelopment plan similar to that shown on Map 3 attached to the report (June 27, 1988) from the Commissioner of Planning and Development, be endorsed in principle;

2. That there be no public east-west lane between Clinton Street and the existing public lane;

3. That the School provide the .67m widening to the existing north-south lane along the west limits of the school property;

4. That this decision be placed on the Neighbourhood's Committee agenda at the first meeting of the new Council with the request that the 1989 Council consider requesting the Metropolitan Toronto Separate School Board to share in the cost of bringing this redevelopment plan to a reality."

The Neighbourhoods Committee reconfirmed the foregoing action and further recommended that the City's contribution to this redevelopment plan be an amount of $132,400 on the condition that the Metropolitan Separate School Board contribute an equal share in the project, and that this matter be referred to the Budget Review Group for consideration in the 1989 Capital Budget of the Department of Parks and Recreation.

(Report (June 27, 1988) addressed to the Neighbourhoods Committee from the Commissioner of Planning and Development and the Commissioner of Parks and Recreation)

Subject: St. Lucy Separate School - School Yard Improvements (Ward 4)

Origin: Commissioner of Planning & Development and Commissioner of Parks and Recreation (c71nhc88063:172)

Comments: On December 7, 1987, Councillor Joe Pantalone, representatives from the Planning and Development Department met with Mr. G. Darmanin, Principal of St. Lucy School and representatives of the Metropolitan Separate School Board (MSSB) to discuss the upgrading of St. Lucy Separate School playground at 80 Clinton Street. Four other meetings were also held to discuss this subject.

The MSSB wishes to upgrade its property and are seeking assistance from the City. The Planning & Development Department and the Parks & Recreation Department have made a concept proposal (Map 2) to the MSSB, which suggested that the public lane running along the west side of the property be widened to City standards, that a new east-west lane, connecting Clinton Street with the existing public lane be created at the north end of the site and a landscape buffer between the school and the senior citizen building currently being constructed to the south, be created.

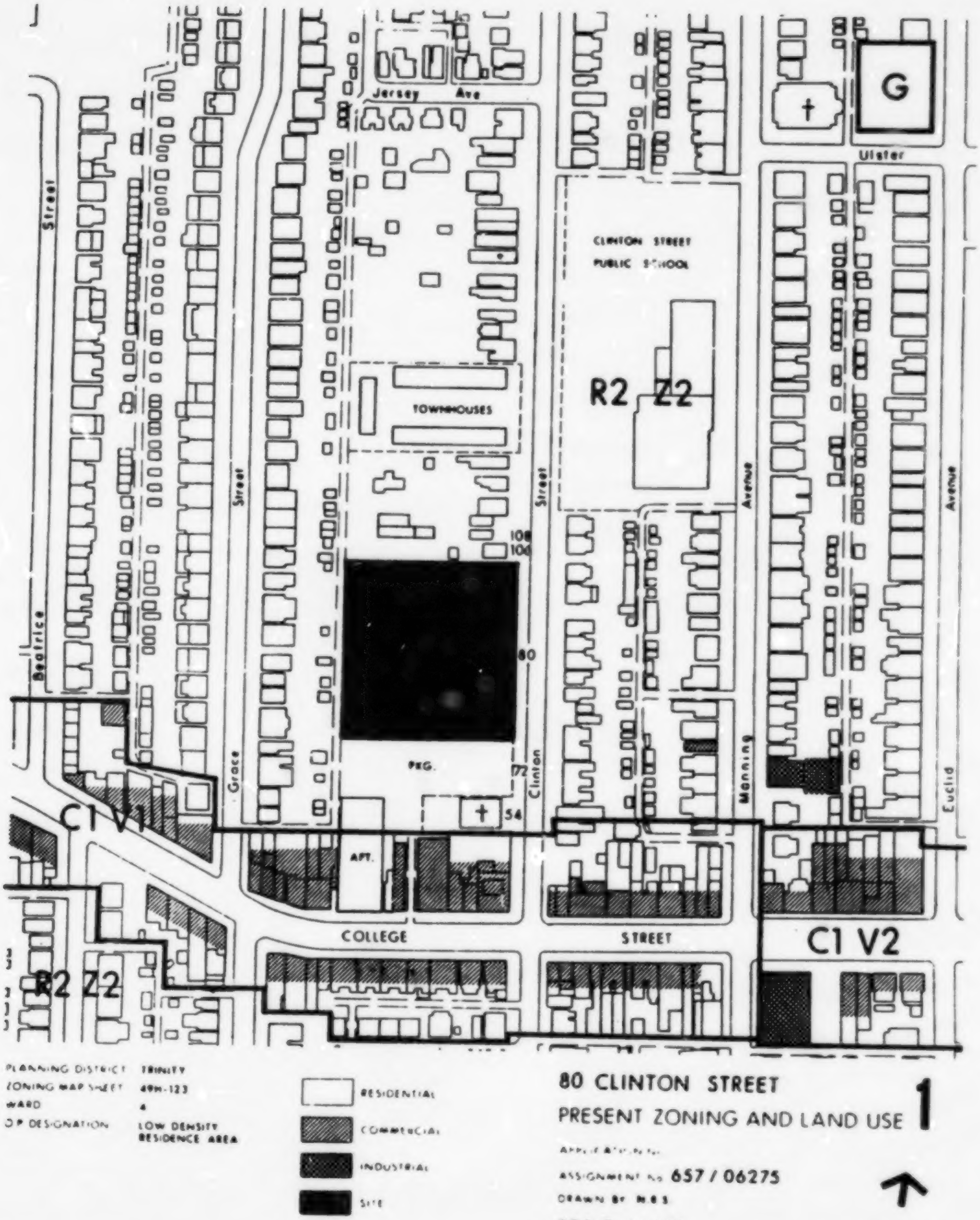
The MSSB reviewed the City's proposal and presented a counter proposal (Map 3) which indicates an upgrading of space at the front of the building, a grass playing field and an improved play area for the smaller children at the north end of the school.

The MSSB representatives explained that St. Lucy School yard at 1.7 acres was considered a small parcel of land and below general requirements and that land could only be dispensed on the basis of fair market value. The MSSB would have to demonstrate to the Ministry of Education that the exchange would be of equal value, since in a situation of less than market value the MSSB pays a penalty to the Ministry of Education in terms of a negative grant. For these reasons the representatives of the MSSB felt that the creation of a new east-west lane was not a supportable option.

It is our opinion that the MSSB proposal should not be supported for financial assitance. The upgrades indicated in their proposal are ones that should occur naturally, to support their own curriculum and the overall enhancement of the property. The close proximity of the recently developed school yard at Clinton Public School and the proximity of other City parks in the area such as Harbour park, Bickford Park and the parkette at Euclid and Ulster, indicate that the area is not deficient in park space.

The community benefit of the creation of the new east-west lane could justify the improvements to the school yard as proposed by the MSSB representatives and this new lane would alleviate the traffic problems in the Jersey lane system and would be a benefit to the community. The Commissioner of Public Works concurs with this. Therefore, if the MSSB representatives reconsidered its position with respect to the creation of the new east-west lane, then the City could help finance the improvements to St. Lucy Separate School playground.

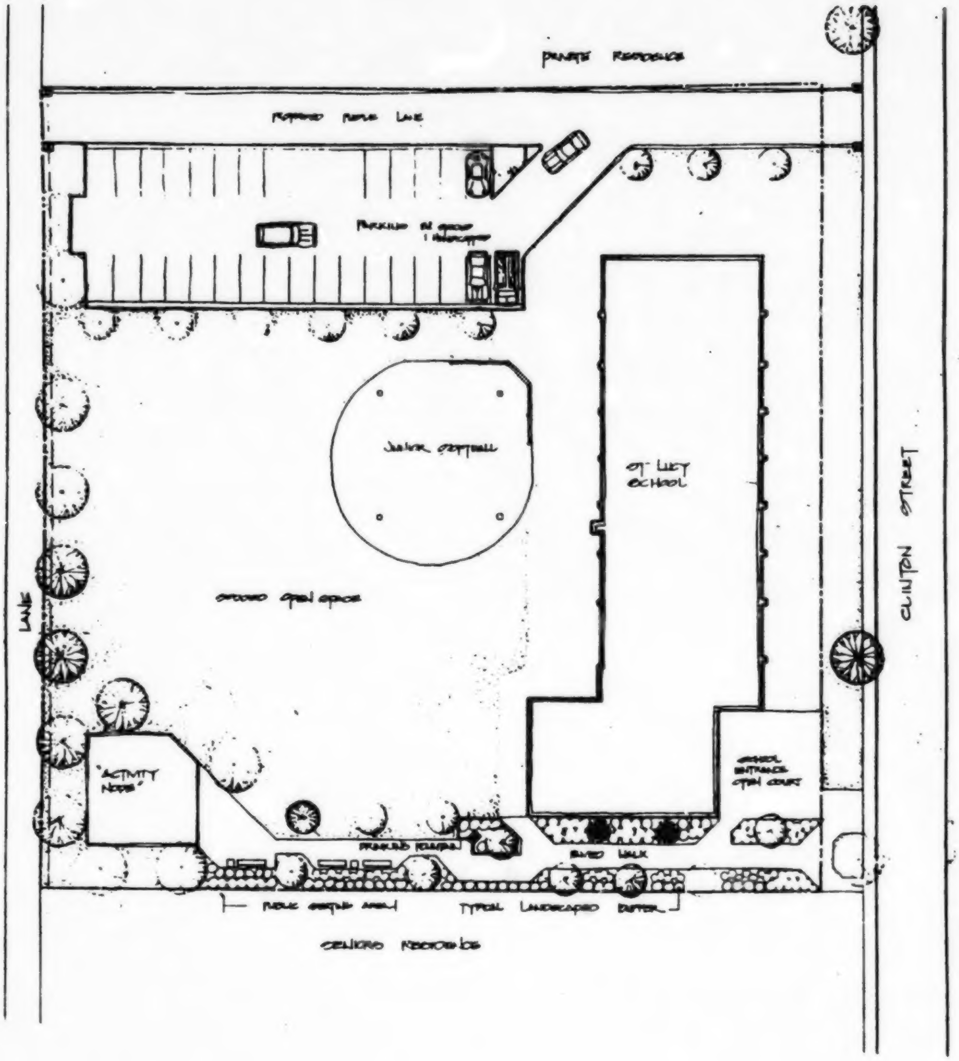
Recommendation: That this report be received for information.


Jersey Ave
Ulster
G
Beatrice Street
Grace Street
Clinton Street
Manning Avenue
Euclid Avenue
CLINTON STREET PUBLIC SCHOOL
R2 Z2
TOWNHOUSES
108
100
80
72
54
PKG.
APT.
C1 V1
C1 V2
COLLEGE STREET
R2 Z2
RESIDENTIAL
COMMERCIAL
INDUSTRIAL
SITE

PLANNING DISTRICT TRINITY
ZONING MAP SHEET 49H-123
WARD 4
O.P. DESIGNATION LOW DENSITY RESIDENCE AREA

80 CLINTON STREET
PRESENT ZONING AND LAND USE **1**

APPLICATION No.
ASSIGNMENT No. **657 / 06275**
DRAWN BY N.E.S
SCALE 1:2400 JUNE 1988
CITY OF TORONTO PLANNING AND DEVELOPMENT DEPARTMENT
ROBERT E. MILLWARD COMMISSIONER
COMMUNITY AND NEIGHBOURHOOD PLANNING DIVISION


PRIVATE RESIDENCE
PROPOSED PUBLIC LANE
JUNIOR SOFTBALL
ST. LUCY SCHOOL
GRASSED OPEN SPACE
LANE
CLINTON STREET
"ACTIVITY NODE"
DRINKING FOUNTAIN
PAVED WALK
SCHOOL ENTRANCE OPEN COURT
PUBLIC SEATING AREA
TYPICAL LANDSCAPED BUFFER
SENIORS RESIDENCES

2

SITE DEVELOPMENT CONCEPT

ST. LUCY CATHOLIC SCHOOL

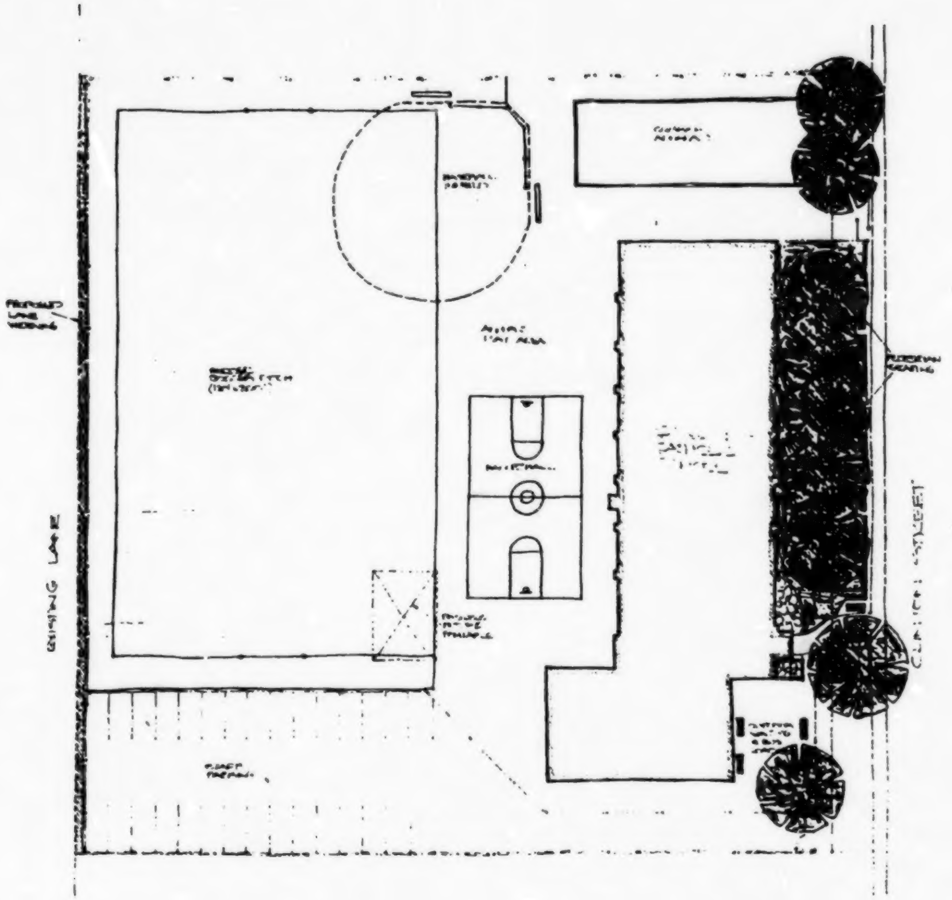
ASSIGNMENT NO. **657/06275**

CITY OF TORONTO PLANNING AND DEVELOPMENT DEPARTMENT
Robert E. Millward, Commissioner

REDUCED DRAWING

COMMUNITY AND NEIGHBOURHOOD PLANNING DIVISION

JUNE 1988



3

PRELIMINARY CONCEPT PROPOSAL

ST. LUCY CATHOLIC SCHOOL

ASSIGNMENT NO. 657/06275

CITY OF TORONTO PLANNING AND DEVELOPMENT DEPARTMENT
Robert E. Millward, Commissioner

REDUCED DRAWING

COMMUNITY AND NEIGHBOURHOOD PLANNING DIVISION

JUNE 1988

(Report (July 18, 1988) addressed to the Executive Committee from the Neighbourhoods Committee)

At its meeting held on July 14, 1988, the Neighbourhoods Committee had before it a report (June 27, 1988) from the Commissioner of Planning and Development and the Commissioner of Parks and Recreation respecting school yard improvements at St. Lucy Separate School.

The following persons addressed the Committee:

- Joanne Davies, MacMillan Binch, Box 38, S. Tower, Royal Bank Tower, Toronto, M5J 2J7;
- Nettie Vaughan, Chair, Wychwood Park Residents' Association, 12 Wychwood Park, Toronto, M6G 2V5; and
- Councillor Pantalone.

The Neighbourhoods Committee recommends:

1. That the concept for a St. Lucy Playground redevelopment plan similar to that shown on Map 3 attached to the report (June 27, 1988) from the Commissioner of Planning and Development, be endorsed in principle;
2. That there be no public east-west lane between Clinton Street and the existing public lane;
3. That the School provide the .67m widening to the existing north-south lane along the west limits of the school property;
4. That this decision be placed on the Neighbourhood's Committee agenda at the first meeting of the new Council with the request that the 1989 Council consider requesting the Metropolitan-Toronto Separate School Board to share in the cost of bringing this redevelopment plan to a reality.

The Executive Committee also submits the communication (undated) from Councillor Silva:

Whereas the Neighbourhoods Committee, at its meeting of July 14, 1988, recommended that the Saint Lucy's Playground Development be approved in principle; and

Whereas the Neighbourhoods Committee, at its meeting of January 5, 1989, reaffirmed this recommendation on the condition that the Metropolitan Separate School Board contribute an amount equal to half the estimated cost of $264,400.; and

Whereas the development was planned in such a way that it can be phased in over a period of 2 years;

Therefore Be It Resolved that the City of Toronto contribute its share of $132,200.00 in two grants over a period of two years; and that the first installment be advanced once the Metropolitan Separate School Board approves its share of the cost.

The Executive Committee also submits the communication (January 27, 1989) from A. J. Barone, Director of Education and Secretary, Metropolitan Separate School Board:

Re: Playground Improvements - St. Lucy Catholic School

The Metropolitan Separate School Board has been investigating with officals of the City of Toronto, local ward representatives and members of the local community, the possibility of a joint venture with the City to improve the playground facilities at St. Lucy Catholic School.

At its meeting on January 17, 1989, the Executive Committee of Council in considering a report of the Neighbourhoods Committee, requested clarification from Metropolitan Separate School Board on its financial commitment and proposed timing for this community improvement.

I would like to take this opportunity to advise you that the Metropolitan Separate School Board is firmly committed to a joint venture project with the City of Toronto.

At its regular meeting on January 26, 1989, the Metropolitan Separate School Board approved the following resolution:

"Recommending, in connection with the report regarding St. Lucy Catholic School Proposed Site Improvements

(a) that playground/site improvements at St. Lucy Catholic School be approved and included in the 1989 budget subject to a 50% shared cost agreement with the City of Toronto, with the Board's share not to exceed $135,000.

(b) that the Director of Education be authorized to enter into an agreement with the City of Toronto regarding improvements to the St.Lucy School Playground."

Your understanding and cooperation in this matter is appreciated.

The Executive Committee also submits the report (December 20, 1988) from the City Services Committee:

At its meeting held on Friday, December 16, 1988, the City Services Committee had before it a communication (November 18, 1988) from Councillor Jakobek respecting improvements to the two level sidewalk on the north side of Queen Street East, between Hammersmith Avenue and Glenmanor Drive.

The Committee recommends that the reconstruction of the sidewalk at this location be approved and that the necessary funds be provided for this purpose.

(Communication (November 18, 1988) addressed to the City Services Committee from Councillor Jakobek)

Re: Two level sidewalk on the north side of Queen Street East, between Hammersmith Avenue and Glen Manor Drive.

I have attached for your information a copy of a response from the Commissioner of Public Works to my request for the design of a new sidewalk without a step at the above-noted location.

I would like to address the City Services Committee on this matter at the earliest possible date. Please advise when this item will be tabled on your agenda.

(Communication (November 14, 1988) addressed to Councillor Jakobek from the Commissioner of Public Works)

I refer to your letters of September 7, 1988, and October 12, 1988, regarding possible improvements to the two level sidewalk at the above noted location.

The present two level design is dictated by the fact that the difference in elevation between the pavement on Queen Street East and the entrances to the stores is too great to permit a one level sidewalk in accordance with my Department's specifications for gradients of sidewalks. A stepped sidewalk in some form is required in order to maintain an acceptable crossfall.

An alternative to the present stepped walk design would be to reconstruct the sidewalk, with the step being installed closer to the curb. This alternative would provide for a wider sidewalk adjacent to the buildings. The location, however, of the step cannot be set less than 1 meter (3 feet) from the curb, in order to allow doors of parked cars to open on the passenger side.

The pavement and track allowance together with the Adjacent sidewalks and curbs on Queen Street East from Wineva Avenue to MacLean Avenue West were reconstructed in 1981. The work included partial repairs to the sidewalks in the subject block. In view of the recent work on Queen Street East, the existing surface facilities are in good condition.

The estimated cost to reconstruct the sidewalk in this block in order to place the step 1.0 meter off the curb is $35,000.00. In my view, this alternative would not greatly improve the present situation and,in consideration of the condition of the walks, I cannot justify the expenditure at this time.

The Executive Committee also submits the report (September 21, 1988) from the City Services Committee:

At its meeting held on Tuesday, September 20, 1988, the City Services Committee had before it a report (September 19, 1988) from the Kensington Market Area Task Force respecting gas mains along Augusta Avenue.

The City Services Committee recommends the adoption of the foregoing report.

(Report (September 19, 1988) addressed to the City Services Committee from the Kensington Market Area Task Force)

At its meeting held on September 15, 1988, the Kensington Market Area Task Force had before it a communication from Mr. A. Pressick, Manager, Planning and Technical Services, Consumers' Gas, respecting the gas mains along Augusta Avenue.

In his communication, Mr. Pressick advised that the estimated cost to relocate the gas mains and services that presently restrict the wholesale introduction of enclosed structures in the boulevard area along Augusta Avenue is $250,000.

The Task Force recommends that the amount of $250,000. be included in the City's Capital Budget for 1989, and that the issue of recoveries be dealt with as a separate issue when the Capital Budget comes forward.

(Communication dated September 15, 1988, from A. Pressick, Manager, Planning and Technical Services, Consumers Gas, addressed to the Administrator, Kensington Market Area Task Force)

I have the following information to report to the Task Force in response to the questions raised in the letter form Mr. G. Fisher and Mr. A. Schwan dated July 29, 1988.

1. The estimated cost to relocate the gas mains around the five offending structures is $173,000. The estimated cost does not incldue a cost to relocate the gas main at 71 Oxford Street as the structure is being altered from over the gas main.

   As I indicated previously, Consumers Gas is prepared to charge only the direct costs for altering the gas mains which would reduce the estimated amount to approximately $130,000.

2. The estimated cost to relocate the gas mains and services that presently restrict the wholesale introduction of enclosed structures in the boulevard area along Augusta Avenue is $250,000.

3. Consumers Gas has experienced a very small number of maintenance problems with the existing gas mains along and immediately adjacent to Augusta Avenue, and we have no immediate plans to replace these mains.

   The existing gas mains were installed as indicated below:

On	From	To	Size	Year Installed
Augusta Ave.	College St.	Nassau St.	NPS 6	1961
Augusta Ave.	College St.	Nassau St.	NPS 6	1964
Augusta Ave.	Wales Ave.	Dundas St. W.	NPS 6	1925
Nassau St.	Augusta Ave.	Bellvue Ave.	NPS 6	1925
Oxford St.	Bellvue Ave.	Spadina Ave.	NPS 4	1935

(Joint communication (July 28, 1988) addressed to the Commissioner of Public Works from Gus Fisher, Kensington Market Businessmen's Association, and Allan Schwam, Kensington Residents' Association)

We are writing in response to your letter of July 26 to Mr. Jack Rozen, 234 Augusta Avenue, concerning an illegal structure over thgas main at 234 Augusta, and similar letters sent out regarding similar structures at 149-153 Augusta, 257 Augusta, 259 Augusta, 285 Augusta, and 71 Oxford Street. Your letter advises that Consumers' Gas intends to move in and relocate the mains at these six addresses, commencing August 15.

City Council adopted a report (June 9, 1988) from the Kensington Market Area Task Force advising temporary measures until the Task Force recommends a long-term solution to this matter. The task force has met to discuss the matter, and we are writing to advise you what our recommendation to the City (at our August 25 Task Force Meeting) will be.

We recommend relocation of all the gas mains to the street allowance of Augusta Avenue: on the east side, from Nassau to College and from Wales to Dundas; on the west side, from Oxford to College and from Wales to Dundas. The need for consolidation of the mains on Nassau from Augusta to Bellevue should also be examined.

In order that our detailed recommendations on August 25 reflect all the relevant facts, could you provide us with the following information in time for our meeting:

1. The cost of relcoating the six offending mains commencing August 15, as proposed by Consumers' Gas (we understand that Consumers' has indicated they will pay half the cost);
2. The cost of relocating the strips around the offending mains, as specified in paragraph 3 of this letter;
3. The lifetime expectancy of the gas lines and mains presently under discussion. (We estimate them to be close to 50 years old.) How many years before they would have to be replcaed anyway?
4. A list of contractors approved by Consumers' Gas to do the work-so that we can get some perspective on Consumers' Gas estimates;
5. The cost of relocating the six offending mains as part of the larger project the Task Force is recommending to Council.

We trust that you will advise Consumers' Gas to wait for City Council's decision on the Task Force recommendation, and thank you for your attention to our other questions here.

The Executive Committee also submits the joint communication (February 13, 1989) from Allan Schwan, President, Kensington Market Residents' Association and Gustav Fisher, President, Kensington Businessmen's Association):

Re: Gas Mains along Augusta Avenue, February 14, Agenda

The following is a proposed amendment that we feel would assist the Kensington Task Force in a fair and balanced manner:

Be it resolved that this Committee recommends that funds be included in the 1989 Capital Budget for gas mains along August Avenue. The specific issue of recoveries of funds for gas mains along August Avenue is to be referred back to the Kensington Market Task Force for a detailed recommendation, and that the city prepare an application to the Ministry of Municipal Affairs (P.R.I.D.E. Program) for funding.

The Executive Committee also submits the report (undated) from Mr. David Perlman, 72A Kensington Avenue, Toronto:

In October 1988, the Kensington Market Area Task Force passed a motion requesting that the City consider the relocation of all the gas mains on Augusta Avenue from the boulevard to the travelled portion of the street.

The request was made after the Task Force had received information to the effect

a) that the relocation of all the mains on the street would cost only 15% more than the task, currently proposed by Consumers Gas, of further complicating the already complicated zigzag of the August main, by relocating to under the travelled portion of the street six mains that are at present underneath canopies and therefore present a danger of gas accumulation in the event of a leak; b) that many portions of the Augusta main are over 60 years old; c) that it may be possible for the City to recover the cost of the relocation via the Province's program for Renewal Improvement, Development and Economic Revitalization or the City's CAIP program provided that the relocation is part of "a comprehensive plan for the neighbourhood, as well as a clear public benefit with some economic spin-offs" (Robert E. Millward, Commissioner of Planning to Councillor Dale Martin, October 26, 1987). d) that at present the resolution of the gas mains dispute is an obstacle in the path of considering what recommendations the task force might make in regard to the application of the city's streets by-laws regarding canopies in Kensington Market.

In order to disentangle the gas mains/canopies issues, and in order to give the Task Force's work some sequence and method, and in order to set in motion the process of focusing the task force's attention on coming up with comprehensive recommendation for the Kensington Market Area, the Task Force asked that the City approve funding for the gas mains along the entire portion of Augusta Avenue to be relocated to under the travelled portion of the street, with the issue of recoveries to be dealth with separately, once the total shape of the task force's recommendations for the west Market is known.

It has come to our attention that Budget Review Committee is now recommending to you that the issue of recovery be dealt with first. If the City does this, it should be done in the knowledge that the City is putting the work of the Task Force back to square one, and making it very unlikely that the Task Force, as a collaboration between residents and businesses in the Kensington Market area can continue. The membership of the business association feel very strongly that if the City is not prepared to go this far in taking the first step to untangle the gas mains/canopies knot, there is little reason to hope that any of the other suggestions and recommendations of the Task Force will be taken seriously. From the residents' side, there is a feeling that, without resident/business cooperation, there is a feeling that, without resident/business cooperation, there is little point in trying to address market-wide issues in a forum like the task force.

It would be a great pity if the work of the Task Force were to be thus nipped in the bud, since the momentum is building steadily, and the task force has been able to launch effective dialogue among many of the interest groups in the market area, including the Parking Authority, George Brown College, the Toronto Hospital, and so on. It provides, potentially, a way for one of the Spadina communities most affected by the current downtown west development boom to retain some control over its own future.

We urge Executive to recommend to Council that they approve the funds sought for gas mains relocation on Augusta Avenue.

The Executive Committee also submits the report (January 24, 1989) from the City Services Committee:

At its meeting held on Friday, January 20, 1989, the City Services Committee had before it a report (January 10, 1989) from the Commissioner of Public Works respecting the proposed road closure of Earl Street and Huntley Street - revised design.

The City Services Committee also had before it a communication (January 18, 1989) from Councillor Layton.

The City Services Committee recommends the adoption of the report (January 10, 1989) from the Commissioner of Public Works.

The City Services Committee also recommends that the Commissioner of Public Works establish a Working Committee comprised of the Midtown Neighbourhood Association, Urban Design Division of the Department of Planning and Development, and a representative of the Department of Public Works to discuss and plan the design of the hammerhead at Earl and Huntley Streets.

(Report (January 10, 1989) addressed to the City Services Committee from the Commissioner of Public Works)

Subject: Proposed road closure of Earl Street and Huntley Street - revised design. (Ward 6)

Origin: City Services Committee - October 4, 1988 (c39csc89032:117)

Comments: On October 4, 1988, the City Services Committee considered my report dated August 2, 1988, detailing a proposed road closure of Earl Street and Huntley Street and coincident widening of Earl Street, between Huntley Street and Sherbourne Street. The City Services Committee recommended that the City of Toronto Executive Committee be requested to provide funds in the amount of $150,000.00 to cover the cost of construction and that the appropriate City Officials be authorized to take whatever action is necessary to give effect thereto, including the introduction in City Council of any Bills which may be required. The City of Toronto Executive Committee on October 12, 1988, referred this matter to the Budget Review Group for consideration with the 1989 Capital Budget.

Subsequent to the aforementioned Executive Committee meeting I had occasion to review the design of the widening of Earl Street. The purpose of this review was to investigate the possibility of saving as many trees as possible on the south side of Earl Street. A second design has been developed, the details of which are shown on attached Drawing No. 421F-2202, which retains the major trees on the south side of Earl Street at the expense of roadway width in proximity of these trees. In addition, the south side sidewalk has been relocated to a point approximately 0.5 metres north of the south street line.

Whereas the initial proposal maintained the existing parking regulations it will be necessary with the new design to prohibit stopping on the south side of Earl Street between a point 35 metres west of Sherbourne Street and a point 135 metres west of Sherbourne Street. Permit parking is authorized on Earl Street on a street name basis. Twenty-two parking spaces are available and as of January 6, 1989 twenty-two parking permits have been issued. The new design of the widening of Earl Street will result in the loss of six permit parking spaces which will create deprivation with respect to permit parking.

The estimated cost to construct the initial design for closing the Earl Street and Huntley Street intersection and widening Earl Street, between Huntley Street and Sherbourne Street, was $150,000.00. The new proposal on the other hand will cost an estimated $85,000.00. The difference in cost is because the majority of the trees on the south side of Earl Street will be saved under the latest design and the roadway will not be widened in some locations as much as previously proposed.

The widening of the Earl Street pavement constitutes an alteration to a public highway pursuant to the provisions of the Municipal Act.

I have consulted with the Commissioner of the Parks and Recreation Department on this matter and he is in agreement with the design shown on Drawing No. 421F-2202.

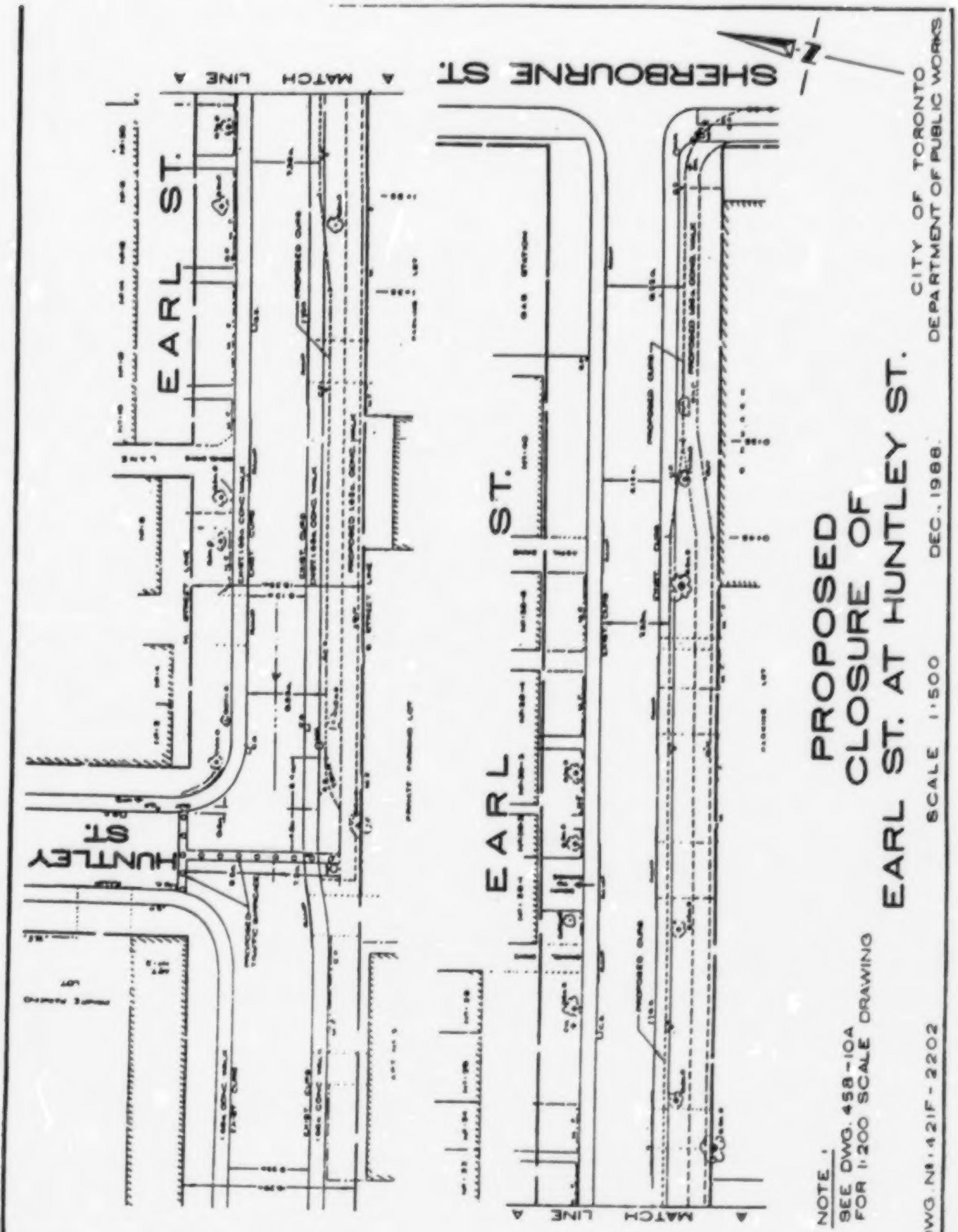
Recommendation: In light of the previous recommendation of the City Services Committee to undertake the closing of the Earl Street and Huntley Street intersection and coincident widening of Earl Street, between Huntley Street and Sherbourne Street, I recommend that:

1. The proposal identified as Drawing 421F-2202 supersede the previous proposal as shown in Drawing No. 458-10;
2. The revised proposal (Drawing No. 421F-2202) be referred to the City of Toronto Executive Committee with the request that the Budget Review Group consider this item with the 1989 Capital Budget;

3. I be requested to report further on the highway alterations involved with the closing of the intersection of Earl Street and Huntley Street;

4. The appropriate City Officials be authorized to take whatever action is necessary to give effect thereto, including the introduction in Council of any Bills which may be required; and

5. The Chairman of the City Services Committee be directed to fix a time during a future meeting of the Committee at which time representations for and against the proposed amendment to By-law No. 21333 will be heard and that as permit parking is involved the giving of notice of hearing respecting the above mentioned amendment to By-law No. 21333 be accomplished by the placing of a public notice in the daily press by the City Clerk, funds therefor to be provided from the accounts of the Department of Public Works, and that written notice by the City Clerk be given to all persons previously polled, either formally or informally, on Earl Street, in a form satisfactory to the City Solicitor at least fifteen days prior to the holding of such meeting and that further consideration of this report be deferred until after such representations have been heard.


SHERBOURNE ST.
EARL ST.
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CITY OF TORONTO
DEPARTMENT OF PUBLIC WORKS
PROPOSED
CLOSURE OF
EARL ST. AT HUNTLEY ST.
SCALE 1:500
DEC., 1988.
NOTE:
SEE DWG. 458-10A
FOR 1:200 SCALE DRAWING
DWG. No. 421F-2202

(Communication (January 18, 1989) addressed to the City Services Committee from Councillor Layton)

Re: Proposed road closure on Earl and Huntley Streets, revised design.

I would like to add my support to the recommended changes to the proposed road closure of Earl Street and Huntley Street.

In addition, I would ask the City Services Committee to request that the Department of Public Works establish a working committee consisting of the Midtown Neighbourhood Association, the Urban Design Division of the Planning Department, and a representative of the Public Works Department to discuss and plan the design of the hammerhead at Earl and Huntley Streets.

Further, that City Services Committee adopt the report and not defer the matter as recommended in recommendation No. 5, of the City Services Report. The adoption of the report is recommended so that the proposed road closure can be constructed as soon as possible in the early spring.

Recommendation: That the City Services Committee adopt the report and not defer the matter as recommended in recommendation No. 5 of the City Services Report; and that the Commissioner of the Department of Public Works establish a working committee consisting of the Midtown Neighbourhood Association, the Urban Design Division of the Planning Department and a representative of the Public Works Department to discuss and plan the design of the hammerhead at Earl and Huntley Streets.

Thank you for your attention to this request.

(Report (August 2, 1988) addressed to the City Services Committee from the Commissioner of Public Works)

Subject: Proposed road closure of Earl Street and Huntley Street. (Ward 6)

Origin: City Services Committee - March 22, 1988 (c39csc88696:117)

Comments: On March 22, 1988, the City Services Committee had before it a communication from Councillor Dale Martin respecting street related changes proposed by the Mid-Town Residents' Association to control excessive traffic and the disruptive activities associated with street soliciting that occur in their neighbourhood. The specific changes requested were:

1. removal of the sidewalk on the south side of Earl Street
2. construction of a hammerhead east of Huntley Street on Earl Street
3. construction of an island at the intersection of Earl Street and Huntley Street

I was requested to report on the implementation of the above proposals and prepare a formal map of the streets involved.

Attached Drawing No. 421F-2147 shows the proposed changes. The detailed construction works are shown on Drawing No. 458-10 which will be available at your meeting.

At present, Earl Street operates one-way westbound. Right turns are prohibited at anytime from eastbound Isabella Street to southbound Huntley Street and from southbound Sherbourne Street to westbound Earl Street.

By relocating the sidewalk on the south side of Earl Street it is possible to provide sufficient pavement width to accommodate the necessary two-way traffic flow and parking on one side of Earl Street. However, without encroaching onto private property it is not possible to construct a turning circle or hammerhead of sufficient radius to enable easy turning of other than passenger automobiles. This will severely restrict refuse collection and snow removal by my forces since it would be necessary to drive in reverse on Earl Street to either Sherbourne Street or Jarvis Street. This situation would pose a major safety hazard.

The Department of Ambulance Services which services both Wellesley Hospital and Princess Margaret Hospital located one block south of Earl Street on Wellesley Street East is of the opinion that this closure will add an unnecessary degree of confusion and extend response time to crews working in this area.

While the City of Toronto Fire Department has no objections to this proposal they will face the same problems with their equipment as I have described above.

The closure of Earl Street at Huntley Street will leave Isabella Street as the only east-west connection between Sherbourne Street and Jarvis Street from Wellesley Street East to Bloor Street East. This will undoubtedly result in increased traffic flow on Isabella Street and across the frontage of Our Lady of Lourdes School. If the residents' proposal is implemented the right turn restrictions on Isabella Street at Huntley Street and on Sherbourne Street at Earl Street would be rescinded.

I estimate it will cost $150,000.00 to provide a simple blockage of the Earl Street and Huntley Street intersection and widen Earl Street between Huntley Street and Sherbourne Street.

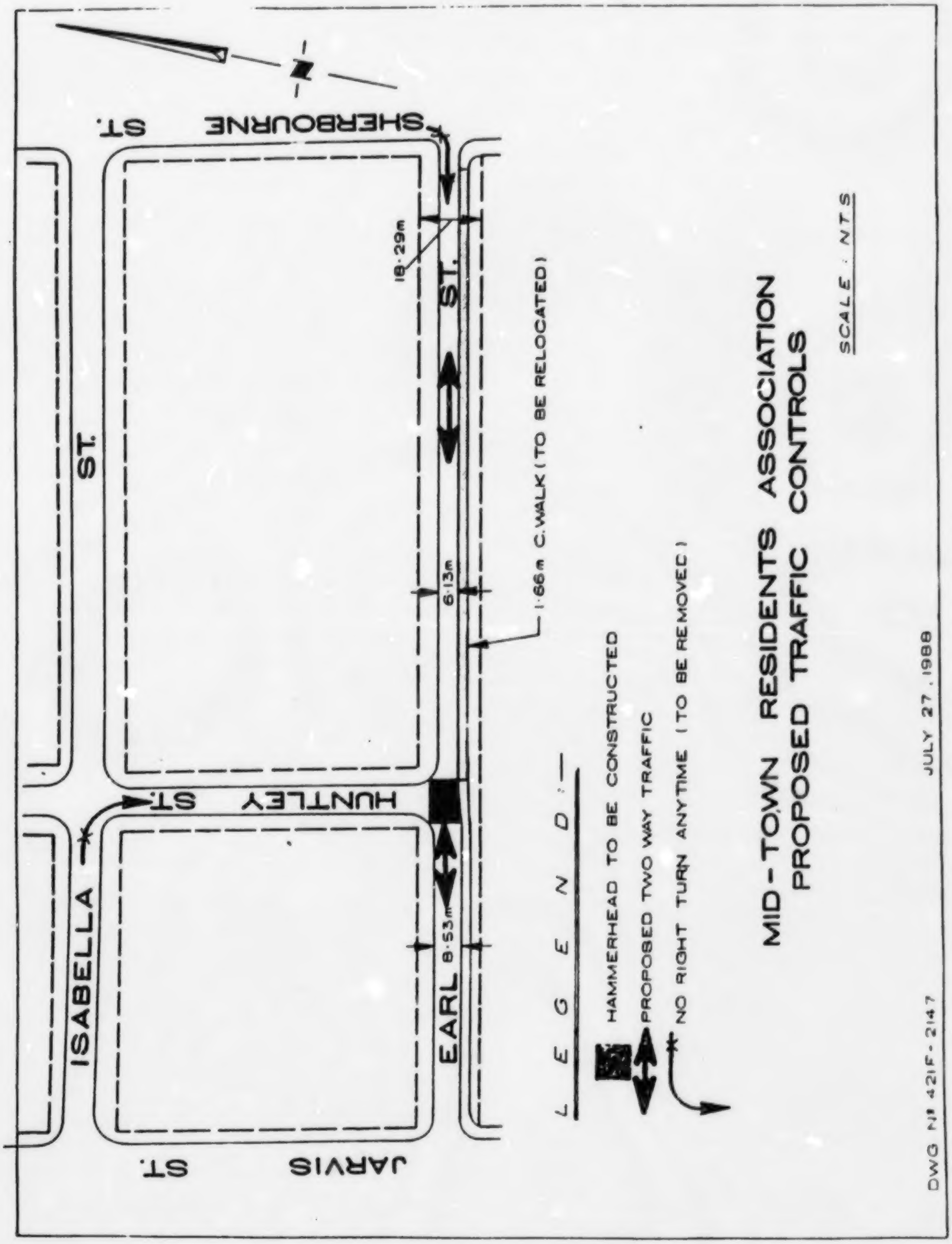
Based on all of the above I do not recommend closing Earl Street at Huntley Street.

However, should your Committee wish to proceed with the residents' proposal the following should be recommended:

1. The City of Toronto Executive Committee be requested to provide funds in the amount of $150,000.00 to cover the cost of construction; and

2. The appropriate City Officials be authorized to take whatever action is necessary to give effect thereto, including the introduction in Council of any Bills which may be required.

Recommendation: I recommend that this report be received.


N
SHERBOURNE ST.
ISABELLA ST.
HUNTLEY ST.
EARL ST.
JARVIS ST.
18·29m
6·13m
8·53m
1·66m C. WALK (TO BE RELOCATED)
LEGEND:-
HAMMERHEAD TO BE CONSTRUCTED
PROPOSED TWO WAY TRAFFIC
NO RIGHT TURN ANYTIME (TO BE REMOVED)
MID-TOWN RESIDENTS ASSOCIATION
PROPOSED TRAFFIC CONTROLS
SCALE : NTS
JULY 27, 1988
DWG Nº 421F-2147

The Executive Committee also submits the communication (February 18, 1988) addressed to the Commissioner of Public Works from the Executive Committee:

At its meeting on February 17, 1988, the Executive Committee had before it a report (February 10, 1988) from the Budget Review Group, as requested, with respect to the repair of brick pavement on Pine Crescent from Glen Manor Road to Balsam Avenue. The Budget Review Group recommended deferral of this item for consideration during the 1989 budget cycle.

The Executive Committee also had before it the following reports:

- City Services Committee (January 13, 1988) recommending approval of Option 1
- Commissioner of Public Works (January 19, 1988) setting out three options for the rehabilitation of the Pine Crescent brick surface and recommending Option 2 to be done under his Department's 1989 Maintenance Program.
- Toronto Historical Board (February 15, 1988) recommending that, in considering the rehabilitation of the surface of Pine Crescent, every effort be made to ensure the preservation of the unique character of this street.

Councillor Jakobek addressed the Executive Committee in support of removing the existing brick surface and relaying new Canadian-made brick pavers on the existing base.

The Executive Committee requested the Commissioner of Public Works to include this item for consideration in his 1989 Capital Budget and to report to the Executive Committee at such time as the 1989 Capital Budget is considered on the number of streets with brick pavements in the City of Toronto, and the conditions of these streets.

(Report (February 10, 1988) addressed to the Executive Committee from the Budget Review Group)

Subject: Pine Crescent from Manor Road to Balsam Avenue - Repair of Brick Pavement (Ward 9)

Origin: Councillor Michael Gee, Chairman, Budget Review Group (c10exec88046:509)

Comments: At its meeting on January 28, 1988, the Budget Review Group had before it the report (January 13, 1988) from the City Services Committee respecting the repair of brick pavement on Pine Crescent from Glen Manor Road to Balsam Avenue. The Executive Committee, at its meeting on January 20, 1988, amended the recommendations of the City Services Committee and referred this matter to the Budget Review Group for consideration and subsequent report back.

In his report (December 23, 1987) to the City Services Committee, the Commissioner of Public Works described three options for the rehabilitation of the Pine Crescent brick surface and recommended Option 2 (replacement of brick with asphaltic concrete) at a cost of $150,000. The recommendation of the City Services Committee was to proceed with Option 1 (provision of new brick pavers on existing base) at a cost of $500,000. The Executive Committee subsequently requested the Budget Review Group to provide funds in the amount of $150,000 for Option 2 and not the $500,000 for Option 1 as recommended by the City Services Committee.

The Budget Review Group was advised by staff of the Department of Public Works that the repairs can not be undertaken until 1989. Consequently, there is no need to provide funds at this time.

Councillor Christie also appeared before the Budget Review Group and expressed his strong preference for Option 1. The Budget Review Group decided to advise the Executive Committee that it may be necessary that the project costs be ultimately higher than those of Option 2 given the concern over the historical significance of the street.

The Budget Review Group decided to recommend the following.

Recommendation: That the request to rehabilitate the brick pavement on Pine Crescent from Glen Manor Road to Balsam Avenue be deferred for consideration during the 1989 budget cycle.

(Report (January 13, 1988) addressed to the Executive Committee from the City Services Committee)

At its meeting held on Tuesday, January 12, 1988, the City Services Committee had before it a report (December 23, 1987) from the Commissioner of Public Works respecting the repair of brick pavement on Pine Crescent from Glen Manor Road to Balsam Avenue.

The City Services Committee recommends to the Executive Committee that the existing brick surface on Pine Crescent be removed and that new Canadian-made brick pavers be relayed on the existing base at an estimated cost of $500,000.00

The City Services Committee also requested the Commissioner of Public Works to report directly to City Council at its meeting on January 25, 1988, on the phrase "(compatible with brick pavers)" which appears in option 3 of the foregoing report.

(Report (December 23, 1987) addressed to the City Services Committee from the Commissioner of Public Works)

Subject: Pine Crescent from Glen Manor Road to Balsam Avenue - Repair of Brick Pavement (Ward 9)

Origin: Commissioner of Public Works (c39csc871312:63)

Comments: The pavement on Pine Crescent from Glen Manor Road to Balsam Avenue was reconstructed in 1973. The brick surface has not stood up well and shows extensive deterioration such as brick delamination, edge chipping and breakdown of mortar bedding and joints. The extent of failure to the pavement surface is such that spot repairs will not be adequate and major surface rehabilitation is required within the next few years. The concrete pavement base is in sound condition and does not appear to require any repairs.

City Council at its meeting of April 27, 1973, adopted my report on "Policy on Reconstructing Existing Brick Pavements and Sidewalks" (Clause 2 in Public Works Report No. 16, contained in Executive Committee Report No. 21) including a recommendation to reconstruct the pavement on Pine Crescent in brick and further recommended that:

> "The Commissioner of Public Works be requested to report to the Committee on Public Works on any scheduled improvements to brick pavements prior to any work being carried out."

There are three options for the rehabilitation of the Pine Crescent brick surface:

1) Remove the existing brick surface and re-lay new Canadian-made brick pavers on the existing base. The estimated cost for this work is approximately $500,000.00 (1987 dollars);

2) Remove the existing brick surface and replace it with asphaltic concrete at an estimated cost of approximately $150,000.00 (1987 dollars); and

3) Remove the existing brick surface and install machine-laid Russett-coloured concrete unit pavers (compatible with brick pavers) at an estimated cost of approximately $300,000.00 (1987 dollars).

Treatment No. 1 is too expensive to construct and maintain and there is no assurance that the Canadian-made bricks will perform any better than the existing pavers. An overall evaluation of this type of construction clearly indicates that, under winter conditions, mortared brick pavements will not stand up to vehicular traffic and have a life expectancy of only 15 to 20 years.

Treatment No. 2 is the most economical method from both standpoints of installation and maintenance. The life expectancy of this treatment is about 50 years.

Treatment No. 3 will give a similar aesthetic appearance as the existing brick pavers and should perform satisfactorily for a period of about 30 to 35 years.

Recommendation: That the existing brick pavement on Pine Crescent be removed and resurfaced with asphaltic concrete in accordance with option 2 under my Department's 1989 Maintenance Programme.

(Report (January 19, 1988) addressed to City Council from the Commissioner of Public Works)

Subject: Pine Crescent from Glen Manor Road to Balsam Avenue - Repair of Brick Pavement (Ward 9)

Origin: The City Services Committee, at its meeting of January 12, 1988, in considering my report (December 23, 1987) on the above-noted matter, requested me to report directly to City Council on January 25, 1988 on the phrase "compatible with brick pavers" which appears in Option 3 of the foregoing report. (c39cncl88004:63)

Comments: A brick pavement is comprised of a concrete base, mortar cushion, and brick pavers. The joints between the brick pavers must be grouted. Brick pavers have to be hand laid.

A pavement paved in precast concrete pavers is comprised of a concrete base, sand setting bed, and concrete pavers. Adjacent concrete pavers bear on each other and grouting is not required. Concrete pavers can be machine laid.

The unit prices tendered last year for paving with concrete unit pavers, including sand bedding, were approximately 40 percent lower than the unit prices tendered for paving with brick pavers, including mortar cushion and grouting.

The life expectancy of a pavement comprised of concrete unit pavers is about twice that of a pavement comprised of brick pavers. Concrete unit pavers, however, are coarser in texture than brick pavers and the concrete unit pavers are subject to discolouration and fading with time.

The phrase "compatible with brick pavers," in the context of my report, refers to the aesthetic appearance of russet-coloured concrete unit pavers. Specifically these pavers are similar in size, shape and colour to the existing brick pavers on Pine Crescent.

Recommendation: That this report be received for information.

(Report (February 15, 1988) addressed to the Executive Committee from the Managing Director, Toronto Historical Board)

Subject: Brick Paving on Pine Crescent - Item No. 59, February 17, 1988 Agenda

Origin: Managing Director, Toronto Historical Board (c74exec88001:64)

Comments:

1. Background:

At its January 12, 1988 meeting, the City Services Committee adopted Option #1 for the rehabilitation of the Pine Crescent brick surface, that is, to remove the existing brick surface and relay new Canadian-made brick pavers on the existing base. It is understood that at a subsequent meeting, the City Executive Committee did not adopt this recommendation and that the matter is to be discussed again at the February 17, 1988 Executive Committee meeting.

2. Discussion:

Both the existing reconstruction of the pavement on Pine Crescent in brick and the recommendation that the Commissioner of Public Works report to the Council Committee now known as the City Services Committee, occurred in 1973 at the same time as the Toronto Historical Board's first list of buildings was being adopted by Council for inclusion on the City of Toronto's Inventory of Buildings of Architectural and Historical Importance. The preservation of special paving and the preservation of heritage buildings were incorporated into the City's plans in the early 1970's as part of an overall movement for the preservation of neighbourhoods which still continues as an important quality of life issue today.

The brick paving on Pine Crescent from Glen Manor Road to Balsam Avenue was not specifically given formal consideration at a meeting of the Toronto Historical Board for inclusion on the City of Toronto's Inventory of Buildings of Architectural and Historical Importance. Nevertheless, the Board recognizes the importance of the retention of special paving as part of the preservation of the character of neighbourhoods.

Pine Crescent with its brick paving winding uphill from Glen Manor Road to Balsam Avenue is unique in the City of Toronto. It forms part of the ambiance for "Pinecrest", a house located at the crest of the hill at 132 Balsam Avenue, dating from 1904 and included on the Inventory of Buildings.

Recommendation: That, in considering the rehabilitation of the surface of Pine Crescent, every effort be made to ensure the preservation of the unique character of this street.

The Executive Committee also submits the report (May 18, 1988) from the City Services Committee:

At its meeting held on Tuesday, May 17, 1988, the City Services Committee had before it a report (April 28, 1988) from the Commissioner of City Property respecting the emergency lighting and power supply system at City Hall.

The City Services Committee recommends to the Executive Committee that the Commissioner of City Property be authorized to include funds in the 1989-1990 Capital Budget to provide additional emergency lighting throughout the building and upgrade the emergency power supply system as outlined in the foregoing report from the Commissioner of City Property.

(Report (April 28, 1988) addressed to the City Services Committee from the Commissioner of City Property)

Subject: City Hall - Emergency Lighting and Power Supply

Origin: Commissioner of City Property (c33csc88017:194)

Comments: In 1987, a full scale test of the Emergency Lighting and Power Supply System was undertaken by the City Property Department with the assistance of Fire Department personnel. This test revealed inadequacies in the existing system and approximately 90 locations throughout the building were identified requiring additional emergency lighting.

Funds were provided in the 1988 Capital Budget for retention of Engineering Consultants to carry out a detailed appraisal based on current building code and recommend a workplan. This workplan proposal by the Consultant, with the concurrence of the Fire Department, is as follows:

(i) West Tower - Upgrade Generator and install emergency lighting in 1989 at a cost of $150,000.

(ii) East Tower - Install additional Generator and upgrade lighting in 1990 at a cost of $200,000.

Some minor improvements have already been effected out of current funds.

Recommendation: That I be authorized to include funds in the 1989-1990 Capital Budget to provide additional emergency lighting throughout the building and upgrade the emergency power supply system as outlined above.

The Executive Committee also submits the report (August 25, 1988) from the Commissioner of City Property:

Subject: University Settlement Recreation Centre - Additional Funds for Elevator for the Handicapped

Origin: Commissioner of City Property (c33exec88082:22)

Comments: The City Property Department's 1987 Capital Budget included the sum of $200,000.00 for an elevator for access to the handicapped at the University Settlement Recreation Centre. The services of the firm Dharam Malik Architects and Planners were engaged at a fee of $21,000.00 to prepare preliminary sketches for approval and eventually, construction documents for this purpose. Concurrently with the development of these plans, the University Settlement Recreation Centre has been examining the possibility of expanding the existing structure to accommodate additional programs. Requests for a feasibility study have been made to the Budget Review Group by the University Settlement staff and Councillor Martin. In light of the above, the consultant has modified his proposal for the elevator to include the infrastructure to accommodate a future additional story above the existing structure. The design has been approved by the Building Committee and Board of Directors of the University Settlement Recreation Centre.

The existing building is a three story split level structure. A custom built elevator having doors on both sides to suit the configuration of this building, including the possibility of an additional floor above, is estimated at $400,000.00 inclusive of consultant's fees. Of the budgeted $200,000.00 for this project, the sum of $21,000.00 was initially set aside for consulting fees. An additional sum of $78,000.00 was transferred to 519 Church Street for the installation of an elevator for the handicapped (ECR No. 8, Clause 14, February 22, 1988). In view of the foregoing, additional funds in the amount of $315,000.00, inclusive of revised consultants fees and disbursements, will be required to carry out the project.

Recommendations:

1. That the sum of $315,000.00 be provided in Account No. 216-258 for the purpose of installation of an elevator for the handicapped at the University Settlement Recreation Centre.
2. That authority be granted to amend the contract with Dharam Malik Architects and Planners for a sum not to exceed $35,000.00 including disbursements.
3. That the appropriate Civic Officials be authorized to give effect to the above.

The Executive Committee also submits, for Council's information, Clause 31 of its Report No. 24 (Summer By-law Report) entitled "Modernization of Official Elevator and Access for Handicapped to Council Chamber", which was confirmed by City Council at its meeting held on July 11, 1988.

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The Executive Committee adopted the report (June 6, 1988) from the Budget Review Group.

The Executive Committee submits the report (June 6, 1988) from the Budget Review Group:

Origin: Councillor Michael Gee, Chairman, Budget Review Group (c10exec88176:462)

Comments: At its meeting held on June 2, 1988, the Budget Review Group had before it the report (May 2, 1988) from the Commissioner of City Property on the above-noted subject. At its meeting of May 25, 1988, the Executive Committee referred this matter to the Budget Review Group for consideration and subsequent report.

The Budget Review Group decided to recommend that specifications be prepared for Options 1 and 3, and to defer the decision on which option to recommend to Council until its review of the 1989 Capital Budget.

It is understood that funds are available in Capital Account No. 216-322 to prepare the specifications.

The Budget Review Group decided to recommend the following:

Recommendations:

1. That the firm of H. H. Angus be engaged to provide consulting services (re: preparation of specifications) for Options 1 and 3 for a fee not to exceed $15,000; and
2. That the report (May 2, 1988) from the Commissioner of City Property be adopted, as amended by the foregoing.

The Executive Committee also submits the report (May 19, 1988) from the City Services Committee:

Origin: City Services Committee (c92exe88040:60)

Comments: At its meeting held on Tuesday, May 17, 1988, the City Services Committee had before it a report (May 2, 1988) from the Commissioner of City Property respecting the modernization of the City Hall official elevator and access for the handicapped to the Council Chamber.

Recommendation: The Committee recommends that the Executive Committee refer this matter to the Budget Review Group for consideration and report back to the City Services Committee.

(Report dated May 2, 1988, addressed to the City Services Committee from the Commissioner of City Property)

Subject: Modernization of Official Elevator and Access for the Handicapped to Council Chamber

Origin: Commissioner of City Property (c33csc88013:22)

Comments:

Official Elevator

Funds in the amount of $150,000.00 have been allocated in the City Property Department's 1988 budget to modernize the City Hall Official Elevator. The work entailed is as follows:

Machine Room: The existing pump motor oil tank and control mechanism will be removed and a new unit installed having a fifty horsepower motor providing an upward speed of 200 feet/min.

Hoistway: The car will be suspended at the top of the hoistway to allow the removal of the existing piston and cylinder for replacement with cathodic protection and a new oil line between the jack and the power unit.

Cab Renovations: The push button system on the cab and the halls will be relocated for the handicapped and the cab refurbished with new carpet and handrails. Improvements to accommodate the visually impaired will also be carried out.

Council Chamber - Access for the Handicapped

Background

A chair lift for the handicapped was installed behind the curtain wall between the Council Chamber and the Members' Lounge in 1965. This was seldom used since one would have to transfer from a wheelchair to the seat and back again. For security purposes metal gates had to be provided at the top and bottom of the rails which had to be unlocked by the attendant making its use overly cumbersome.

In 1982 the chair lift was removed and replaced by a lift platform which will accept a wheelchair. Recently the platform was enlarged but because of limited space the platform cannot be enlarged enough for the newer motorized wheelchairs.

An investigation has been carried out to determine if it is possible to further improve the existing lift and the following negative aspects remain which cannot be resolved.

(1) There is an upper and lower gate to prevent unwanted visitors to reach the Members' Lounge. In order to use the lift these must be unlocked by the attendant.

(2) This type of lift must be supervised at all times in order to receive approval of the Provincial Ministry. An attendant must unlock the device and therefore is not satisfactory for easy access.

Another type of lift which will provide "barrier free" access is a special elevator for the handicapped which can be installed in the Cloak Room at the entrance to the Council Chamber adjacent to the official elevator. The negative aspects of this installation are:

(3) The entrance door and enclosure at the top of the stair in the Members' Lounge is located too close to the marble balustrade for practical use and would be menial in appearance.

(4) Food and other equipment to be delivered to the Lounge would be required to be transferred from the official elevator to the new elevator.

Extend Travel of Existing Official Elevator

If the travel of the Official Elevator to the Council Chamber is extended to the Members' Lounge the following results will be attained:

Advantages:

(1) Ease of access to Members' Lounge from all floors.

(2) Improved access for food, tables, chairs, etc.

Disadvantages:

(1) Because of the longer travel, elevator speed will be lowered from 200 feet/min. to 150 feet/min.

(2) Greater use of the Official Elevator to the Members' Lounge will reduce the level of service to the Council Chamber.

The second disadvantage can be ameliorated by locking the elevator off from the Members' Lounge when the Council Chamber is in use. If necessary for individual use it may be unlocked by the attendant on duty.

Alternate Estimate Costs

Option 1:	Existing Official Elevator Modernization	$150,000
Option 2:	Handicapped Elevator (Cloak Room)	$100,000
Option 3:	Extend Official Elevator Travel	
	Extended Travel	$125,000
	Entrance to Members' Lounge at existing kitchen	$ 25,000
	New Kitchen	$ 50,000
	Total	$200,000

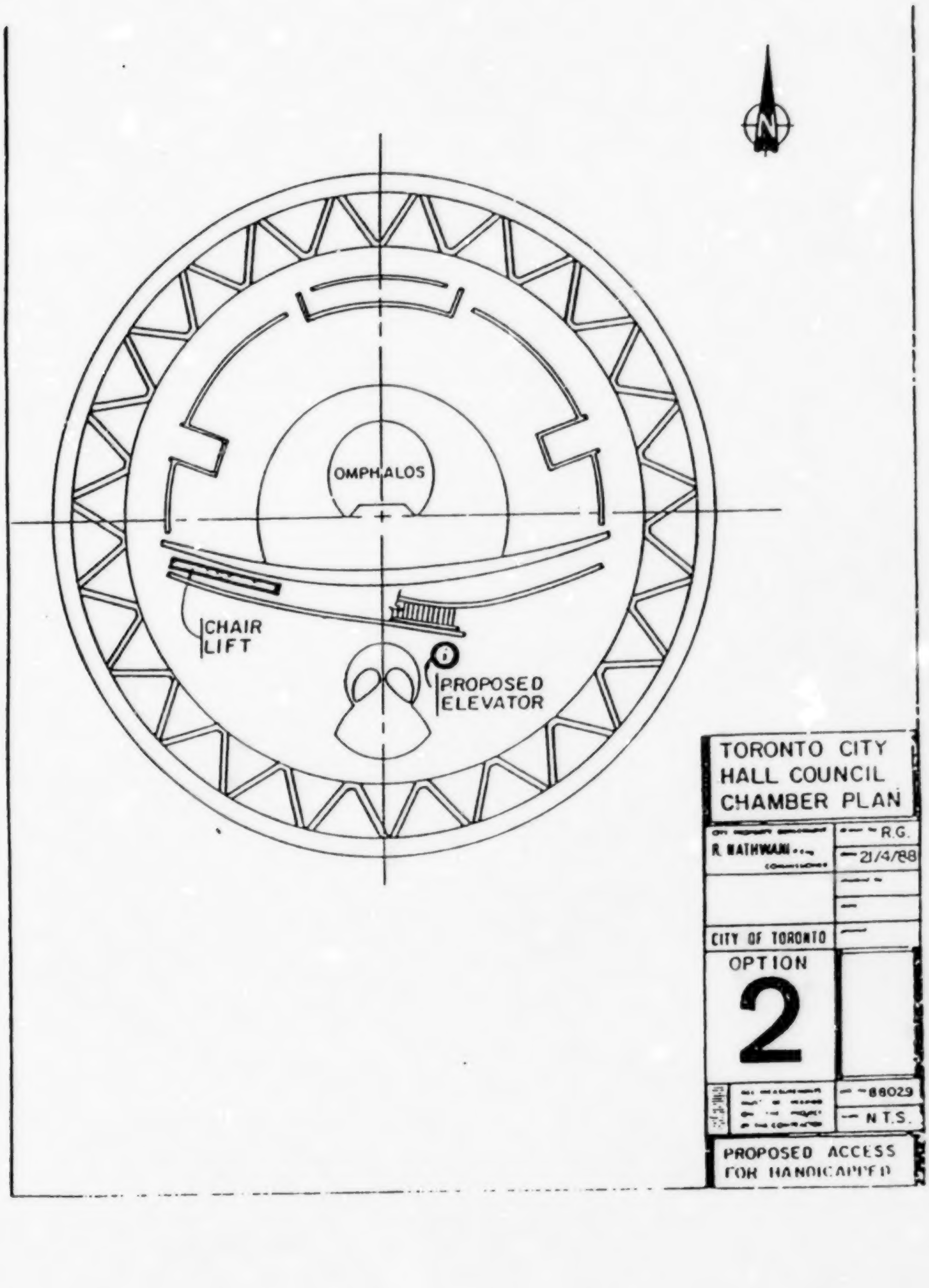
In order to proceed with the detailed work of either of options 1, 2 or 3 it will be necessary to engage the services of an elevator consultant. Funds for this purpose are available in Capital Account No. 216-322.

Recommendations:

1. That your Committee request the Budget Review Group, in consultation with the Inter-Departmental Committee on the Disabled, to consider the above options and report back to your Committee.

2. Subject to Recommendation No. 1, the firm H. H. Angus be engaged to provide consulting services for a fee not to exceed $15,000.00.

3. That the appropriate City Officials be authorized to give effect to the above.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OMPHALOS
CHAIR LIFT
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CITY OF TORONTO
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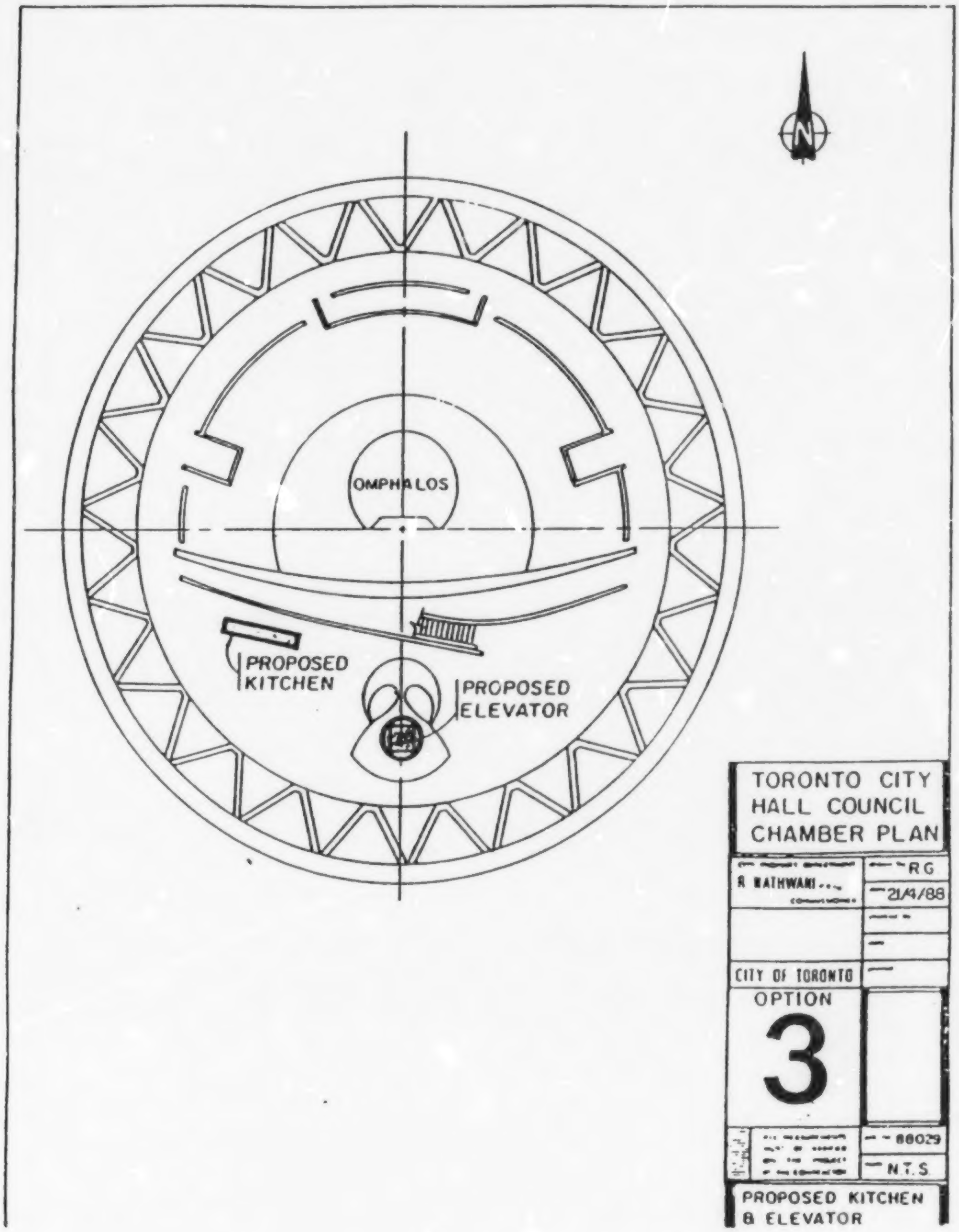
PROPOSED ACCESS FOR HANDICAPPED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CITY OF TORONTO
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N.T.S.
PROPOSED KITCHEN
& ELEVATOR

The Executive Committee also submits, for Council's information, Clause 11 of its Report No. 32 entitled "Elimination of Diesel Particulates in Exhaust Emissions - Fire Hall No. 7", which was adopted by City Council at its meeting held on September 6, 1988.

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The Executive Committee recommends the adoption of the report (August 24, 1988) from the Budget Review Group.

The Executive Committee submits the report (August 24, 1988) from the Budget Review Group:

Origin: Councillor Michael Gee, Chairman, Budget Review Group (c10exec88275:462)

Comments: At its meeting held on August 11, 1988, the Budget Review Group had before it the report (July 21, 1988) from the Commissioner of City Property on the above-noted subject. At its meeting of July 27, 1988, the Executive Committee referred this matter to the Budget Review Group for consideration and subsequent report.

It is understood that the request for this exhaust system was not part of the original tender or contract for work presently on-going at Fire Hall #7 and that the installation of an exhaust system is independent of the current work and could be undertaken at any time.

The Budget Review Group decided to recommend the following.

Recommendations:

1. That recommendations in the report (July 21, 1988) from the Commissioner of City Property be struck out;
2. That the request for funding of an exhaust system at Fire Hall #7 be deferred for consideration with the City Property 1989 Capital Budget; and
3. That the new Council be requested to give favourable consideration to this matter.

The Executive Committee also submits the report (July 21, 1988) from the Commissioner of City Property:

Origin: Commissioner of City Property (c33exec88138:22)

Comments: The Fire Chief advises that the elimination of diesel particulates in exhaust emissions from Fire Stations is a major health concern for fire fighters. This concern is backed by a number of scientific studies on the matter. In the opinion of the Fire Chief, the general exhaust fan system is not the most efficient for eliminating these particulates as a fair percentage of same can still migrate through a station via pole-holes and doorways. Research into the problem has concluded that the new tube-type exhaust pipe extractor systems are the answer. The City of Scarborough has installed this type of system in Fire Station and is highly satisfied with the results. Accordingly the Fire Chief has requested that the renovations presently underway at Fire Station # 7 not proceed with the installation of the general area exhaust fan system but rather include the new system. The price differential between the existing system and the new system is estimated at $30,000.00. Funds for this purpose are required.

Should authorization for this installation be granted it will be a matter of policy, subject to post-installation evaluation of the new system, that such exhaust systems be included in future renovations for apparatus floors of the various fire stations.

Recommendations:

1. That funds in the amount of $30,000.00 be provided in City Property Department Capital Account No.216-344.

2. That the Commissioner of City Property be requested to carry out post-installation evaluation of the new exhaust system in consultation with the Fire Chief.

3. That subject to Recommendation 2 above, the Commissioner of City Property be requested to include such equipment in future renovations to apparatus floors of various fire stations.

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The Executive Committee also submits the report (January 25, 1989) from the Commissioner of City Property:

Subject: 28 Bathurst Street - Security Guard Service

Origin: Commissioner of City Property (c33exec89022:0006)

Comments: City Council, at its meeting held on July 11, 1988, (Added Item No. 58), authorized the acquisition of the subject property under Section 31 of the Expropriations Act. The transaction was completed on July 15, 1988.

Under the Acquisition Agreement, Toronto Refiners and Smelters are entitled to possession of the property until June 30, 1989 and can surrender possession at any time upon 30 days' notice to the City of Toronto. Notice has been received by the City that Toronto Refiners and Smelters intend to vacate the property effective February 19, 1989.

The property is to remain vacant until decommissioning is completed early next year. Consequently, security guard service will be required.

City By-law #22957, Section 2(1), requires the owner of an unoccupied building to keep a competent guard at all times to watch the building for the purpose of preventing a fire. This is to be done in a manner so that all parts of the building can be inspected at least once each quarter hour.

In addition, the environmental problems of the site necessitates full time security.

The Commissioner of Purchasing & Supply has obtained quotes for this service and upon my recommendation, retained Intelligarde International Inc. for this purpose.

The Medical Officer of Health concurs with this action.

Funds required for this purpose for the balance of 1989 are estimated as follows:

	24 hour Service	Number of days		1989 Funds
Daily Rate (7 days/week)	$336.00	315		$105,840.00
Statutory Holiday	$504.00	10		$ 5,040.00
			Total	$110,880.00

Recommendations:

1. That funds in the amount of $110,880.00 be provided for 1989.
2. That these funds be transferred to Capital Account No. 216-992-9-6520.
3. That the appropriate City Officials be requested to take the necessary action.

The Executive Committee also submits, for Council's information, Clause 70 of its Report No. 37 entitled, "Designation of Westerly Portion of Lancaster Avenue, East from Rose Avenue as a Pedestrian Way", which was adopted by City Council at its meeting held on October 17, 1988.

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The Executive Committee recommends the adoption of the report (October 11, 1988) from the Budget Review Group.

The Executive Committee submits the report (October 11, 1988) from the Budget Review Group:

Subject: Designation of Westerly Portion of Lancaster Avenue, extending easterly from Rose Avenue, as a Pedestrian Way

Origin: Councillor Michael Gee, Chairman, Budget Review Group (c10exec88342:462)

Comments: At its meeting held on October 6, 1988, the Budget Review Group had before it the report (September 21, 1988) from the City Services Committee on the above-noted subject. At its meeting of September 28, 1988, the Executive Committee referred this matter to the Budget Review Group for consideration and subsequent report.

The Budget Review Group noted that the Commissioner of Public Works has sufficient funds in his 1988 Operating Budget to carry out the basic work to convert the portion of the road to a pedestrian way at a cost of $6,500. In addition, the Commissioner of Planning and Development has suggested certain urban design enhancements at a cost of $10,258 for which funds are not available.

The Budget Review Group decided to recommend the following.

Recommendations:

1. That funds of $10,258, necessary for the proposal of the Commissioner of Planning and Development, be considered in conjunction with his 1989 Capital Budget; and
2. That the report (September 21, 1988) from the City Services Committee, as amended by the foregoing, be adopted.

The Executive Committee also submits the report (September 21, 1988) from the City Services Committee:

Origin: City Services Committee (c92exec88116:60)

Comments: At its meeting held on Tuesday, September 20, 1988, the City Services Committee had before it a report (August 31, 1988) from the Commissioner of Public Works respecting the designation of the westerly portion of Lancaster Avenue, extending easterly from Rose Avenue, as a pedestrian way.

The City Services Committee recommends that the said designation be approved and that the procedures set out in the report (August 31, 1988) from the Commissioner of Public Works be adopted.

(Report (August 31, 1988) addressed to the City Services Committee from the Commissioner of Public Works)

Subject: Designation of the westerly portion of Lancaster Avenue, extending easterly from Rose Avenue, as a pedestrian way. (Ward 7)

Origin: Commissioner of Public Works (c39csc88766:539)

Comments: I have been requested by Councillor Barbara Hall on behalf of the local residents to report on the feasibility of designating the westerly thirty metres of Lancaster Avenue, east of Rose Avenue as a pedestrian way. This portion of Lancaster Avenue is only 6.1 metres wide and I understand it is seldom used for vehicular traffic. It is mostly used by nursery school children and their parents travelling to and from the day nursery located at No. 2 Lancaster Avenue.

The Commissioner of Planning and Development advises that he supports the application for the following reasons:

"1. It will provide a secure and convenient walkway for children and parents travelling to and from the day nursery located in the Cabbagetown Community Centre on Lancaster Avenue;

2. It will provide a secure and convenient walkway for elementary school children from Winchester Public School who attend daily recreational sports practices at the Cabbagetown Community Centre on Lancaster Avenue;

3. Existing parking facilities of abutting landowners will not be affected by the closure of Lancaster Avenue as access is available from the north-south laneway through the block."

Written consents to the designation of Lancaster Avenue as a pedestrian way should be obtained from the registered owners of the land abutting that portion of Lancaster Avenue proposed to be designated.

In order to implement the proposal certain basic work is required as follows:

(a) the installation of two bollards at each end of the proposed pedestrian way.

(b) the reconstruction of the ramp type sidewalk at Rose Avenue, to a standard sidewalk

estimated to be in the amount of ....$6,500.00.

Funds in the amount of $6,500.00 are available in my Sidewalk Reconstruction Account No. 291-810.

The Commissioner of Planning and Development is of the opinion that, in addition to the aforesaid basic work, the physical and visual condition of the portion of Lancaster Avenue to be designated as a pedestrian way, could be enhanced by the installation of:

1. 2 - additional bollards
2. 2 - St. Lawrence Mark II pedestrian scale lights
3. a dwarf hedge, consisting of approximately forty lilac plants
4. 3 - medium height flowering trees
5. 2 - 1.2 metre x 4.2 metre brick bands

estimated to be in the amount of ....$10,258.80.

The Toronto Hydro has a light pole with both service and street lighting lines within the area to be designated as a pedestrian way and vehicular access will be required at all times over the entire area of the street for the operation, use, inspection, repair, maintenance, reconstruction or alteration of the said pole and lines.

There are no public works or other public utility services located in the street or requiring adjustment as a result of the proposal.

The creation of a pedestrian way requires the approval of the Minister of Transportation and Communications.

The attached sketch, dated February, 1988, illustrates the portion of Lancaster Avenue proposed to be designated as a pedestrian way.

I have no objections to the proposal provided:

1. The written consents to the designation of the westerly 30 metre portion of Lancaster Avenue as a pedestrian way is obtained from the abutting registered owners, together with a release from such owners of any liability or injurious affection claims against the City which might arise as a result of the designation, all in a form satisfactory to the City Solicitor.

2. Vehicular access over the entire street is allowed at all times for fire fighting and other emergency, public utility, construction and service vehicles including the Toronto Hydro for the operation, use, inspection, repair, maintenance, reconstruction or alteration of their plant and for the construction of any additional services.

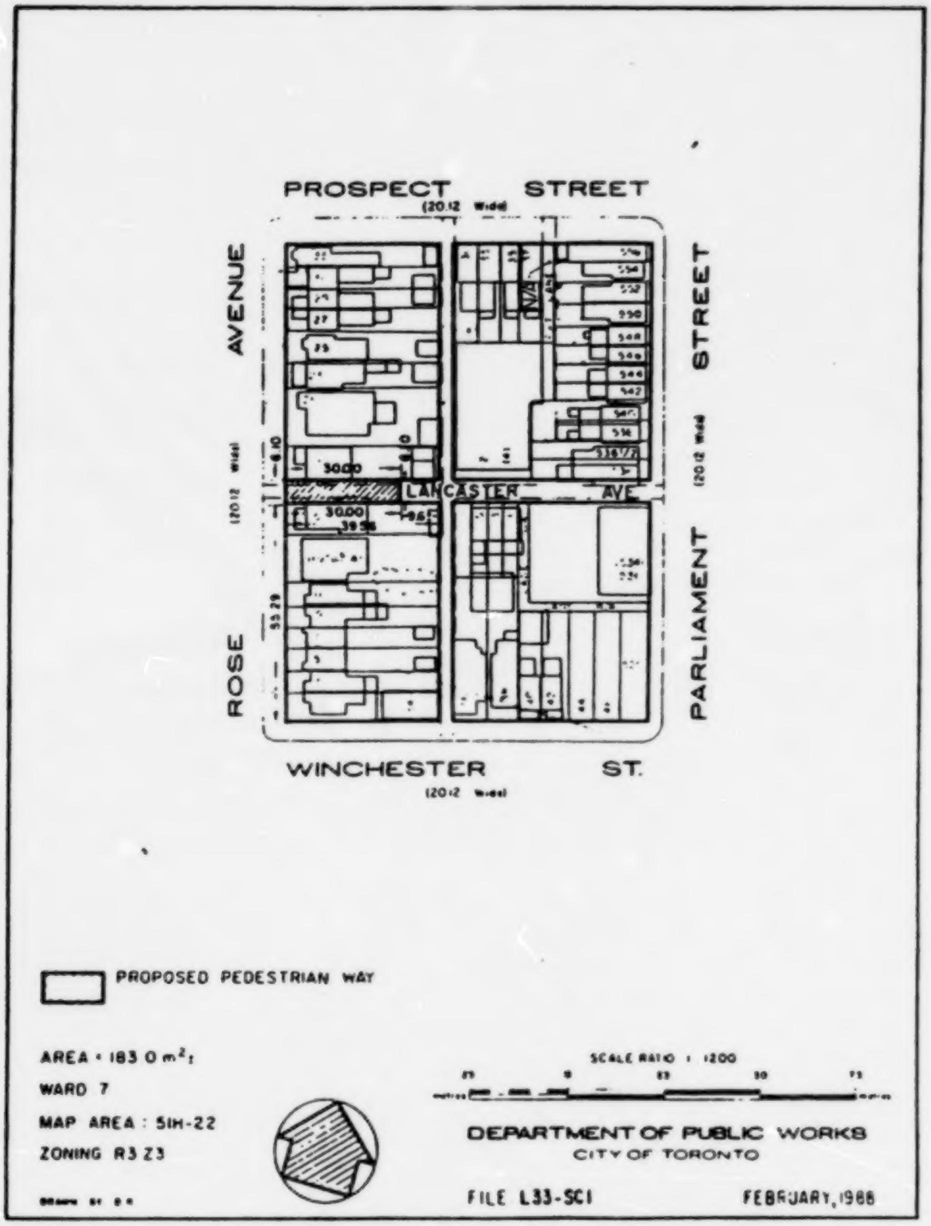
Conclusions: Should your Committee wish to recommend the said designation, and provide enhanced improvements as proposed by the Commissioner of Planning and Development it will be necessary to:

1. Provide additional funds to cover the costs in connection therewith, estimated to be in the amount of $10,258.00.
2. Obtain the written consents and releases from the abutting property owners; and
3. Recommend, subject to the approval of the Minister of Transportation and Communications and subject to the foregoing, that:

   A. The said westerly thirty metres of Lancaster Avenue, east of Rose Avenue, as shown on the attached sketch, dated February 1988, be established principally as a way for the use of pedestrians and no person shall drive any vehicle on the said public highway except for ambulances, police, fire department or any other vehicle required in case of an emergency; and service vehicles engaged in works undertaken for or on behalf of the City and the Public Utility companies.

   B. Funds in the estimated amount of $6,500.00 be authorized from Sidewalk Reconstruction Account No. 291-80 to pay a portion of the costs in connection with the proposal.

   C. The appropriate Civic Officials be authorized to take the necessary action to implement the foregoing.


PROSPECT STREET
(20.12 Wide)
ROSE AVENUE
(20.12 Wide)
PARLIAMENT STREET
(20.12 Wide)
LANCASTER AVE
WINCHESTER ST.
(20.12 Wide)
30.00
30.00
39.56
6.10
SCALE RATIO 1 : 1200

▭ PROPOSED PEDESTRIAN WAY

AREA = 183.0 m²±
WARD 7
MAP AREA : 51H-22
ZONING R3 Z3

DEPARTMENT OF PUBLIC WORKS
CITY OF TORONTO

FILE L33-SCI
FEBRUARY, 1988

The Executive Committee also submits, for Council's information, Clause 1 of Economic Development Committee Report No. 1 entitled, "Underground Mall Wayfinding System: Status of Programme and Recommended Work foı 1989", which was adopted by City Council at its meeting held on February 9, 1989. At that time, the Executive Committee recommended that the funding portion of the Clause be referred to the Budget Review Group for consideration with the 1989 Capital Budget.

The Economic Development Committee recommends that the report (January 16, 1989) from the Commissioner of Planning and Development be amended to include signage to identify, in the course of the system, the street names above ground, and that the report as amended be adopted, subject to a report the Committee requested from the Commissioner of Planning and Development to the Budget Review Group and subsequently to City Council, regarding the possibility of conducting focus group testing of the system prior to the prototype being installed.

Peter Tomlinson, Planning and Development Department, introduced the consultants and others involved in the design concept of the underground mall wayfinding system, and provided a brief overview. Stewart Ash of Gottschalk & Ash International conducted a slide presentation and provided a detailed description of the system. Keith Muller of Keith Muller Ltd. responded to questions from Committee Members.

The Economic Development Committee submits the report (January 16, 1989) from the Commissioner of Planning and Development:

Subject: Underground Mall Wayfinding System: Status of Programme and Recommended Work for 1989

Origin: Commissioner of Planning and Development (c71exec88159:257)

Comments:

1. Summary

The Wayfinding Programme will result in the installation of a co-ordinated directional signage and mapping system throughout the network of pedestrian walkways that run under downtown Toronto. It is a major co-operative effort, initiated by the City in 1986 and involving six public agencies and twenty one private corporations.

The City's role in the programme is to co-ordinate it, to commission and pay for the system-wide design, and to purchase and install the signs required on its property. All of the private property owners in the system also have agreed in principle to purchase the signs required to install the wayfinding system in their complexes.

The following report provides an overview of the Wayfinding Programme. It describes the design concept for the system which is being recommended by the design consultants. The concept has been developed in close consultation with the various property owners in the pedestrian system.

The next steps required to implement the wayfinding programme are outlined. It is recommended that the City of Toronto continue to participate in the programme in accordance with the role it agreed to play in 1987. Authorization is sought:

a) to continue to retain a consultant to act as the Project Co-ordinator until early July, 1989, at a cost not to exceed $36,000;

b) to retain design consultants at a cost not to exceed $90,000 to (i) apply the design concept to each building, and (ii) finalize the design and prepare tender documents;

c) for the City to tender the signage for the entire wayfinding system on behalf of all the owners; towards this end, the City Solicitor is requested to draft agreements between the City and the other owners, establishing that they will install the signs for their sections of the system.

2. Background

The underground pedestrian malls in downtown Toronto have been called one of our City's best kept secrets. The system is among the largest and most attractive in the world. The amount of retail space connected to the malls closely rivals The West Edmonton Mall in size. Yet most visitors to the City, and even local residents, are only vaguely aware that there even is a pedestrian system in existence.

Even the thousands of downtown employees who use the malls as a weather-protected route to work are seldom aware of the full extent of the system, or feel able to explore it. It is simply too confusing. People quickly become lost amidst the malls' many different paths and circuits, with few landmarks or references to the City above to assist them.

If its orientation problems could be overcome, the complex of underground malls would be better able to fulfill its potential as an unique attribute of Toronto's downtown. The system offers over ten kilometres (6.3 miles) of multi-level weather-protected and traffic-free pathways to three major hotels, about thirty office towers, two major department stores, and about a thousand retail stores, service shops and restaurants. Its location and extent is illustrated on the appended map (prepared by the Department independently from the Wayfinding Programme). Union Station, five subway stations, and about twenty parking garages are directly connected to the malls, making the system highly accessible. Links are being planned to the SkyDome and to the Bus Terminal, and several major complexes are likely to be added to the system within the next few years.

Several other cities with indoor pedestrian systems feature them in their tourist promotions — for example, Montreal and Minneapolis/St. Paul. The potential for Toronto to also attract tourists and conventions by advertising itself as a "weatherproof city" would seem considerable. However, the tourists' ability to identify and use the mall system effectively must first be improved by solving its orientation problems.

Improving the ability of people to move around downtown Toronto indoors will in no way detract from the appeal of the City's street and sidewalk environment. City policy strongly encourages street-related retail activity and improvements to the streetscape. The indoor pedestrian malls merely offer the public a choice of environments and protection from inclement weather.

City Council commissioned a consultant study regarding the feasibility of installing a "wayfinding system" in the malls - a co-ordinated system of directional signs and maps - in recognition of the substantial public and economic development benefits that would accrue from improving people's ability to identify and use the underground malls (completed by Newton Frank Arthur in 1986).

The consultant demonstrated that it was possible to design a uniform wayfinding system for the malls. The main challenge in installing it was that about twenty different corporations own segments of the system. Although all the owners indicated that they were in favour in principle of improving wayfinding in the malls, there was no co-ordinating body to pool their interests to undertake such a programme.

The consultant recommended that this need be addressed by forming a private corporation, owned by the property owners, for the purposes of installing and managing the system-wide signage programme and for promoting the malls on a system-wide basis. He proposed that the signage programme be self-financed by selling advertising.

However, a subsequent discussion process indicated that a significant number of the mall owners did not favour the formation of such a corporation or selling advertising to pay for the signs. Nonetheless, the Commissioner of Planning and Development considered that the public and economic development benefits of improved wayfinding warranted pursuing the programme, and an alternative implementation strategy was sought.

In 1987, City Council adopted the recommendation that the City become the co-ordinating agency and pay for the system-wide costs of designing the wayfinding programme. The property owners would purchase and install the signs required for their buildings. All of the property owners agreed to this arrangement. The City included $250,000 in its 1988 Capital Budget to pay for its estimated share of the costs. A consultant was retained to act as a full-time project co-ordinator, and a design team was hired.

The co-operative public/private approach being followed by the City of Toronto differs from that used by many of the other cities which have undertaken similar programmes. The City of Calgary, for example, paid for the entire programme itself at a cost of approximately $1.5 million in 1989 dollars. Calgary's annual maintenance costs approach $100,000.

It is anticipated that cost sharing with the private owners will enable the City of Toronto's contribution to the Wayfinding Programme to come in at well under half that $1.5 million figure. However, the need to consult with and satisfy the large number of owners involved has increased the project costs beyond the original 1986 estimates, and has made them difficult to project. A further $345,000 for the project was included in the Department's 1989 Capital Budget Request. It is expected that this will substantially complete the project, subject to the point noted above re the difficulty of projecting the precise costs.

The balance of this report outlines the programme that will result in the installation of a uniform wayfinding system throughout the underground malls. The work that was completed in 1988 is described, and recommendations are made for the City's continued involvement in the programme in 1989 to ensure its successful implementation.

3. Overview of Programme

The Wayfinding Programme is a major co-operative effort involving the City of Toronto, six public agencies, and twenty one private corporations. It will result in the installation of a coordinated mapping and directional signage system throughout the 10 kilometres of downtown pedestrian walkways.

As was indicated above, the City's role in the programme is essentially threefold: Council has agreed to (1) co-ordinate the programme, (2) commission and pay for the system-wide design work, and (3) purchase and install the signs required on its property and in the connecting T.T.C. stations and Union Station.

All of the private property owners in the system also have agreed to purchase the signs required to install the wayfinding system in their buildings, subject to their approval of the design, sign locations, and cost.

The major stages involved in the wayfinding programme are summarized in the appended Figure. A detailed design concept for the system has now been completed (Step No. 9), and will be presented to the Economic Development Committee in January 1989 (Step No. 10).

It is proposed that two parallel activities then be undertaken: (a) recommended sign locations for each building will be discussed with the owner, a plan agreed to, and the cost of installing the system in the building estimated (Steps No. 12 and 14); and (b) the detailed drawings and specifications for the signs and maps will be finalized and tender documents prepared (Steps No. 13 and 15).

The City should tender the entire wayfinding system on behalf of all the owners in order to ensure a consistent approach to sign manufacture and installation and to secure the best possible price (Step No. 16). The City Solicitor has advised that it is possible for Council to gain the authority to do so by passing a by-law pursuant to paragraph 23 of Section 208 of the Municipal Act. Before the City issues the tender, the other property owners will be asked to sign legal agreements that they will purchase and install the agreed upon signs, subject to a satisfactory prototype and tender price (Step No. 14).

The wayfinding system will be installed in one complex first to serve as a prototype (Step No. 17). A final decision has not yet been made as to the most appropriate prototype site. The installation will be evaluated to ensure that it meets the wayfinding objectives and the desired quality of graphic design and fabrication. Any required modifications will be made before awarding the system-wide tender (Steps No. 18 to 20).

Since the approval of the private property owners is key to the successful implementation of the wayfinding programme, they have been closely consulted throughout the design process. The interview team which recommended the choice of design consultant included four private owner representatives (Step No. 6). The Project Coordinator has met with each of the owners on an individual basis at least twice to date to discuss their objectives and requirements, and their reactions to the preliminary design concept (Step No. 8). The owners' comments have been incorporated in refining the concept, and the revisions have now been informally presented to many of them (Step No. 9).

It is important that this intensive consultation process continue. The recommended design concept will be formally presented to a meeting of the owners (Step No. 11). They will be consulted in finalizing the design details, and the Project Co-ordinator will work with all owners to develop signage plans for their buildings individually (Steps 12 and 14).

It is projected that the City will be ready to tender the wayfinding system in April, 1989. The prototype should be installed in May or June, and the system-wide contract initiated in July. Estimates of the length of time required to complete the installation of the entire system range from one to two years.

The City will have a continued, though much less intensive, involvement with the wayfinding system in the future: (1) The City should ensure that a programme for the ongoing maintenance and updating of the system developed, and a cost sharing arrangement agreed to. (2) The City should have a signage manual prepared to guide the future addition and replacement of the various sign types. This is best done after the system has been installed and has been shown to be working, probably in 1990 or 1991. (3) The City will own the system name and logo. As is further discussed in Section 7 of this report. Council may wish to license their use for promotional, and potentially revenue-producing, purposes. (4) The City will own a section of the system. It will have to keep its own signs clean, in good repair and up-to-date on an on-going basis.

4. The Design Concept

City Council retained the firms of Gottschalk & Ash International and Keith Muller Ltd. in association with Paul Arthur and Lance Wyman Ltd. to design the wayfinding system. Their present contract will be substantially completed with the presentation of the design concept to the Economic Development Committee. Copies of the graphics and illustrations of the major sign types are on file in the City Clerk's Department.

The design concept serves two major objectives:

(1) To increase the visibility and identity of the pedestrian walkway system, ultimately increasing its use and attracting more people to visit downtown Toronto.

(2) To provide wayfinding - to guide people through the pedestrian system, helping them to use it successfully and with confidence, and improving the overall accessibility and convenience of Toronto's downtown environment.

The design concept is not intended to indicate the location of individual businesses within the pedestrian mall system. Store and tenant directories will remain the responsibility of each building. In the future the owners may wish to co-operate to install a system-wide directory, perhaps using an electronic technology, but that is not an objective being pursued at present.

4.1 Identity

The design consultants recommend that the identity of the pedestrian system be improved by giving it a name, a logo or trademark, and a slogan.

(a) Name

More than one hundred names were considered in a series of evaluation sessions. A great deal of discussion centred on the desirability of retaining a reference to "underground" in the name in recogition that this is what most people call the system now. However, "underground" is associated with negative images to many people. Also, an increasing number of above-grade links are being added to the pedestrian system. Therefore, it was decided to avoid using "underground" in the name.

The recommendation is that the pedestrian malls be called the "Pathway System". The word "Pathway" suggests pedestrian activity in an easily remembered, uncontrived way. It implies a wandering route between interconnecting centres, and seems to invite exploration.

(b) Trademark

The trademark's function is to visually represent the Pathway System in a readily identifiable form. The public should be able to quickly learn that whenever they see the trademark, information about the Pathway System will be provided.

The recommended trademark for the Pathway System is P-A-T-H. Each letter is a different typeface and colour. This was done both to symbolize the variety of architecture styles and environments present in the Pathway System, and to make the trademark vibrant enough to be identifiable amidst the signage and activity already existing in the malls. The letters are set in linked cubes, paralleling the portrayal of building destinations on the schematic system-wide map. A multi-coloured compass rose surrounds the letter "T". The compass rose is repeated in the recommended signage system as a "trail-blazer", and the coloured arrows are used to denote direction on the directional signs. The word "PATH" is an obvious abreviation of the name "Pathway System".

(c) Slogan

A slogan may be used in association with the name and trademark when promoting the Pathway System and educating the public about its existence. "Toronto's Underground City" is proposed to help people make the transition from their present habit of calling the malls the "Underground".

The slogan can be modified over time or when used in different contexts or for different audiences.

4.2 Wayfinding

(a) The Approach

The recommended design concept incorporates the following wayfinding principles:

- providing a hierarchy of information: (a) a system-wide directory and map, which highlights major destinations and illustrates the general route to them in a simplified manner which people can visualize and remember; and (b) more detailed and accurate maps of the relevant local part of the Pathway System, showing the various paths, system entrances and exits, accesses to parking and transit, washroom, telephone, and elevator locations, wheelchair-accessible routes, local area streets, and the next major destinations (locations of individual businesses and stores are not to be shown on these maps). Structuring the information onto a schematic system-wide and a series of detailed neighbourhood maps instead of using a single detailed system-wide map such as the one appended to this report will improve people's ability to choose and follow a route to their desired destination;
- frequently referring to the cardinal directions, reinforcing the dominant orientation method used in the Toronto street system;
- at the intersection of corridors, telling people where they are in the system, and what the next building is in each direction;
- at transitions between buildings or at tunnels, telling people what lies ahead;
- marking wheelchair-accessible routes;
- reassuring people that they are on the Pathway System via continuity markers which would also tell them in which direction they are headed;
- at the street level, identifying doors leading to the Pathway System and entrances to public parking connected to the System;
- within buildings connected to the Pathway System, indicating how to reach the System in elevators, escalators and stairwells.

(b) Recommended Sign Types

The design concept includes five main types of signs:

(i) system identifiers, which will be placed at exterior and interior entrances to the Pathway System. All system identifiers incorporate the P-A-T-H logo. A free-standing unit has been designed, as well as wall-mounted options and two-dimensional applications. The choice of sign will depend upon the specific application (e.g. a prominant entrance from the sidewalk might require a free-standing unit, whereas escalators, and interior stairwells would generally be identified by a two-dimensional sign).

(ii) destination identifiers, which will be placed within the system as one moves between different buildings. The P-A-T-H logo is across the top of the sign, and the name of the complex identified below.

(iii) destination directions, which will be placed at intersections within the system. These signs are fins with the P-A-T-H logo across the top and the appropriately coloured directional arrow on the side. The sign tells you which building you are in, and the name of the next building in the indicated direction.

(iv) map units, providing both system-wide and neighbourhood information. The units may be free-standing, wall mounted or door mounted. They will be located at appropriate locations outside of major entrances to the system, at key intersections in the system, and at transition points between different complexes in the system (i.e. where one neighbourhood map ends and another begins).

(v) ceiling-mounted compass roses, which will be located near map units and used as "trail-blazers" in long corridors to reassure people that they are still headed in the direction they desire.

5. The Next Phase of Design Work

The continued retention of design consultants will be required to execute two main sequences of activity:

(a) The application of the design concept to each building. The design consultant will prepare recommendations for general sign locations in each building, and cost estimates. He will then be available to answer questions and review alternative proposals developed by the building owner and project co-ordinator until a final plan is agreed to.

(b) The finalization of the design and preparation of tender documents. The sign design concepts will be reviewed with potential manufacturers to discuss illumination needs, sign mountings and structure, maintenance and servicing considerations, and possible materials and fabrication processes. Design intent drawings for all sign components and for typical installation types will then be made. Tender documents and associated drawings and written specifications will be prepared and assistance will be provided in the tendering process as requested by the Commissioner of Planning and Development.

In accordance with City Council's previous commitment to pay for the system-wide design costs, it is proposed that the City pay for the costs associated with finalizing the design and preparing tender documents as outlined under point (b), and with providing the owners with the design consultant's recommendations for each building (the first portion of work described under point (a)). The building owners would be responsible for any additional design costs associated with tailoring the wayfinding concept to their buildings (neighbourhood maps, messages for the directional and transition signs and design fees associated with reviewing any substantial modifications to the recommended wayfinding concept or to the sign types or locations which the owners may wish to suggest).

As was anticipated in my report dated July 6, 1988, it is recommended that the City continue to retain Gottschalk & Ash International and Keith Muller Ltd., with Paul Arthur as a subconsultant and in association with Lance Wyman Ltd., to conduct the next phase of the design work. The research these consultants undertook in developing the design concept has provided them with an extensive knowledge of the Pathway System that will greatly assist in the implementation of the recommended programme. Their understanding of the design concept is now unique, and not readily transferable to other possible designers.

The City's current contract with Gottschalk & Ash International and Keith Muller Ltd. specifies that $25,000 be allocated to the participation of Lance Wyman Ltd. Mr. Wyman is design consultant to both Calgary and Edmonton on their wayfinding projects, and provides valuable information based on these and the other extensive graphic design and wayfinding projects in which he has been involved. Sufficient funds remain of the original $25,000 to enable Mr. Wyman's continued participation in the programme through the next phase of work.

$90,000 has been budgeted for the City's design costs associated with (a) applying the design concept to each building and (b) finalizing the design and preparing tender documents. The detailed terms of reference are being prepared by the consultant and Commissioner of Planning and Development. Approximately $35,000 are available in the funds approved for the Wayfinding Project in 1988. The remaining $55,000 are included in the Planning and Development Department's 1989 Capital Budget Estimates.

It is anticipated that the City will incur additional design costs during 1989. Some support may be required for the detailed design costs associated with the prototype site. The prototype installation will have to be evaluated and potentially modified, and the design team will have a role throughout the system-wide installation. In addition, the City will be responsible for the detailed design costs associated with implementing the system in City Hall, the T.T.C. stations, Union Station and other publicly owned sites. The Commissioner of Planning and Development will report back regarding the consultant assistance required to perform these tasks once the programme has progressed to a stage that the nature and extent of the design work can be determined.

6. Project Co-ordinator

The City of Toronto retained Mr. Don Sinclair to act as the Wayfinding Project Co-ordinator in April, 1988. Mr. Sinclair is an employee in the City of Calgary Planning and Buildings Department. His responsibilities in Calgary include co-ordinating the installation of a wayfinding programme in the "Plus-15" elevated pedestrian system. Thus, he is able to contribute to our programme the benefits of his prior experience with the complexities of designing and installing a signage system in privately-owned public space within a network of buildings owned by different corporations.

The City of Calgary has given Mr. Sinclair a leave of absence to permit him to act as our project co-ordinator. Originally his leave was to expire on December 31, 1988. When it became apparent that a full time project co-ordinator would still be required in 1989, an extension was sought. As was reported to City Council on December 5, 1988 (report dated November 21, 1988), the City of Calgary has now agreed to extend Mr. Sinclair's leave until July 7, 1989.

Mr. Sinclair's current contract with the City of Toronto will expire when the specified $55,000 maximum amount of compensation is exhausted, probably near the end of February. It is recommended that the City enter into a new agreement with Mr. Sinclair for the period between February 13 and July 7, 1989. A maximum of $36,000 will be required to reimburse Mr. Sinclair for this period on the same basis as his current contract specifies. Funds are included in the Department's 1989 Capital Budget Estimates.

Mr. Sinclair's main responsibility will be to discuss the recommended sign locations with the owner of each building, and to secure the agreement of each owner to install the signs required to implement the wayfinding programme. He also will continue to provide liaison between the design consultants and the owners and to provide advice on the programme. He will provide assistance and advice regarding the installation and evaluation of the prototype, and will recommend a process for successfully executing (a) the aspects of the installation of the wayfinding system not completed before July 7, 1989 and (b) the future management, extension, up-dating, and maintenance of the wayfinding system.

The wayfinding programme will continue to require co-ordination beyond June. The specific tasks to be performed or the staffing requirements are not yet determinable. The Commissioner of Planning and Development will report back on these matters before the end of June, 1989.

7. Marketing and Licensing Potential

The act of installing the wayfinding system will in itself improve the identity and visibility of the pedestrian walkways, ultimately increasing their use and attracting more people to visit downtown Toronto. However, the process of information dissemination would be greatly accelerated by an active programme promoting The Pathway System as a destination and amenity. The promotion of The Pathway System would:

- help build awareness of Toronto's attractiveness as a tourist destination, "A City for All Seasons";
- enhance Toronto area residents' knowledge of a major amenity at the core of their own City, enabling them to use it, shop it in, enjoy it, be intrigued by it, and point it out to visitors.

The City of Toronto will own the name "The Pathway System" and the P-A-T-H logo. The Commissioner of Planning and Development and the City Solicitor have initiated steps to register the name and logo in order to ensure that the City can use them for the wayfinding system. Assuming that the registration application is approved, the City will have the legal authority to prevent the use of "Pathway System" or the "P-A-T-H-" logo by anyone else. It thereby will be able to prevent the promotion of the pedestrian system under that name or identity symbol, unless approved by the City.

It is recommended that the City give consideration to how the active use of the Pathway System name and P-A-T-H logo can best serve its public and economic development objectives. The development of graphic and contextual criteria controlling their use would ensure that the desired image and identity of the Pathway System is enhanced. In addition, the City may wish to consider licensing and merchandising opportunities. Such opportunities potentially could be revenue-producing.

It is proposed that the Commissioner of Planning and Development explore the various options and opportunities for promoting the Pathway System, and for licensing the use of the name "Pathway System" and P-A-T-H trademark with the other building owners, and report back recommending how these matters should be addressed.

Recommendations:

1. That City Council approve the continued participation of the City of Toronto in the Wayfinding Programme, generally as outlined in the body of this report.
2. Subject to the approval of sufficient funds in the 1989 Capital Budget, that Mr. Don Sinclair be retained at a cost not to exceed $36,000 to act as the Wayfinding Project Co-ordinator, generally as described in Section 6 of this report. Funds are included in the Planning and Development Department's 1989 Capital Budget Estimates, Account No. 216-642.
3. Subject to the approval of sufficient funds in the 1989 Capital Budget, that the firms of Gottschalk & Ash International and Keith Muller Ltd. in association with Mr. Paul Arthur be retained at a cost not to exceed $90,000 to (a) apply the design concept to each building, and (b) finalize the design and prepare tender documents, generally as described in Section 5 of this report. Funds are included in the Planning and Development Department's 1989 Capital Budget Estimates, Account No. 216-642.
4. That authority be granted for the City to tender the signage for the entire wayfinding system, and that the City Solicitor be requested to report on the form of a draft by-law to give effect thereto.
5. That the City Solicitor, in consultation with the Commissioner of Planning and Development, be requested to prepare agreements between the City of Toronto and the property owners in the pedestrian system, establishing that they will purchase the signs for their sections of the system subject to a satisfactory prototype and tender costs; the final form of such agreements to be satisfactory to the City Solicitor.
6. That the Commissioner of Planning and Development be requested to report back regarding:
   (a) The project co-ordination functions that will be necessary after June 1989, and any associated consultant assistance or staffing requirements;

(b) The consultant assistance that will be required to undertake the City's remaining design functions respecting the wayfinding programme in 1989; and

(c) Options for licensing the use of the name "The Pathway System" and the P-A-T-H trademark, and for promoting the Pathway System.

7. That Council confirm the Commissioner of Planning and Development's actions in initiating the trademark applications for the name "Pathway System" and "P-A-T-H" logo, and request the City Solicitor to continue to take appropriate actions to protect the City's interests respecting the name and logo.

8. That the appropriate officials by authorized to take the steps necessary to implement the foregoing.

(The appendices are on file in the City Clerk's Department)

The Executive Committee also submits the report (December 2, 1988) from the Commissioner of City Property:

Subject: 18 Ossington Avenue - Proposed Surface Carpark

Origin: Commissioner of City Property (c33exec89009:0006)

Comments: The Parking Authority of Toronto has reviewed the feasibility of establishing a municipal carpark at 18 Ossington Avenue at the request of Councillor Pantalone.

The Parking Authority is recommending that City-owned property at 18 Ossington Avenue be designated for municipal parking purposes.

The property is currently leased to Mr. Jose Amaral (Mac-M-Janitorial Services) a Division of Helmur Janitorial Services Ltd.

The lease may be terminated at any time by the City, by giving the Lessee two months' notice in writing, if required for municipal purposes.

The Department of Public Works is currently undertaking a study with respect to neighbourhood parking within Ward 4. No. 18 Ossington Avenue was selected as a pilot location to determine the feasibility of establishing neighbourhood parking lots.

The Department of Public Works has no objection to the Parking Authority establishing a car parking lot at this location.

City Council, on May 6, 1985 (E.C.R. #15, Clause 29 of City Services Committee Report #8) approved that in any year, the Parking Authority of Toronto pay 50% of the net operating surplus from parking operations to the City with the minimum rent being Two Million Dollars. This arrangement is to be reviewed at the end of 1989.

The Parking Authority is forecasting that No. 18 Ossington Avenue will operate on a deficit basis.

Recommendations: Should your Committee designate 18 Ossington Avenue for municipal parking purposes, it is recommended:

1. That the tenant of 18 Ossington Avenue be issued a notice to vacate, to be effective February 28, 1989.

2. That the lands remain in the ownership of the City of Toronto and placed under the jurisdiction of The Parking Authority of Toronto for parking purposes as soon as vacant possession is obtained.

The Executive Committee also submits the report (October 21, 1988) from the General Manager, The Parking Authority of Toronto:

Subject: Proposed Surface Carpark at 18 Ossington Avenue

Origin: President, The Parking Authority of Toronto (c89exec88002:149)

Background:

At the request of Councillor Joe Pantalone, the Parking Authority has reviewed the feasibility of establishing a municipal carpark at 18 Ossington Avenue. A maximum of 15 surface parking spaces can be accommodated at this City-owned site. Presently the land is rented by a janitorial services company.

Comments: The Authority has conducted a parking study of the area surrounding the Queen Street West and Ossington Avenue intersection. The review of the existing parking characteristics and surrounding land use indicate that a shortfall of 15 spaces exists.

The financial analysis of the carpark development indicates a negative net present value (NPV). However, given the present shortfall of parking in the Queen and Ossington area, the Authority is prepared to pursue the establishment of a carpark at 18 Ossington Avenue, provided it receives the land at no cost.

Recommendations: The Parking Authority recommends:

1. That City Council designate 18 Ossington Avenue for municipal parking purposes;
2. That the land be transferred to the Authority at no cost; and
3. That the appropriate City officials be authorized to take whatever action is required to transfer the property to the Authority.

The Executive Committee also submits the report (January 12, 1989) from the Commissioner of Housing:

Subject: St. Lawrence Square Development - Three Environmental Planners for Ministry of the Environment

Origin: Commissioner of Housing (c38exec89004:419)

Comments: The Housing Development Agreement entered into by the City of Toronto and the Province of Ontario in July, 1988, under which the Province guarantees funding within certain limits for the St. Lawrence Square development, should have contained a clause whereby the City was to provide three environmental planners to the Ministry of the Environment. This clause was inadvertently omitted from the executed version of the agreement.

The three planners are to be hired by the City and seconded to the Ministry to replace existing Ministry staff who will be assigned to review and monitor the implementation of the Provincial Order exempting St. Lawrence Square from the Environmental Assessment Act. As such, they will be under direct contract to the City but under the supervision of the Ministry of the Environment. The Ministry has provided job descriptions and wage grades for the positions and they are now ready to interview candidates for the positions and make a selection.

My report of January 6, 1989, to the Budget Review Group on operating fund requirements for 1989 included an allocation of $150,000 for these three individuals, plus a 10 per cent contingency allowance. At the maximum weekly rate of $691.18 for two positions and $846.28 for the third, this is sufficient to cover salaries plus fringe benefits and some overtime. Initially the contracts will be for a period of two years, with a one-year renewal option, to be reviewed annually, by mutual agreement between the City and MOE. The contract employees would be eligible for all applicable City benefits, except pension, after working the requisite number of hours.

Recommendations:

1. That the City second three contract staff members to the Ministry of the Environment to replace staff assigned to review and monitor the implementation of the Provincial Order exempting St. Lawrence Square from the Environmental Assessment Act, and monitoring of implementation of the required Environmental Overview for St. Lawrence Square.

2. That the appropriate City officials be authorized to execute contracts and secondment agreements with three individuals to be selected by the Ministry of the Environment, to fill these positions such contracts and secondment agreements to be in a form satisfactory to the City Solicitor and the Commissioner of Housing and based on the terms outlined in the body of this report.
3. That the City Solicitor be instructed to prepare the contracts and secondment agreements referred to in Recommendation 2.
4. That funding for the above be approved as part of my January 6, 1989, operating budget report to the Budget Review Group.

The Executive Committee also submits the communication (February 8, 1989) from Councillor Korwin-Kuczynski:

Re: Proposed High Park Library Extension

I understand that Budget Review has decided to defer the above named item until 1991. I am very disappointed with this decision. Last term Budget Review had originally indicated it would be a high priority in the 1989 capital budget for the City of Toronto, as we requested by the Toronto Library Board. The need for this project is great. There are many people depending on the use of this type of facility that has been absent in this part of my ward for too long.

I am writing to urge you to include this important item as part of the Capital Budget that is to be heard at the Executive Committee on Tuesday, February 14, 1989.

(Communication (January 14, 1989) addressed to Councillor Korwin-Kuczynski from Tom Hawrylu, PTA President, Fern Avenue Junior and Senior Public School PTA)

The High Park Branch Library is on the list for a $600,000 (Lanstaff Farm proceeds) renovation addition. The addition is for children's programming, which is badly needed in the immediate area. The area caters to three public and one catholic school. We want to be assured that you will see the importance of this addition and make every attempt to keep it on track at City Council.

Fern Junior and Senior School now has a population of 502 children. Garden and Howard Public Schools have a combined population of about 550 children. This means, the library must serve over one thousand children in the public school system, plus all of the Saint Vincent De Paul Separate School Children.

The High Park facility can no longer meet the needs of the community children. Please help us with this project and keep our children growing.

(Communication (January 18, 1989) addressed to Councillor Korwin-Kuczynski from Fay Jensen, President, Howard Home and School Organization)

We are very pleased to hear that the High Park Branch Library is being considered for a $600,000.00 renovation grant. The library is an important part of our community and offers many excellent programs. Not only do the parents at Howard use it regularly, but frequently the teachers take their classes to it. The grant will help immensely by crediting more space in an over-crowded facility. We hope that you will be successful in obtaining the necessary monies.

(Communication (undated) addressed to Councillor KorwinKuczynski from John Woodroof, Principal, Fern Avenue Junior and Senior Public School)

Congratulations on your election as our councillor for Ward 2.

I would like to support your initiative to renovate the High Park Library. Over the past few years more and more children and adults are using the High Park Library. Without a Community Centre in our area, the Library becomes more important to the community in terms of a meeting place and other community events.

Moreover, the article by Donald Jones indicates the age of the library and the need to expand and improve it. Also the building is an historical site and deserves to be considered at this time.

(Communication (January 23, 1989) addressed to Councillor Korwin-Kuczynski from J. Mackasey, Teacher/Librarian, St. Vincent De Paul Catholic School)

On behalf of our school community, I would like to thank you for your responsiveness to local issues which impact on our school. Equally, I would like to express my gratitutde for taking time to speak to several of our classes which have visited City Hall recently.

Over the past 70 years, our school has established a partnership in learning with the High Park Public Library. This relationship has been highlighted by a very proactive professional staff, excellent selection of curriculum based materials and beautiful venue.

It has come to our attention that there is a possibility that High Park could be expanded. We would like to express our support of this initiative. We strongly feel that this expansion will enhance the pedagogic link between our school community and the High Park Library. We appreciate your advocacy of this issue.

(Communication (January 30, 1989) addressed to Councillor Korwin-Kuczynski from Janice Hess, President, Garden Avenue Parent-Teacher Association, Garden Avenue Public School)

On behalf of the Parent-Teacher Association of Garden Avenue Public School, I would like to express our pleasure and approval of the proposed renovations to the High Park Library.

The Roncesvalles-High Park area has expanded considerably in the past few years with the arrival of many families with young children. The High Park Library has always sought to meet the needs of all age groups in the community and provides an important meeting place for both adults and children. We are happy to support a project that will enrich the extra curricular activities of our children.

We hope that the proposal is approved and look forward to participating in any way we can.

The Executive Committee also submits the communication (February 10, 1989) from Trustee Irene Atkinson, Toronto Board of Education:

Re: Inclusion of High Park Branch Program Room Addition in Library Board Capital Budget - 1989

In 1988, the capital budget request in the amount of $600,000 for the High Park Branch program room addition was deferred to next year.

It is now next year and I understand that it is proposed to defer the request to 1991.

Within walking distance of the branch are four elementary schools (Howard, Fern, Garden and St. Vincent de Paul), one high school (Bishop Marrocco), one private Montessori school, and at least four day care centres. All use the library.

The program room addition is very much needed: at present programs for boys and girls, young people and senior citizens are run in the middle of the children's collection, which in essence closes off the library for regular users when programs are being run.

The branch library really is our only community centre and is well used and much appreciated.

It would be most appreciated if the High Park Branch program room addition could be included in this year's capital budget.

The Executive Committee also submits the communication (February 10, 1989) from Sylvia Welowszky, Supervisor, Emmanuel-Howard Park Day Nursery:

I was delighted to receive a letter from our local Trustee, Irene Atkinson, informing me that the High Park Library will, hopefully, be renovated and have a new addition.

We, at Emmanuel-Howard Park Day Nursery, have always used the facilities at the library, attending programmes including puppet shows, musicians and films.

The staff endeavours to accommodate us when we request certain activities for the children attending the day nursery. The children's ages range from 18 months to 9 years.

However, there does seem to be many more residents in the area with small children and the local population has appeared to increase over the last few years, to the point that sometimes the library staff are unable to accept a group of children (for fire safety reasons, etc.) as they only have a certain capacity allowed and there is a lack of space.

I know I speak for all the staff when I say that one of the important skills for children to learn is reading, giving them the ability to learn and progress in school and later into the work force.

To acquire a love of books and learning in a pleasant and enriching environment is very essential to young minds.

Thank you for the future renovations and additions to High Park library, as approved.

The staff at the library are excellent at keeping us informed of all future programmes available to the children and always helpful to our needs and in making the children welcome. We hope we will be able to take advantage of the programmes in the future as well.

I sincerely give my support to you in this matter.

Respectfully submitted,

ARTHUR C. EGGLETON (Mayor)
Chairman.

COMMITTEE ROOM,
Toronto, February 14, 1989.